

County of Cook, Illinois



Third Substantial Amendment to the Action Plan

Community Development Block Grant Disaster Recovery (CDBG-DR)

Toni Preckwinkle, President
Cook County Board of Commissioners

Prepared by: The Department of Planning and Development
of the Bureau of Economic Development

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EXECUTIVE SUMMARY

Overview

This document serves as the third Substantial Amendment to the Action Plan (“Substantial Amendment”) that was previously published in March, amended in September of 2014, and again in May of 2015 for the purpose of receiving Community Development Block Grant - Disaster Recovery (CDBG-DR) funds totaling \$83,616,000. Based on the scope of proposed modifications, this Substantial Amendment is HUD-required and has been developed in accordance with the Disaster Relief Appropriations Act, 2013 (Public Law 113-2). These grant funds are being made available through the U.S. Department of Housing and Urban Development (HUD) to assist disaster recovery efforts in response to declared major flooding disasters occurring in Cook County in 2013. These funds may be used only for specific disaster recovery-related purposes. Relevant HUD guidance for this funding was published at <https://www.hudexchange.info/cdbg-dr/cdbg-dr-laws-regulations-and-federal-register-notices/> under the heading: **Hurricane Sandy and Other Disasters Occurring in 2011-2013.**

In accordance with HUD requirements, Cook County will use this Third Substantial Amendment to guide the distribution of the CDBG-DR grant funds toward fulfilling the three core aspects of recovery - housing, infrastructure and economic development - related to the declared disaster. This Third Substantial Amendment has also been designed to be consistent with the HUD primary objective of providing funds for local projects with activities that meet one of the following national objectives of the Housing and Community Development (HCD) Act of 1974, as amended: benefit to low/moderate-income persons; prevention or elimination of slums or blight; urgent need. At least fifty percent (50%) of the CDBG-DR grant award must be used for activities that benefit low- and moderate-income persons.

Administering Agency

Cook County is governed by the County Board President and the 17-member Board of Commissioners, who are elected to a four-year term. The President and Board approve all HUD-funded programs. The Board has designated the Department of Planning and Development (DPD) within the Bureau of Economic Development (BED) to serve as the lead agency for administration of HUD-funded programs on behalf of suburban Cook County. An Economic Development Advisory Committee (EDAC), comprised of Cook County residents and business owners, provides additional advisement and approval related to HUD programming in advance of Board consideration, where needed.

The mission of DPD is to develop sustainable and vibrant urban communities by: “fostering economic opportunities and business development, preserving and expanding the supply of decent, affordable housing, promoting fair housing, and supporting programs that address the problems of homelessness.” DPD is also affiliated with the Chicago Cook Workforce Partnership and the Cook County Land Bank Authority (CCLBA).

Proposed Activities

This Third Substantial Amendment identifies the proposed uses of the allocation and how they might address long-term recovery needs. The regulations require that this Substantial Amendment include a single chart or table that illustrates, at the most practical level, how all funds programmed by this Substantial Amendment are budgeted. The following table fulfills this requirement:

CATEGORY	TOTAL Allocation	March 2014 Allocation	September 2014 Allocation	May 2015 Allocation
Strategic Acquisition	\$10,000,000	\$4,500,000	\$5,500,000	\$0
Infrastructure	\$29,936,000	\$2,000,000	\$23,260,000	\$4,676,000
Housing	\$33,500,000	\$5,705,000	\$20,395,000	\$7,400,000
Economic Recovery	\$2,000,000	\$0	\$0	\$2,000,000
Planning	\$4,000,000	\$1,000,000	\$3,000,000	\$0
Administration	\$4,180,000	\$695,000	\$2,745,000	\$740,000
TOTAL	\$83,616,000	\$13,900,000	\$54,900,000	\$14,816,000

The Rehabilitation/Remediation category and Replacement Housing category have been combined into a single Housing category, which is receiving an increased allocation. The Infrastructure category is also receiving a slight increase. The Tenant Based Rental Program category has been eliminated. The activities in the above table that will be made available to individual persons and households are the Strategic Acquisition program and a Rehabilitation/Remediation program within the Housing category. Related materials will be made available to persons with Limited English Proficiency as applicable and where possible.

Funding Obligation Strategy

As of April 2016, the funds in the table below have been requested from HUD for obligation. However, as the program proceeds, Cook County will coordinate with HUD in the appropriate manner to request additional funding obligation.

CATEGORY	Total Funds Requested for Obligation	First Round of Funds	Second Round of Funds	Third Round of Funds
Strategic Acquisition Program	\$8,000,000	\$0	\$2,512,000	\$5,488,000
Infrastructure	\$9,873,990	\$2,000,000	\$900,000	\$6,973,990
Housing	\$15,771,777	\$570,000	\$6,000,000	\$9,201,777
Economic Recovery	\$1,000,000	\$0	\$0	\$1,000,000
Planning	\$1,590,000	\$160,000	\$930,000	\$500,000
Administration	\$2,000,000	\$270,000	\$418,000	\$1,312,000
TOTAL	\$38,235,767	\$3,000,000	\$10,760,000	\$24,475,767

All funds must be expended within two years of obligation. Cook County will be requesting further obligation of funds via HUD authorized protocols as its needs assessment continues and the disaster recovery efforts progress. The final substantial amendment must be submitted to HUD by June 1,

2017 and all funds must be expended by September 29, 2019 or within two years of HUD's obligation of the final remaining funds, whichever is earlier.

Preliminary Needs Assessment

In order to gain a fuller understanding of the scope and extent of related needs, Cook County DPD consulted with and reviewed research developed by other County departments and local/regional/state/federal agencies working in the disaster management/mitigation arena including the Cook County Departments of Homeland Security and Emergency Management, Environmental Control, Transportation and Highways, the Cook County Forest Preserve District, the Illinois and Federal Emergency Management Agencies (IEMA and FEMA, respectively), the Metropolitan Water Reclamation District (MWRD), the Center for Neighborhood Technology (CNT), the U.S. Army Corps of Engineers, and municipal and township leaders. The latter municipal consultations included surveys completed by municipal officials and discussions of geographic areas most affected by the 2013 flood disaster and identification of key related projects. These discussions are ongoing and will continue as needed until all funds are obligated.

DPD desires to fund projects that strategically assist with the recovery efforts and support other investments which are occurring. To that end, DPD is continuing to conduct a Needs Assessment beyond this initial research to gain a more complete understanding of the impacts and unmet need related to this flooding. Based upon our discussions and review of available data to date, the budget included earlier in this Plan proposes that the CDBG-DR funding will support strategic acquisition of properties that experience recurring flooding; rehabilitation and remediation of homes and/or businesses that were severely impacted; infrastructure improvements to mitigate future flooding; the construction of some replacement housing for special needs populations and seniors, where demand is high; economic development projects to assist the economic recovery of impacted areas; and planning efforts to assess flooding risk, support recovery efforts, and potentially reduce the likelihood/impacts of future flooding.

Stakeholder Consultation and Citizen Participation

The stakeholder and general public consultation and citizen participation process for this proposed Substantial Amendment conforms to the County's currently adopted Citizen Participation Plan which was most recently amended in September 2014 with a CDBG-DR specific addendum. This Substantial Amendment to the Action Plan was made available for public review and comment for the required 30 day public review/comment period as prescribed by the related regulations. This Substantial Amendment will be discussed with the Cook County Economic Development Advisory Council (EDAC) on May 26, 2016, which functions as a public hearing. The Citizen Participation Plan is designed to improve HUD compliance as well as more effectively engage the public in Cook County programs.

The Cook County Department of Planning and Development currently solicits public input and comment regarding HUD-funded programs several times a year via informal and formal methods including electronic newsletters, electronic surveys, stakeholder and focus groups, and public hearings. At a minimum, the Department will conduct a public hearing to provide basic information and discuss local needs and priorities as well as present proposed activities, and evaluate performance specifically for this program. Informally, the Department collects input every time it meets with funding recipients, intermediaries, and community representatives as part of the normal course of carrying out its work program. For this particular draft plan, the stakeholder/public consultation process is inclusive of the following: a public notice noting availability of the draft plan for review and comment was published in a local newspaper, posted on the County's website

(<http://www.cookcountyil.gov/economicdevelopment/>), and transmitted via electronic newsletter to stakeholders including local municipalities, social service providers, developers, and members of the local Continuum of Care.

The draft Third Substantial Amendment is being made available to the public for review and comment for thirty days from April 26, 2016 through May 25, 2016 per HUD requirements via the Cook County website at this link: <http://www.cookcountyil.gov/economicdevelopment/> as well as on-site at Cook County offices located at 69 West Washington, Chicago, IL 60602. Written comments will be accepted during this period and should be directed to Jennifer Miller at the aforementioned address or via email at jennifer.miller@cookcountyil.gov.

General questions regarding this draft Plan or proposed programming as well as requests for special assistance related to limited English proficiency or disabilities should be directed to Jennifer Miller at 312-603-1072 or jennifer.miller@cookcountyil.gov, or TDD (Hearing Impaired) 312-603-5255.

Additionally, as noted in the County's Citizen Participation Plan Addendum, last amended and submitted to HUD in October 2014, Cook County will ensure that all citizens have equal access to information and opportunities for input. Persons needed special accommodations due to disabilities or limited English proficiency will have an opportunity to request said accommodations. The County is also in the process of developing a specific Language Access Plan (LAP) in accordance with HUD requirements which will be incorporated within its standard CPP. The revised standard CPP inclusive of the LAP will be released for public review and comment prior to consideration for adoption later in 2016. Contingent upon the components of this LAP, the County will secure appropriate oral and written translation services for languages which meet the regulatory threshold per Federal requirements. Depending on the unique demographics and language proficiency levels of communities impacted by flooding and potentially eligible for CDBG-DR, the County may offer additional translation services as its discretion. The LAP will stipulate the appropriate written translation of vital documents (as deemed so by the County). This Citizen Participation Plan Addendum remains in effect.

NARRATIVE

1. Needs Assessment:

The ongoing Needs Assessment evaluates the three core aspects of recovery - housing, infrastructure, and economic development - related to the declared flooding disaster that occurred between April 16th and May 5th, 2013. However, first it is necessary to assess the overall impacts through extensive consultation with and review of the related research of internal and external agencies. To date, this consultation has targeted the Cook County Departments of Homeland Security and Emergency Management, Environmental Control, Transportation and Highways, Public Health, the Cook County Forest Preserve District, the Illinois and Federal Emergency Management Agencies (IEMA and FEMA, respectively), the Metropolitan Water Reclamation District (MWRD), the U.S. Army Corps of Engineers (USACE), the Center for Neighborhood Technology (CNT), and municipal and township leaders.

This initial needs assessment noted substantial flooding was documented throughout the County during this time period, with a significant amount of related damage occurring along the Des Plaines River watershed that initiates in Wisconsin, flows into Cook County, and includes small tributaries running

through the majority of the County. There are several smaller tributaries that flow into the river heading south and into the Illinois River. A few independent studies inclusive of the County focused upon disaster issues have proven extremely valuable. First, USACE recently conducted a full study of the Upper Des Plaines River Watershed, which is currently in the process of being finalized. MWRD, who is charged with storm water management for all of Cook County, has also completed Detailed Watershed Plans for the six major watersheds in Cook County. Additionally, the County solicited and reviewed extensive FEMA/IEMA data on funding provided to individual affected homeowners as a result of the flooding to gain a stronger understanding of the geographic distribution of existing assistance. In addition, Cook County's Department of Homeland Security and Emergency Management recently developed a Hazard Mitigation Plan which also outlines specifically the needs for those who have experienced flooding within Cook County boundaries. The County has also reviewed FEMA RiskMAP assessments conducted in over 20 municipalities in suburban Cook. Lastly, a study by CNT, which focused specifically on urban flooding and analyzed individual claims to FEMA/IEMA as well as private insurers, helped to provide a fuller picture of the prevalence and location of the flooding impacts, related needs, and leverage of other resources.

Recognizing that additional community-specific input was needed as part of this needs assessment, the County also developed and transmitted an electronic survey to 200+ stakeholder groups including 130+ local municipalities and 70+ housing providers throughout the County regarding flood impacts in their community and to their properties. A summary of all survey responses to date are in the Appendix (Note: The survey responses were updated for the first Substantial Amendment).

Below is a more detailed examination of the three core areas of recovery needs: housing, infrastructure, and economic development in the context of this flood disaster.

