

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Please note this is Cook County Planning and Development's Draft CAPER for PY 2022.

This draft CAPER covers the third year of the 2020 through 2024 Consolidated Plan, Moving to Implementation, and corresponds with the Annual Action Plan that covers Program Year (PY) 2022 that spans 10/1/2022 through 09/30/2023.

This CAPER covers HUD entitlement funding for:

- *Community Development Block Grant (CDBG)
- *Emergency Solutions Grants (ESG)
- *HOME Investment Partnerships (HOME)

Table 1 below summarizes the Cook County's Department of Planning and Development (DPD) accomplishments by the goals and objectives outlined in the Consolidated Plan. Some of the highlights of the program year include:

HOME: Cook County HOME dollars support the development or preservation of affordable housing for low income households. In PY 2022, the HOME program has constructed 364 affordable housing units for veterans, seniors, and low and moderate income families throughout Cook County.

CDBG: Cook County CDBG dollars support various community and economic development activities including but not limited to infrastructure improvements, public facilities, public services, and demolition. In PY 2022, CDBG provided direct service benefits to over 23,000 residents,

provided CDBG funding to 34 agencies for Public Services, and implemented 22 capital improvement projects across suburban Cook County. Overall Benefit, 70% or more cumulative actual expenses over a 1 - 3 year period benefit LMI persons. The other 30% is for slum/blight,urgent need clientele.

ESG: Cook County ESG dollars subsidize the operations of essential homeless shelters and support the provision of services that serve as a safety net for those most in need. In PY 2022, ESG benefited over 1,100 persons who are homeless or at risk of homelessness.

Cook County fared well in annual goals in particular areas such as public facility/infrastructure, and various public service activities. In PY 2022, there were no jobs created through the Section 108 loan because the loan applicant achieved the quota of job creation in the prior years (see IDIS Activity 4745). Cook County Bureau of Economic Development/ Department of Planning and Development did not issue any funds or engage in new projects under the HUD 108 loan program in PY 2022. We have three current loans through the HUD 108 loan program that are in good repayment standing.

For PY 2019 the County received \$16,018,096 in CDBG (CV) funds. The County has determined those funds will be used to fund fixed site shelters in Suburban Cook County (to date \$1,500,000 has been expended on Beds Plus Summit Facility for Homeless Prevention). For PY 2020, the County received \$8,862,121 for ESG - CV funds. The County has expended \$7,964,197.08 on projects to date. Remaining ESG CV funds will be expended before the end of FY 2023.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Business and Workforce Development	Non-Housing Community Development	CDBG: \$ / Section 108: \$0	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	40000	42883	107.21%	10000	10846	108.46%
Business and Workforce Development	Non-Housing Community Development	CDBG: \$ / Section 108: \$0	Businesses assisted	Businesses Assisted	200	202	101.00%	2	4	150%
CDBG-DR	Affordable Housing Non-Housing Community Development	CDBG-DR: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	14000	14803	105.74%	9,000	9,790	108%
Housing Development and Services	Affordable Housing Public Housing Special Needs	CDBG: \$ / HOME: \$ / ESG: \$ / CDBG-DR: \$25269651	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	40000	42383	105.96%	10000	10846	108.46%

Housing Development and Services	Affordable Housing Public Housing Special Needs	CDBG: \$ / HOME: \$ / ESG: \$ / CDBG-DR: \$25269651	Rental units constructed	Household Housing Unit	900	911	101.22%	300	364	120.3%
Housing Development and Services	Affordable Housing Public Housing Special Needs	CDBG: \$ / HOME: \$ / ESG: \$ / CDBG-DR: \$25269651	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	250	271	108.40%	20	26	130.00%
Housing Development and Services	Affordable Housing Public Housing Special Needs	CDBG: \$ / HOME: \$ / ESG: \$ / CDBG-DR: \$25269651	Homeless Person Overnight Shelter	Persons Assisted	4000	4009	100.23%	1000	1130	113.00%
Housing Development and Services	Affordable Housing Public Housing Special Needs	CDBG: \$ / HOME: \$ / ESG: \$ / CDBG-DR: \$25269651	Homelessness Prevention	Persons Assisted	700	793	113.29%	25	31	124.00%
Infrastructure and Public Facilities	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	45000	48268	107.26%	10000	12000	120.00%

Infrastructure and Public Facilities	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	200	202	101.00%	2	4	200.00%
Non-Housing Services	Homeless Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	40000	42383	105.96%	10000	10846	108.46%

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

PY 2022 was the third year of the Countys 2020 - 2024 Consolidated Plan, Moving to Implementation. The Countys efforts to address its priority needs and strategies, as described in Moving to Impmentation, and implemented in PY 2022, are summarized below:

Priorities: Infrastructure and Public Facilities, Housing Development and Services, Non - Housing Services, Business and Workforce Development, and Planning and Administration.

