



**OFFICE OF THE PRESIDENT**  
**BOARD OF COMMISSIONERS OF COOK COUNTY**  
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**TONI PRECKWINKLE**  
PRESIDENT

To the Residents of Cook County:

I am pleased to present to you the Cook County Executive Budget Recommendation for fiscal year 2017.

This proposed \$4.4 billion budget works to address the County's long term fiscal health while avoiding devastating public safety and health cuts during a time of crisis in Cook County's criminal justice system and amidst surging violence across our communities.

The FY2017 Executive Budget Recommendation is highlighted by our efforts to permanently sustain the County's reduced jail population by working on the demolition of numerous divisions of Cook County Jail, continue the transition from inpatient to more effective and less-costly outpatient care at the Cook County Health and Hospitals System (CCHHS), and reduce our real estate footprint by nearly 1 million square feet. We will continue to strive to do more for our residents with fewer resources.

The budget takes steps toward long-term fiscal responsibility by including a number of tough decisions that will create a strong financial foundation while preserving critical public health and safety services. The County will be reducing the overall workforce as measured by full-time equivalents (FTE) positions by approximately 1% across the County in FY2017. Added to previous reductions, the County's overall workforce will be nearly 10% smaller since I took office in 2010. These changes unfortunately required some difficult decisions and for the second year, the County was forced to resort to layoffs of personnel, which is an incredibly difficult decision for any executive to make -- and one that we do not make lightly.

Another difficult, but necessary, decision was to move forward with a sweetened beverage tax. Enacting a one penny per fluid ounce tax on sweetened beverages has long been a priority of health advocates as the prevalence of diabetes and related health disorders rise across our society; at the same time, the tax would provide much-needed revenue for crucial public safety and public health services for County residents. These services include a new community based outreach effort on diabetes education and nutritional impact, along with a doubling of our investment in community based



anti-violence programming. As part of this budget, we are committed to providing our residents and businesses with greater certainty around the County's tax structure, including a freeze on County taxes over the three-year planning horizon that guided our process for crafting this budget.

Based on our fiscal structure, and the large number of revenue sources that decline year-over year, the County is confronted with a decline of \$62.2 million in revenues beyond the property and sales tax in FY2017 without the proposed tax. Such a continual decline in revenues would require elimination of 1,000 public safety positions over a three-year planning horizon. This level of impact on the public safety system would be dangerous and at the worst time as the County is working with the City of Chicago, community leaders, and other stakeholders to reduce violence and reform our criminal justice system.

In the Public Health arena, we are continuing to modernize the Cook County Health and Hospitals System. Through our CountyCare program our uninsured population has dropped to the lowest level on record, declining from 56% in 2012 to approximately 33% in 2016. This has had a dramatic impact on the FY2017 operating tax allocation to the Health System, which will be \$111 million. This also represents a \$280 million reduction, more than a 70% decline, from the year before I took office.

This is a reasonable, responsive and responsible budget that can provide lasting financial stability. I look forward to the support of residents as we continue to deliver a more modern, effective and efficient Cook County government.

Sincerely,  
Toni Preckwinkle

A handwritten signature in black ink that reads "Toni Preckwinkle". The signature is written in a cursive, flowing style.

President  
Cook County Board of Commissioners



In FY 2016, the Government Finance Officers Association of the United States and Canada (GFOA) presented the Distinguished Budget Presentation Award with Special Performance Measures Recognition to the Department of Budget and Management Services for Cook County's annual budget for the fiscal year beginning December 1, 2015.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan and a communication device.

The award is valid for the 2016 fiscal year. Cook County believes the 2017 budget continues to conform to program requirements, and the County has submitted it to GFOA to determine its eligibility for another award.



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# COOK COUNTY ELECTED OFFICIALS

## PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS

### OFFICE OF THE PRESIDENT

HONORABLE TONI PRECKWINKLE  
**PRESIDENT, COOK COUNTY BOARD**

County Building  
118 N. Clark Street, Room 537  
Chicago, IL 60602-1304  
312-603-6400  
[www.cookcountygov.com](http://www.cookcountygov.com)

In addition to presiding at county board meetings, the President of the Cook County Board of Commissioners, as Chief Executive of the County (Const. Art. 7 § 4 (b)), is responsible for preparing the Annual Executive Budget (submitted to the Board for final approval) and the administration of the County government, except for the responsibilities held by other elected officials. With the consent of the Board, the President appoints the heads of County departments falling under the Board's jurisdiction.

### COOK COUNTY BOARD OF COMMISSIONERS

County Building  
118 N. Clark Street, 5th Floor., Room 567  
Chicago, IL 60602-1304  
312-603-6398

Richard R. Boykin ..... (D)-1st District  
Robert Steele .....(D)-2nd District  
Jerry Butler ..... (D)-3rd District  
Stanley Moore .....(D)-4th District  
Deborah Sims.....(D)-5th District  
[                    ] ..... (D)-6th District  
Jesus G. Garcia.....(D)-7th District  
Luis Arroyo Jr..... (D)-8th District  
Peter N. Silvestri ..... (R)-9th District  
Bridget Gainer .....(D)-10th District  
John P. Daley ..... (D)-11th District  
John A. Fritchey ..... (D)-12th District  
Larry Suffredin ..... (D)-13th District  
Gregg Goslin ..... (R)-14th District  
Timothy O. Schneider ..... (R)-15th District  
Jeffrey R. Tobolski ..... (D)-16th District  
Sean M. Morrison ..... (R)-17th District

## **OTHER COUNTY ELECTED OFFICIALS**

### **COOK COUNTY ASSESSOR**

#### **HONORABLE JOSEPH BERRIOS**

Room 320, County Bldg.  
118 N. Clark Street  
Chicago, IL 60602  
312-443-7550

### **COOK COUNTY RECORDER OF DEEDS**

#### **HONORABLE KAREN YARBROUGH**

Room 120, County Bldg.  
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Chicago, IL 60602  
312-603-5050

### **COOK COUNTY BOARD OF REVIEW COMMISSIONERS**

#### **HONORABLE DAN PATLAK**

#### **HONORABLE LARRY R. ROGERS, JR.**

#### **HONORABLE MICHAEL M. CABONARGI**

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### **COOK COUNTY SHERIFF**

#### **HONORABLE THOMAS J. DART**

Room 704, Daley Center  
50 W. Washington  
Chicago, IL 60602  
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### **CLERK OF THE CIRCUIT COURT**

#### **HONORABLE DOROTHY BROWN**

Room 1001, Daley Center  
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### **COOK COUNTY STATE'S ATTORNEY**

#### **HONORABLE ANITA ALVAREZ**

Suite 3200  
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### **COOK COUNTY CLERK**

#### **HONORABLE DAVID D. ORR**

Suite 500  
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### **COOK COUNTY TREASURER**

#### **HONORABLE MARIA PAPPAS**

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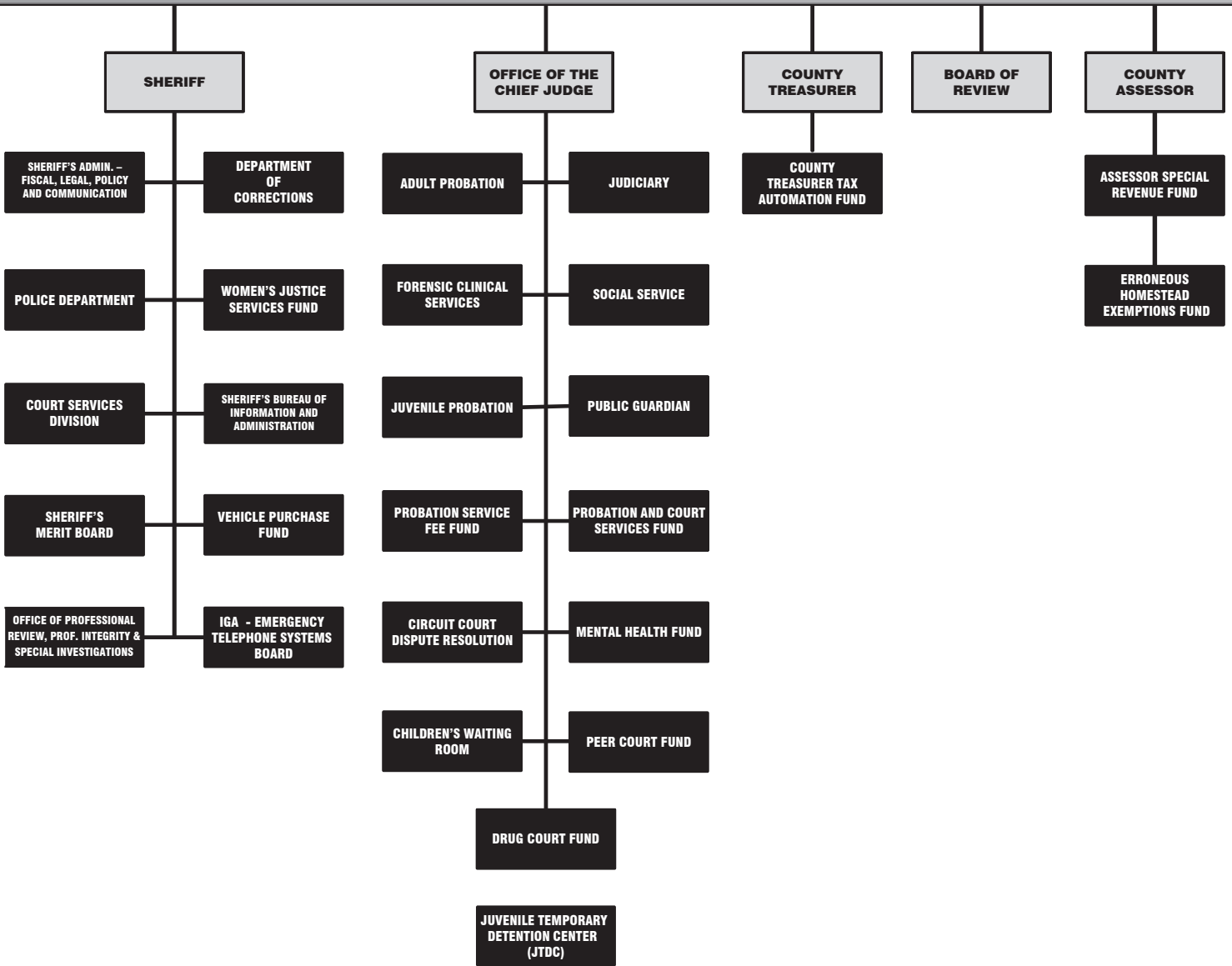




# 2017 COOK COUNTY ORGANIZATIONAL CHART

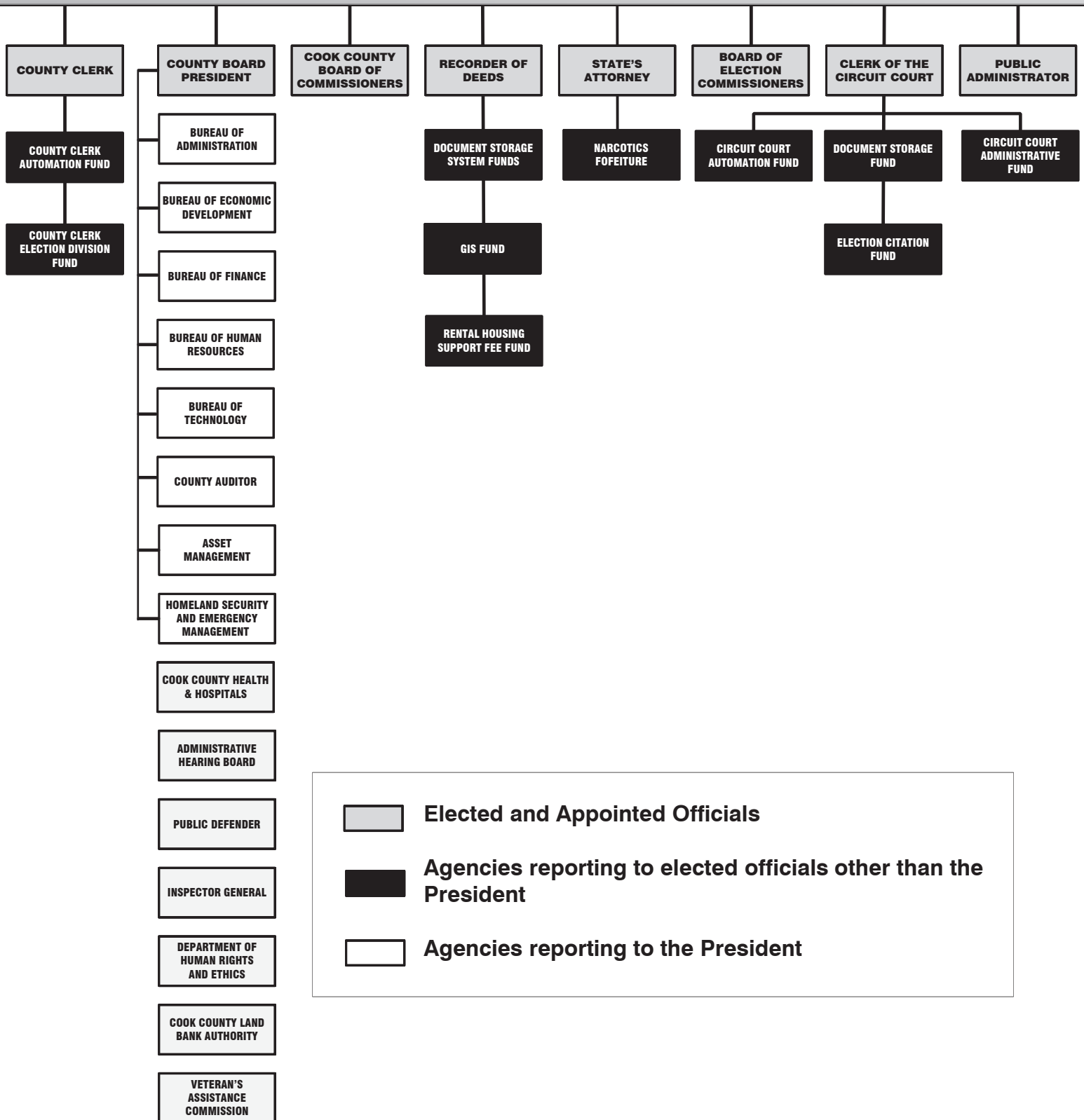
## CITIZENS OF COOK COUNTY

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**CITIZENS OF COOK COUNTY**

**CITIZENS OF COOK COUNTY**



Elected and Appointed Officials  
 Agencies reporting to elected officials other than the President  
 Agencies reporting to the President



## INTRODUCTION

Cook County government provides vital services for 5.2 million residents of northeastern Illinois, including the city of Chicago, surrounding suburbs and unincorporated Cook County. These services include a system of public hospitals and ambulatory clinics; public safety services including the Office of the Cook County Sheriff and the Circuit Court System comprised of the State's Attorney, Public Defender, the Office of the Chief Judge, and court operations; property valuation and administration of property taxes for the County and all underlying jurisdictions; economic development activities; and finance and administration, including the administration of home rule taxes and central governmental service functions serving Cook County.