Housing

FEMA Individual Assistance was examined for DR 4116, the disaster declaration related to the flooding event in April and May 2013. In particular, Housing Assistance (HA) data – one of two types of assistance available under the Individuals and Households Program (IHP) – was assessed to understand which municipalities had significant impact from this disaster. The table below identifies municipalities that met one of three criteria: 5% or more of the municipality's housing units applied for assistance; 400 or more eligible applications were submitted for assistance; or approved damages exceeded \$1,000,000. The 28 municipalities that met these criteria are listed.

Damaged Address City	Applications	HA Eligible Applications	HA Approved Amount
Cook County Total	78,558	43,552	\$101,955,680.01
BELLWOOD	2,070	1,359	\$3,945,337.78
BERKELEY	295	218	\$642,718.57
BROADVIEW	663	439	\$968,458.76
BROOKFIELD	428	327	\$1,045,014.37
CALUMET CITY	2,380	1,274	\$3,191,787.80
CALUMET PARK	617	385	\$1,021,609.21
CHICAGO HEIGHTS	1,231	713	\$1,951,766.33
COUNTRY CLUB HILLS	763	485	\$1,526,254.55
DES PLAINES	737	398	\$1,155,378.38

DOLTON	2,044	1,126	\$2,715,636.48
FORD HEIGHTS	129	56	\$182,162.27
FOREST VIEW	196	172	\$1,955,337.50
GLENWOOD	334	195	\$609,417.00
HARVEY	1,807	846	\$2,024,355.72
HAZEL CREST	795	443	\$1,237,027.41
HILLSIDE	415	274	\$775,995.90
MARKHAM	659	328	\$989,900.17
MAYWOOD	1,748	1,107	\$2,585,148.25
MELROSE PARK	712	465	\$1,476,084.52
PARK RIDGE	743	513	\$1,149,595.00
PHOENIX	151	72	\$175,257.09
RIVERDALE	1,137	599	\$1,354,266.51
ROBBINS	241	106	\$329,674.92
SAUK VILLAGE	408	196	\$572,114.83
SKOKIE	957	613	\$1,428,751.57
SOUTH HOLLAND	1,551	1,000	\$2,765,171.96
STONE PARK	170	91	\$289,884.17
WESTCHESTER	668	393	\$978,522.66

While the HA data above provides a sense of the damage experienced across municipalities in Cook County, FEMA Disaster Relief data does not reflect the full picture of impacted municipalities. Private insurance also covers a significant portion of the damages from disaster events, yet may leave unmet need. “The Prevalence and Cost of Urban Flooding” report from the Center of Neighborhood Technology (CNT) describes how in recent years flood impacts have been widespread in Cook County – impacting 96% of ZIP codes – and not necessarily correlated with floodplains. This report including related maps is included in the Appendix. While this report did not examine the flood impacts in 2013, the nature and extent of flooding in the 2013 event is likely similar to the flood events in 2007-2011 covered by the report. The municipal and housing provider surveys mentioned above are providing an additional resource for damage information and unmet need related to last year’s flooding. The County also conducted significant outreach recently related to the National Disaster Resilience Competition (NDRC) Phase 1 application process. This outreach has provided additional local knowledge related to flood impacts in the NDRC pilot area in the southern suburbs, as well as more information about disaster-related issues across suburban Cook County. The County also reviewed and analyzed more detailed FEMA and SBA claim information in preparation of its Phase 1 application.

Repetitive loss properties also emerged as a significant area needing attention. IEMA administers an acquisition and buyout program through the Hazard Mitigation Grant Program (HMGP) and has been evaluating applications from Des Plaines, Glenview, Glenwood, and River Forest. All of these acquisition/buyout projects require a local match. The USACE report recommends non-structural measures including buyouts, with specific mention of Des Plaines, Park Ridge, River Grove, Riverside, Rosemont, and Wheeling. The Illinois Department of Natural Resources (IDNR) also maintains a list of repetitive loss properties. MWRD has also set aside \$30 million for additional buy-outs. Coordination with all the agencies is underway, and common applications and agreements will be utilized. The needs assessment has revealed that buyouts are typically viewed as one of the higher value activities in terms

of the benefit-cost ratio. In addition to buyouts, the USACE report also recommends many areas for flood-proofing.

The County also consulted with two key stakeholder housing groups: local public housing authorities and the Continuum of Care.

Cook County has five public housing authorities which service the entire County (not including the City of Chicago): the Housing Authorities of Cicero, Maywood, Oak Park, Park Forest, and The Housing Authority of Cook County (HACC). Cicero, Maywood, and Park Forest each administer housing choice vouchers only. As such, they did not own or manage any properties specifically impacted by the flooding. Conversely, the HACC owns and manages 1,850 public housing units and administers 13,000 housing choice vouchers throughout suburban Cook County, and Oak Park Housing Authority owns 542 units, and manages 492 housing choice vouchers in Oak Park. While no HACC-owned buildings received documented damage specific to the flooding during this period that has not yet been remediated, the flooding exacerbated already deteriorating physical conditions in related properties. Additionally, it is possible that some privately owned properties where voucher holders reside were impacted and are still in need of assistance. However, HACC has not been formally made aware of any such instances to date. It is expected that outreach efforts related to CDBG-DR programming and available assistance will shed light on related needs.

The Alliance to End Homelessness in Suburban Cook County is the local Continuum of Care Agency and they have completed an analysis of 2013 Homes in the Continuum (HIC) – Unmet Need. Within suburban Cook County at the countywide level, the Alliance has projected a need for additional beds of permanent supportive housing (PSH) to serve 434 people, including 46 families with children (141 people) and 293 adults in adult-only households (singles, couples, etc.). Please see the chart below for details:

Further, the Alliance has calculated the percentage of persons living in poverty by sub-region, as well as the cost burden of housing as a percent of income by sub-region. In the north, 36.8% of the households are cost burdened, that means 16 family PSH units with 48 beds, plus 100 adult PSH beds. This unmet need calculation is for permanent supportive housing to serve homeless households, and the need for supportive housing more broadly could be higher. Please see the chart below for details:

**FY2015 IDHS Prevention Application - Alliance to End Homelessness in Suburban Cook County
Data to Consider in Determining Each Region's Proportion of Funding**

Region	Total People	Percent of People	People In Poverty	Poverty Rate	Proportion of SCC's People in Poverty
N	1,046,278	42.43%	77,993	7.45%	30.95%
S	784,276	31.80%	102,584	13.08%	40.71%
W	635,506	25.77%	71,421	11.24%	28.34%
Total	2,466,060	100.00%	251,998	10.22%	100.00%

Region	Average (of Median Rents)	Median (of Median Rents)	Ratio to Overall Median
N	\$ 1,177	\$ 1,111	1.134
S	\$ 941	\$ 928	0.947
W	\$ 918	\$ 916	0.935
Total	\$ 1,020	\$ 980	1.000

Source: U.S. Census Bureau's 2007-2012 American Community Survey 5-year Estimates Program

Severe Housing Cost Burden: 50% or more Housing Cost Burdened

Region	Sev HCB	% of Total	All renters	% of Renters	% Sev HCB of total renters
N	22,851	36.86%	97,942	41.14%	23.33%
S	21,478	34.65%	70,133	29.46%	30.62%
W	17,664	28.49%	69,986	29.40%	25.24%
Total	61,993	100.00%	238,061	100.00%	26.04%

Source: U.S. Census Bureau's 2008-2012 American Community Survey 5-year Estimates

Replacement Housing will focus in areas that did not flood, but are nearby areas where homes are being strategically acquired and will provide new housing primarily supportive housing for veterans, chronically homeless, seniors and workforce. The housing will be placed in areas that have not flooded or will see reduced flooding because of the infrastructure projects to mitigate the flooding as described below.

Infrastructure

MWRD has a significant pipeline of storm water management projects through its Phase 1 and Phase 2 programs. Phase 1 includes regional flood control projects that were recommended in MWRD's Detailed Watershed Plans, and these projects aim to address flood control and overbank flooding on regional waterways. Each recommended project was categorized as either streambank stabilization or flood control based on its primary objective. MWRD developed a prioritization methodology that recommended the highest priority for implementation be given to streambank stabilization projects that address public safety and/or protect structures or infrastructure in imminent danger of failure. The next highest priority was flood control projects, which were ranked using factors including the project's benefit-to-cost ratio, the number of benefiting communities, total dollar cost and total dollar benefit. Cook County is focusing on the Phase 1 flood control projects given the nature and purpose of the CDBG-DR funding, though some streambank stabilization projects have flood control benefits as well.

MWRD's Phase 2 program includes projects that will assist communities with more localized flooding issues. Information about flooding concerns, current efforts underway, and any applicable studies were solicited from units of government and other agencies within Cook County. Over 600 problem areas and/or project requests were received. Based on the severity of flooding and project specifics, MWRD initially recommended 35 projects for implementation. The full set of Phase 2 projects approved by the MWRD Board in September 2013 is included in the Appendix. Phase 2 includes 12 projects now in the design stage and 23 conceptual projects in a variety of areas across Cook County. Four additional Phase

2 projects (in Brookfield, Burbank, Elk Grove Village, and Franklin Park) were approved by the MWRD Board in October 2014.

Many of these Phase 1 and Phase 2 projects will need or would benefit from local matching funding to help them move forward to implementation. The County is continuing to assess possible CDBG-DR support for these MWRD projects.

The southern portion of Cook County suffers the greatest economic need. This was recognized in the County's Consolidated Plan and Comprehensive Economic Development Strategy. To this end, the County is leveraging the efforts of a cluster strategy being developed for the south suburbs with these funds for communities that also suffer from flooding.

Infrastructure projects that improve the economic conditions of low- and moderate-income communities impacted by the floods and/or which improve the quality of life of low- and moderate-income residential areas not served by MWRD but nonetheless impacted by the 2013 floods will be considered a priority.

The County relied on a variety of studies as mentioned above, but a primary resource has been MWRD's six Detailed Watershed Plans (DWP's). The DWP's combined existing planning data with computer modeling, damage estimation, rainfall data, impacts of climate change and other inputs to arrive at a data-driven set of recommended projects for each watershed. The projects were assessed based on project benefit, project cost, the area removed from the floodplain, number of structures protected, among other factors. The County, in conjunction with MWRD, is using MWRD's analyses to identify the intersection of projects that require additional financial support and that also link to recovery from the declared disaster and accomplish the low-to-moderate income goals of the CDBG-DR program.

A particular focus is on the areas most impacted by the disaster that have seen significant recovery resources invested, such as FEMA individual assistance (see the Appendix and the Housing section above). Where eligible, the County will look at ways to protect these past recovery efforts by investing in projects that further enhance these communities. The County will be prioritizing infrastructure investments that will leverage and protect these past recovery efforts.

The County has identified and will continue to identify problem areas via the municipal surveys, referrals from the Cook County Department of Transportation and Highways (CCDOH), and other outreach and will evaluate the appropriate response. In tandem with MWRD and other partners, the needed comprehensive risk analysis will be conducted to determine the best infrastructure projects to pursue, including the installation of green infrastructure to improve stormwater management. The County will give consideration to critical facilities impacted by the Spring 2013 flood event.

The County also examined FEMA Public Assistance damage estimates from 2013 flooding. In total, the damage estimates for Cook County (excluding the City of Chicago) exceeded \$7 million. Excluding the Debris Removal and Emergency Protective Measures categories, the damage estimate is over \$2.1 million. A full list of damage assessment data by FEMA applicant is included in the Appendix. The most impacted municipalities include Des Plaines, Franklin Park, Forest View and Maywood. While significant damage occurred, Cook County did not meet the FEMA threshold and was therefore denied Public Assistance. As a result, much of this damage may still be an unmet need. The County is comparing this data with the municipal survey results, FEMA RiskMAP assessments, and other information gathered to determine where support may still be needed.

Infrastructure projects identified that meet the needs outlined above may be considered under the Urgent Need national objective if a benefit to low- and moderate-income persons cannot be demonstrated.

Economic Development

During the County's initial consultations, impact on the business community was not cited as a need. Several business losses were mentioned by local jurisdictions since that time. The municipal surveys conducted for this needs assessment did ask about flood-related business impacts, and results received to date are included in the Appendix. The County's work on the NDRC Phase 1 application did reveal business impacts in the NDRC pilot area in the southern suburbs.