The Countys use of its CDBG funding in PY 2022 aligns well with the policy priorities and strategies outlined in Moving to Implementation. The top priority indicated in the plan is Infrastructure and Public Facilities, and the majority of the Countys CDBG funds were allocated to capital improvement projects. Most are infrastructure projects, but the County has followed through on its promise to continue funding public facilities improvements (4 projects in Cook County in PY 2022).The Countys work over the past several years cultivating relationships to support the workforce development system has led to several grantees providing employment - related services. The County has also increased its use of CDBG to support assistance to businesses and microenterprises in furtherance of its Business and Workforce Development policy priority, during PY 2022. In addition, the County continues to fund public services near the 15% cap to maintain our support for housing and non- housing social

services, the third and fourth priority areas in Moving to Implementation. The nonhousing services goal has been exceeded, and the ESG performance has also greatly exceeded the goals established, particularly for homeless prevention, tenant based rental assistance, and rapid rehousing.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME	ESG
White	1,268	37	553
Black or African American	714	287	904
Asian	72	4	12
American Indian or American Native	12	3	7
Native Hawaiian or Other Pacific Islander	0	0	37
Total	2,066	331	1,513
Hispanic	394	33	297
Not Hispanic	2,066	331	1,513

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

While the County is a diverse place in terms of ages, races, and incomes in aggregate, geographic variation highlights important differences. Long standing racial, ethnic, and economic divides persist, with high concentrations of minorities living in predominantly low income areas in western and southern Cook County.

Much like the region and the nation, suburban Cook has become more diverse since 2000, as the number of Latinos, African Americans, and Asians have increased. In particular, it is projected that more than 30 percent of the region’s residents will be Hispanic by 2040. Moreover, growth among all racial and ethnic groups is projected to shift toward suburban areas. Please refer to the table above for the racial and ethnic status of families assisted.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	10,319,307	948,994
HOME	public - federal	7,164,103	10,947,705
ESG	public - federal	856,927	936,183

Table 3 - Resources Made Available

Narrative

The largest contribution of CDBG funds was allocated to capital projects . Many capital projects are nearing their completion but are still in the process of drawing down their funds. Public service projects are still in the invoice/drawdown process. ESG projects are still in the invoice/drawdown process. HOME funds will be expended once projects close. For PY 2019 the County received \$16,018,096 in CDBG - CV funds (\$1,500,000 has been expended ion the Bed's Plus Summioty Facility for homeless prevention). Per the 2019 AAP amendment submitted to the HUD ,the County has decided to utilize the full balance of the CDBG-CV funds on fixed site shelters in Suburban Cook County. For PY 2020, the County received \$8,862,121 for ESG - CV funds. The County has expended \$7,964,197.08 on projects to date. Remaining ESG CV funds should be expended before the end of FY 2023.The County's goal is to commit funds to CHDO organizations that meet the 15% threshold within the next twelve months. For PY 2022, HOME was awarded \$7,164,103 from HUD. However, the above chart indicates \$10,947,705 were expended during program year. The \$10,947,705 (expended) are funds from previous program years prior to PY 2022. The HOME allocation of \$7,164,103 will be allocated to future projects. PY 2022 funds for ESG are still in the process of begin drawn down. However, as indicated on the chart above, ESG funds in the amount of \$936,183 were expended during PY 2022 (these funds are a combination of previous years ESG funds).

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
South Suburban Cook County	61		

Table 4 – Identify the geographic distribution and location of investments

Narrative

The County continues to focus its CDBG and ESG resources on the southern suburbs. During PY 2022, CDBG and ESG funds supported activities in the southern suburbs, funds were used in the

western suburbs, northern suburbs, and supporting agencies that serve beneficiaries across all of suburban Cook County.

An important component of Planning for Progress is strategically targeting County investments to specific geographies. While the plans goals are designed to stimulate economic growth and equity throughout Cook County, particular types of investment are preferred for certain geographies given the underlying market conditions.