This Executive Budget Recommendation is driven by a number of key themes:

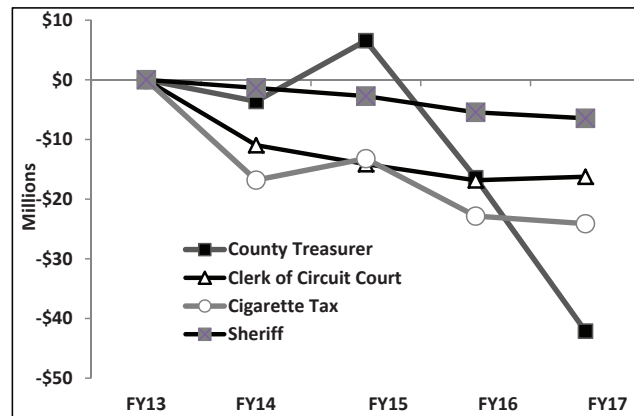
- Promote a long-term plan for fiscal sustainability to address legacy liabilities and incorporate transportation infrastructure needs
- Preservation of essential public safety and public health services
- Promote a sustained decline in the pre-trial detainee population at the Cook County Jail, and improve public safety outcomes
- Continue the transition of the Public health system focus on outpatient services versus less effective and more costly inpatient services
- Invest in strategic technology projects to modernize and transform County government
- Reduce County government's real estate footprint and associated cost structure

## TRENDS AFFECTING FISCAL PLANNING

In recent years, Cook County has pushed to restructure and modernize services to moderate costs while improving services. Used as a baseline to plan for the FY17 budget, a preliminary forecast prepared in June 2016 identified a \$174.3 million gap between revenues and expenditures. This projection assumed a flat operating tax allocation for the Cook County Health and Hospital System of \$121 million; included an increase in legacy debt payments of roughly \$30 million; an increase in labor costs due to settlement of 2012-2017 labor agreements; increased expenditures on technology and system maintenance and health benefits increases. The projection also reflected an additional \$54.5 million in transportation infrastructure related spending and an increase in the supplemental pension appropriation of \$80M from FY16, designed to address the outstanding unfunded pension liability at the County Employee's Annuity and Benefit Fund of Cook County.

Although the County has a diverse revenue base, expenditures rise over time due to inflationary pressures (with medical trends for health benefits, annual cost increases on specialty medications and technology contracts, and several other categories of expenditures traditionally growing faster than general inflation across the nation) whereas natural growth in revenues struggle to keep pace. A number of critical revenue sources are declining over time or growing at rates below general inflation. This makes structurally balancing the budget difficult and necessitates difficult decisions. Additionally, the Property Tax levy has not historically kept pace with inflation, and accordingly the value of the gross property tax levy will continue to decline net of inflation. When accounting for the full year implementation of the 1% Sales Tax increase and the 1% Hotel Accommodation Tax, ***after subtracting funds committed to additional pension payments, in 2017, General and Health Fund revenue available for operations are down \$68 million or -2.2%.***

FY16 Projected Revenues	Amount	%
<b>Declining</b>	<b>\$322,484,789</b>	<b>13.8%</b>
<b>Failing to keep pace with inflation</b>	<b>\$751,957,329</b>	<b>32.2%</b>
Growing with economy	\$953,162,729	40.8%
Other Growth/Decline patterns	\$310,722,298	13.3%
<b>Grand Total*</b>	<b>\$2,338,327,145</b>	<b>100.0%</b>



The County anticipates a continued decline in overall revenues and inflationary growth in expenditures in coming years and is taking steps toward long-term fiscal responsibility and preserving critical public safety and health services. Full Time Equivalent (FTE) positions are budgeted to decrease by 350.8 or 2.3% in the General Fund in FY2017 versus FY2016. Added to previous reductions, the County’s overall workforce will be nearly 10% smaller since I took office in 2010.

**FULFILLING OUR COMMITMENTS FROM THE FY2016 BUDGET**

While tackling the challenges of the FY2017 budget, Cook County is keeping its commitment to dedicate funds from a Sales Tax increase to solve long-term structural challenges. An increase in the Retailers Occupation and Service Occupation Taxes, collectively referred to as Sales Tax, by 1% effective on January 1, 2016 to provide a much-needed funding for legacy debt service costs, supplemental pension appropriations to assist the County Employee’s Annuity and Benefit Fund of Cook County with \$5.9 billion of unfunded pension liabilities, and highway infrastructure needs in FY 2017 and beyond. This additional funding also allows the County to transition from debt-funded technology and equipment spending to increased pay-as-you-go financing.

In the FY16 budget the increased Sales Tax was fully dedicated to pay for: an additional pension appropriation, increased transportation funding, and increased legacy debt service costs. In the FY17 budget the County is recommitting to dedicate a substantial portion of the Sales Tax revenue to pay for its legacy liabilities and increased transportation funding:

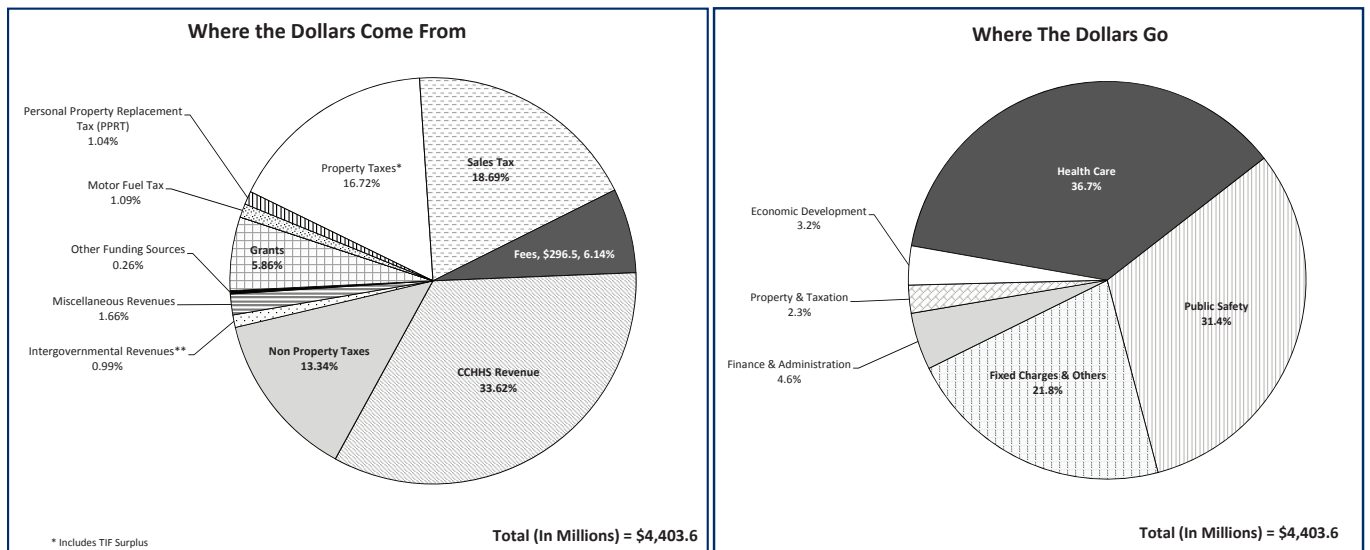
	Projection	FY2017 Budget
Additional Pension Appropriation	\$340 M	\$353.4M
Increased Transportation Funding	\$64.5 M	\$64.5M
Increased Debt Service Costs	\$55 M	\$57 M
Pay As You Go Capital Equipment	\$13.6M	\$20.3M
<b>Total Uses</b>	<b>\$473M</b>	<b>\$495M</b>

The County Officers’ and Employee’s Annuity and Benefit Fund of Cook County (the “Pension Fund” continues to face an unfunded accrued actuarial liability of \$5.9 billion, or net pension liability of \$15.3 billion based on recently adopted accounting standards. The County put forward a comprehensive pension reform legislative package in both 2014 and 2015, and the Pension Code is governed by State law. The County will continue to work towards legislative pension reform in the coming year, however the current pension benefit and statutory

funding structure leads to a significant structural deficit at the Pension Fund. Under this current structure proscribed by State law, the Pension Fund's shortfall is growing exponentially absent some form of supplemental pension appropriations. The FY2017 Executive Budget Recommendation incorporates a fiscally responsible, alternative payment schedule that resulted in an additional \$353.8 million appropriation in 2017 above the statutory payment formula. The payment was set at a level that was the lowest possible payment that would allow the County to consider potential future appropriations that grow at a rate slightly less than 2% in 2018 and thereafter. A payment structure that relies on optimistic future tax revenue growth assumptions in excess of inflation will not be sustainable in the long-run, which is why the County calculated an appropriation that was the lowest possible figure for 2017 that would still allow for growth consistent with the ten-year average of inflation.

## FISCAL YEAR 2017 COOK COUNTY BUDGET OVERVIEW

Cook County receives operating revenues from several sources, primarily through Property Taxes, Fees, Sales and other Non-Property Taxes, Grants, and dedicated Special Purpose Funds revenues. Each of these revenue sources is detailed in the Revenue Estimates section. Revenues are allocated to the County's five service areas of health care, public safety, property and taxation, economic development, and finance and administration. Operating expenses such as building utility payments and technology maintenance costs are categorized as fixed charges. Finally, bond and interest payments and the County's pension expenses are also major operating expenditures. The charts below detail the proposed FY 2017 revenue sources and the proposed allocation of the revenues.



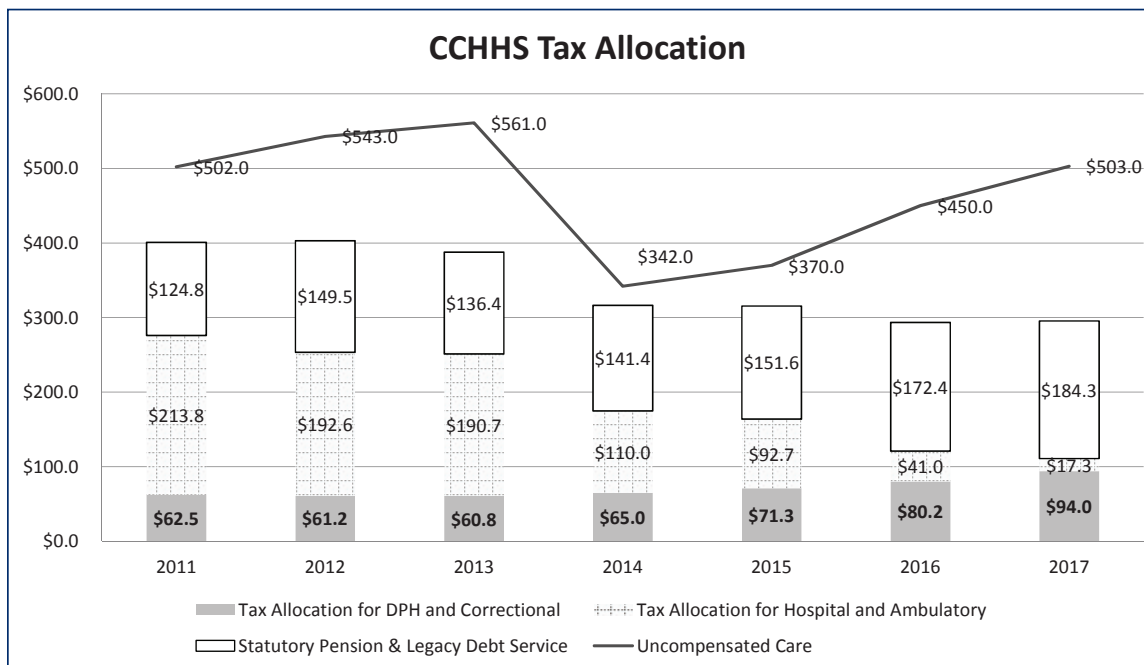
Cook County's operations are funded primarily through the General Fund and the Health Enterprise Fund. The General Fund contains two basic funds: Corporate and Public Safety. The Corporate Fund includes those departments that perform administrative and management functions, economic development, as well as certain services provided directly to the public under the Offices of the President and the Property and Taxation offices. The Public Safety Fund includes judicial and law enforcement agencies, and the Health Enterprise Fund contains departments related to the provision of public health care.

In addition to the General Fund and Health Enterprise Fund, the County utilizes special purpose funds that have dedicated revenues, generally fees, earmarked for a specific purpose. Significant special purpose funds include: GIS Fee Fund, Law Library, and several automation funds that affect different County agencies. Together, the General Fund, Health Enterprise Fund, grants, and special purpose funds are referred to as the operating budget.

Cook County's total FY 2017 operating budget is \$4.40 billion, an increase of 4.4% from \$4.22 billion in FY 2016. This increase is driven by the \$353.8 million funding for outstanding pension liabilities (\$83 million), legacy debt service costs (\$27 million), and Grants (\$33 million). Absent the dedicated grant funding and the growth in pension appropriations, the operating budget grows by a modest 1.7%, roughly equivalent to some forecasts for 2016 inflation.