Infrastructure projects, like those noted in the above section, would have positive economic benefits and likely reduce flood-related impacts on businesses. The County has also been evaluating infrastructure projects in commercial and industrial areas that will address flooding issues and assist in economic recovery in the area. The County has also been engaged in the increasing use of green infrastructure as a stormwater management solution. Discussions are underway as to how the County can support new workforce development efforts aimed at training local residents in the implementation of maintenance of green infrastructure and other flood-related tasks.

Cook County has been increasing its economic development efforts through increased outreach to businesses for existing tax incentives as well as through new tools like the BUILT (Broadening Urban Investment to Leverage Transportation) in Cook Loan Fund (a HUD Section 108 loan fund) and the Cook County Land Bank Authority (CCLBA). As the needs assessment continues and County staff meets with businesses, long-term economic recovery from flood impacts will be kept at the forefront of conversations. The County may evaluate the use of loan or grant programs in areas impacted by the flooding.

2. Connections between Needs and Allocation(s) of Funds:

The above assessment has identified a significant need for resources to address housing and infrastructure projects and initiatives in suburban Cook County, along with a smaller yet important need for disaster-related economic development efforts. As a result, we are proposing that the allocation of CDBG-DR funding be focused on the following activity categories:

- *Strategic Acquisition Program* – A significant need exists for property acquisition and buyout activity in suburban Cook County. IEMA, USACE, and IDNR all indicate the need for resources to support this activity. IEMA's most recent round of Hazard Mitigation Grant Program applications related to the April 2013 flooding resulted in buyout requests that far exceeded the available funding. IEMA's program also requires a local match. MWRD has also initiated a buyout program this year. Given the high benefit-cost ratio typically associated with buyouts, the County is proposing to allocate a significant amount to this activity. The County will work with partners like the Forest Preserve District of Cook County and local park districts to identify the proper future ownership and use of the subject properties. Given the buyout resources available from other entities, as well as Cook County's recent success obtaining additional FEMA funding for buyouts, Cook County is reducing its allocation to the Strategic Acquisition category.

- *Rehabilitation / Remediation* – Based on consultations and a review of FEMA Housing Assistance data, a significant unmet need likely remains on homes impacted by last year’s flooding. The County will continue working with IEMA, local jurisdictions and other partners to gain a more detailed understanding of the unmet need, but currently anticipates supporting rehabilitation and remediation efforts in the two sub-regions of suburban Cook County: south and north with the dividing line as 39th Street. At this time, the scope of the rehab/remediation will focus on flood mitigation and clean up. The County will also make sure to remediate any lead-based paint that is found.
- *Infrastructure* – As noted in the above needs assessment, MWRD has identified a strong pipeline of infrastructure projects to address flooding issues in suburban Cook County. In many cases, local resources or a local match is needed to move the projects forward. Some of these projects are proceeding very soon, making them good candidates for partnership with the CDBG-DR funding. The County will continue working with the above partners, CCDOTH and local jurisdictions to identify the infrastructure projects that align best with the purpose and eligibility requirements of the CDBG-DR funding. Given the identified need and required funding, the County has made a significant allocation for this activity category. The Infrastructure category is receiving a slightly increased allocation to accommodate a planned program to support design and engineering of solutions to flooding problems with a connection to the Spring 2013 disaster.
- *Replacement Housing* – The needs assessment identified an unmet need for over 400 units of permanent supportive housing (PSH) in suburban Cook County. Given the high cost of housing in the north and northwest, and the recent PSH projects in the south and west suburbs, the County may focus these resources in the north/northwest and western part of the Cook County. The County will work with local jurisdictions and other partners to identify projects that best meet these unmet needs in disaster-impacted areas. Note the majority of the projects anticipated to be completed will be highly leveraged and using the Low Income Housing Tax Credit as furnished by the Illinois Housing Development Authority (IHDA).
- *Tenant-Based Rental Assistance* – While the County recognizes the need for rental assistance, after significant exploration of related options under the CDBG-DR program, it has been determined that it will not be feasible to demonstrate tie-back to the specific qualifying disaster and prevent duplication of benefits in accordance with HUD’s stringent requirements. As such, the County is no longer planning to use CDBG-DR funding for TBRA purposes. However, the County is engaged in ongoing discussions with HACC regarding how their housing vouchers may be combined with supportive services funded by other program sources.
- *Economic Development* – While funding had not been identified for economic development prior to this Substantial Amendment, the above needs assessment indicates that the County has learned of additional business impacts during more recent consultations. In addition, the potential to support infrastructure projects that address both flood impacts and economic recovery has surfaced during outreach and consultations, as well as the ability to connect local residents to employment opportunities in supporting flood mitigation activities and the growing use of green infrastructure. As a result, the County has identified a need for funding in this category.

- *Planning* – The County’s consultations have uncovered a continued need for planning support related to flood mitigation efforts. Coordination with the needs identified in the County’s new Hazard Mitigation Plan (HMP) and support for HMP implementation is a key area of focus. Furthermore, planning capacity challenges exist in suburban Cook County particularly on stormwater planning issues, and the CDBG-DR funding provides an important opportunity to address these gaps. Municipalities have inquired about available support for planning through the CDBG-DR funding. The Chicago Metropolitan Agency for Planning (CMAP), the official regional planning organization for northeastern Illinois, currently provides planning assistance to suburban Cook County municipalities through its Local Technical Assistance (LTA) program. The County intends to use CDBG-DR funding to support an increased level of stormwater planning via the LTA program. This LTA support may be combined with other planning support to allow municipalities to better prepare proposed projects for MWRD’s Phase 2 program or to pursue the capital improvements themselves. Furthermore, MWRD is piloting an initiative to create storm water master plans focused on problem areas, with four plans to be developed in suburban Cook County, and the County will partner accordingly. One of these pilot plans overlaps with the County’s NDRC pilot area, and additional planning resources may be required to support the efforts to improve the County’s disaster resilience. The County is also interested in determining how best to bring important tools like Flow Path modeling, sewershed optimization, and soil mapping to suburban jurisdictions and other partners to drive better stormwater management investment decisions. Center for Neighborhood Technology (CNT) has developed the “Rain Ready” Initiative that works with local communities to create stormwater plans that include early warning systems and discusses how neighbors can work together. CDBG –DR funding is being used to bring this program to additional suburban communities. Diagnostic testing that can point to solutions for reducing infiltration and inflow into the sewer system is another area the County is considering. The County will support efforts to amend MWRD’s existing Detailed Watershed Plans to be approvable under Section 319 of the Clean Water Act and thereby create access to new sources of funding for stormwater management projects. Lastly, the County is examining geographies in need of FEMA map amendments and other local planning needs that will mitigate future flooding and foster long term economic recovery in impacted areas. Given all of these identified needs, we are allocating significant resources to be able to support this array of important planning efforts that will reduce future costs and flood impacts.

The Department will identify priority projects based upon the continuing needs assessment and solicit participation from municipalities, subrecipients, developers, or individual residents as appropriate. CDBG funds will be approved and distributed on a project by project basis with priority given to those projects located within areas of greatest need, as listed elsewhere in this draft Plan, and those projects that help achieve the CDBG-DR low and moderate income expenditure requirement.

3. Planning and Coordination:

As part of the development of this Action Plan and its Substantial Amendment, the Department of Planning and Development has been working with Cook County’s Departments of Transportation and Highways and Environmental Control, the Forest Preserve District of Cook County, the Metropolitan Water Reclamation District, FEMA, and IEMA. Additionally, Cook County’s Department of Homeland Security and Emergency Management has recently undertaken the writing of our first Multi-Jurisdictional All Hazards Mitigation Plan. This final Plan was adopted by the County Board in September 2014. County leadership have participated in several workshops around the concepts of planning for

natural disasters, as well as convened meetings specifically to deal with the flooding which occurred in April 2013. Through this process, several areas are being targeted for specific study – whether for storm water management or better infrastructure. Cook County is in the process of determining which areas will benefit from more in-depth study and may utilize planning funds from this grant for this purpose.

4. Leveraging of Funds:

The CDBG- DR Funds will be used in conjunction with other funds and therefore leverage resources strategically to reach highest impact. Specifically, they will be used as local match to identified Infrastructure projects, including those recommended for implementation by MWRD. IEMA and MWRD also has funds for buy-out of flood damaged homes that require a local match. FEMA has already invested over \$63 million in the County in emergency relief for individuals and homeowners, and Cook County through their own CDBG and corporate funding will be making additional investments in the municipalities and unincorporated areas of Cook County. In regards to the Rehabilitation and Renovation program, DPD will be working with the Department of Public Health, Northwest Housing Partnership and Neighborhood Housing Services and utilizing their funding for Torrens Projects and funding from the National Mortgage Settlement to fund a larger Residential Resilience program. Additional funds have also been raised from the Federal Home Loan Bank of Chicago, Affordable Housing Program. In the case of replacement housing, CDBG-DR would be a small portion of the total project costs, which will also include Low Income Housing Tax Credits in some instances.

5. Protection of People and Property: Construction Methods:

Cook County Written Housing Standards for Owner Occupied Single Family and Multi Family Residential Rehabilitation and New Construction will be used for CDBG Homeownership Purchase and/or Rehabilitation assisted activities. In addition, all homes either newly constructed or renovated will adhere to HUD's Green Building Standard or Green Retrofit program per the HUD Green Building Retrofit Checklist. The County's written Housing Standards, as well as the Green Building Standard or Retrofit will be incorporated in the CDBG agreements by reference. All housing that requires rehabilitation or is newly constructed must meet the applicable building codes of the municipality or local housing jurisdiction in which it is located, as well as the HUD Green Building Retrofit Checklist. Local building codes and written housing standards take precedence if they are more stringent than County standards. If no code enforcement exists in the Jurisdiction, the property will be governed by the current BOCA (Building Officials and Code Administrators International) Code for the State of Illinois. Cook County Written Housing Standards will be used to describe in detail the specifications for the rehabilitation work needed to bring substandard housing into compliance with the State of Illinois BOCA Code. Green or energy efficient/environmentally friendly components will be included in these aforementioned standards. When proceeding with work in the infrastructure category, the County will incorporate resilience performance standards that can be applied to each infrastructure project. In particular, the County is looking to resources like the *Toolkit for Resilient Cities*, a research effort produced by Arup, the Regional Plan Association and Siemens. This report identified five resilience performance indicators – robustness, redundancy, diversity and flexibility, responsiveness, and coordination – that can be used to help assess the resilience of infrastructure. The County will incorporate these indicators into its assessment of potential infrastructure projects, with a goal of strengthening each of these areas through the set of projects that are selected for funding. The County will also use research and resources developed through HUD's Rebuild by Design competition as well as the Rockefeller Foundation's work on city resilience. The County certifies that it will apply the resilience standards required in section V.3.e of the June 3, 2014 Notice.

6. Public Housing, HUD- assisted Housing, and Housing for the Homeless:

As noted earlier, while no housing authority owned or managed property has specifically documented damage related to the flooding, it did exacerbate existing building deterioration. Additionally, privately-owned properties which house housing choice voucher holders may be eligible for assistance. There are two senior buildings, one in Skokie and one in Arlington Heights, that need significant repair and a renovation program is being designed for both buildings. It is further anticipated that related outreach regarding the program and available funding will shed light on need and related eligibility within the aforementioned categories. Additionally, the County will continue to coordinate with the Continuum of Care to identify properties which serve as emergency shelters or housing for the homeless/at-risk of homelessness as potential funding targets. As the needs assessment is ongoing, specific properties have not yet been identified.

It is anticipated that there will be a focus on replacement housing that is permanent supportive housing to further assist households with special needs. Consideration of a focus on geographic areas adjacent to the Des Plaines Watershed is based in part on the existence of such housing in the South and West whereas the North continues to have a need for additional supportive housing of a similar scale. Moreover, the State of Illinois has committed in two Consent Decrees; Williams v. Quinn and Colbert v. Quinn, to provide community supportive housing. While Cook County was not a party to the decrees, we see supportive housing as an important community resource and will help to assist in this effort where possible and appropriate with CDBG-DR funds.

Cook County has also been approached by several developers to assist with funding for permanent supportive housing. Several of the projects are in communities that have suffered from the April 2013 flooding, so Cook County has made an initial funding allocation for supportive replacement housing.

As for low income home owners, the County will use a portion of the funding to create a new Residential Resilience Program that will serve as a resource for residences with one to four units.