Throughout the development of Moving to Implementation, two different types of areas were identified:

Those that have good access to jobs or residents with higher incomes (predominantly in north and southwest Cook County) and those with lower incomes, higher levels of unemployment, and higher levels of poverty (mostly in south and west Cook County). While the County considered the individual merits of each application in making funding decisions, it generally prioritize economic development, housing rehabilitation, and public service activities in south and west Cook (Areas of Need) and affordable housing development and preservation efforts in north and southwest Cook (Areas of Opportunity). Infrastructure funding knitted these priorities together regardless of geography, with a particular focus on transit access and low mod areas, yet the majority of capital improvement funding did flow to the southern and western suburbs. In alignment with the South Suburban Economic Growth Initiative, the County has continued to focus a substantial portion of its entitlement funding in the southern suburbs.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

A match of no less than 25 cents for each dollar of HOME funds spent on affordable housing was contributed for each project in PY 2022. ESG matching funds are required at a level of at least 1:1, and subrecipients utilize matching funds from a range of sources. Matching funds are not required under CDBG, but the County does encourage applicants to leverage the CDBG funding with other sources. In the County's CDBG scoring criteria, more points are awarded for higher levels of CDBG matching funds. Sources of match for HOME may include private investments and grants. For HOME, the match is 25% of HOME expenditures in a fiscal year. At this time, the County is utilizing its HOME match bank, however the County looks to HOME funded projects for eligible match contributions. The County does not use any publicly owned land for goals and objectives of the plan at this time. HACC is the local jurisdiction for public housing elements inclusive of land and buildings. Overall leverage across the portfolio we attempt to leverage an 8 to 1 ratio for the HOME program. Sources of match for ESG may include HUD Continuum of Care HMIS Grant, donations, and funds obtained during fundraisers. A summary of the source of matching funds by Subrecipient is being provided. The County can follow up with HUD on this as needed.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	114,335,897
2. Match contributed during current Federal fiscal year	9,275,000
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	123,610,897
4. Match liability for current Federal fiscal year	867,751
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	122,743,146

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
5284	10/01/2022	9,275,000	0	0	0	0	0	9,275,000

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
10,553,627	4,634,580	401,327	0	14,786,880

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	12,659,813	0	0	1,537,999	0	11,121,814
Number	3	0	0	1	0	2
Sub-Contracts						
Number	40	0	0	0	1	39
Dollar Amount	14,624,113	0	0	0	1,653,952	12,970,161
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	12,659,813	0	12,659,813			
Number	3	0	3			
Sub-Contracts						
Number	40	1	39			
Dollar Amount	14,624,113	104,000	14,520,113			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	8	0	0	0	0	8
Dollar Amount	11,440,537	0	0	0	0	11,440,537

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	292	292
Number of Special-Needs households to be provided affordable housing units	72	72
Total	364	364

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	364	364
Number of households supported through Rehab of Existing Units	0	0
Number of households supported through Acquisition of Existing Units	0	0
Total	364	364

Table 12 – Number of Households Supported

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	1,095	109
Low-income	316	73
Moderate-income	551	182
Total	1,962	364

Table 13 – Number of Households Served

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)
Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

All homeless strategies are conducted in coordination with the local Continuum of Care (CoC), for which the Alliance to End Homelessness in Suburban Cook County is the lead agency. The CoC is an umbrella organization that coordinates homeless services provided in all of Cook County except for Chicago.

Membership of the Alliance to End Homelessness in Suburban Cook County includes providers of homeless services, county government and local towns and villages, not for profit organizations, community groups, faith communities, concerned residents, homeless or formerly homeless persons (referred to as persons with lived experiences), and private businesses and foundations, resulting in a collaborative system that shares information, referrals, shelter, and service delivery within their local communities.

Cook County was actively involved with assisting the Alliance and its' members in developing the Suburban Cook Coordinated Entry (CE) which is a community wide system that standardizes and expedites the process by which people experiencing homelessness or who are at imminent risk of homelessness access shelter, housing, and homeless resources CE will help suburban Cook County better target the limited resources provided by the homeless assistance system to people who are experiencing homelessness and need them the most. By standardizing the intake process across the region, sharing information in real time, and by adopting uniform prioritization policies, homeless service agencies will be able to refer people to the right program based on their preferences and level of need. CE was successfully launched in PY 2016 and the County has provided significant support for CE via our ESG funds during PY 2022. In PY 2022, the County provided ESG funding to 13 organizations that provide services to the homeless population.

Addressing the emergency shelter and transitional housing needs of homeless persons

In PY 2022 Cook County addressed the emergency shelter and transitional housing needs of homeless persons through the deployment of ESG resources to agencies that provide shelter to homeless persons and families. DPDP provided Homeless Persons Overnight Shelter services to 1,130 people in PY 2022. DPD provided 31 people with Homeless Prevention Services. DPD provided 1,496 people with Public Service Activities for Housing Services.