To avoid potential confusion, the distinction between the operating and total budget should be emphasized. The operating budget of \$4.40 billion is the total budget less appropriations for a separate Capital Budget of \$475 million. Capital Budget appropriations are funded primarily by the proceeds from County bond issues, borrowing from lines of credit, a new Capital Projects Tax levy (pay-as-you-go) and Motor Fuel Tax revenues received from the State of Illinois. The service life of capital improvements are delivered over a period longer than the fiscal year and results in the County obtaining a capital asset.

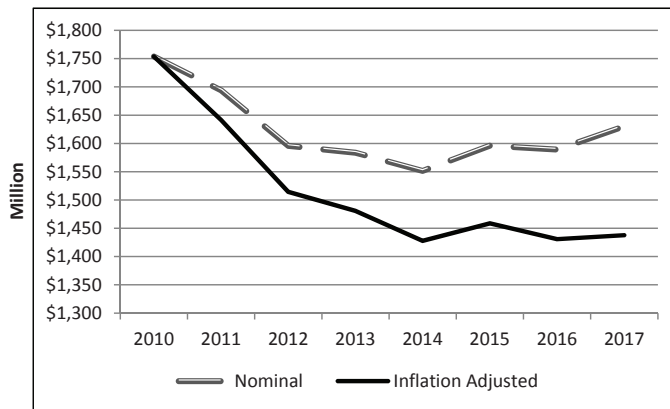
Despite 3.25% wage increases related to settling 2012-2017 collective bargaining agreements, the General Fund increased by only 2.4%, adjusted for the pension funding increase and additional capital equipment being funded out of operating funds, which is consistent with inflation forecasts of 2.2-2.4% for the coming year. The Health Fund decreases by 3% overall, driven primarily by the reduced membership in CountyCare. The local taxpayer operating tax allocation to the Health Fund decrease by \$10 million or 8.3% from 2016, continuing a trend that started in President Preckwinkle's first 2011 budget and Health Fund operating tax allocation have declined by 71.5% since 2010. When adjusting for the impact of inflation the year-over-year decline in 2017 is 10.2%, and the decline from 2010 is 74.8%.



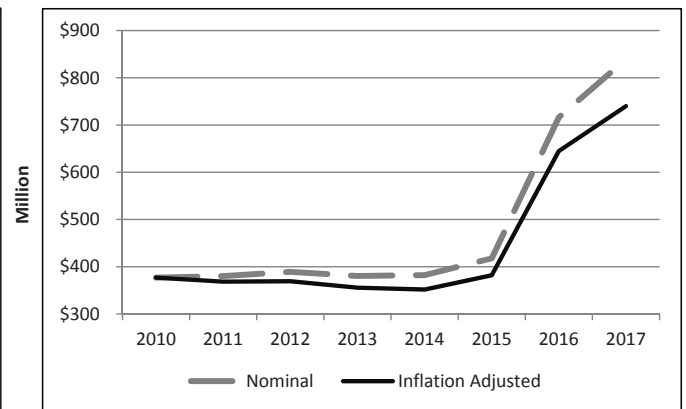


Economic factors and legacy debt also continue to be a factor impacting the financial stability of the County. Local tax supported operating expenditures have declined since 2010 by 7% on a nominal basis and by 18% on an inflation adjusted basis, while statutory pension and legacy debt service expenditures have grown since 2010 by 28.8% on a nominal basis and by 13.6% on an inflation adjusted basis or by \$51.2M, excluding the additional pension appropriation for 2017. Including the 2017 additional pension appropriation this growth is 122.7% on a nominal basis or 96.4% measured in 2010 dollars.

**General Fund and Health Fund Tax Allocation**



**Legacy Liabilities**

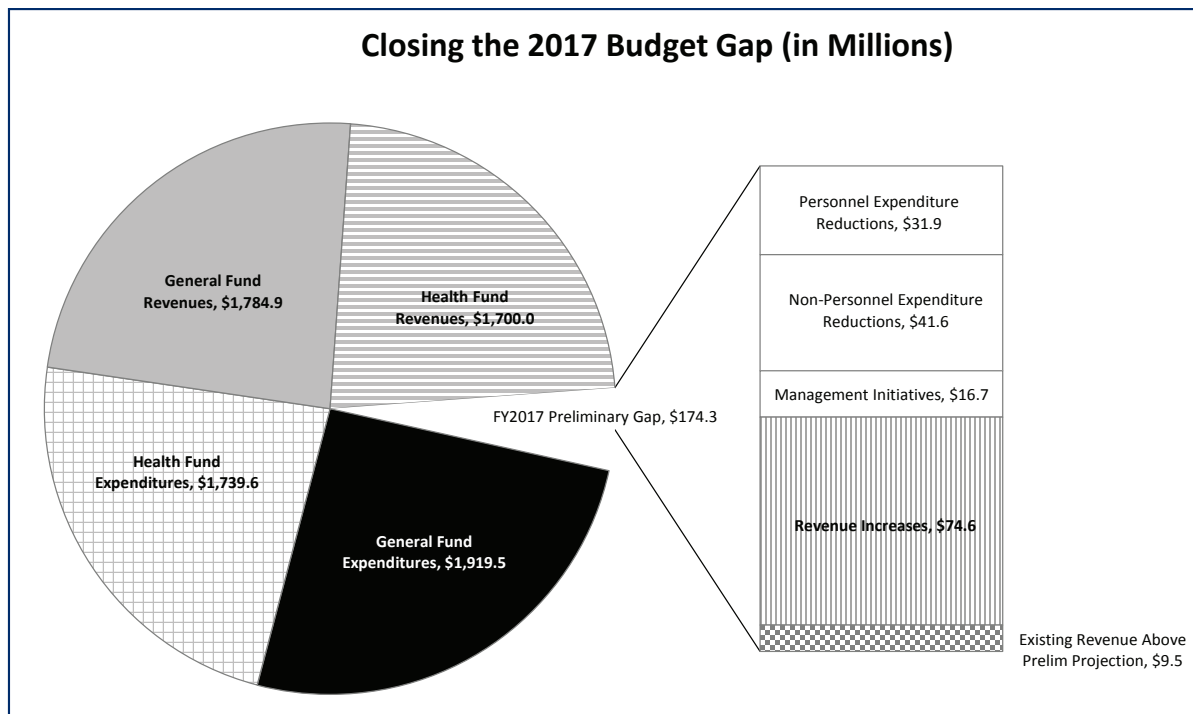


**STATE BUDGET IMPASSE**

The State of Illinois’ delay in passing a full year FY2016 and FY2017 budget creates uncertainty for the County budget as well as for Public Safety and Public Health services to the County’s residents. There is no indication that the State’s budget issues will be resolved before January 2017. This delay is affecting the County’s grant reimbursements for services incurred, and delays in the release of future agreements for direct and pass through grants, resulting in an increased risk to the County’s cash flow. As of August the County is still owed \$58.8M in State funding, this amount has been as high as \$180M during the last 12 months. We are continuing to monitor the State budget situation closely, and committed to making adjustments if necessary during FY 2017.

**CLOSING THE PRELIMINARY GAP**

Through collaboration between the Board of Commissioners, County elected officials and employees; the 2017 Budget Recommendation incorporates cost reductions, new revenues, and management initiatives which will continue to bolster the stability of the County’s finances. In order to come to a balanced budget recommendation, the County faced difficult choices that balance the services we provide to County residents, foremost of all the safety of the public, the mandates of the agencies, and the ability to provide a fiscally sound and financially stable government.



**EXPENDITURE REDUCTIONS**

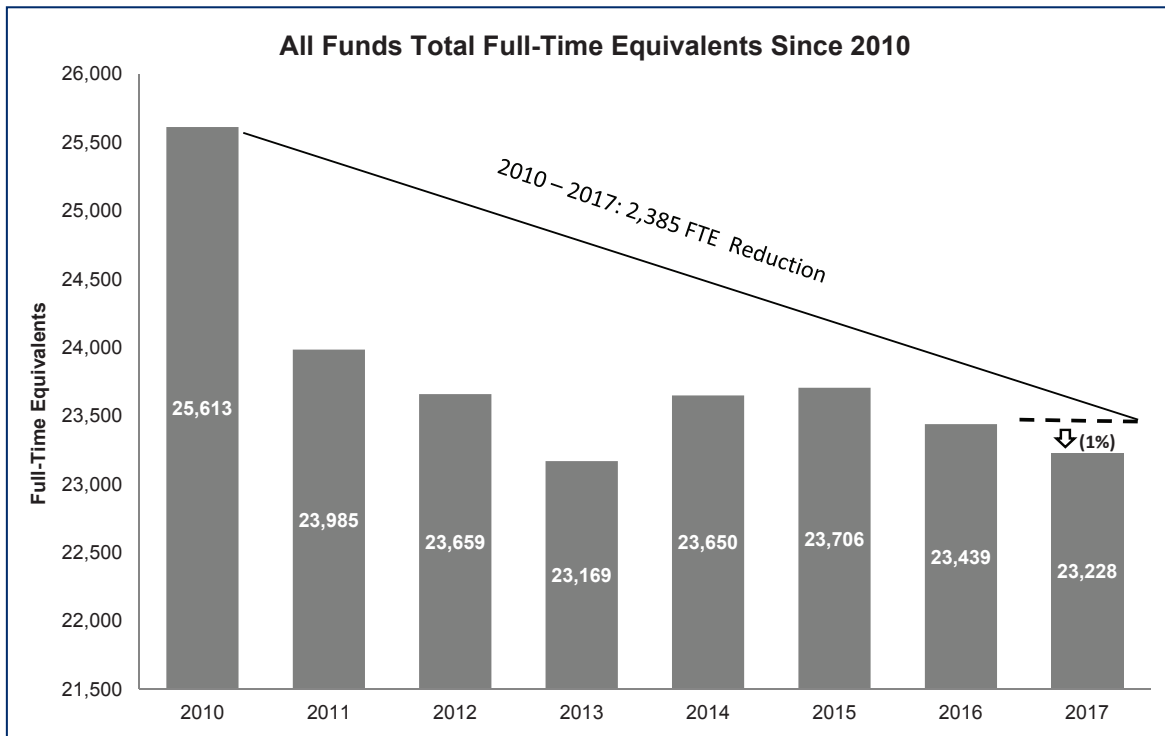
A total of \$78.4 million in cost reductions are included in the FY17 Budget Recommendation. These are comprised of a \$10 million reduction in the tax allocation to the Cook County Health and Hospitals System (CCHHS), personnel savings driven by reduced full time employees in the coming year, and numerous non-personnel cost cuts across County government. Management initiatives, highlighted by jury fee and fleet reductions for \$2.5 million in savings; shuttering one of the County’s three warehouses which is an investment that will save \$1.5 million in future years; and employee health benefit savings of \$9.1 million driven by numerous initiatives.

The Cook County Health and Hospitals System is reducing taxpayer support for operations by \$10 million, from \$121 million in FY2016 to \$111 million in FY2017, though we note that additional local tax payer funds are also used for debt service on health system facilities and health system employee pension costs that are not accounted for in the Health Fund as they have been in previous years. Notably, \$94 million of this funding is to cover the direct costs of Correctional Health for inmates, and the Department of Public Health—net of this amount, the operating tax allocation is \$17 million.

The Health System continues to invest in less costly community-based outpatient clinical care, including the expansion of services like behavioral health care to reduce unnecessary and costly emergency room visits. Overall, Health System expenditures are expected to decrease by about \$49 million, or 3%, from the prior year with budgeted expenses for FY2017 totaling about \$1.6 billion. This is largely a function of a projected modest decline in CountyCare membership, the Health System’s managed care program, to 142,500 members in FY2017. This will result in an \$82 million reduction in managed care claims paid to third-party health care providers. Separately the system projects a savings of \$22.5 million due to the adoption of a new third-party administrator for the CountyCare program. The CountyCare program has been a central component that has

led to a reduction in uninsured/self-pay patients at CCHHS from 56% in 2012 before the advent of a County program to effectively early adopt the Affordable Care Act, to 33% in 2016 with the full implementation of the Affordable Care Act. The system is investing in additional key strategic initiatives to continue to minimize local taxpayer funding of its operations.

In the General Fund, excluding the \$353.8 million additional pension appropriation in 2017 to address the Pension Fund's growing unfunded liabilities, personnel costs represent 85.4% of expenditures. Accordingly, the primary driver of savings in the FY2017 budget is from personnel savings. The budget recommendation reduces Full Time Equivalents (FTE) in the General Fund by 350.8, or 2.3% of positions. Principally from vacant position reductions, the County anticipates saving over \$35.5 million in personnel costs. Across all funds, the County continues to make government more efficient and has reduced the FTE count by 2,385 positions since 2010.



In recent years the County has been effectively managing its employee health benefit related costs through various management initiatives that have allows our medical expense trend rate to be lower than that experienced across employer sponsored health plans nationally. Combined these initiatives have saved the County \$9.1M in FY17 alone and are as follows:

- Conducted a dependent eligibility audit to eliminated costs associated with carrying non-eligible dependents on the benefit roles
- Moved to self-insured PPO plan to realize savings from lower coverage cost, taxes and administrative fees.
- Negotiated a preferred drug formulary program along with maintenance choice and generic step therapy to control runaway pharmacy related cost growth

This budget contains \$41.6 million in cuts to non-Personnel Expenditures. The County also anticipates another \$4.7 million in cost reductions through management initiatives. These management initiatives include savings from a fleet centralization and reduction program, reduction in leased space and consolidating County warehouses.

Additionally, in an effort to adhere to President Preckwinkle's principle of Transparency and Accountability, the County for the first time in the FY17 budget is allocating employee benefit costs to departments to facilitate clarity for the total cost of operations.

### **SWEETENED BEVERAGE TAX AND ITS IMPACT ON THE OPERATING BUDGET**

In order to preserve and protect essential public health and safety services, the FY17 budget proposes a one cent per fluid ounce tax on Sweetened Beverages. The tax, which has long been a goal of many public health advocates, includes carbonated soft drinks, fruit beverages (excluding 100% fruit juice), sports drinks like Gatorade, ready-to-drink (RTD) tea, energy drinks, and RTD coffee. This applies to both canned and bottled sweetened beverages and fountain drinks as well as diet drinks and flavored/enhanced water. The tax is expected to provide \$74.6 million in revenue in FY 17 based on an effective date of July 1, 2017. ***The tax will structurally balance our budget over a three year planning horizon and allows us to commit to a freeze in tax rates during that three year period in conjunction with this budget.***

The proposed tax is expected to have an important secondary impact of reducing the consumption of these sweetened beverages that have been linked to health problems that disproportionately impact poorer communities like diet-related diabetes that could create down-the-line health care savings as well.