7. Disaster – Resistant Housing:

Cook County is considering new construction and renovation of replacement housing with these grant funds and will have an opportunity to encourage provision of disaster-resistant housing for all income groups, as well as persons with disabilities and seniors. Toward that end, Cook County will use this grant along with its HOME, CDBG and ESG funding to address the following:

(a) The transitional housing, permanent supportive housing, and permanent housing needs of individuals and families who are homeless or at-risk of homelessness. As an active member of The Alliance to End Homelessness in Suburban Cook County (Alliance), Cook County DPD works with the other Alliance agencies to produce new units of housing for such persons and families, preserve the units already available through rehabilitation, and fund housing stabilization services. This is accomplished through a collaborative application for Continuum of Care funding, as well as: Community Development Block Grant (rehab and public service funding); HOME Investment Partnerships Program (new construction and renovation); and Emergency Solutions Grants (shelter, street outreach, homeless prevention and rapid rehousing) funding. Flooding is the most common natural disaster that affects housing in Cook County, so **no** new construction is carried out in the floodplain.

(b) The prevention of low-income individuals and families with children from becoming homeless is part of the mission of the Alliance. The Alliance brings together a range of services and housing options for those in need with multiple information and access points for emergency assistance. Homeless service providers, local government agencies, community groups, faith based organizations, and other concerned residents bring together their housing and emergency assistance resources and participate in joint planning. Information is available to the public through wide distribution of printed brochures, web-based information systems, and a Virtual Call Center that provides referral assistance to residents throughout suburban Cook County. Some member organizations provide legal assistance and other pro-bono services for those who are homeless or at risk of losing their housing. Alliance agencies partake in community fairs, “clinics” or walk-in events designed to engage unsheltered persons in services. Other efforts such as street outreach and meals-only services at the shelter target unsheltered homeless persons. The 150 Homes Team (a local effort of the 100,000 Homes Campaign) has been working with the most vulnerable unsheltered persons to secure housing through Section 8 Flow Vouchers and Permanent Supportive Housing (PSH) units.

Persons calling the Virtual Call Center, which is also funded by the County, are referred to an agency in their area that will best be able to assist them. While the Virtual Call Center exists, its hours and staffing are limited, and the County is exploring ways to support a more comprehensive 211 system that would also provide disaster recovery benefits. The Alliance’s Homelessness Prevention Committee has been working on coordinated protocols for screening and eligibility determination. The Homeless Prevention Committee has also been working toward developing a standard coordinated assessment process to determine the best way to assist an applicant to regain stability in their current housing; to achieve stability as they move to new permanent housing; or, for those in emergency shelters or who are unsheltered, to move as quickly as possible into permanent housing and achieve stability.

Coordination of services is standard through use of the HUD mandated Homeless Management Information System (HMIS), and all agencies are required to use it.

(c) The special needs of persons who are not homeless but require supportive housing are taken into consideration during the Cook County Consolidated Planning and annual funding allocation processes. Housing projects are awarded to developers and non-profits on a competitive basis. However, there are several Court cases especially in Northwest Cook County against municipalities regarding the placement of these facilities. The State of Illinois is also under a Consent decree to find suitable housing for persons currently living in nursing homes, but who can successfully live in the communities with support in Cook County (Colbert v. Quinn). Toward that end, Cook County will work with several developers who are looking to build supportive housing in the communities that have been affected by the flood, but not in the flood plain. An emphasis is placed on projects serving vulnerable populations. Additional multipliers are also given for projects serving: individuals at the lowest income levels; persons with disabilities; persons with mental illness; and persons with additional housing challenges.

(d) Cook County will also address how planning decisions affect racial, ethnic, and low-income concentrations directly in response to this disaster. It will ensure that all planning practices conform to Federal fair housing and equal opportunity protocols as well as the County’s Human Rights ordinance.

(e) One of the most troubling issues the County contends with is the spatial mismatch between the respective locations of jobs and housing. The County reached out to as many constituents as possible as part of its Planning for Progress (PFP) strategic planning initiative. PFP was inclusive of the 2015-2019 Consolidated Plan, focused on affordable housing, community development, and economic

development needs and priorities, and was submitted to HUD in August of 2015. A common repeating theme in the outreach conducted and feedback obtained to date, concerned the location of new construction housing in “opportunity areas” and co-located with other investments. While CMAP defined preliminary opportunity areas in their Fair Housing Equity Assessment (FHEA), the County is exploring potential approaches related to target areas and related prioritization of resources including but not limited to the renovation and maintenance of existing housing.

8. Minimize or Address Displacement:

All CDBG-DR-funded acquisitions of real property are expected to be voluntary acquisitions and are exempt from Section 301 of the URA. Given the nature of the funding, relocations will be funded in accordance with the regulations and limitations set out under the Uniform Relocation Act (URA). Funding will be available to relocate renters who currently live in a flood plain and have experienced repetitive and excessive damage. In addition to receiving moving expenses, they are eligible for the difference between their current rents and the new rents for up to 42 months.

Homeowners will be offered a fair market value for their property as determined by a third party appraisal. The homeowner is also allowed to seek a determination of fair market value. If the two are not aligned, a third party will be engaged to make the final determination of Fair Market Value. These homes will be demolished and the property will be given to a public agency to be maintained as wetlands, forest preserves or park district areas that can sustain flooding with minimal damage.

9. Program Income:

CDBG-DR program income is the gross income received by Cook County and its sub-recipients directly generated from the use of CDBG-DR funds. Program Income may come from the following sources:

- Proceeds from the sale or lease of property purchased or improved with CDBG-DR funds
- Proceeds from the sale or lease of equipment purchased with CDBG-DR funds
- Gross income from the use or rental of real or personal property acquired constructed or improved by Cook County (or a sub recipient), less the costs incidental to generate program income
- Payments of principal and interest on loans made with using CDBG-DR funds
- Proceeds from the sale of loans or obligations secured by loans made with CDBG-DR funds
- Interest earned on program pending its disposition.

Program income does not include:

- Income earned from the investment of initial proceeds of a grant advance from the U.S. Treasury
- Interest earned on loans or other forms of assistance with CDBG-DR funds that are used for activities that are determined by HUD to be ineligible
- Interest earned on the investment of amounts reimbursed to a program account prior to the use of the reimbursed funds for eligible activities
- Any income received in a single program year by the grantee and its sub recipients, that does not exceed \$25,000;

- Income generated by certain Section 108 activities (refer to 570.500(a)(4)(ii))
- Proceeds from sub recipient fundraising activities
- Funds collected through special assessments to recover non-CDBG-DR outlays of public improvements
- Proceeds from the disposition of real property by a sub recipient or the County, that was acquired or improved with CDBG-DR funds, when the disposition occurs after the time period specified in 570.503(b)(7) for sub recipient owned property (generally five years after the expiration of the sub recipient agreement) or the time period required by 570.505 for grantee-owned property.

Cook County may authorize a sub-recipient to retain program income for additional CDBG-DR projects pursuant to a written agreement. Program income (other than program income deposited in a revolving loan fund) must be disbursed prior to the drawdown of additional funds from the U.S. Treasury (or in the case of a sub recipient, from the County). The CDBG-DR regulations require the County to determine if it has excess program income on hand and return any excess to its line of credit.

Any program income received as a result of this program will be recycled into the program for further support of eligible related activities (minus any allowable administrative expenses).

10. Monitoring Standard and Procedures

Cook County will follow its new Monitoring Standards and Procedures, which have been written as part of their HUD-funded One CPD technical assistance process. Monitoring protocols will vary by activity type and are particularly intensive for housing projects. A full copy of the internal policies/procedures manual including monitoring was recently provided to HUD. In short, Cook County will perform a desk review of each multifamily property to review Tenant Income Certifications, perform an onsite inspection, as well as a full financial review with a full risk assessment (using our new Risk Assessment Tool). Any single family homes that are renovated or constructed, will have an annual letter certifying occupancy. Any infrastructure improvements or facility improvements will be monitored for change in use and all agencies funded (subrecipients and developers) will be monitored by program and finance staff and also have a full financial audit each year.

The County currently conforms to all A-133 single financial audit requirements. Please see the Financial Proficiency documents previously submitted to HUD, for details.

Additionally, the Department of Planning and Development within the Bureau of Economic Development is subject to audits by the Office of the County Auditor (OCA), which has a mission to provide independent and objective assurance and consulting services designed to add value and improve the County's operations while promoting transparency and accountability in government. The OCA assists the County in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of countywide risk management, control, and governance processes.

The OCA operates in accordance with the County Ordinance, Chapter 2, Article IV, Division 6, Auditor, Sec. 2-311, which grants the OCA the authority to conduct financial, management and performance audits of all Cook County departments, offices, boards, activities, agencies and programs and in any government entity that is funded in whole or in part by the County pursuant to the County's annual appropriation bill. The OCA reports directly to the President and Board of Commissioners of Cook

County. An organizational diagram showing that responsible audit staff report independently to the President of the County Board and the County Board's Audit Committee will be submitted to HUD as part of the County's Financial Proficiency documents.

11. Procedures to Detect & Prevent, Fraud, Abuse & Mismanagement

Paragraph 10 above describes the monitoring mechanism that will be used to detect fraud, abuse and mismanagement. We will also involve the Office of the County Auditor as needed. (Information about the functions of the County Auditor was provided in the Financial Proficiency documents previously submitted to HUD.) Additionally, Cook County has adopted an Ethics Ordinance that provides direction for ethical conduct of the President, County Cook Commissioners, and all County employees that are to be followed in conducting the business of Cook County. This Ordinance contains conflict of interest provisions and can be viewed on the County website at www.cookcountyil.gov. Cook County staff must go through an annual training on the Ethics ordinance and is responsible to report suspected fraud, waste and/or abuse to the County Office of Inspector General. Additionally, the County will comply with all HUD conflict of interest provisions.

12. Capacity

Activities funded by this grant will be carried out by County staff or by subrecipients, contractors or developers under the supervision of County staff. DPD currently administers the Community Development Block Grant (CDBG), HOME Investment Partnerships Program grant (HOME), Emergency Solutions Grant, and Neighborhood Stabilization Program. Cook County is timely in its obligation of funds, expenditures, project completion, and reporting. Under its CDBG program, Cook County has implemented over 130 capital improvement projects over the past three years and has significant experience in this area. These programs are audited each year by an external auditor. The County's CDBG and HOME programs have been monitored by HUD in the last three years. The County successfully administered both the CDBG-R program and the Homelessness Prevention and Rapid Re-housing (HPRP) Program. It is anticipated that at least \$55 million will be expended by September 1, 2018, with the expenditure of the remaining \$13.8 million to be completed by August 1, 2019.

13. Description of Programs/Activities

A general description of programs and activities appears in the below Activity Summary Table. Cook County intends to carry out all of the programs and activities through sub-recipients or developers, with the possible exception of the planning activity.

CATEGORY	TOTAL Allocation	March 2014 Allocation	September 2014 Allocation	May 2015 Allocation
Strategic Acquisition	\$10,000,000	\$4,500,000	\$5,500,000	\$0
Infrastructure	\$29,936,000	\$2,000,000	\$23,260,000	\$4,676,000
Housing	\$33,500,000	\$5,705,000	\$20,395,000	\$7,400,000
Economic Recovery	\$2,000,000	\$0	\$0	\$2,000,000
Planning	\$4,000,000	\$1,000,000	\$3,000,000	\$0
Administration	\$4,180,000	\$695,000	\$2,745,000	\$740,000
TOTAL	\$83,616,000	\$13,900,000	\$54,900,000	\$14,816,000

Cook County residents and business owners will access the Strategic Acquisition Program through applications already submitted to IEMA and/or via a program mechanism to be outlined by the County. Cook County will work with local jurisdictions and/or other County agencies (e.g. the Forest Preserve District of Cook County) on the acquisition/disposition of the subject properties.

The Rehabilitation/Remediation program will provide small amounts in the form of a forgivable loan to existing homeowners to deal with issues that remain unresolved from the floods.

The Infrastructure Program will be used to fund strategic infrastructure projects the County and its partners have identified to address flood impacts or mitigate future flooding.

Replacement Housing will be identified as part of IHDA's 2014 and future funding rounds, where the housing can be identified as replacement housing for vulnerable populations.

Economic development needs identified more recently were described in Section 2 above, and the County is exploring how to best support these needs. Planning dollars will be used to fund studies in municipalities and/or unincorporated areas of Cook County to determine what projects/efforts would help address current flooding problems. Other efforts as noted in Section 2 above will also be supported via the planning allocation.