Additionally, Cook County remains committed to helping homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living as well as to shorten the period of time that individuals and families experience homelessness. Towards this end, DPD will continue to make linkages between persons in need of housing or housing assistance and available resources through the HOME and ESG programs. For example, information on available affordable housing units supported by the HOME program is made available to ESG staff that coordinates with the Alliance to disseminate related information. Cook County also will continue to provide funding for the development of affordable housing development.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

DPD will continue to partner with the Alliance to prioritize low income persons and families so they are referred to and provided the most critical and effective housing and supportive services including those funded by CDBG, ESG, and HOME resources. In an attempt to reduce gaps in service and ensure that persons being discharged from institutions, systems of care, or with terminating assistance from agencies that address housing, health, social services, employment, education, or youth needs, Cook County and the Alliance are heavily focused on facilitating coordinated entry (CE). CE was successfully launched in PY 2016 and the County has provided significant support for CE via our ESG funds in PY 2022. In particular, the ESG funds are being used to support a full service call center with dedicated staff that is now open during all working hours. This will greatly reduce the large number of calls for assistance that have been unanswered in recent years. DPDP provided Homeless Persons Overnight Shelter services to 1,130 people in PY 2022. DPD provided 31 people with Homeless Prevention Services. DPD provided 1,496 people with Public Service Activities for Housing Services.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

In addition, the Alliance has a seat on the Planning and Development Subcommittee of the County Economic Development Advisory Council (EDAC), which recommended all grant funding proposals to

the

Cook County Board of Commissioners in PY 2022. This provides a vital connection for the Alliance with County government, and advances the issue of suburban homelessness on the County's agenda. DPD constructed 364 affordable housing units in PY 2022. DPD provided 1,496 people with Public Service Activities for Housing Services. These services provided needed assistance to veterans, victims of domestic violence, chronically homeless, and families with children.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

Housing Authority of Cook County (HACC) is the second largest provider of affordable housing in the State of Illinois. HACC's mission is "To promote adequate and affordable housing, economic opportunity, and a suitable living environment free from discrimination."

During PY 2022, DPD and HACC were strong partners and collaborated around programming and funding opportunities. Respective leadership met to discuss needs, available resources, and coordination opportunities. HACC was informed of County funded affordable housing developments as they come online for client referral purposes and the County is able to refer individuals in need of housing assistance to HACC. DPD leadership and HACC coordinated to discuss projects that enabled for DPD to provide HOME funds, and HACC to provide vouchers.

Cook County also continued to explore opportunities for linkages between HACC programs and County affordable housing and community development dollars during PY 2022. While HOME funds are restricted as it relates to the modernization of public housing, under the new Rental Assistance Demonstration (RAD) initiative, the buildings can be sold to an LLC and the County can provide some redevelopment support. HOME staff maintains an open line of communication with HACC and advises regarding affordable housing opportunities ownership or rental which may be of interest to public housing residents or assistance recipients. In turn, HACC advertises said opportunities to current/prospective program participants. A fuller strategy for HACC and Cook County coordination was outlined in the PY 2020/2024 Consolidated Plan.

The Cook County DPD also serves as the responsible entity (RE) for HACC HUD funded environmental reviews. In PY 2022, Cook County completed several environmental assessments on behalf of HACC when HACC was a funding partner via vouchers.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

During PY 2022 Cook County continued to coordinate with HACC and the other local PHAs to encourage resident involvement in PHA operations and public housing property management. During PY 2022, Cook County and HACC shared information regularly to link persons seeking housing or housing assistance with respective available.

Actions taken to provide assistance to troubled PHAs

This item is not applicable as none of the PHAs located within Cook County boundaries are designated as

troubled to DPD's knowledge.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

During PY 2022, Cook County faced several barriers to affordable housing including but not limited to heavy regulation of zoning, land use, and development which varies widely by Municipality; lack of awareness, understanding, and/or enforcement of fair housing requirements; increasingly high and disproportionate commercial and residential property tax burdens; rising costs of affordable housing development; and community opposition or general lack of community support for affordable housing. Identifying barriers and developing related solutions is particularly challenging given that Cook County is home to 130+ municipalities, various townships, and other jurisdictional structures.