Without new revenue the County will not be able to meet our obligation in the Public Safety arena in 2017 and across a three year planning horizon. We would be looking at significant layoffs for public safety officials, under-staffed court rooms, less public defenders and State's Attorney's. Without the tax the County would need to eliminate over 500 public safety positions in 2017 and additional reductions in 2018 and 2019 for a total impact of greater than 1,300 public safety positions over three years. This level of impact on the public safety system would be dangerous, and at the worst time as the County is working with the City and all stakeholders to reduce local violence.

Without the proposed tax, based on the annual decline rate of numerous existing revenue sources, the County could expect increased caseloads and further delays in court time, jeopardize the timely distribution of property taxes to local governments across the County that has been accomplished in each of the last few years following 35 years of failure, and most significantly disruption through the court system and Jail system that would cause an unsafe and dangerous environment for users of the Cook County justice system. This level of impact on the public safety system would be dangerous and at the worst time as we hit an inflection point to reform our criminal justice system.

**REVENUES THAT EXCEEDED PRELIMINARY ESTIMATES**

The Preliminary Forecast projected less revenue available for the General Fund and Health Fund versus the prior year when factoring out the intended supplemental pension appropriation. Despite accounting for the full year of the 1% Sale Tax increase and the 1% Hotel Accommodation tax, net General and Health Fund revenue available for operations are down \$68 million or -2.2%.

Enhanced enforcement activities accounted for increases over the preliminary budget amongst the County Use Tax, Gas Tax, Cigarette Tax, and Parking Operations Tax as the Department of Revenue continues its compliance efforts to ensure a level playing field for all taxpayers. These revenue initiatives offset a reduction in available Property Tax Levy funds available to the General Fund and Health Enterprise Fund as a result of a \$27 million increase in rising bond and interest expenses associated with legacy debt service and a \$13 million increase to the annuity and benefits fund for statutory payments toward the County's pension obligation.

The General Fund no longer includes revenues from the Motor Fuel Tax (MFT) which the State collects and remits to the County; these funds are now dedicated to support the Highway and Transportation plan. The decline of \$54.5 million from 2016 reflects the County's commitment to completely rollback MFT transfers to the General Fund. The Cook County Department of Transportation has developed the first Long Range Transportation Plan for Cook County since 1940. Through that process, a need for increased funding to support and rebuild infrastructure was identified.

Together the expenditure reductions and revenue initiatives provide a balanced budget recommendation.

Fiscal Year 2017 Summary of Activities by Fund Type

Revenues and Other Funding									
Revenue and Other Funding Type	General Fund	Health Enterprise Fund	Special Purpose Fund	Grants	Capital Programs	Election Fund	Debt Service Fund	Annuity & Benefits	Total All Funds
Property Taxes*	186.9	87.9			20.6	22.0	277.1	162.3	756.8
Sales Tax	823.0								823.0
Fees	217.5	1,480.4	79.0						1,777.0
Non Property Taxes	562.0	23.4	1.9						587.3
Intergovernmental Revenues**	43.5				20.5				64.0
Miscellaneous Revenues	28.6		44.4						73.0
Other Funding Sources	11.6								11.6
Grants				257.9					257.9
Debt Proceeds					342.2				342.2
Motor Fuel Tax			48.2		41.5				89.7
Personal Property Replacement Tax (PPRT)								46.0	46.0
<b>Revenue Total:</b>	<b>1,873.1</b>	<b>1,591.7</b>	<b>173.6</b>	<b>257.9</b>	<b>424.9</b>	<b>22.0</b>	<b>277.1</b>	<b>208.2</b>	<b>4,828.5</b>

Expenditures									
Control Officer	General Fund	Health Enterprise Fund	Special Purpose Fund	Grants	Capital Programs	Election Fund	Debt Service Fund	Annuity & Benefits	Total All Funds
Health and Hospital System		1,591.1	9.8	14.8					1,615.7
Offices Under the President	216.1		62.9	156.0					435.1
Cook County Board of Commissioners	9.0								9.0
Assessor	26.8		3.5						30.2
Board of Review	10.9								10.9
Board of Election Commissioners						1.1			1.1
Chief Judge	263.3		17.1	5.7					286.2
Clerk of the Circuit Court	103.8		19.3	2.8					125.9
County Clerk	10.6		1.7			20.9			33.2
Recorder of Deeds	6.8		5.9						12.7
Sherriff	622.4		1.9	8.7					633.0
States Attorney	123.2		3.5	21.7					148.5
Treasurer	1.3		11.0						12.3
Land Bank Authority			27.1	7.7					34.7
Independent Inspector General	2.1								2.1
Public Administrator	1.4								1.4
Fixed Charges***	475.5						277.1	208.2	960.8
Capital Equipment Plan			9.7	7.1	66.9				83.7
Capital Improvement Plan		0.6			290.9				291.6
Highway Improvement Plan				33.4	67.0				100.4
<b>Expenditure Total:</b>	<b>1,873.1</b>	<b>1,591.7</b>	<b>173.6</b>	<b>257.9</b>	<b>424.9</b>	<b>22.0</b>	<b>277.1</b>	<b>208.2</b>	<b>4,828.5</b>

\*includes Tax Increment Financing Surplus

\*\*20.5 Million Intergovernmental Revenue included in MFT Table

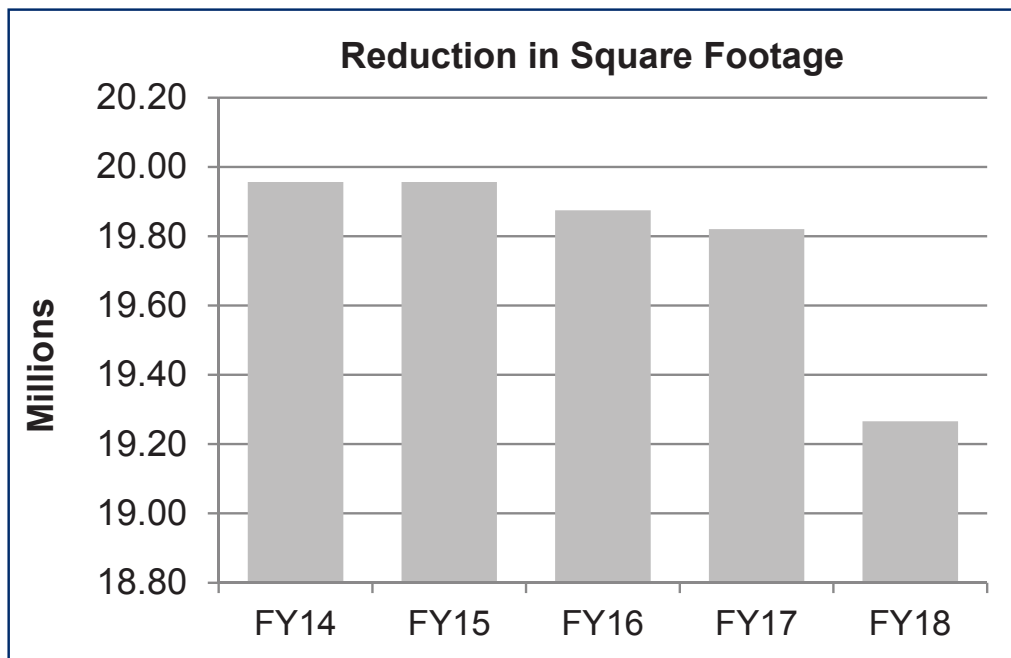
\*\*\*Supplemental Appropriation for Pensions are budgeted in Fixed Charges

## FISCAL YEAR 2017 BUDGET POLICY GOALS

The FY 2017 budget facilitates the primary policy goals of Cook County in the areas of **fiscal responsibility, innovative leadership, transparency and accountability, and improved services**. These include stabilizing the County's finances, reforming the county's criminal justice system, investing in technology that will modernize Cook County Government, and transforming the public health system to increase its focus on more effective and patient friendly inpatient care.

### FISCAL RESPONSIBILITY

The FY2017 budget recommendation continues to emphasize long-term fiscal sustainability while preserving crucial public health and safety services. The County will continue to address its primary long-term challenges in this budget: legacy debt service, the Pension Fund's shortfall, and infrastructure funding.



The County has sought to limit the issuance of long-term debt, and has reduced bonded debt outstanding by 10.7% since 2011. This focus on reducing bonded indebtedness has been coupled with a focus on advocating for comprehensive pension reform, providing the public and Board of Commissioners with a long-term capital budget and debt forecast, and a long-range transportation plan, the County's first since 1940. This approach was necessitated by the significant debt burden the County faced upon President Preckwinkle assuming office, as well as the Pension Fund's unfunded accrued actuarial liability of \$5.9 billion, or net pension liability of \$15.3 billion based on recently adopted accounting standards. In the Fiscal 2017 Executive Budget Recommendation the County has incorporated long-term sustainable plans to address each of these challenges and promote fiscal stability for Cook County government and the services it provides to County residents.

The County is consolidating two County warehouses during 2017 that will create an estimated annual operating savings of \$1.46 million in future years. The plan will reduce the County's footprint by 495,000 square feet, the

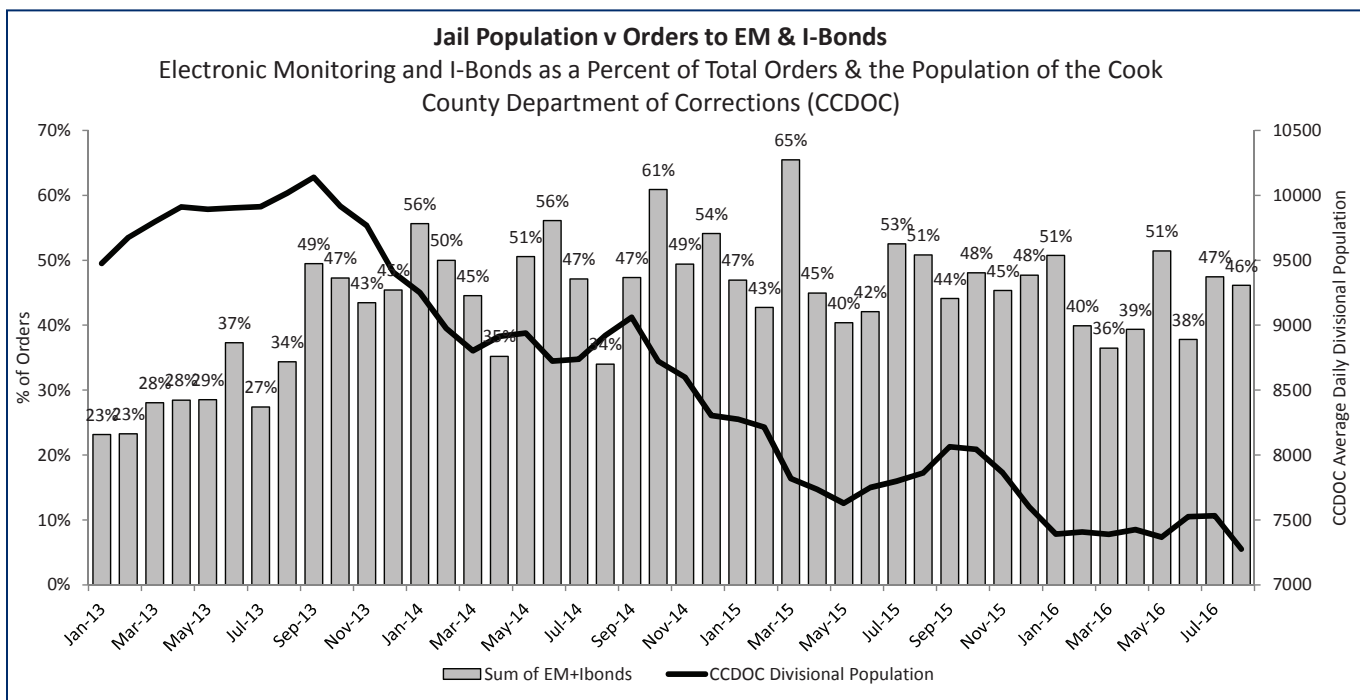
equivalent of nine acres or almost seven football fields, by Fiscal Year 2018 as the County will shutter one of three current warehouses. This plan is one of several components that leads to a goal of 1 million square foot reduction by the end of 2018.

Since 2011, annual revenue from leasing space at Dunne Building (69 W. Washington) has increased by \$2 million by leasing the 4th, 34th and 35th floors. The County is targeting leasing 60,000 additional square feet by 2018, valued at approximately \$3 million.

**INNOVATIVE LEADERSHIP**

The Public Safety Fund includes the Sheriff's Office, States Attorney's Office, Public Defender's Office, Office of the Chief Judge, Clerk of the Circuit Court and the Juvenile Temporary Detention Center, and comprises 33.2% of the total budget. In FY 2017, the Executive Recommendation for Public Safety is \$1,463 million, which includes the general fund, special purpose funds and grants, that represents a 2.7% increase over the prior year. Several investments were made in this area to achieve compliance with mandates, meet the needs presented by legislative requirements and to improve public safety and access to justice.

Through collaborative efforts between the Public Safety stakeholders, the jail population is at its lowest since 1991. Cook County is moving forward with an effort to demolish three units on the Department of Corrections campus over the next two years. The plan saved \$3.5 million in fiscal year 2017 in building operating costs and avoids \$188 million in maintenance costs over the next decade. This is part of President Preckwinkle's continued criminal justice reform efforts to reduce the pre-trial jail population. For years, the daily jail population hovered at roughly 10,000. Today, it is approximately 7,300 largely because of these efforts.