14. Basis for Allocation:

The needs assessment has informed the allocation determinations in that two high priority needs were identified: housing and infrastructure. The infrastructure funding that has been set aside will be used as a local match to work with other agencies and/or to support smaller projects that the other agencies are not undertaking. Economic development activities have been identified as a lower priority and has received a smaller allocation under this Substantial Amendment.

15. Unmet Needs not yet Addressed:

The unmet need in Cook County is huge and growing. USACE is planning to go to Congress later this year to seek the \$400 million that was identified as needed within their study. Again, these funds will be used in part to support areas where they have identified for local and state government to assist in all that needs to be done. Cook County will look to supplement rather than duplicate these efforts with CDBG-DR funds. Given the scope of the need and the size of the related eligible geography the County recognizes that its CDBG-DR funding will only partially address unmet need. However, the County is hopeful that effective utilization of this funding will set the stage for other internal and external efforts.

Toward that end, Cook County has now signed an Intergovernmental Agreement with MWRD, who was granted the authority by Cook County to address storm water management. MWRD has done a full water shed management study of the County and is now working with each individual municipality to identify areas of overland flooding. Cook County will be looking to partner with MWRD to fund studies in communities that may not have the wherewithal to work with MWRD and may need additional outside help. The Chicago Metropolitan Agency for Planning (CMAP) may also be engaged to help with preparing either Comprehensive Plans or other plans around flooding issues for municipalities with capacity limitations.

16. Program/Activities Details:

The County is actively monitoring the aggregate low-moderate level of its projects and related expenditures, and at least \$15 million of the allocated funding under categories other than Single Family Rehab and Replacement Housing will serve low-to-moderate income beneficiaries. The Infrastructure category in particular will have significant expenditures that benefit low-to-moderate income areas but this will vary by project, several of which are still under eligibility review. This monitoring will ensure that the required 50% low-mod beneficiary threshold is met.

Activity	Description	Total Budget
<p><i>Administration</i></p> <p>Eligibility: Cook County is allowed to use up to 5% of the Grant for Administration Services.</p> <p>National Objective: N/A</p> <p>Projected Start Date: 6/1/14</p> <p>Projected End Date: 9/29/19</p>	<p>Administration of the Grant Fund over the five year period of the grant.</p> <p>Location/geographic description: N/A</p> <p>Responsible Organization: DPD</p> <p>Performance Measures: Timely and compliant administration of the grant; timely expenditures; timely reporting.</p>	\$4,180,000
<p><i>Planning</i></p> <p>Eligibility: Cook County is allowed to use up to 15% of the Grant for Planning Activities</p> <p>National Objective: N/A</p> <p>Project Start Date: 9/1/14</p> <p>Projected End Date: TBD</p>	<p>Will be used for Planning Studies of smaller geographies and an array of planning activities as detailed above.</p> <p>Location/geographic description: TBD</p> <p>Responsible Organization: DPD/Potential Subrecipient(s)</p> <p>Performance Measures: Completion of studies and identification of projects needed to assist the identified geography.</p>	\$4,000,000
<p><i>Strategic Acquisition</i></p> <p>Eligibility: Repetitive loss properties</p> <p>National Objective:</p>	<p>This activity will work in conjunction with local municipalities to undertake voluntary buy-out of owner occupied houses or other properties impacted by the flood event, with a focus in low-mod areas or owned by low-mod households which meet the Cook County buy-out</p>	\$10,000,000 (funding threshold per property will be determined on

<p>All three are possible</p> <p>Projected start date: 6/1/2014</p> <p>Projected end date: 9/29/2019</p>	<p>criteria: structures not protected by capital improvements; projects in approved watershed plans; structures subject to flooding depth of one foot above the low entry elevation for any one historic event; subject to a flooding depth of one-half foot for any two historic flood events; or a FEMA repetitive loss structure.</p> <p>Buy-out is the only alternative in many flood prone areas of the County where there is no permanent infrastructure solution to the flooding. This will result in long-term recovery for these households.</p> <p>The buyouts will be performed in conjunction with the Cook County Forest Preserve District, local park districts, or other partners, allowing the land to be returned to open land for easier flow of waterways.</p> <p>Location/geographic description: To be determined – see needs assessment.</p> <p>Responsible Organization: Cook County DPD, IEMA, MWRD, Cook County Forest Preserve District, municipal park districts</p> <p>Performance measures will be: # of units (approximately 60 anticipated)</p>	<p>a case-by-case basis)</p>
<p><i>Rehabilitation/ Remediation</i></p> <p>Eligibility: Housing with an unmet need</p> <p>National Objective: Low/Mod Housing</p> <p>Projected Start Date: 6/1/2014</p> <p>Projected End Date: 9/29/2019</p>	<p>Outreach to impacted areas to determine if low-income residents need assistance with rehabilitation and/or remediation occurring as a result of the flood event. This will result in long-term recovery for these households.</p> <p>Location/geographic description: Cook County, beginning with outreach to most affected neighborhoods identified in this Action Plan</p> <p>Responsible Organization: Neighborhood Housing Services (South) and Northwest Housing Partnership (north)- Nonprofit Subrecipients will administer the program.</p> <p>Performance measures will be: # of units (250 anticipated)</p>	<p>\$12,000,000</p>
<p><i>Replacement Housing</i></p>	<p>Looking at several rental developments that will target seniors and special needs populations, as</p>	<p>\$21,500,000</p>

<p>Eligibility: Housing</p> <p>National Objective: Low/Mod Housing, Limited Clientele, or Urgent Need</p> <p>Projected Start Date: 6/1/2014</p> <p>Projected End Date: 9/29/2019</p>	<p>well as some new construction single family homes</p> <p>Location: areas near heavily impacted areas, but not in flood plains.</p> <p>Responsible Organizations: Non-Profit or For Profit Developers –</p> <p>Performance measures will be: # of units (80 anticipated)</p>	
<p><i>Infrastructure</i></p> <p>Eligibility: Needed infrastructure improvements that address flooding</p> <p>National Objective: Low/Mod Area Benefit, Low/Mod Jobs, Urgent Need</p> <p>Projected Start Date: 6/1/2014</p> <p>Projected End Date: 9/29/2019</p>	<p>There are a number of infrastructure projects under consideration. Conversations are ongoing with MWRD, IEMA, USACE and local municipalities.</p> <p>Location: TBD – see needs assessment</p> <p>Responsible Organization: Cook County in coordination with units of local government</p> <p>Performance Measures: 10 - 20 infrastructure projects supported.</p>	\$29,936,000
<p><i>Economic Development</i></p> <p>Eligibility: Working Capital for businesses who were either closed due to flooding or can show structural damage to buildings; workforce development efforts</p> <p>National Objective: All three are possible</p> <p>Project Start Date: 5/1/2015</p> <p>Project End Date: 9/29/2019</p>	<p>Looking to assist up to five businesses and support workforce development efforts in the implementation and maintenance of green infrastructure and other flood related tasks</p> <p>Location: TBD</p> <p>Responsible Organization: Cook County Bureau of Economic Development.</p> <p>Performance Measures: up to five loans to businesses to be repaid; employ up to 20 local residents via workforce efforts</p>	\$2,500,000

17. Environmental:

Due to the nature and design of this program, these actions are subject to a HUD-required environmental review. DPD assumes responsibility for environmental reviews at the appropriate level.

18. Fair Housing:

Cook County has a current Analysis of Impediments (AI) to Fair Housing, which was submitted to the U.S. Department of Housing and Urban Development's Office of Fair Housing and Equal Opportunity and Office of Community Planning and Development in 2012. A new Consolidated Plan was developed for 2015-2019 and included updates as applicable for fair housing impediments and proposed actions to affirmatively further fair housing. It was submitted to HUD in August 2015.

19. Duplication of Benefits:

Cook County DPD will administer the CDBG-DR funding with a focus on preventing the duplication of benefits. For the purposes of this program, duplication of benefits is taken to indicate a situation where a beneficiary receives more disaster assistance than the amount of loss, or receives benefits for a loss already covered by other sources. Disaster assistance includes private and public sources such as donations, insurance proceeds, volunteer work and grants. The focus on preventing duplication of benefits is meant to guard against fraud and ineligible use of taxpayer funding, and to ensure federal government funding is the last source of recovery funding made available.

Assistance is considered duplicative when two sources exceed the need for the same recovery item. Assistance is not duplicative when two sources contribute to the same need and total assistance does not exceed the total need. Difference sources of assistance can be combined to meet recovery needs as long as the assistance is not duplicative.

In administering the CDBG-DR funding, DPD will establish a process to work with federal, state and local sources of disaster assistance to verify any assistance applied for and/or received by beneficiaries. DPD will work with all potential beneficiaries to determine the level of unmet need prior to providing any assistance. DPD will require all beneficiaries to:

- Report all assistance sought or received including insurance, loans and grants
- Sign an affidavit certifying that all assistance has been reported
- Allow DPD to check for sources of disaster assistance
- Sign a subrogation agreement, to be used if a duplication of benefits is determined

The Project Management function within the Housing and Community Development divisions of DPD, in conjunction with any sub recipients funded for this purpose, will be primarily responsible for gathering and verifying the above information. Any issues identified will be escalated to the Program Managers for review and final determination.

The County is already working with FEMA/IEMA and MWRD to ensure that funds are supportive of their related efforts and not duplicative. Cook County has administered flood assistance to individual homeowners through other Federal funds in the past and will follow a similar program model.

For the replacement housing, a full subsidy layering analysis will be performed as part of the underwriting.

20. Procurement:

Cook County has its own procurement code, which will guide the procurements needed for this grant as applicable. However, most of the solicitation of sub-recipients is not subject to the Procurement Code. Cook County DPD has administered hundreds of CDBG projects via sub recipients in recent years and requires all sub recipients to adhere to HUD procurement standards. Sub recipients will be identified to assist with the Rehabilitation/Renovation program based on past experience and capacity to perform. As for replacement housing, Cook County will review proposals that are simultaneously sent to IHDA as part of their Qualified Allocation Plan and will review them based on the following Housing Prioritization criteria based on the HOME Program. The County has chosen and will choose all projects in accordance with the CDBG –DR Regulations.

Cook County Housing Prioritization Criteria

In general, entities submitting for housing funding and those receiving housing funding will be reviewed, evaluated and monitored based on the following guidelines:

1. Complete Application - This comprehensive request should include all documents requested on the Housing Checklist. Those documents not available should be indicated with a full and detailed explanation. Any missing or non-submitted documents may cause a delay or denial of request of housing funds.
2. Qualified Development Team - The applicant must include and identify information about the persons or organizations that will be responsible for carrying out all aspects of the proposed project. This includes, but is not limited to the following areas: (a) Housing, (b) financing, (c) construction, architectural design and management, (d) management of housing, including marketing, leasing and assets, and (e) legal team.
3. Past Performance - The County will consider the past performance of developers that will include, but is not limited to: the ability to successfully structure and close a project, timeliness of completing a project, management practices other housing facilities and payment history on the servicing of their loans.
4. Underwriting Analysis - The applicant must provide a detailed development cost breakdown which includes all acquisition, construction, soft costs, and fees. A full operating budget must also be submitted documenting an economically feasible project after payment of expenses and debt. A subsidy layering review is conducted to determine the appropriate level of housing subsidy. This review is summarized in the Department's Staff Report presented to the County Board of Commissioners. All other financing components of the transaction must be identified at the time of request, including the most reasonable loan amounts, interest rate and terms. A final financial review is performed prior to loan closing to ensure that the project is still economically feasible. The project's analysis of the operating budget or pro-forma must show that there is adequate cash flow to meet all debt service requirements (by all lenders) and provide for adequate reserves throughout the affordability period. A capital needs assessment is required for all projects with 26 or more total units. A market analysis is

required for new construction and new single family housing projects which will indicate a favorable market for the proposal.

5. Risk Management - Generally, the property is used as security for the housing funds provided to a development. The County is generally in a second mortgage position behind the primary lender, but will evaluate request for modifications to this request.

6. Compliance Monitoring – Where HUD required, the County will require annual rental compliance monitoring throughout the affordability period. The owner remains responsible throughout the affordability period to continue to comply with all federal regulations applicable to the project, including but not limited to: 1) maintaining the appropriate rent levels, 2) income qualifying the household, 3) maintaining the appropriate number of assisted units as required by federal regulations, 4) collecting all necessary documentation in a timely manner and forwarding it to the County, and 5) ensuring an adequately maintained facility.