Additionally, the majority of municipalities are home rule jurisdictions which limit the County's influence over related policies. During PY 2022, DPD pursued several strategies to mitigate barriers to affordable housing. Given its role as a taxing body, the County has formed a task force to reexamine the use and availability of commercial and residential tax incentives to help mitigate related costs while promoting economic growth. Additionally, Cook County updated and simplified its building code which covers unincorporated areas and is hopeful that municipal jurisdictions will also adopt it for application to their communities.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

Cook County has formally established the Cook County Land Bank Authority, which is the largest in the nation. The CCLBA grew out of a committee that was tasked with studying and advising County leadership regarding a responsible, legal, and effective model for the land bank, as well as the potential budget, target areas, and scope of services. The Committee was also charged with evaluating methods and recommending initiatives to market existing tax incentives in conjunction with strategies for community revitalization, economic growth, and the development of affordable housing and open space.

In PY 2022, Cook County also continued the work of the Economic Development Advisory Committee for Cook County, a group of more than twenty distinguished business and civic leaders from across the region who will advise the County on how to promote long term economic growth within Cook County as well as throughout the broader region.

By providing 364 affordable housing units, it is DPD's intention to decrease the monthly rental expense for low income individuals, and thus free up some of their capital for other obligations.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

DPD utilized HOME funds on new construction projects during PY 2022. As the responsible entity for environmental reviews, whenever a new construction, rehab, or demolition project is found to contain lead based paint, DPD requires the mitigation of the lead based paint prior to authorizing the use of grant funds. For all of the multi family projects DPD provided funding on during PY 2022, DPD ensured a Phase 1 ESA was completed to ensure lead based paint would not have a hazardous effect on building occupants.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

Cook County is no exception to the national trend of the increasing suburbanization of poverty. The County continues to partner with the Chicago Cook Workforce Partnership to connect employers and job seekers as gainful employment can play a significant role in poverty reduction. Additionally, all of DPD's programs and projects supported by CDBG, ESG, or HOME funds are intended to improve the economic, social, and housing outcomes for low and moderate income beneficiaries which can help alleviate poverty. Strategic geographic spending in the South and West Cook has been prioritized to reduce the number of poverty level families. Before pursuing a project, DPD leadership ensures the stakeholders are aware of section 3, MBE, and WBE efforts. By providing 364 affordable housing units, it is DPD's intention to decrease the monthly rental expense for low income individuals, and thus free of some of their capital for other obligations. DPD also provided funding for Public Services (non housing services) to 10,846 people.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

In PY 2016, DPD leadership worked with the Alliance to implement a coordinated entry system for the homeless population in Suburban Cook County. Coordinated entry is a community wide system that standardizes and expedites the process by which people experiencing homelessness or who are at imminent risk of homelessness access shelter, housing, and homeless resources. Specifically, coordinated entry will help suburban Cook County better target the limited resources provided by the homeless assistance system to people who are experiencing homelessness and need them the most. During PY 2022 DPD benefited by standardizing the intake process across the region, by sharing information in real time, and by adopting uniform prioritization policies. DPD provided \$200,000 in funding to the Alliance to End Homeless Coordinated Entry in PY 2022.

Therefore, during PY 2022 homeless service agencies were be able to refer people to the right program based on their preferences and level of need.

Actions taken to enhance coordination between public and private housing and social service

agencies. 91.220(k); 91.320(j)

Cook County has collaborated in concert with United Way and other stakeholders on the possibility of bringing a 211 social service referral system to the Chicago metropolitan region. Chicago metro is the last major city not offering 211 service to its residents, and while there are many successful blue prints for existing state wide 211 programs, one of the primary obstacles to establishing a Chicago metro 211 is securing sustainable funding for both implementation costs and operational costs. In PY 2019, Cook County joined a 211 Advisory Committee led by United Way, Heartland Alliance and the City of Chicago to develop a 211 system serving Cook County.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

During PY 2022, The Cook County Department of Planning and Development continued to consult with fair housing stakeholders including Cook County Human Rights Commission, HUD Community Planning and Development and Fair Housing and Equal Opportunity, Chicago Metropolitan Agency for Planning, and CAFHA as it strives to enhance fair housing compliance both internally and Countywide. In PY 2022, Cook County continued to provide financial support for fair housing activities via the provision of CDBG funding to regional agencies for support of fair housing education, outreach, testing, and enforcement activities. This included funding CAFHA to provide fair housing technical assistance to suburban municipalities. PY 2022 also saw the continuation of the project to complete a Regional Assessment of Fair Housing. Cook County is partnering with the City of Chicago, Chicago Housing Authority, Housing Authority of Cook County, and 15 other jurisdictions on this joint effort.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

All actively funded entities must report to the County at least annually as it relates to progress and challenges; CDBG funded public service projects currently report quarterly and capital improvement (public facility/infrastructure projects) report annually through project completion. Construction inspections occur regularly and disbursement of related funds is contingent upon County assessment of sufficient and appropriate progress. All CDBG service and ESG projects typically go through an annual field monitoring visit. The Department has developed monitoring spreadsheets for use with the new ESG program regulations. Field visits are also conducted by County staff to assess project status as appropriate. Basic spreadsheet based tracking tools for monitoring active projects have also been implemented across the programs.