The County is also working with the Office of the Chief Judge to improve jury utilization in the County. The County projects to save upwards of \$1 million by refining and improving its jury summons process by reducing the number of summonses being sent out and increasing the percentage of jurors who report to court. Increasing the number of prospective jurors who are actually used by as little as 15%, starting a move towards national recommendations would save almost 35,000 people the trouble of reporting for jury duty to no productive outcome, and simultaneously reduce County expenses.

With Cook County at an inflection point in criminal justice; this budget prevents destructive cuts over the next three years that could endanger current reform efforts while supporting our criminal justice system, and it enables the County to double its investment in community-based anti-violence efforts.

### **TRANSPARENCY AND ACCOUNTABILITY**

In FY 2017, Cook County continues to make significant investments in technologies which not only modernize operations and improve services to County residents, but also increase collaboration and innovation across the county. These new systems have the potential to dramatically increase the value of County services for its citizens while significantly increasing efficiency. Modernization efforts will allow the County to stop servicing outdated mainframe and mid-range systems over the next five years, and ultimately save \$5.8M annually in coming years.

The Integrated Property system is a landmark collaboration effort for the County's property and taxation agencies. In addition to creating an improved central database of the County's 1.8 million land parcels and all of the related data behind each parcel from five different County agencies it will also provide more streamlined ways of processing land services as they travel between each agency. Similarly, the Integrated Revenue system brings together diverse tax types within a centralized and modern administration system that will improve the experience of our taxpaying public. The system streamlines and automates processes, improving efficiency and accuracy.

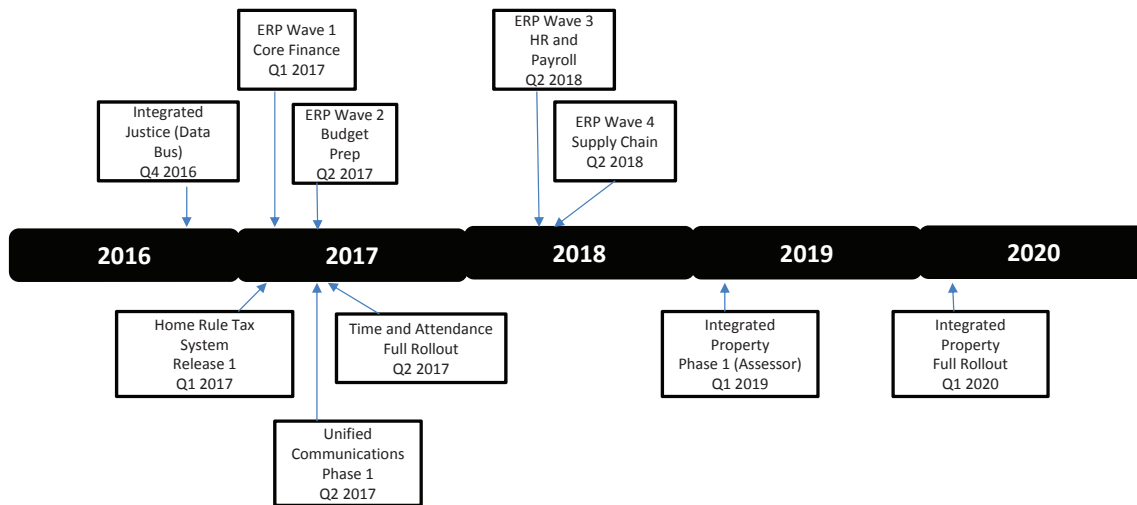
The Integrated Justice system allows automated communication for all of the County's justice agencies – Chief Judge, Clerk of the Circuit Court, Public Defender, Sheriff and State's Attorney. It translates and routs data between all the disparate systems used by these agencies. The first two exchanges will go live in FY16. In FY2017 several new exchanges will be added. Each new exchange: improves communication between the justice and public safety agencies; insures quality, accuracy, accessibility and timeliness of criminal history information; and helps solve the problem of communication errors with real-world consequences for those in the criminal justice system.

The Enterprise Resource Planning (ERP) System will operate County-wide to manage business processes. This system allows the County to collect, store, manage and interpret data across all aspects of County operations, allowing the County to manage its resources efficiently and more cost effectively. A new biometric Time and Attendance system will integrate tightly with the ERP system. It will simplify how time and attendance reporting works across Cook County government, reduce the potential for fraud and increase accountability while providing a strong return on investment for County government.

The County will also continue working on its 10-gigabit broadband network—connecting hospitals, public safety facilities and the downtown campus with high-speed fiber cables for fast data transfers. The County needs a robust network to handle the new systems coming online in the coming months. The Telecom and Network Support Team is also going into year two of a multi-year Wi-Fi deployment throughout the County; it is bringing forward a procurement for a modern voice over internet (VoIP) system in FY2016, implementation of which will begin in FY2017. The project will be a \$22 Million dollar capital investment over several years. The VoIP Project, also known as “Unified Communications” replaces the current cadre of legacy voice infrastructure and voicemail systems, supporting approximately 30,000 traditional voice endpoints with a modern system that provides a single interface with access to multiple collaboration tools. This project improves overall communications, reduces costs, ensures compliance with Federal and State laws, and provides disaster recovery and business continuity capabilities.

When combined these over \$100 million investments will significantly improve the County’s operations and position it to deliver the critical services needed to its residents in a more efficient and effective manner.

## Technology Investments



### IMPROVED SERVICES

The Cook County Health and Hospitals System (CCHHS) will continue efforts related to the managed care program known as CountyCare, a healthcare option made possible by the Affordable Care Act. Prior to the program’s implementation, approximately 57% of patients served by CCHHS were not insured and limited in their ability to pay for medical treatment; data through August 2016 indicates that the self-pay population has declined to 33% of total CCHHS patients in 2016. Membership projections for 2017 forecast 142,000 CountyCare members in FY2017. The CountyCare program is expected to generate more than \$809 million in revenue which is used to pay claims costs for member care, with \$221 million of this expected to be received by CCHHS as reimbursement for care rendered to CountyCare members. In addition to caring for CountyCare patients, CCHHS continues to increase its contracts with managed care health plans and commercial insurers to further drive new reimbursement to the system.

CCHHS will continue to expand the integration of behavioral health services into primary care in order to reduce unnecessary and costly emergency room visits, invest in new and existing clinical services and facilities, bolster the Patient Support Center to improve patient experience and utilization of services, develop more comprehensive care coordination services at the provider level through enhanced pre-registration, and improve standardized data and reporting capabilities. The Health and Hospitals System is also increasing nursing staffing to improve quality and the patient experience while also reducing overtime.

The CCHHS budget decreases to \$1,592 million from \$1,640 million, a reduction of \$48.7 million. The primary drivers of this decrease include a new third-party administrator for the CountyCare program, resulting in savings for CCHHS in the amount of \$22.5 million. Additionally, enrollment of Affordable Care Act (ACA) adults, Family Health Plan (FHP) and Seniors and Persons with Disabilities (SPD) is projected to stabilize at 142,500 members per month in FY2017, leading to an \$82 million reduction in managed care claims paid to third-party health care providers. After subtracting the associated third party provider costs and personnel expenses, the revenue from the federal reimbursement for CountyCare members is projected to have a net positive impact of \$261.5 million to offset system expenditures in fiscal 2017.

## COOK COUNTY LONG-TERM REVENUE AND EXPENSE FORECAST

Pursuant to Executive Order 2012-01, Cook County prepares a long-term financial forecast to support responsible long-term planning. The County's \$4.4 billion operating budget helps support vital public safety, public health and property tax related services for its citizens. Although the County has a diverse revenue base, expenditures rise over time due to inflationary pressures (with medical trends for health benefits and several other categories of expenditures growing faster than general inflation) whereas natural growth in revenues struggle to keep pace. A number of critical revenue sources are declining over time or growing at rates below general inflation. This makes structurally balancing the budget difficult and necessitates difficult decisions.

Importantly, 99% of the FY2017 budget solutions are structural changes that when combined with the new proposed Sweetened Beverage Tax, will eliminate the deficit over the next three year period and continue to reduce the deficit beyond that. These are in addition to the structural changes that were implemented in the current fiscal year. The recurring actions taken to balance the 2017 budget have substantially improved the outlook through fiscal year 2019 by reducing the expected deficit to zero versus the projection for \$134M in FY2017 included in the FY2016 Appropriation bill. Although 42% of the changes came in the way of new revenue increases, they also included over \$78 million in expenditure reductions as well as other management initiatives.

Traditionally, the County solves for existing budgetary gaps with changes that flow into future years, as over 90% of those changes are structural in nature. However, despite those efforts, deficits continue to remain in out years, since several of the County's revenue streams decline or fail to keep up with inflation on a year-over-year basis.

**To help address this issue the County is proposing a new 1% per fluid ounce Sweetened Beverage Tax, that will not only solve the budgetary gap for FY17, without damaging cuts to its Public Safety apparatus; but also will allow the County to address its traditional structural deficit through 2019.** Without this revenue, the County would have to eliminate an additional 1300 plus positions to solve for the deficits through 2019. This would materially impact the Public Safety mandate at critical juncture in our community.

Beyond 2019, we expect cost reductions through operational improvements and efficiencies gained from our strategic investments in technology, as well as revenue forecast revisions to address the expanding structural deficit shown in 2020 and 2021 in the accompanying charts. Though the County is required by statute to present a balanced budget annually, the forecast provides a critical tool in evaluating the long-term fiscal challenges the County faces. This forecast examines the County's General Fund and Health Enterprise Fund only, as special purpose funds are inherently self-balancing. FY2016 was the first year the Health Fund was treated as an enterprise fund separate from the General Fund in the forecast; the Health Fund will still receive a tax allocation in the 2017 budget and is therefore included in the forecast analysis.

## **METHODOLOGY**

In projecting each of the revenue sources the County took into consideration economic drivers like inflation and GDP growth, operating initiatives and regulatory factors that may affect collection of those revenues. This resulted in revenue specific models, which included single and multiple linear regressions that projected a growth or decline rate in each revenue category. Similarly, expenses were analyzed as falling into three primary categories, (i) those expenses that grow at or around the rate of inflation; (ii) employee healthcare related costs that traditionally grow at a medical inflation rate that exceeds the general rate of inflation; (iii) CountyCare purchased services from third party healthcare providers, which are a function of enrollment projections. The first category includes salaries, supplies, utilities and other non-personnel costs related to the Health System; the majority of which were projected using a 1.86% growth rate, which is the average rate of inflation (CPI-U) over the last 10 years plus 0.36% growth in salaries related to step increases. The healthcare costs were further divided into medical insurance projected using a 5% growth rate, and pharmacy related costs projected using a 12% growth rate. The final category was projected as a function of projections for CountyCare revenues and related expenses for which moderate growth is assumed until 2020 and then slight decline in 2021.

## **PROPERTY TAX PROJECTIONS**

In comparison to FY2016 levels, the forecast continues to show a decline in net Property Tax revenues available for operations due to increasing legacy debt service payments, which are projected to rise from \$250M in FY2016 to \$290M in FY2021. Legacy debt service payments will rise due to substantial borrowings in prior years, and will be coupled with an impact of new borrowings to fund the County's Capital investment needs. Furthermore, the Property Tax levy has not historically kept pace with inflation, and accordingly the value of the gross property tax levy will continue to decline on a real basis, net of inflation. Notably, the County will continue to push for pension reform legislation with the Illinois General Assembly. However, any possible changes to the statutory payments associated with the County Annuity and Benefit fund have not been incorporated in this forecast, though for the purpose of this model the forecasters assume that the County will continue to make additional appropriations using the same methodology used in the 2017 Budget recommendation. No representations are being made that these appropriations will continue in this manner, nor should any parties rely on this forecast.

## **SALES TAX PROJECTIONS**

As of January 1, 2016, the effective sales tax rate in Cook County increased to 1.75%. The tax is County-wide including both incorporated and unincorporated areas and has been adjusted overtime by the County Board. The State collects the sales tax on behalf of Cook County, and remits the tax receipts to the County. In FY2016,

a significant portion of the tax was dedicated to pensions (\$270.5M), legacy debt service (\$25) and increased infrastructure spending (\$10M).

The FY 2017 Cook County gross sales tax estimate is \$823 million and is distributed between the Public Safety Fund and Corporate Fund, with approximately \$353.8 million dedicated to a supplemental appropriation for an additional payment to the Pension Fund. Furthermore, the additional revenue, has allowed the County to budget for an increase in legacy debt service (\$27M), infrastructure funding (\$54M) and pay-as-you-go capital equipment funding (\$20.3M).

In FY 2018, the revenue from sales tax is forecasted to be at \$805.8 million, slightly lower due to projected lower economic activity tracking the national economy.

### **COUNTYCARE PROJECTIONS**

FY2016 was the third full year of the implementation of CountyCare, which resulted from Medicaid Expansion as part of the Affordable Care Act (ACA), which has expanded from just adults to families, seniors and persons with disabilities. The Cook County Health and Hospital System (CCHHS) receives a per member per month (PMPM) payment for each member enrolled in CountyCare. In FY2017, CCHHS estimates the composite PMPM to be \$654 for the Affordable Care Act (ACA) population, \$270 for the Family Health Plan (FHP) population, and \$1,590 for the Integrated Care Program (ICP) population. ACA members, roughly 45% of CountyCare's membership, is at a 95% Federal match. In FY17, CCHHS expects to retain 142,500 average monthly members in CountyCare for ACA adults, with additional family health plan and senior/disabled populations also participating in the program. Beginning in 2017, the Federal match also begins to come down, which is an additional reason for a forecasted decline in revenues for 2017 and 2018. However, the Health System is forecasting an increase in membership beginning in 2019 that will offset some of the decline experienced from the match reductions. The Health System also continues to improve efforts to capture a greater share of the CountyCare revenues by driving the membership to increase use of the system's healthcare facilities.

A number of other significant revenue sources continue to decline – the Cigarette Tax continues to be bolstered by the Department of Revenue's enforcement actions. However, underlying sales continue to fall as smoking cessation programs make their intended impact. Similarly, Fuel Tax also continues to fall, while non-Medicaid patient insurance coverage continues to decline in the Health System. Due to the revenue declines outlined above, overall revenue will trend downwards in the near term and exhibits a mild long-term secular decline.