7. Asset Monitoring - The County also reserves the right to perform asset monitoring to insure continued viability of a project. This includes, but is not limited to, the review of financial statements, records retained at the management office related to operations, insurance documentation, affirmative fair marketing and other pertinent documents. This review must be conducted annually for projects with 10 or more assisted units

21. Waivers:

Cook County intends to utilize the waivers and alternative requirements applicable to this appropriation published by HUD in the Notices.

22. Substantial Amendments:

At a minimum, the following modifications will constitute a substantial amendment: a change in the program benefit or eligibility criteria; the allocation or reallocation of more than \$5 million; or the addition of any activity. Cook County may substantially amend the Action Plan by following the same procedures required for the preparation and submission of the initial Action Plan. Amendments to the Action Plan that do not meet the threshold to be considered a substantial amendment will not require a public comment period, but all amendments will be numbered sequentially and posted on the disaster recovery website.

23. Pre- Agreement Costs:

Pre-Agreement costs of this grant include planning costs, preparation of the required Certification of Controls, Processes and Procedures and accompanying documents, conducting the needs assessment, data analysis, and preparation of this Action Plan.

24. Public Comments:

To be inserted upon conclusion of public comment period.

APPENDIX

- U.S. Army Corps of Engineers (USACE) Report
 - o <http://www.lrc.usace.army.mil/Missions/CivilWorksProjects/DesPlainesRiverPhaseII.aspx>
- Center for Neighborhood Technology (CNT) Report
 - o http://www.cnt.org/media/CNT_PrevalenceAndCostOfUrbanFlooding.pdf
- Cook County CDBG-DR Survey Forms
- Cook County CDBG-DR Updated Survey Results Summaries
- Federal Emergency Management Agency (FEMA) Housing Assistance Data
- Metropolitan Water Reclamation District (MWRD) Stormwater Management Phase II Projects
- Federal Emergency Management Agency (FEMA) Public Assistance Data
- Consent Decree Information
 - o <https://www2.illinois.gov/hfs/PublicInvolvement/Colbert%20v%20Quinn/Pages/default.aspx>
 - o <http://www.dhs.state.il.us/page.aspx?item=51834>
- Cook County CDBG-DR Public Notice <http://blog.cookcountyl.gov/economicdevelopment/cdbg-dr/>



Survey of Municipal Needs from Floods April 16th through May 5th, 2013

Cook County is receiving a grant from the U.S. Department of Housing and Urban Development (HUD) to help with the recovery efforts from the storms and flooding that occurred from April 16th through May 5th, 2013. The Cook County Department of Planning and Development will be administering the grant and is conducting a needs assessment with your assistance. Please take a few moments to complete this survey and return the completed survey to planning.nsp1@cookcountyil.gov by **March 6th, 2014**. **If you have questions, please call Jane Hornstein at (312) 603-1009.**

How many homes in your municipality were affected by flooding during the April 16th through May 5th, 2013 floods? Please indicate the impacted area(s) of your municipality. Provide the affected census tract(s), if possible. Photos and/or maps are welcome.

What infrastructure was impacted (e.g., roads flooded, failure of storm drainage or sanitary systems)?

What businesses were affected by the flood and is there an estimate of damage?

What assistance was available to homeowners and businesses in your jurisdiction?

Related to the above impacts, are there any impediments to recovery or unmet needs that still exist?

Are you participating in a home buy-out program related to recurring flooding? If so, please also indicate any matching funds that you may need.

Are you undertaking flood mitigation efforts or other resiliency measures that need resources?

Name of municipality	How many homes affected?	Infrastructure affected?	Businesses affected?	What other assistance has been utilized?	Match needed for buy-outs	Funds needed for other mitigation programs.
City of Berwyn	87	Sewer system reached capacity, which caused sewer line failures and back ups into many homes	3 public schools reported damage	City made water pumps available, scheduled special trash collections, waived fees on dumpsters. City now has sewer line insurance program.	Continued maintenance on aging sewer systems.	Looking to expand on the installation of ground detention through partnerships with local Park District.
City of Burbank	200	Roadways flooded				Need to expand Melvina Ditch Reservoir (MDR) or the tributary Bedford Park Reservoir (BPR) . Working with MWRD
City of Calumet City	500	Decreased storage capacity of Yates Ave Storm Water Detention Basin. There are issues associated with the inlet sewer and vertical turbine pumps becoming clogged by debris within the detention basin due to the excessive sediment build up over time.	Estimated damage approximately \$6 million. Properties located between Sibley Blvd to the south, State Street to the north, State Line Road to the east, and 1-94 to the west were severely impacted with the most damage	FEMA assistance was available to some degree.	No	funding needed for sediment removal, energy dissipater, drainage tile, fencing, landscaping, rain gardens, etc., the City seeks to establish a Geographic Information System (GIS) and acquire public safety equipment that would help public safety programs designed to mitigate disaster that cause direct danger to human life.
City of Schaumburg	15	39 roads were affected, 8 were closed less than 12 hours, 31 had some level of standing water, but passable to vehicular traffic.	3 businesses reported water in their parking lots.	Village Engineering and Public Works assisted.	No	NA
Riverside Lawn (part of Unincorporated Riverside Township)	40		0	The Township and FEMA	No	Needs a berm.
Thonton Township	approximately 700 - 800 homes	The basement of Thornton Township's facility located at 14323 S. Halsted was flooded due to failure of drainage system causing damage to documents and some computer equipment that were stored on the lower level.	NA	Sent a crew to assist with clean up for Seniors and Disabled, as well as clean up kits. Also FEMA	no	Need assistance with Mold and Mildew clean up in homes.
Town of Cicero	Many	Road , Sewer and Water mains	NA	Town only.	no	Upgrade Strom/Sewer water infrastructure

Unincorporated Maine Township	715	90% of all roadways were flooded.	54 Businesses	Clean up kits, Temp housing for 3 days, if needed.	Possibly may need matching funds for buyouts.	Looking at a barrier and possible retention area.
Village of Barrington	0	N/A	N/A	No	Working with FEMA	Rain Gardens
Village of Bartlett	0	N/A	N/A	N/A	N/A	N/A
Village of Bellwood	2500	Streets flooded; pumping stations overflowing - thus flooding all the homes. Failed Sanitary lift station and sanitary sewer laterals backed up.	Businesses in the area sustained approx. \$350,000 in damages	Emergency shelter and clean up was assisted by village	No	Looking at detention areas, adjusting the timing of drain down, green infrastructure, sewer conveyance improvements, pumping station improvements and rail barrel program.
Village of Brookfield	700	Several roadways were flooded and impassable for at least 4 days.	Private Insurance covered these costs.	Village provided sand bags; most relied on homeowners insurance, some got aid from IEMA	Need at least \$1 million	\$2 million proposal to MWRD to build a pump station and purchase properties in the area of the Salt Creek levee. May need match.
Village of Crestwood	175	Sanitary sewers experienced increased infiltration and inflow. Storm sewer systems were overburdened in the subdivision by Central Avenue and 135th Street. The intersection of Midlothian Turnpike and LaVergne Avenue was flooded, and there was some flooding along Tinley Creek in the Northwest section of the community.	Minor damages to businesses along 135th Street	Village Services	no	working with the MWRDGC The Village is putting together engineering plans to mitigate drainage concerns on Midlothian Turnpike and the subdivision near 135th Street and Central Avenue. There is a need for funding to address additional concerns as homes that regularly experience flooding, work beyond MWRD improvements to Tinley Creek, and routine maintenance of Laramie Creek. The need for additional detention basins is being examined.
Village of Flossmore	12	The Flossmoor Road viaduct located at the CN and Metra railway was flooded with several feet of water, closing the road to traffic.	The Civic Center flooded	Village asked Cook County for individual flooding relief	no	a relief sewer solution that has a preliminary estimate of \$2.7 million. Brookwood Bridge and Butterfield Road culvert will improve structure and flood resiliency in the project area estimated cost of \$1.2 million.

Village of Forest View	260	All roads flooded between 2.5 ft and 4 ft.; municipal facilities also sustain extensive flooding	Extensive damage to businesses along Harlem Ave.	FEMA; SBA loans; insufficient insurance.	Many homeowners abandoned their properties and several have gone into foreclosure.	MWRD is looking to repair a levee that was breached; looking into renting Jersey Barriers (\$23,000) also preparing Sandbags; calibration of Lyons Levee gauge for better notification.
Village of Franklin Park	100	approximately \$473,00 in damages to infrastructure	approximately 10 businesses sustained damage.	FEMA	Would like to participate. Not currently	Needs approximately \$3,260,000 for channel Improvement along Silver Creek
Village of Harwood Heights	135	Several roadways were flooded and impassable due to insufficient drainage.	Loss of Revenues due to closures. Any actual loss was born by private insurance.	FEMA Assistance covered structural damage - no way to recover personal property damage.	No	Looking to install underground storage to alleviate flooding.
Village of Hinsdale	10		0	0	Some Village Assistance/Private Ins.	No
Village of Homewood	52	Road Closures - due to over capacity storm sewers	N/A	Public Works (still has a \$17,000 gap in budget)	No	No

Village of La Grange	36	Roadways, sewer system, both sanitary and drainage were flooded.	N/A	Area did not meet the minimum FEMA reimbursement criteria	No	Village's combined sewer system is undersized. Need funding to expand.
Village of Lansing	0	N/A	N/A	N/A	Attempting to purchase foreclosed homes in flood zone.	Participating in Cook County Hazard Mitigation Plan
Village of Lincolnwood	575	Combined sewers were at capacity and surcharging & roads flooded.	unknown	Village staff worked to clear roads and clogged inlet covers, and helped pump water out of basements	No	Village conducted a stormwater management study which concluded that the Village needs to utilize a combination of street storage along with stormwater conveyance and detention projects to store the additional water that the system cannot manage.
Village of Melrose Park	185	North Ave. Pumping Station flooded & Damaged; many roads closed due to flooding.	N/A	Some Individual assistance through FEMA and Village	working to set one up	North Ave. Pumping Station, Flood fighting equipment; Stream monitoring equipment Streambank Stabilization.
Village of Midlothian	150	Storm drainage was overwhelmed and Sanitary Sewers surcharged.	2 restaurants and a sports bar were closed for a day due to flooding.	FEMA Assistance	\$375,000 thru FEMA/IEMA	MWRD is doing work on Natalie Creek, don't know if they need Match for this as well.

Village of Niles	780	Flooded roads, homes, combined sewers, sanitary sewers and storm sewers	Six businesses were damaged. Total cost is unknown, but it is known that one business had over \$500,000 in damage.	The Village of Niles has a Flood Control Assistance Program. Since it began two years ago, over \$1.2M was spent supporting a 50/50 program for flood control systems (up to \$4,000) and over land flooding protection (up to \$4,000).	no	The Village has as many as two more tiers of projects that could easily cost \$20M more.
Village of Northbrook	unknown	The flooding was primarily located between Waukegan Road to the east, Landwehr Road to the west, Dundee Road to the North, and Techny Road to the south.	unknown	50/50 overhead sewer conversion and drainage improvement programs.	No	28 storm water improvement projects that the Village has identified and are in various stages of construction or completion.
Village of Northlake	100-125	Flooded Roadways throughout town	None	FEMA Individual Assistance	Have purchased Homes and have 12 more they'd like to purchase.	More Buyouts and then grading improvements on properties along Addison Creek.
Village of Oak Park	69	Roadways were flooded, combined sewer system surcharged which resulted in basement backups.	No Complaints	Village collected refuse at no charge. Also offered Sewer Backup Protection Grant up to 50% or \$3500 to homeowners for installation of overhead sewers or back flow prevention devices.	No	looking to do a number of sewer pipe improvement projects to increase the capacity of combined sewer system; the installation of inlet restrictors; the continued funding of the sewer backup protection grant program; and the installation of green infrastructure to reduce the amount of impervious area.
Village of Olympia Fields	0	Roads affected were Parthenon Way/Attica Road, 207th/Sparta Way, 203rd Street across for the Hospital and Graymoor Lane in front of 27 Graymoor Lane.	0	Village monitored storm drains and catch basins.	No	Not at this time.
Village of Prospect Heights	3	Multiple Road closures	Prospect Crossing & Prospect Plaza closed	Deployment of 2 - 3 inch pumps and 1 -6 inch pump	Yes - FEMA/MWRD for 2 homes	Remove/Replace Hillcrest lake outflow pipe, Pipe the Alton Road Ditch 2 Pipe the Wildwood Dr S. Ditch; pipe the Drake terrace Ditch.
Village of S. Barrington	3	St. Rt 59 N of Penny Rd; Bartlett Rd. S of Higgins; Witt Rd N of Mundhank Rd; Star Lane E of Mundhank Rd.	N/A	Barricades and Emergency Vehicles warnings on roads inundated with water.	No	Would like to study water flow in areas flooded.