During PY 2022 , Cook County continued to actively participate in an interagency Housing Council (consisting of HUD, Illinois Housing Development Authority (IHDA), City of Chicago, and Cook County senior and program management) to explore options for consolidation of HOME funding processes and documentation including those related to monitoring. Additional options for consolidation and coordination is currently under discussion to include construction management operations and property management training.

During PY 2022, Cook County encouraged funding recipients to reach out to minority and women owned businesses (M BE/WBE) in the selection of contractors for both bid and performance awards. All subrecipients are required to submit a copy of the bid documents for each construction project to the Department of Planning and Development. The County will not authorize an advertisement for bids until the above cited action has been completed. Cook County also ensured to obtain all required Davis Bacon, and Section 3 efforts from the developers.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

This CAPER was developed in accordance with Cook County's current Citizen Participation Plan, which facilitates public input and comment for all HUD funded programming. Cook County's ultimate goal is to encourage participation from low and moderate income persons and residents of targeted areas. The public consultation process for PY 2022 included public hearings on the proposed funding allocations, Annual Action Plan, and CAPER conducted by DPD staff, and/or the Economic Development Advisory Committee (EDAC) and/or Cook County Board as appropriate. The Draft CAPER was made available to the public via the Cook County website for 15 days. All related public meetings as well as availability of the draft report for public review and comment were advertised via local newspaper as well as the Cook County website. The County's website does allow users to select Spanish or Polish as additional language options.

All HOME related literature is translated into multiple languages. Our call center efforts include incorporation of a linguist upon request, and we use various outlets to the media (print signage, television, radio, etc.) to reach out to non-English speaking residents of the County. For persons with disabilities, we coordinate with Housing Service Providers that specifically gear their services to the handicapped population.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

This item is not applicable as the County did not change its program objectives during PY 2022. If there were any changes to program objectives, DPD management would consult with EDAC to recommend any changes to program objectives. DPD would also invite the public, and subrecipients to the meeting to receive feedback with the intent to ensure that the changes to the program objectives would align with the compliance requirements for Cook County Planning and Development, and all subrecipients. Further, if DPD needed any technical assistance, DPD will consult with our representatives at HUD for feedback

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 24 CFR 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in 24 CFR §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

While our standard is to examine 1/3rd of the standing portfolio, along with 100% of all new operating projects in first year, we were only able to accomplish 50% of target. We expect to accomplish 100% of newly computed projects in PY 2023. We expect to extend our annual review 1/3rd, and any projects not previously addressed will be addressed.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 24 CFR 91.520(e) and 24 CFR 92.351(a)

It is the policy of the Department of Planning and Development that developments of five or more housing units must adhere to the Department's Affirmative Marketing Plan. The County's plan identifies the methods that HOME Program recipients are to use in developing their affirmative marketing plans for submission and approval by the Department.

During PY 2022, Cook County Department of Planning and Development informed the public, owners and potential tenants about Federal fair housing laws and the County affirmative marketing policy through the distribution of fair housing information. In addition, the Department will made fair housing information available in its office, on its website and in application materials distributed to all potential HOME Program applicants. The information made available list the County policy and a prescribed method for achieving compliance with the requirements.

Duing PY 2022, Each owner that has received County HOME funding was notified to conduct its business operations in a manner that promotes fair and equal access to all those who apply and are eligible for tenancy. This includes theselection of a management agent or the employment of internal staff that are familiar with the fairhousing laws as well as what constitutes prohibited acts under the fair housing laws and the use of the Fair Housing Logo and Slogan on all marketing materials, with the inclusion of information on where discrimination complaints can be filed by rejected applicants.

II Cook County HOME applicants must submit an affirmative marketing plan that indicates the racial

composition of the housing primary market area in which the housing will be located. The plan also requires applicants to submit a list of the targeted groups the HOME applicant believes are least likely to apply for housing in the project. In arriving at this list, the HOME applicant should consider factors such as price or rental of housing, sponsorship of housing, racial/ethnic characteristics of housing market area in which housing will be located, disability or familial status of eligible population and public transportation routes.