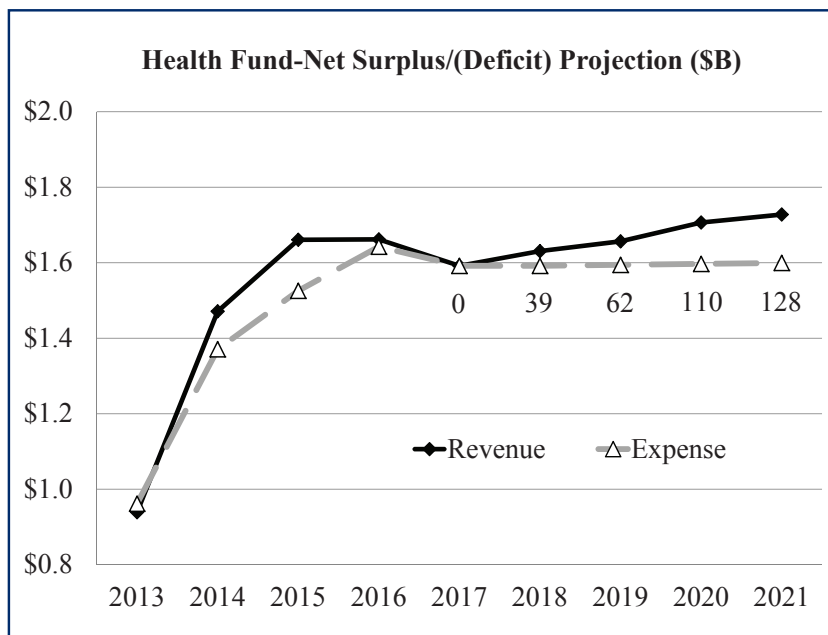
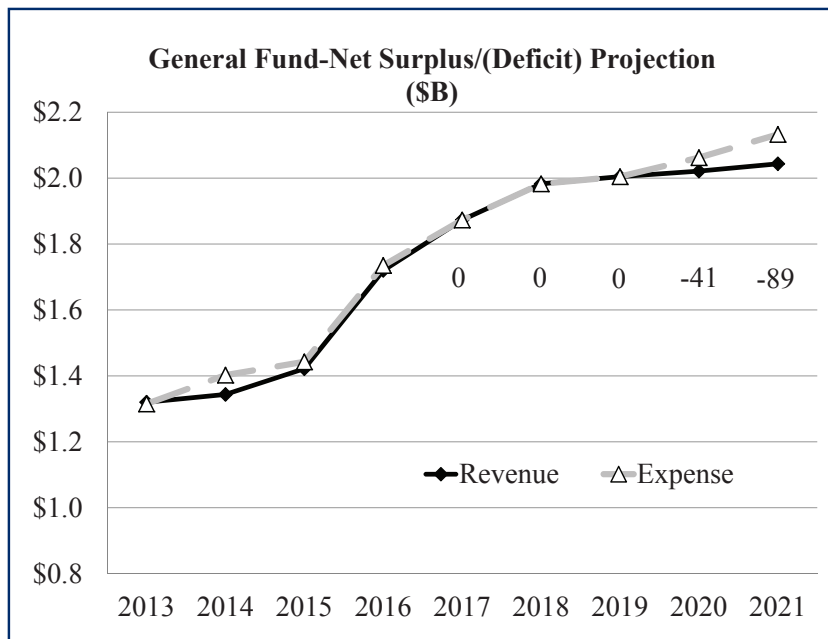
### **EXPENDITURES PROJECTION**

The majority of the expenses including salaries, supplies and utilities are expected to grow at 1.86%, which is the average rate of inflation (CPI-U) over the last 10 years. Health insurance and Pharmacy benefits also are expected to grow at medical inflation rates which significantly outpace general inflation (5% for health insurance and 12% for pharmacy costs). Despite the high growth rate experienced in medical and pharmacy related costs, the overall County healthcare benefit expenditures are going down year over year by approximately \$1.7M in 2017 mainly due to management initiatives undertaken to more effectively control health care costs and negotiated benefit concessions with County unions. However, overall trends in health related costs will continue to rise faster than the growth rate of County revenues.

As the County makes substantial investments in technology, the ongoing portion of those costs for example, software and hardware infrastructure maintenance, are expected to grow at 4%. While the majority of the County's non-personnel related expenses are expected to grow at inflation, the Health system's non personnel expenses are expected to grow at a 1% rate, due their enhanced focus on a self-delivery model.

**FISCAL FORECAST**

The charts below depict what the County anticipates in overall revenue and expenditures in coming years. Accordingly, the forecast model projects a balanced budget thorough 2019 with moderate deficits in out years. The County will continue to focus on structural, recurring initiatives to balance future year budgets in order to improve the long-term fiscal outlook.



General Fund - Projected Annual Revenues and Expenses, by Source

	Actual		Actual/Projection	Dept. Estimate	Projection				
	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Property Tax - Tax Levy	275,245,115	311,131,218	201,310,756	188,852,350	177,836,169	211,670,000	214,050,000	207,830,000	204,880,000
Property Tax - TIF Surplus	<u>1,908,785</u>	<u>2,666,265</u>	<u>6,715,296</u>	<u>11,266,000</u>	<u>9,040,000</u>	<u>9,241,000</u>	<u>9,450,000</u>	<u>9,660,000</u>	<u>9,870,000</u>
	277,153,900	313,797,483	208,026,052	200,118,350	186,876,169	220,911,000	223,500,000	217,490,000	214,750,000
Non Property Taxes									
Sales Tax ' 1	331,121,305	333,455,361	346,771,478	642,523,000	823,000,395	805,800,000	825,800,000	847,700,000	870,300,000
Use tax	65,383,972	73,344,296	81,001,557	81,291,313	81,000,000	77,290,000	81,000,000	82,990,000	85,020,000
Off Track Betting Commission	2,566,854	1,326,863	1,783,185	1,504,586	1,000,000	1,620,000	1,620,000	1,620,000	1,620,000
Gaming	8,345,435	8,453,396	8,508,058	11,384,804	8,500,000	8,761,000	8,760,000	8,760,000	8,760,000
Retail Sale of Motor Vehicles	2,829,772	3,061,674	3,634,741	3,200,000	3,400,000	3,635,000	3,540,000	3,460,000	3,370,000
Retailer's Occupation Tax	3,114,338	2,828,396	2,747,398	2,919,000	2,930,000	2,900,000	2,900,000	2,900,000	2,900,000
Wheel Tax	3,735,016	3,836,749	3,721,626	4,100,000	4,200,000	4,085,000	4,090,000	4,090,000	4,090,000
State Income Tax	11,748,205	11,963,348	13,384,885	12,813,000	13,160,000	12,240,000	12,570,000	12,900,000	13,250,000
Alcoholic Beverage Tax	35,028,556	35,760,729	36,616,942	37,584,508	37,250,000	37,250,000	38,220,000	38,670,000	39,120,000
Gas Tax/Diesel	85,720,251	89,659,844	90,592,398	94,441,729	91,500,000	89,588,000	88,710,000	87,840,000	86,980,000
Cigarette Tax	3,677,595	4,579,975	121,833,141	128,862,663	121,803,880	117,390,000	113,100,000	109,000,000	105,100,000
Other Tobacco Products	1,923,334	1,576,615	6,219,272	8,605,330	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000
Firearms Tax	244,560	444,672	426,590	1,072,697	1,210,000	1,210,000	1,230,000	1,260,000	1,280,000
Hotel Accomodations				16,617,830	31,500,000	29,930,000	30,800,000	31,690,000	32,610,000
Gambling Machine Tax	244,560	522,903	987,923	5,165,987	2,100,000	1,543,000	1,590,000	1,630,000	1,680,000
Sweetened Beverage Tax	0	0	0	0	54,600,000	162,080,000	160,380,000	158,690,000	157,020,000
Non Retailer Transactions	14,923,212	9,285,927	15,302,087	22,037,061	20,200,000	20,200,000	20,780,000	21,380,000	22,000,000
Amusement tax	25,827,250	27,791,345	33,860,666	34,038,848	32,300,000	31,172,000	33,170,000	35,300,000	37,560,000
Parking Lot/Garage Operations	41,535,228	44,808,128	46,712,293	48,069,659	47,300,000	46,025,000	48,380,000	50,850,000	53,450,000
Non-Titled Use Tax	<u>4,214,295</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Non Property Taxes	642,183,738	652,700,221	814,104,240	1,156,232,015	1,384,954,275	1,460,719,000	1,484,640,000	1,508,730,000	1,534,110,000
Fees									
County Treasurer	84,119,202	80,510,200	90,677,013	54,222,000	54,000,000	59,169,000	57,460,000	55,800,000	54,180,000
County Clerk	9,802,771	9,986,333	10,120,275	10,447,218	10,595,000	11,889,000	12,040,000	12,200,000	12,350,000
Recorder of Deeds	40,219,547	35,947,286	40,078,645	31,967,558	36,500,000	34,522,000	35,520,000	36,550,000	37,600,000
Recorder of Deeds Audit	0	0	113,745	162,953	200,000	200,000	200,000	200,000	200,000
Clerk of Circuit Court	89,457,031	78,498,527	75,313,655	72,026,371	72,000,000	65,438,000	62,760,000	62,760,000	62,760,000
Clerk of Circuit Court - Title IV D	0	0	0	0	0	0	0	0	0
Sheriff	24,687,386	23,321,700	21,958,296	21,448,472	18,226,300	19,641,000	18,740,000	17,880,000	17,881,000
State's Attorney	1,913,993	1,861,607	1,688,347	1,678,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000
Building & Zoning	3,301,259	3,673,233	4,400,817	3,520,934	3,500,000	4,904,000	4,900,000	4,900,000	4,900,000
Environmental Control	4,871,993	5,126,418	4,680,171	4,770,000	4,770,000	4,770,000	4,770,000	4,770,000	4,770,000
County Assessor	77,532	67,044	67,747	56,760	56,760	60,000	60,000	60,000	60,000
Assessor Tax Fraud	0	238,697	1,756,934	1,622,400	0	0	0	0	0
Highway Permits	625,046	935,199	1,501,258	1,863,582	1,800,000	2,239,000	2,240,000	2,240,000	2,240,000
Public Administrator	630,871	798,559	750,068	900,000	900,000	900,000	900,000	900,000	900,000
Liquor Licenses	340,000	365,904	348,935	331,000	305,000	305,000	310,000	310,000	310,000
Public Guardian	2,818,114	2,638,121	2,625,635	2,799,954	3,027,127	3,216,000	3,220,000	3,220,000	3,220,000
Medical Examiner	1,045,893	1,054,581	1,276,312	1,275,000	1,400,000	1,500,000	1,500,000	1,500,000	1,500,000
Court Services fee	10,021,713	9,063,448	8,231,200	8,200,886	7,440,885	6,166,000	5,600,000	5,600,000	5,600,000
Cable TV Franchise	1,246,995	1,278,586	1,195,470	1,134,587	1,000,000	900,000	800,000	800,000	800,000
Other Fees	<u>46,620</u>	<u>53,953</u>	<u>277,214</u>	<u>244,725</u>	<u>253,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
Total Fees	275,225,966	255,419,396	267,061,737	218,672,400	217,504,072	217,669,000	212,870,000	211,540,000	211,121,000
Intergovernmental Revenues									
State Criminal Alien Assist(SCAAP)	1,565,152	1,298,659	1,350,766	1,436,985	1,436,985	1,086,000	1,090,000	1,090,000	1,090,000
Probation Off, Juv. CT & JTDC	17,604,542	21,623,559	42,756,732	42,536,680	39,967,570	39,968,000	39,970,000	39,970,000	39,970,000
Salaries of State's Attorney	195,784	195,784	195,784	195,784	195,784	196,000	200,000	200,000	200,000
Salaries of Public Defender	120,523	122,945	124,666	129,703	131,320	135,000	140,000	140,000	143,000
Forest Preserve Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,815,377</u>	<u>1,815,000</u>	<u>1,820,000</u>	<u>1,820,000</u>	<u>1,820,000</u>
Total Intergovernmental	19,486,001	23,240,947	44,427,948	44,299,152	43,547,036	43,200,000	43,220,000	43,220,000	43,223,000
Miscellaneous Revenues									
Investment Income	135,236	105,000	260,579	260,236	760,236	760,000	760,000	760,000	760,000
Estate of Heirs	286,245	500,000	0	500,000	500,000	500,000	500,000	500,000	500,000
Telephone Commissions	4,297,492	2,837,628	3,356,293	3,357,600	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000
Real Estate and Rental Income	5,472,260	5,976,277	5,905,004	7,782,360	8,857,599	8,858,000	8,860,000	8,860,000	8,860,000
Other Reimbursements/Transfers	<u>10,787,635</u>	<u>5,085,020</u>	<u>4,614,843</u>	<u>25,234,239</u>	<u>16,282,061</u>	<u>16,280,000</u>	<u>16,280,000</u>	<u>16,280,000</u>	<u>16,280,000</u>
Total Miscellaneous Revenues	20,978,868	14,503,925	14,136,719	37,134,435	28,599,896	28,598,000	28,600,000	28,600,000	28,600,000
Other Revenues									
Motor Fuel Tax	74,500,000	74,500,000	64,500,000	54,500,000	0	0	0	0	0
Indirect Costs	<u>10,688,563</u>	<u>9,511,455</u>	<u>9,515,057</u>	<u>8,871,978</u>	<u>11,594,089</u>	<u>11,594,000</u>	<u>11,590,000</u>	<u>11,590,000</u>	<u>11,590,000</u>
Total other	85,188,563	84,011,455	74,015,057	63,371,978	11,594,089	11,594,000	11,590,000	11,590,000	11,590,000
Total Revenue									
	1,320,217,036	1,343,673,427	1,421,771,753	1,719,828,330	1,873,075,537	1,982,691,000	2,004,420,000	2,021,170,000	2,043,394,000
Change Year over Year					8.9%	5.9%	1.1%	0.8%	1.1%

1 Reflects rate reductions for FY12 and FY13, and first 4 months of FY14; rate increases for last 8 months of FY16, and first 4 months of FY17.