Village of Schiller Park	170 homes plus several smaller apartment buildings.	Sanitary sewer system backed up, intersection of River Rd and Irving Park and also Lawrence Ave east of River Road.	Rent.com was forced to sandbag.	FEMA	No	Further investment in sewer check valves for residents Crystal Creek flood control project which aims to control flooding along the creek that flows into the Des Plaines River.
Village of Skokie	954	Vast areas of the community experienced road flooding over curbs, with viaducts closed to traffic. The community's storm water detention areas filled to capacity. When the Village's gabion pond detention area drained a portion of the structure collapsed. Basement flooding was caused by the municipal sewer system reaching capacity and homes lacking backwater or flood control utilities or the installed system failed.	Businesses were closed and lost revenue as a result. Extent of damage not known.	FEMA; Individual Insurance	no	Engineering activities toward repair of the Gabion Pond - \$50,000. Engineering for combined - sewer system improvements - \$50,000 sewer and \$20,000 flood. Efforts to analyze and mitigate specific individual flood control systems and overland flooding - \$55,000.
Village of Westchester	732 plus many unreported	Virtually all Village roadways were impacted caused by insufficient storm drainage. The two primary intersections that prevented access to the Village due to flooding were the intersections of Mannheim/Cermak Roads and Mannheim/Roosevelt Roads. Access was also compromised by flooding at Wolf/Mannheim Roads in Hillside, Wolf/Cermak in Hillside and Cermak/25th Ave in Broadview. Both Addison Creek in the northeast section of town and the Salt Creek in the southwest section of town went over their banks causing riverine flooding. Also, water draining off of I-294 and I-290 contributed to overland water in excess of storm drainage capacity.	There were 10 non-residential properties affected by the flood. Most of them are located in the industrial area south of Roosevelt Rd, west of Gardner and North of the train tracks.	The Village provided an emergency shelter, sandbags, emergency assistance directing motorists, rescue of stranded motorists, continued monitoring of Mayfair reservoir, assistance in evacuation procedures at a local nursing home. In the six weeks after the flood event, the Village incurred approximately \$75,000 in disposal costs to provide dumpsters for debris removal to affected residents. The Village incurred costs of approximately \$47,000 in emergency protective measures. We received intergovernmental assistance with the Cook County Department of Homeland Security and Emergency Operations for sand and sandbags.	no	Mayfair Reservoir Expansion Project", to the Metropolitan Water Reclamation District (MWRD) for consideration of an intergovernmental agreement to assist in expanding the reservoir's retention capacity by approximately 40% and to install a parallel relief storm sewer along Carlisle Ave. The estimated cost of the Project is \$2.5 million.
Village of Wheeling	46	Flooded Streets and backed up sewers	Several along Milwaukee Ave. Est. lost revenue from closure <\$500,000.	Evacuations, shelter establishment, traffic control, pumping operations, water diversion, community-wide notification (verbal & print).	Damaged Mobile Home Park	Village is currently in discussions with Cook County DHS, IEMA & FEMA

Village of Willow Springs	25	The bridge at Willow Springs Road and just north of Archer over the Des Plaines River had to be shutdown due to unusually high waters on the river. Additionally two road crossings at/near Flagg Creek had to be shutdown due to overtopping.	Businesses lost revenue - Speedway, Dunkin Donuts an office subdivision, Next Steps and Subway.	Village resources	No	Working with MWRD and County to identify area and solutions.
Village of Wilmette	1530	Roads experienced severe flooding. Sewer systems (both combined and separate) were at capacity and surcharged causing flooding in streets and basements. Park District Bldg. had wall and roof collapse due to flood.	NA	FEMA Assistance	No	Yes - \$24 million in sewer related improvements over the course of 3 years. Also Resident assistance.



Survey of Housing Provider Needs from Floods April 16th through May 5th, 2013

Cook County is receiving a grant from the U.S. Department of Housing and Urban Development (HUD) to help with the recovery efforts from the storms and flooding that occurred from April 16th through May 5th, 2013. The Cook County Department of Planning and Development will be administering the grant and is conducting a needs assessment with your assistance. Please take a few moments to complete this survey and return the completed survey to planning.nsp1@cookcountyil.gov by **March 6th, 2014**. **If you have questions, please call Jane Hornstein at (312) 603-1009.**

Briefly describe the housing or services you provide and if any homes or clients were affected by flooding during the April 16th through May 5th, 2013 floods?

Describe the impacts you experienced from the flooding. Please note which projects are HUD-assisted or McKinney-Vento funded.

What assistance was available to your organization or the impacted individuals?

Related to the above impacts, are there any impediments to recovery or unmet needs that still exist?

Name of Provider	Type of Service Provided	Impact from Flooding	What assistance was available ?	What is the unmet need?
Clearbrook	Provides residential and day services to developmentally disabled adults and children. Residential services provided include: Intermediate Care Facilities (ICF and Community Integrated Living Arrangements (CILA group homes).	none	NA	NA
Catholic Charities	Provides first months rent and security deposits for those unable to stay in their homes.	6+ clients	Funds from Catholic Charities USA.	NA
Connections for the Homeless	Agency receives IDHS Prevention Funds for Suburban North Cook County.	20 clients	Some emergency funding and rental assistance if household qualifies.	Losses of wages and property that have not been replaced.
Sertoma Centre	Provide Community Integrated Living Arrangements (CILAs) for 55 individuals	none	NA	NA
Together We Cope	Bridge the gap for Southland residents in temporary crisis by providing food, shelter, clothing and referrals.	10 clients	NA	NA

**FEMA Individuals and Households Program - DR 4116
Housing Assistance (HA) Data**

Damaged Address City	HA Eligible Applications	HA Approved Amount
BELLWOOD	1,359	\$3,945,338
CALUMET CITY	1,274	\$3,191,788
DOLTON	1,126	\$2,715,636
MAYWOOD	1,107	\$2,585,148
SOUTH HOLLAND	1,000	\$2,765,172
HARVEY	846	\$2,024,356
CHICAGO HEIGHTS	713	\$1,951,766
SKOKIE	613	\$1,428,752
RIVERDALE	599	\$1,354,267
PARK RIDGE	513	\$1,149,595
COUNTRY CLUB HILLS	485	\$1,526,255
MELROSE PARK	465	\$1,476,085
HAZEL CREST	443	\$1,237,027
BROADVIEW	439	\$968,459
DES PLAINES	398	\$1,155,378
WESTCHESTER	393	\$978,523
CALUMET PARK	385	\$1,021,609
NILES	351	\$765,027.38
MARKHAM	328	\$989,900
BROOKFIELD	327	\$1,045,014
CICERO	320	\$738,988.40
ELMWOOD PARK	307	\$608,810.04
MATTESON	304	\$748,146.86
LANSING	298	\$785,330.16
PARK FOREST	292	\$816,578.48
BERWYN	285	\$1,092,912.48
HILLSIDE	274	\$775,996
MORTON GROVE	237	\$690,103.87
RIGHTON PARK	221	\$571,113.16
BERKELEY	218	\$642,719
HOMEWOOD	199	\$515,809.87
SAUK VILLAGE	196	\$572,115
GLENWOOD	195	\$609,417
EVANSTON	191	\$356,572.35
GLENVIEW	178	\$675,808.29
BLUE ISLAND	176	\$380,319.88
FOREST VIEW	172	\$1,955,338
LINCOLNWOOD	167	\$523,359.00
LYNWOOD	165	\$510,035.05
EVERGREEN PARK	152	\$281,661.95
RIVER GROVE	148	\$302,486.47
WILMETTE	128	\$426,920.84
FLOSSMOOR	123	\$411,236.08

FRANKLIN PARK	121	\$231,505.99
RIVERSIDE	107	\$284,763.43
ROBBINS	106	\$329,675
SCHILLER PARK	100	\$207,661.27
OLYMPIA FIELDS	98	\$235,913.63
FOREST PARK	98	\$185,155.09
STONE PARK	91	\$289,884
NORRIDGE	87	\$155,693.49
OAK PARK	87	\$142,270.74
OAK LAWN	86	\$315,132.65
NORTHLAKE	76	\$270,244.14
PHOENIX	72	\$175,257
BURNHAM	68	\$186,806.38
LA GRANGE PARK	66	\$159,767.55
DIXMOOR	62	\$196,359.67
POSEN	61	\$128,018.35
MOUNT PROSPECT	57	\$168,554.37
FORD HEIGHTS	56	\$182,162
HARWOOD HEIGHTS	53	\$105,950.95
BURBANK	52	\$199,318.66
MIDLOTHIAN	50	\$119,738.00
NORTH RIVERSIDE	42	\$91,992.69
WHEELING	41	\$242,455.09
OAK FOREST	39	\$115,559.72
ALSIP	34	\$114,267.46
TINLEY PARK	33	\$86,319.53
LYONS	32	\$148,329.54
RIVER FOREST	32	\$71,283.20
SOUTH CHICAGO HEIGHTS	25	\$73,457.57
LA GRANGE	24	\$56,679.34
STEGER	22	\$39,074.64
STICKNEY	22	\$44,204.05
SUMMIT ARGO	22	\$40,497.52
ARLINGTON HEIGHTS	19	\$39,418.33
CHICAGO HTS	19	\$53,193.70
ORLAND PARK	19	\$54,783.60
CRESTWOOD	17	\$46,692.07
NORTHBROOK	17	\$50,897.66
SCHAUMBURG	16	\$46,950.10
THORNTON	16	\$45,116.38
BRIDGEVIEW	14	\$68,100.46
PALATINE	14	\$35,291.04
SUMMIT	14	\$36,606.61
HANOVER PARK	11	\$39,503.92
WESTERN SPRINGS	10	\$28,379.96
CHICAGO RIDGE	8	\$39,315.88
COUNTRYSIDE	8	\$20,818.17

WINNETKA	8	\$17,690.06
GLENCOE	7	\$16,673.25
HICKORY HILLS	7	\$13,246.11
STREAMWOOD	7	\$20,296.64
HOFFMAN ESTATES	6	\$10,771.58
MT PROSPECT	6	\$26,311.35
PALOS HILLS	6	\$55,566.27
BARRINGTON	5	\$21,146.74
ELK GROVE VILLAGE	5	\$11,580.40
KENILWORTH	5	\$9,331.28
MERRIONETTE PARK	5	\$5,600.11
ORLAND HILLS	5	\$36,078.07
WILLOW SPRINGS	5	\$14,223.62