The HOME applicant must describe the marketing program that it will use to attract members of the eligible population, with special emphasis on those groups designated least likely to apply. The applicant shall indicate the type of media identified in the plan and the size or duration of newspaper advertising or length and frequency of broadcast advertising. Community contacts include individuals or organizations that are well known in the housing market area or the locality that can influence persons within groups considered least likely to apply. Such contacts may include neighborhood, minority and women's organizations, labor unions, employers, public and private agencies, disability advocates, schools and individuals who are connected with these organizations and/or well known in the community.

In addition, the HOME applicant must indicate whether the sales/rental staff has had previous experience in marketing housing to groups identified as least likely to apply for the housing. The applicant must describe the instructions and training provided, or to be provided, to sales/rental staff. This information must include detailed explanations of Federal, State and local fair housing laws and the affirmative plan.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

\$391,295.99 of program income was provided to 5th Ave Apartments (IDIS Activity ID 4865). This multifamily project has 72 units, and is owned by Inter Faith Housing Development.

\$10,030.99 of program income was provided to Torrence Place (IDIS Activity ID 5103). This PSH has 48 units, serves vets, persons with disabilities, and low-income families. Full Circle Communities, in partnership with Christian Community Health Center is responsible for the building of this project.

Describe other actions taken to foster and maintain affordable housing. 24 CFR 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 24 CFR 91.320(j)

We currently maintain an active relationship with the CIC Preservation Compact that works to identify at-risk affordable and subsidized properties requiring long term ownership and affordability commitments in the Chicago Area.

We are developing residential solutions for home ownership under the following:

- Land Bank properties repositioned for affordable housing.
- Cook County First time home ownership program with down payment assistance and looking to modify for additional assistance to spur homeownership and equity building within the County.
- Beginning the first stages of Transitional Housing Development through hotel acquisition, property repositioning to create physical assets within the County to serve the Homeless population.

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	3	0	0	0	0
Total Labor Hours	0		0		
Total Section 3 Worker Hours	0		0		
Total Targeted Section 3 Worker Hours	0		0		

Table 14 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers	1		0		
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.	1		0		
Direct, on-the job training (including apprenticeships).	0		0		
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.	0		0		
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).	0		0		
Outreach efforts to identify and secure bids from Section 3 business concerns.	0		0		
Technical assistance to help Section 3 business concerns understand and bid on contracts.	0		0		
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.	0		0		
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.	0		0		
Held one or more job fairs.	0		0		
Provided or connected residents with supportive services that can provide direct services or referrals.	0		0		
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.	0		0		
Assisted residents with finding child care.	0		0		
Assisted residents to apply for, or attend community college or a four year educational institution.	0		0		
Assisted residents to apply for, or attend vocational/technical training.	0		0		
Assisted residents to obtain financial literacy training and/or coaching.	0		0		
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.	0		0		
Provided or connected residents with training on computer use or online technologies.	0		0		
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.	0		0		
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.	0		0		

Other.	3		0		
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Table 15 – Qualitative Efforts - Number of Activities by Program

Narrative

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name COOK COUNTY
Organizational DUNS Number 007884302
UEI
EIN/TIN Number 366006541
Identify the Field Office CHICAGO
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance Cook County CoC

ESG Contact Name

Prefix Ms
First Name SUSAN
Middle Name M
Last Name CAMPBELL
Suffix
Title PLANNING & DEVELOPMENT DIRECTOR

ESG Contact Address

Street Address 1 69 West Washington
Street Address 2 Suite 2900
City CHICAGO
State IL
ZIP Code 60602-
Phone Number 3126031033
Extension
Fax Number 3126039970
Email Address Susan.Campbell@cookcountyil.gov

ESG Secondary Contact

Prefix Ms
First Name Janet
Last Name Hamilton
Suffix
Title Grant Finance Manager
Phone Number 3126031061
Extension
Email Address janet.hamilton@cookcountyil.gov

2. Reporting Period—All Recipients Complete

Program Year Start Date 10/01/2022
Program Year End Date 09/30/2023

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: PILLARS COMMUNITY SERVICES

City: La Grange Park

State: IL

Zip Code: 60526, 5646

DUNS Number: 010584886

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 25000

Subrecipient or Contractor Name: BETHEL FAMILY RESOURCE CENTER

City: Chicago Heights

State: IL

Zip Code: 60411, 2800

DUNS Number: 604898890

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 45000

Subrecipient or Contractor Name: Alliance to End Homelessness in Suburban Cook County

City: Hillside

State: IL

Zip Code: 60162, 1904

DUNS Number: 603769824

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 255000

Subrecipient or Contractor Name: PADS TO HOPE, INC.