56,545,300.00

General Fund Expenses

	Actual		Actual/Projection		Dept. Estimate		Projection			
	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	
Health Ins (176)		184,636,999	155,114,480	149,680,660	149,538,530	157,015,000	164,870,000	173,110,000	181,770,000	
Pharmacy (181)			35,863,375	41,853,826	46,625,616	52,221,000	58,490,000	65,510,000	73,370,000	
Dental/Vision				7,034,716	7,200,620	7,381,000	7,570,000	7,760,000	7,950,000	
Payroll				989,738,109	1,009,452,151	1,019,547,000	1,019,550,000	1,019,550,000	1,019,550,000	
Pay-Go Capital					15,000,000	74,652,000	26,790,000	16,020,000	16,380,000	
New Bond Issuance Debt Service					4,500,000	6,865,000	14,720,000	19,290,000	23,101,413	
Comm. & IS Maint.(220/441)				31,474,464	52,529,269	54,630,000	56,820,000	59,090,000	61,450,000	
Contingent Pension Appropriations				270,526,000	349,300,000	366,146,000	383,320,000	400,830,000	418,690,000	
All Other Expense				<u>244,760,171</u>	<u>238,929,351</u>	<u>244,234,000</u>	<u>272,290,000</u>	<u>300,970,000</u>	<u>330,290,000</u>	
<b>Total</b>	<b>1,315,036,364</b>	<b>1,402,418,356</b>	<b>1,442,769,359</b>	<b>1,735,067,945</b>	<b>1,873,075,537</b>	<b>1,982,691,000</b>	<b>2,004,420,000</b>	<b>2,062,130,000</b>	<b>2,132,551,413</b>	
Compensation (Payroll, Health, Pharmacy) Growth					2.1%	1.9%	1.2%	1.2%	1.3%	
Overall Expense Growth Year over Year					8.0%	5.9%	1.1%	2.9%	3.4%	
Total Revenue	1,320,217,036	1,343,673,427	1,421,771,753	1,719,828,330	1,873,075,537	1,982,691,000	2,004,420,000	2,021,170,000	2,043,394,000	
Total Expenses <sup>2</sup>	1,315,036,364	1,402,418,356	1,442,769,359	1,735,067,945	1,873,075,537	1,982,691,000	2,004,420,000	2,062,130,000	2,132,551,413	
Surplus/(Deficit)	5,180,672	-58,744,929	-20,997,606	-15,239,615	0	0	0	-40,960,000	-89,157,413	

<sup>2</sup> FY13-15 expenditures from Comptroller's Trial Balances. FY16 projected by DBMS.

FY17: Budgeted Appropriation. FY18-21: 5.0 % CAGR for health insurance, 12% for pharmacy; Comm & IS at 4%, 1% for FY18 payroll; 1.96% for Additional Pension Funding; and the 10 year CPI-U average of 1.86% plus .36% average salary growth, for all other.

Cook County Health & Hospital System - Projected Annual Revenues and Expenses, by Source

	Actual		Actual/Projection		Dept. Estimate		Projection			
	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	
<b>CCHHS Fees</b>										
Patient fees (Medicare, Other)	233,397,899	280,772,465	333,388,826	337,101,438	375,119,387	831,406,723	845,327,960	877,948,113	868,628,069	
CCHHS BIPA	161,300,000	101,300,000	138,668,750	134,586,500	132,337,500	381,269,710	387,653,764	413,411,490	452,048,077	
Medicaid DSH	170,941,106	169,680,018	157,709,645	156,718,352	156,700,000	157,000,000	157,000,000	152,912,644	142,144,148	
Managed Care	101,819,547	727,722,979	859,295,613	906,101,212	809,273,903	132,338,000	132,338,000	132,338,000	132,338,000	
CCHHS Misc., CCDPH	<u>6,349,615</u>	<u>20,387,105</u>	<u>7,721,898</u>	<u>6,000,000</u>	<u>7,000,000</u>	<u>15,000,000</u>	<u>18,000,000</u>	<u>11,000,000</u>	<u>11,000,000</u>	
<b>Total fees</b>	<b>673,808,167</b>	<b>1,299,862,567</b>	<b>1,496,784,732</b>	<b>1,540,507,502</b>	<b>1,480,430,790</b>	<b>1,517,014,433</b>	<b>1,540,319,724</b>	<b>1,587,610,247</b>	<b>1,606,158,294</b>	
Property Tax - Tax Levy	80,675,065	38,924,897	149,756,021	121,235,196	87,863,880	51,090,000	54,353,951	57,665,203	61,024,273	
Sales Tax	32,595,929	-	-	-	-	-	-	-	-	
Cigarette Tax	130,000,000	129,808,586	12,984,118	-	3,386,120	3,260,000	3,145,070	3,031,063	2,921,168	
Other Tobacco Products	5,973,037	5,891,649	784,891	-	-	-	-	-	-	
Sweetened Beverage Tax	-	-	-	-	20,000,000	59,370,000	58,745,000	58,129,000	57,517,000	
<b>Firearms Tax</b>	<b>300,000</b>	<b>375,000</b>	<b>475,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
County Tax Allocation	265,225,729	171,288,790	163,921,726	121,235,196	111,250,000	113,720,000	116,244,020	118,829,000	121,457,000	
<b>Total Expenses <sup>2</sup></b>										
Health Ins (176)		75,377,095	60,480,354	55,181,743	61,074,195	64,100,000	67,300,000	70,700,000	74,200,000	
Pharmacy (181)			16,195,923	20,949,950	20,812,782	23,300,000	26,100,000	29,200,000	32,700,000	
Dental/Vision				2,997,077	2,940,861	3,010,000	3,090,000	3,170,000	3,250,000	
CountyCare		489,401,621	568,560,247	645,873,302	547,783,028	531,349,537	515,409,051	515,588,299	515,690,299	
Payroll				523,120,704	520,788,741	542,107,578	552,796,501	563,161,436	573,526,370	
Comm. & IS Maint.(220/441)				67,569,242	64,173,747	66,100,000	68,100,000	70,100,000	72,200,000	
All Other Expense				<u>326,637,016</u>	<u>374,107,436</u>	<u>395,657,787</u>	<u>414,204,448</u>	<u>416,080,265</u>	<u>422,670,239</u>	
<b>Total Health</b>	<b>961,668,679</b>	<b>1,370,808,744</b>	<b>1,525,621,970</b>	<b>1,642,329,034</b>	<b>1,591,680,790</b>	<b>1,625,624,902</b>	<b>1,647,000,000</b>	<b>1,668,000,000</b>	<b>1,694,236,908</b>	
Overall Expense Growth Year over Year										
Total Revenue	939,033,896	1,471,151,357	1,660,706,458	1,661,742,698	1,591,680,790	1,630,734,433	1,656,564,724	1,706,439,247	1,727,615,294	
Total Expenses	961,668,679	1,370,808,744	1,525,621,970	1,642,329,034	1,591,680,790	1,591,681,000	1,594,264,000	1,596,851,000	1,599,442,000	
Surplus/(Deficit)	-22,634,783	100,342,613	135,084,488	19,413,664	0	39,053,433	62,300,724	109,588,247	128,173,294	

<sup>2</sup> FY13-15 expenditures from Comptroller's Trial Balances. FY16 projected per DBMS. 17: Budgeted Appropriation. FY18-21: projected by CCHHS

All Fund Total Surplus(Deficit)

	Actual		Actual/Projection		Dept. Estimate		Projection			
	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	
Total Revenue	2,259,250,932	2,814,824,784	3,082,478,211	3,381,571,028	3,464,756,327	3,613,430,000	3,660,980,000	3,727,610,000	3,771,010,000	
Total Expenses	2,276,705,043	2,773,227,100	2,968,391,329	3,377,396,979	3,464,756,327	3,574,372,000	3,598,684,000	3,658,981,000	3,731,993,000	
Surplus/(Deficit)	-17,454,111	41,597,684	114,086,882	4,174,049	0	39,058,000	62,296,000	68,629,000	39,017,000	



## PERFORMANCE MANAGEMENT

The County is working to create a culture of data driven decision making through the Set Targets, Achieve Results (STAR) program. The STAR Performance Management Program is a collaborative effort of the Board of Commissioners, Agencies, employees, and residents. All offices and agencies of the County report progress toward stated goals through an open-data web portal -- <https://performance.cookcountyiil.gov>.

The STAR Program publishes performance reports on the website quarterly, allowing the public to access current performance data in an open data format. The County measures and reports on progress toward critical measures in each of the County's major functional areas. The system-wide goals for public safety, healthcare, economic development, and finance and administration highlight the top outcomes that the systems are working toward delivering.

### PUBLIC SAFETY

The County has set and achieved a goal of reducing reliance on pretrial detention in the adult criminal court system. The elected officials in the public safety offices meet quarterly on policy changes and operational improvements to improve bond court and pretrial services. Since the start of the project, non-cash orders to release at central bond court, the Leighton Criminal Courthouse, have increased while cash bond amounts have declined. The resulting increased release of defendants at and after bond court has generated a reduction in the jail population, to xxx detainees from over 10,000. The County is now working to implement a pilot bond court project that utilizes a state-of-the-art risk assessment tool and to further reduce the use of monetary bonds.

### COOK COUNTY HEALTH AND HOSPITALS SYSTEM (CCHHS)

CCHHS continues its transition and expansion of the managed care model of health care delivery. The number of patients enrolled in the County's managed care network, CountyCare is projected to be 142,000 per month in 2017. As the Health System moves to expand the managed care model they are working to improve scheduling and access to their clinic network through extended hours and improved preauthorization. The Health System is also focused on improving the patient experience at the County's two hospitals by improving staff communication and customer focus in an effort to make the Health System the provider of choice. Finally, the Emergency Department at Stroger hospital has achieved a reduction in wait times from arrival to discharge by 35%, as well as a decrease by 75% of the number of patients who leave without being seen by a provider.

### ECONOMIC DEVELOPMENT

The County is working to coordinate regional economic development efforts. President Preckwinkle, in partnership with the six neighboring counties and the City of Chicago, has launched the Chicago Regional Growth Initiative (CRGI). As a result of this unprecedented collaboration, CRGI works to support and strengthen the metal and machinery sectors through the establishment and work of the Chicago Metro Metal Consortium, increase export opportunities for small and medium sized businesses via the one year old, Metro Chicago Exports and rationalize the permitting process for overweight and oversized trucks in conjunction with CMAP, the Supply Chain Innovation Network of Chicago (SINC) and transportation leaders. CRGI meets semi-annually to review the progress of current efforts, identify additional opportunities for collaboration and to deepen the relationships among the public and private sectors economic development leaders. In 2017, CRGI anticipates

developing a strategy to foster Foreign Direct Investment in the manufacturing and service sectors to further economic growth of the region.

## **PROPERTY AND TAXATION**

The County has successfully issued the second installment of the property tax bills on time for five years in a row after issuing them late for over three decades. The property and tax elected offices continue to meet quarterly to automate the process and build upon the progress that has been made.

## **REPORTING**

For the Offices Under the President, the Performance Management Office (PMO) holds weekly performance management sessions led by the Chief of Staff and attended by County Bureau Chiefs and Bureau of Finance Department Heads. The PMO facilitated 60 STAR review performance management sessions in FY 2016 (a 107% increase from FY 2015) with all participating departments presenting at least twice. The sessions allowed departments to work through zero based budgeting exercises and report out on efficiency, output and outcome metrics, many of which were created and tracked for the first time. The PMO also switched to an off the shelf product, Quick Score, for the management of performance data, which resulted in a decrease of more than \$100,000 budgeted for this purpose. The County continues to demonstrate progress on efforts to reform the operations of its finance and administration functions.

In addition to the reporting responsibilities, the Performance Management Office works with agencies to refine measures, train midlevel managers on how to integrate data into their day-to-day decision making and perform process improvement evaluations, so targeted operational objectives are achieved. In 2017, the Performance Management Office will continue the process of aligning measures with programs and costs and executing interfaces with the new Oracle based finance and budgeting information systems (Enterprise Resource Planning) to ensure accurate data is entered directly into the performance management software Quick Score. This process will also be used to further facilitate departments' understanding of program based budgeting and the use of "zero based budgeting" practices the County Board mandated by ordinance in 2015.

Zero based budgeting is a tool in producing program based budgets which will represent a break from the traditional use of incremental budgeting. With incremental budgeting departmental managers justify only variances versus past years based on the assumption that the "baseline" is automatically approved. By contrast, a program based budget requires that a budget request be re-evaluated by the outputs, efficiencies and outputs of its services, starting from the zero-base. This involves, as a start, calculating the actual current cost of a department's activities services by the cost per unit (for Facilities Management an example would be "operating cost per square foot of building.") From there services are grouped into programs and a budget per program is created.

President Preckwinkle and the Board of Commissioners supported an ordinance to increase Countywide fiscal responsibility, transparency and accountability through increased information reporting. The new measure is aimed at improving the delivery of public services and internal management by establishing new requirements for County departments, agencies, separately elected officials, appointed officials and the Cook County Health and Hospitals System to report information.