Stormwater Management Phase II - Conceptual Projects

Problem Area ID	Location	Description	Suggested Solution
Cicero 1	36th St. and 61st Ave.	Intersection floods, building located at the southeast corner experiences first floor flooding	Underground detention facility, either under public right-of-way or in nearby Kolar Park
Crestwood 1 and 2	135th St./Central Ave. and Midlothian Turnpike/Cicero Ave.	Residential and roadway flooding	Construct drainage improvements along existing berm to reduce residential flooding and provide detention to address roadway flooding.
Forest View 2	Harlem Ave under railroad tracks just South of 46th St.	Drainage system for underpass is inadequate	Install larger drainage structures to increase capacity of sewer system draining to CSSC
Glenwood 3 and 6	187th Street and Main Street at Thorn Creek	Roadway and residential flooding	Construct relief sewer in original part of Village to provide drainage outlet to Thorn Creek, raise roadway (187th St.), and construct a berm.
Lansing 1	181st Street and Stony Island Ave.	Stony Island Ditch exceeds its banks and floods Stony Island Ave., 181st Street, Brittany Lane and Crystal Lane.	Upsize outfall to Stony Island Ditch and modify existing drainage system.
Midlothian 1	Natalie Creek drainage area - 153rd and Lavergne Ave. to 146th and Pulaski Rd.	Undersized storm sewers and culverts, lack of detention.	Upsize sewers and culverts and provide additional detention
Northbrook 2 and 5	Shermer Road and Cherry Lane	Residential and roadway flooding	Provide overflow sewer, and construct additional inlets and new storm sewer outlet to West Fork of North Branch Chicago River
Oak Lawn 2 and 4	North and south of 103rd Street, from Central Ave. to Cicero Ave.	Inadequate storage for runoff	Expansion of existing detention pond (Oakdale Pond) and construction of underground storage pipe or box culvert in 103rd Street (to be reconstructed)
Palos Heights 4	Cypress Dr., north of 131st St.	Undersized storm sewer can't handle drainage	Storm sewer improvements
Palos Hills 1	8900 W. 103rd St. to 10450 W. 88th Ave.	Streambank erosion and street flooding	Bank stabilization and channel improvements.
Robbins 2	138th St. East and West of Kedzie Ave.	Overbank Flooding	Channel improvements and/or additional storage
Westchester 1	Mayfair Reservoir	Flooding of local streets and homes to the east, west and south of the existing reservoir	Expansion of reservoir (excavation and berm)
Worth 2	Worth Woods Subdivision/ 112th Place and Beloit Ave.	Inadequate storm sewer system	New storm sewer and outfall to Stony Creek
Cook County Department of Transportation and Highways 2 (Bridgeview and Justice)	Roberts Road, 87th Street to Archer Avenue	Lack of an adequate stormwater conveyance system located along Roberts Road. Flooding occurs along Vollmer Road and impacts residential property.	Storm sewer improvements

Stormwater Management Phase II - Conceptual Projects

Problem Area ID	Location	Description	Suggested Solution
Cook County Department of Transportation and Highways 3 (Matteson)	Vollmer Road at Red Barn Avenue, east of Ridgeland Avenue	Existing detention facility is undersized and has improper overflow system discharging into County right-of-way	Detention pond modifications, additional inlets on Red Barn Avenue and berming and other grading activities to contain and redirect the overflow
Cook County Department of Transportation and Highways 4 (Countryside, LaGrange, McCook, Lyons Township)	Plainfield Road, from Willow Springs Road to East Avenue	Local flooding occurs along sections of this route due to the lack of an adequate storm sewer outlet system	Storm sewer improvements (would involve cooperation with local municipalities, Illinois Department of Transportation, CCDTH, and the quarry owners).
Cook County Department of Transportation and Highways 5 (Prospect Heights)	Willow Road at McDonald Creek Tributary A (Hillcrest Lake) south of Palatine Road	Roadway flooding at the crossing of McDonald Creek	Roadway raising with installation of multiple culverts
Cook County Department of Transportation and Highways 6 (Orland Park)	108th Avenue at 161st Street	Roadway flooding at entrance to school due to various issues associated with insufficient stormwater conveyance	Modification to existing detention pond, reestablishment of adequate overland flow drainage pathway, and raising roadway and school driveway entrance
Illinois Department of Transportation 10 (Chicago)	IL-43 from IL-19 to Forest Preserve Dr.	Underground storm sewers along Harlem Avenue (IL-43) that are nonfunctioning	Storm sewer replacement, oversized for detention.
Illinois Department of Transportation 11 (Rolling Meadows)	IL-53 at IL-62 Interchange	Improper grading, lack of a ditch, and an undersized storm sewer at the northbound IL 53 ramp with Il 62	Excavate detention in ramp infield and add new storm sewers, replace old sewers along IL-62
Illinois Department of Transportation 12 (Melrose Park)	IL-64 West of 25th Ave to 20th Ave, PS #12	Roadway flooding on North Ave. (IL 64)	Supplement existing PS outlet sewer with new storm sewer along IL-64 to Silver Creek
Illinois Department of Transportation 15 (Maywood, Broadview)	IL-171 (1st Ave.) South of IL-38 (Roosevelt Rd.) to Cermak Rd.	Flooding along 1st Ave. at Loyola University Medical Center	Install relief storm sewer and drainage structures
Illinois Department of Transportation 17 (Northfield Township, Glenview)	Central Road from IL-21 (Milwaukee Ave) to Dearlove	Large (over 400 acre) offsite drainage area overwhelms existing storm sewers	Install new storm sewers, drainage structures, and stormwater detention

Stormwater Management Phase II - Projects Under Design

Project ID	Location	Description	Problem Addressed	No. of Structures Benefitted	Estimated Cost	Project Cost/ Benefitting Structure	Design Phase
Blue Island 1	Multiple locations throughout city	Green Infrastructure improvements in Right-of-Way.	Flooding of depressional area, and overloaded (combined) sewers.	400	\$1,458,558	\$3,646	Preliminary
Des Plaines 12	Fargo Ave. between Cedar Street and River Road	36" to 60" relief storm sewer along Fargo, Jarvis and River Rd. to Des Plaines River	Existing storm sewer does not have sufficient capacity to convey the design storm. Fargo Avenue floods at low points.	56	\$2,000,000	\$35,714	Complete, Shovel Ready
Evanston 1	Civic Center Parking Lot	Intercept runoff from the existing conventionally paved parking areas using porous pavement, bioswales and rain gardens	Existing combined sewers have severe capacity limitations due to their size, resulting in sewer surcharging during intense storms causing backup of sewage into basements and street flooding.	102	\$756,190	\$7,414	Preliminary
Glenview 1	Entire corporate area of Glenview East of Harms Road	3 backflow preventers at existing storm sewer outfalls, 2 new lift stations, new conveyance storm sewers and detention	Middle Fork of North Branch Chicago River backs up into storm sewers and into neighborhoods.	1,150	\$5,950,000	\$5,174	Nearly Complete
Hoffman Estates 1	Jones Road at Heather Lane	48" Diameter Storm Sewer	Existing detention pond overtops 2-3 times/year, street flooding blocks collector streets and emergency vehicle route, routine first floor flooding.	6	\$1,400,000	\$233,333	Complete (need to be updated)
Kenilworth 2	East side of the Village of Kenilworth	Green Infrastructure components of sewer separation project.	During intense rain events, the combined sewers reach their capacity and water containing raw sewage backs up into basements and onto Village streets.	103	\$993,505	\$9,646	Nearly Complete
Lemont 1	IMTT Culvert at I&M Canal and Chicago Sanitary & Ship Canal	Replace Twin Culverts	Existing culverts undersized, industrial area floods in heavy rains	2	\$425,000	\$212,500	Complete
Niles 1	Cleveland Street	New relief sewer and outfall to the North Branch Chicago River	Existing drainage system overloaded.	140	\$6,700,000	\$47,857	Preliminary Engineering Complete
Orland Park 6	Creekside Drive	Offsite tributary flows overload existing undersized storm sewer system. Flooding is affecting basements, streets, and yards.	Construction of a storage basin upstream of the subdivision to collect, store and slowly release stormwater at a controlled, substantially reduced rate. Upsize storm sewer pipe to detention basins, with new outlet at Long Run Creek.	6	\$100,000	\$16,667	Complete

Stormwater Management Phase II - Projects Under Design

Project ID	Location	Description	Problem Addressed	No. of Structures Benefitted	Estimated Cost	Project Cost/ Benefitting Structure	Design Phase
Willow Springs 1	Area bounded by Hill Street to the east, Spring Street to the west, Archer Avenue (IL 171) to the south, the I&M Canal to the north.	Upsize storm sewers, provide overland flow route, and replace existing culvert	Structure, yard and alley, flooding; existing culvert failing.	20	\$76,595	\$3,830	Nearly Complete
Winnetka 4	Multiple locations in northeast Winnetka	Capacity improvements to storm sewers tributary to an existing storm sewer with excess capacity for 100-year protection.	First floor and basement flooding at 2- to 100-yr event within 110 acre area.	27	\$4,300,000	\$159,259	Complete, Shovel Ready
Bremen Township 1	143rd & Linder Ave	Replace existing culvert, headwalls, roadway restoration (Cal-Sag Trib C under Linder Ave)	The creek channel and undersized culvert do not have adequate capacity to convey the runoff from the tributary drainage area. The creek overtops the roadway and has caused erosion and damage to the roadway.	2	\$80,000	\$40,000	Preliminary

Total Project Cost >> \$24,239,848

ESTIMATE OF ELIGIBLE PUBLIC ASSISTANCE

PDA

May 6-10, 13-17, 20-24, 2013

County of Cook County Population

5,194,675

Illinois

FEMA Estimate of Eligible Public Assistance - Cook County (excluding City of Chicago)

Applicant	Roads and Bridges	Water Control Facilities	Buildings and Equipment	Utilities	Parks and Other Facilities	TOTAL
Forest Preserve District	\$0	\$0	\$0	\$0	\$60,000	\$60,000
Chicago Botanical Garden	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Brookfield Zoo	\$0	\$0	\$100,000	\$0	\$0	\$100,000
Sheriff's Police Department	\$0	\$0	\$65,000	\$0	\$0	\$65,000
Metro Water Reclamation District	\$0	\$0	\$0	\$23,454	\$0	\$23,454
Bellwood	\$16,000	\$0	\$50,000	\$0	\$0	\$66,000
Berkeley	\$4,278	\$0	\$0	\$0	\$0	\$4,278
Chicago Heights	\$0	\$0	\$0	\$64,843	\$0	\$64,843
Cicero	\$43,328	\$0	\$0	\$0	\$1,600	\$44,928
Concordia University	\$0	\$0	\$48,312	\$0	\$0	\$48,312
Des Plaines	\$140,000	\$395,000	\$0	\$100,000	\$0	\$635,000
Elk Grove Village	\$0	\$0	\$3,250	\$0	\$0	\$3,250
Evanston	\$0	\$0	\$0	\$17,000	\$0	\$17,000
Flossmoor	\$2,125	\$0	\$0	\$1,363	\$0	\$3,488
Forest View Park District			\$55,000			\$55,000
Forest View	\$108,000	\$0	\$55,000	\$0	\$0	\$163,000
Franklin Park	\$55,000	\$22,000	\$0	\$87,000	\$0	\$164,000
Glenview	\$0	\$0	\$1,760	\$17,000	\$0	\$18,760
Glenwood	\$0	\$0	\$0	\$60,630	\$0	\$60,630
Harwood Heights	\$0	\$0	\$15,630	\$0	\$0	\$15,630
Hillside	\$0	\$0	\$4,820	\$0	\$0	\$4,820
Hinsdale	\$0	\$0	\$0	\$65,000	\$0	\$65,000
Hoffman Estates	\$3,213	\$0	\$0	\$2,200	\$0	\$5,413
LaGrange Park	\$0	\$1,800	\$0	\$0	\$0	\$1,800
Leyden High School District 212	\$0	\$0	\$1,000	\$0	\$0	\$1,000
Lyons	\$29,500	\$0	\$1,282	\$0	\$0	\$30,782
Maywood	\$0	\$0	\$74,100	\$0	\$0	\$74,100
McCook	\$2,895	\$0	\$0	\$0	\$0	\$2,895
Melrose Park	\$0	\$0	\$2,500	\$0	\$0	\$2,500
Morton Grove	\$0	\$0	\$6,500	\$0	\$0	\$6,500
Northlake	\$0	\$0	\$24,517	\$0	\$0	\$24,517
Oak Forest	\$0	\$3,000	\$0	\$0	\$0	\$3,000
Oakton Community College	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Park Ridge	\$0	\$0	\$2,700	\$37,000	\$0	\$39,700
Proviso Township School District	\$0	\$0	\$2,500	\$0	\$0	\$2,500
River Grove	\$0	\$0	\$8,500	\$0	\$0	\$8,500
Riverside Village	\$5,000	\$0	\$0	\$0	\$50,000	\$55,000
Riverside Township	\$2,000	\$0	\$0	\$0	\$0	\$2,000
Schiller Park	\$0	\$10,000	\$0	\$0	\$0	\$10,000
Stone Park	\$0	\$0	\$64,000	\$0	\$0	\$64,000
Westchester	\$0	\$0	\$29,100	\$0	\$0	\$29,100
Wheeling Park District	\$0	\$0	\$0	\$0	\$6,432	\$6,432
Wilmette	\$32,900	\$0	\$0	\$0	\$0	\$32,900
Wilmette Park District	\$0	\$0	\$1,000	\$0	\$0	\$1,000
Winnetka	\$0	\$0	\$0	\$7,000	\$0	\$7,000
Totals	\$454,239	\$431,800	\$616,471	\$482,490	\$143,032	\$2,128,032