City: Palatine

State: IL

Zip Code: 60074, 7605

DUNS Number: 036100993

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 30000

Subrecipient or Contractor Name: THE HARBOUR, INC.

City: Park Ridge

State: IL

Zip Code: 60068, 1452

DUNS Number: 104012315

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 25000

Subrecipient or Contractor Name: RESPOND NOW

City: Chicago Heights

State: IL

Zip Code: 60411, 3517

DUNS Number: 930678339

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 40000

Subrecipient or Contractor Name: SOUTH SUBURBAN PADS

City: Chicago Heights

State: IL

Zip Code: 60411, 2445

DUNS Number: 798560330

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 100000

Subrecipient or Contractor Name: CENTER OF CONCERN

City: Des Plaines

State: IL

Zip Code: 60016, 4721

DUNS Number: 114490089

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 42000

Subrecipient or Contractor Name: BEDS Plus

City: La Grange

State: IL

Zip Code: 60525, 8135

DUNS Number:

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 40000

Subrecipient or Contractor Name: CORNERSTONE COMMUNITY DEVELOPMENT NFP

City: Ford Heights

State: IL

Zip Code: 60411, 3080

DUNS Number:

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 35000

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	12
Children	19
Don't Know/Refused/Other	0
Missing Information	0
Total	31

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	21
Children	5
Don't Know/Refused/Other	0
Missing Information	0
Total	26

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	857
Children	506
Don't Know/Refused/Other	0
Missing Information	0
Total	1,363

Table 18 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	197
Children	50
Don't Know/Refused/Other	0
Missing Information	2
Total	249

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	1,067
Children	572
Don't Know/Refused/Other	0
Missing Information	2
Total	1,641

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	760
Female	863
Transgender	3
Don't Know/Refused/Other	13
Missing Information	2
Total	1,641

Table 21 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	462
18-24	411
25 and over	750
Don't Know/Refused/Other	16
Missing Information	2
Total	1,641

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	17	0	0	17
Victims of Domestic Violence	613	65	1	547
Elderly	77	0	0	77
HIV/AIDS	5	0	0	5
Chronically Homeless	111	0	1	110
Persons with Disabilities:				
Severely Mentally Ill	230	0	0	230
Chronic Substance Abuse	107	0	1	106
Other Disability	383	0	2	381
Total (Unduplicated if possible)	1,130	65	5	1,060

Table 23 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	182,042
Total Number of bed-nights provided	160,088
Capacity Utilization	

Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

Cook County works closely with the suburban Cook Continuum of Care (CoC) and its lead agency, the Alliance to End Homelessness in Suburban Cook County (the Alliance), to align our use of ESG with the CoC's efforts. Cook County collaborates with the Alliance to set targets for the use of ESG funding by ESG component. Cook County also emphasizes the outcome focused performance standards that have been developed in consultation with the CoC during our annual ESG application process, and as we monitor subrecipients throughout each program year.

CR-75 – Expenditures

11. Expenditures Note: None of PY 2022 ESG funds have been expended. However, prior year funds were expended during PY 2022. Please see CR15 narrative for details.

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Expenditures for Rental Assistance	50,629	38,300	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	21,698	20,623	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	72,327	58,922	0

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Expenditures for Rental Assistance	58,820	50,210	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	25,208	27,035	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	84,028	77,245	0

Table 26 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Essential Services	321,883	113,564	0
Operations	0	139,071	0
Renovation	0	0	0

Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	321,883	252,635	0

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Street Outreach	246,933	240,000	0
HMIS	55,000	55,000	0
Administration	0	25,881	0

Table 28 - Other Grant Expenditures

11e. Total ESG Grant Funds (Note: None of the PY 2022 ESG funds have been expended. However, prior year funds were expended during PY 2022. See CR15 narrative for details).

Total ESG Funds Expended	2020	2021	2022
	780,170	709,684	0

Table 29 - Total ESG Funds Expended

11f. Match Source

	2020	2021	2022
Other Non-ESG HUD Funds	156,034	106,453	0
Other Federal Funds	195,043	141,967	0
State Government	0	177,420	0

Local Government	156,034	212,905	0
Private Funds	156,034	70,968	0
Other	117,026	0	0
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	780,170	709,714	0

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2020	2021	2022
	1,560,340	1,419,397	0

Table 31 - Total Amount of Funds Expended on ESG Activities