Under the new ordinance, each County department and agency will now be required to submit highly detailed information with its budget request to the president and budget director. This new performance management information includes an organizational chart where all employment positions requested are accounted for; program Inventory including an allocation of all requested budgetary costs and all requested employment positions to provide greater detail on County services and programs to residents; and data including Outcome Metrics, Output Metrics and Efficiency Metrics;

Finance & Administration	Reporting Office	2014 Actual	2015 Actual	2016 Q3 YTD	2016 Q3 YTD Target	Variance	2017 Target
Number of Departments Tracking Above Current Budget Overall	Budget	20	10	24	0	-	0
Revenue Collected from all Home Rule Taxes (excluding Tobacco Tax) (Millions)	Revenue	\$297	\$322	\$237	\$222	7%	\$356
Revenue Collected from Tobacco Tax (Millions)	Revenue	\$133	\$138	\$87	\$89	-2%	\$125
Paid Sick Leave per Employee in Offices Under the President in Hours Per Month	Human Resources	7	7	6	5	20%	5
Average Hiring Cycle Time	Human Resources	90	85	91	98	-7%	98
Percent of Procurements Completed on Target	Procurement	29%	36%	45%	70%	-25%	70%
Invoice Payment Cycle Time	Comptroller	49	54	56	30	87%	30

Public Safety	Reporting Office	2014 Actual	2015 Actual	2016 Q3 YTD	2016 Q3 YTD Target	Variance	2017 Target
Average Daily Population - Adult (CCDOC Divisional Population)	Justice Advisory Council	8,870	7,947	7,455	7,500	-1%	7,500
Percent of Orders at Central Bond Court Resulting in I-Bonds or Electronic Monitoring	Justice Advisory Council	46%	48%	43%	45%	-2%	45%
Average Daily Population - Youth (Juvenile Temporary Detention Center)	Justice Advisory Council	308	327	293	288	2%	288
Adult Transfer Population held at JTDC	Justice Advisory Council	97	133	117	120	-3%	120

Healthcare		2014 Actual	2015 Actual	2016 Q3 YTD	2016 Q3 YTD Target	Variance	2017 Target
Number County Care Enrollees	Managed Care	93,635	165,949	154,483	178,457	-13%	180,000
Venous Thromboembolism (VTE) Prevention (%)	Stroger Hospital	84%	89%		99%	-99%	99%
Surgery Begins at the Scheduled Time (%)	Stroger Hospital	40%	50%	52%	80%	-28%	80%
Willing to Recommend Hospital (%)	Stroger Hospital	65%	69%	71%	85%	-14%	85%
Venous Thromboembolism (VTE) Prevention (%)	Provident Hospital	90%	97%		99%	-99%	99%
Surgery Begins at the Scheduled Time (%)	Provident Hospital	40%	62%	75%	80%	-5%	80%
Willing to Recommend Hospital (%)	Provident Hospital	63%	69%	76%	85%	-9%	85%
Percent Moving Through the Clinic Visit	ACHN	68%	63%	63%	75%	-12%	75%
Percent of Ease Getting Clinic on the Phone	ACHN	62%	62%	60%	75%	-15%	75%
Average Hiring Cycle Time	CCHHS	203	140	140	139	1%	139

Economic Development	Reporting Office	2014 Actual	2015 Actual	2016 Q3 YTD	2016 Q3 YTD Target	Variance	2017 Target
Number of Businesses Assisted	Planning & Development	106	157	64	27	137%	-
Number of Affordable Housing Units Supported	Planning & Development	136	194	223	100	123%	-
Number of Jobs Supported	Planning & Development	1,200	2,100	1,188	1,330	-11%	-

Property & Taxation	Reporting Office	2013 Tax Year	2014 Tax Year	2015 Tax Year	TY2015 Target	Variance	2016 Target
Date Second Installment Tax Bills are Mailed	Countywide	6/27/2014	7/1/2015	-	7/1/2016	-	-
Valuation Time for Assessment Process	Assessor	326	310	-	331	-	-
Date to Complete Complaint Session	Board of Review	4/17/2014	4/15/2015	4/14/2016	4/18/2016	-1%	4/19/2017
Percent Property Tax Parcels Paid On-Time	Treasurer	90%	90%	90%	90%	0%	90%

## BUDGET PROCESS

Cook County prepares an annual budget that provides a spending plan for the next fiscal year. The County produces a balanced budget, as required by the State of Illinois' Counties Code, which accounts for the County's estimated revenue and intended spending. The budgetary basis of accounting is combination of cash plus encumbrances and accrual basis for property taxes. The County's Comprehensive Annual Financial Report (CAFR) is prepared in accordance with generally accepted accounting principles using the accrual basis of accounting for the government-wide financial statements and the modified accrual basis of accounting for the governmental fund financial statements. The Health Enterprise Fund's annual budget is also prepared on a cash plus encumbrances basis, while their financial report is prepared using the accrual basis.

The budget process begins in early summer when departments inform the Department of Budget and Management Services (DBMS) of their expected personnel and non-personnel needs for the next year. DBMS prepares revenue estimates and analyzes other resources available to accurately forecast the fiscal outlook for the coming year.

DBMS prepares the preliminary budget forecast based on the departmental request and estimated collected revenues. The preliminary forecast is required to be filed with the President's Office by June 30 of each year. The forecast is provided to the Cook County Board of Commissioners and made available for County residents. This year, the County presented its preliminary budget forecast on June 30, 2016. Pursuant to Executive Order 2012-01, the President holds a preliminary budget hearing to allow residents to express their opinions concerning items within the proposed budget. After receiving input from residents, the President of the County Board and DBMS work with each department to develop a final executive recommendation.

The executive budget, as recommended by the President, is submitted to the County Board's Committee on Finance, which in turn holds hearings with each department. The Finance Committee holds public hearings at four sites throughout the County to hear resident comments regarding the budget. The County Board considers the budget carefully and may submit amendments that have a net zero impact to the overall County operating budget.

## **WE WANT TO HEAR FROM YOU**

What are your ideas for improving county services?  
What are your ideas for making county government more efficient?  
How can we improve the budget process for next year?

For more information and to share your ideas, visit our website:  
<http://www.cookcountyil.gov/budget>

## **COOK COUNTY BUDGET CALENDAR**

### **MAY/JUNE**

Departments submit preliminary revenue and expense estimates to the Department of Budget and Management Services (DBMS). The agencies specifically summarize issues, request specific funding levels, and justify staffing requests.

### **JUNE**

DBMS prepares the preliminary budget forecast based on the requests submitted by the departments and the revenue the County expects will be collected. The preliminary budget forecast is filed with the President's Office by June 30.

### **JULY**

The President holds a public hearing on the Preliminary Budget, allowing the public to provide feedback during the development of the Executive Budget Recommendation.

### **SEPTEMBER**

Residents and departments provide input during the final development of the County budget. The President and DBMS work to balance department requests with available resources.

### **OCTOBER**

The President submits the Executive Budget Recommendation to the Committee on Finance of Cook County.

### **OCTOBER – NOVEMBER**

The proposed budget is made available for public review at various locations throughout the County. Public hearings are conducted during which the Committee on Finance considers testimony from service providers, program staff, and the general public. After the hearings have been completed and any amendments inserted, the Board of Commissioners approves and adopts the Appropriation Bill, which authorizes funding and staffing levels for each department.

### **DECEMBER**

The fiscal year begins. The Appropriation Ordinance is implemented on December 1.

### **ONGOING**

Quarterly allotments are implemented and monthly expenditure and revenue reports are reviewed to ensure the resources allocated through the Appropriation Ordinance are managed. In accordance with the STAR Performance Management program, offices report data about how well programs are functioning and services are being provided to ensure high quality services are provided with the resources collected.



## INTRODUCTION

The total operating revenue for Cook County in FY 2017 is estimated at \$4,404 million compared to FY 2016 operating revenue of \$4,217 million. The increase of \$186 million is a change of 4.4%; however this figure includes an \$83 million increase associated with the full fiscal year implementation of the 1% increase in the Sales Tax rate, effective on January 1, 2016; that growth is entirely dedicated in FY 2017 to a supplemental appropriation to the County Employees' and Officers' Annuity and Benefit Fund to address the Fund's accrued liabilities. When netting out this factor, along with \$33 million in increased grant funding for designated grant programs that cannot be used for general operations, the growth is \$70 million, or 1.7%, comparable to the rate of inflation projected by the Federal Reserve Survey of Professional Forecasters for 2016 and below the 2.3% the Survey projects for 2017 inflation. The \$70 million growth is entirely driven by a \$16 million increase associated with the full fiscal year implementation of the Hotel Accommodations Tax (1% tax effective on May 1, 2016), and a \$74.6 million impact from a proposed Sweetened Beverage Tax for 2017; absent this new tax initiative year-over-year revenues available to fund general operations would actually decline in 2017. Total operating revenues include revenues for the: General Fund, Health Enterprise Fund, Special Purpose Funds, and Grants.

The County has a General Fund, Health Enterprise Fund and 35 restricted Special Purpose Funds. The County uses a fund accounting system to present the financial position and the results of operation for each fund. It is also designed to provide budgetary control over the revenues and expenditures of each fund. Separate funds are maintained for the purpose of segregating various types of governmental activities. Each fund is an independent fiscal and accounting entity made up of a self-balancing set of accounts containing all transactions affecting the particular fund. Generally, transfers between funds may occur under the County's home rule authority or other means, except when prohibited by law.

The County FY 2017 General Fund and Health Enterprise Fund revenue is estimated to be \$3,465 million, approximately \$84 million, or 2.5% above the projected FY 2016 year-end revenue of \$3,381 million; absent the \$83 million increase in sales tax revenues referenced above that are entirely dedicated to the proposed supplemental pension appropriation, revenues in the General and Health Funds are essentially flat year over year. Projected revenues are estimated for budgetary purposes through trend analysis of historical data. For major tax-based revenues, economic forecasting models are applied to account for the impact of the national and local economy.

## GENERAL FUND

The total budgeted revenue for FY 2016 was estimated at \$1,734 million for the General Fund. The FY 2017 revenue is estimated at \$1,873 million for the General Fund, representing an 8%, or \$139 million increase, reflecting the approved sales tax increase for the full fiscal year which will be largely dedicated to an appropriation for supplemental pension funding. The General Fund encompasses the Corporate and Public Safety Funds.

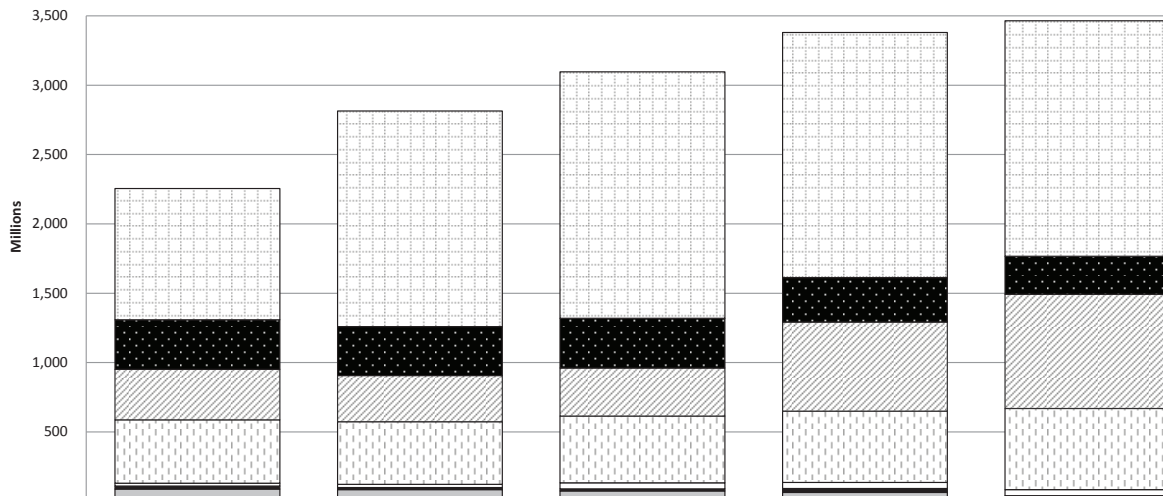
The **Corporate Fund** is the general operating fund of the County; this fund includes the majority of the property tax related functions of County government on behalf of underlying jurisdictions, as well as general administrative functions of the County. It funds such departments as the County Assessor, County Treasurer, County Clerk, Recorder of Deeds, Board of Review and the various offices under the

President, along with the supplemental pension appropriation referenced above. The Corporate Fund accounts for approximately 16% of projected FY 2017 revenue (\$544 million) and derives most of its revenue from departmental fees and sales tax.

The **Public Safety Fund** is comprised of the County's criminal justice system: jails, courts, and related programs. Departments in this fund include: Sheriff, State's Attorney, Public Defender, Office of the Chief Judge and the Juvenile Temporary Detention Center. The Public Safety Fund comprises approximately 38% of projected FY 2017 revenue (\$1.33 billion). The revenue supporting this fund is mostly derived from the property tax levy, departmental fees and non-property taxes such as the sales tax, gas tax, alcoholic beverage tax, and use tax.

The **Health Enterprise Fund** encompasses the County's public health care system. Contained within this fund are the Department of Public Health, Stroger Hospital, Oak Forest Health Center, Provident Hospital, Cermak Health Services, the Ambulatory/Community Health Network Clinics and Managed Care operation, which houses the Managed Care program commonly referred to as CountyCare, which was launched in FY 2013. The Health Fund makes up approximately 46% of projected FY 2017 revenue (\$1.59 billion) and receives the majority of its revenue from patient fees (Medicaid, Medicare, other third party and private payers), Managed Care – revenues allocated per member per month for an expanded Medicaid population, Disproportionate Share Hospital payments (DSH), payments from the Benefits Improvement and Protection Act (BIPA), and tax revenues in the form of an annual tax allocation for operations (additional local tax payer funds are also used for debt service on health system facilities and health system employee pension costs that are not accounted for in the Health Fund).

General and Health Enterprise Funds 5 Year Summary



	FY13	FY14	FY15	FY16	FY17
□ Fees	947,258,301	1,555,459,860	1,778,060,937	1,767,581,653	1,697,934,862
■ Property Taxes	357,828,965	352,722,380	357,782,073	321,353,546	274,740,049
▨ Sales Taxes	363,836,841	333,455,361	346,771,478	642,523,000	823,000,395
□ Other Non-Property Taxes	457,120,192	451,608,753	481,571,688	513,266,779	585,340,000
□ Intergovernmental Revenues	19,486,001	23,240,947	44,427,956	44,299,152	43,547,036
■ Miscellaneous Revenues	22,420,327	14,326,028	14,478,073	28,134,435	28,599,896
□ Other Financing Sources	87,610,518	84,011,455	74,018,543	63,371,978	11,594,089

Data Source: Actual Revenues FY 2013 - FY 2015, Projected Actual Revenues FY 2016, Executive Recommendation FY 2017



## REVENUE BY SOURCE

Under State law, using its Home Rule power, the County imposes and collects taxes and fees. In addition, the State of Illinois also imposes and collects taxes and fees with a portion of the revenue being remitted to the County. These different revenue sources which are imposed both by the County and by other governments are grouped into seven categories: 1) property taxes, 2) fees, 3) sales tax 4) other non-property taxes, 5) intergovernmental revenues, 6) miscellaneous revenues, and 7) other financing sources.

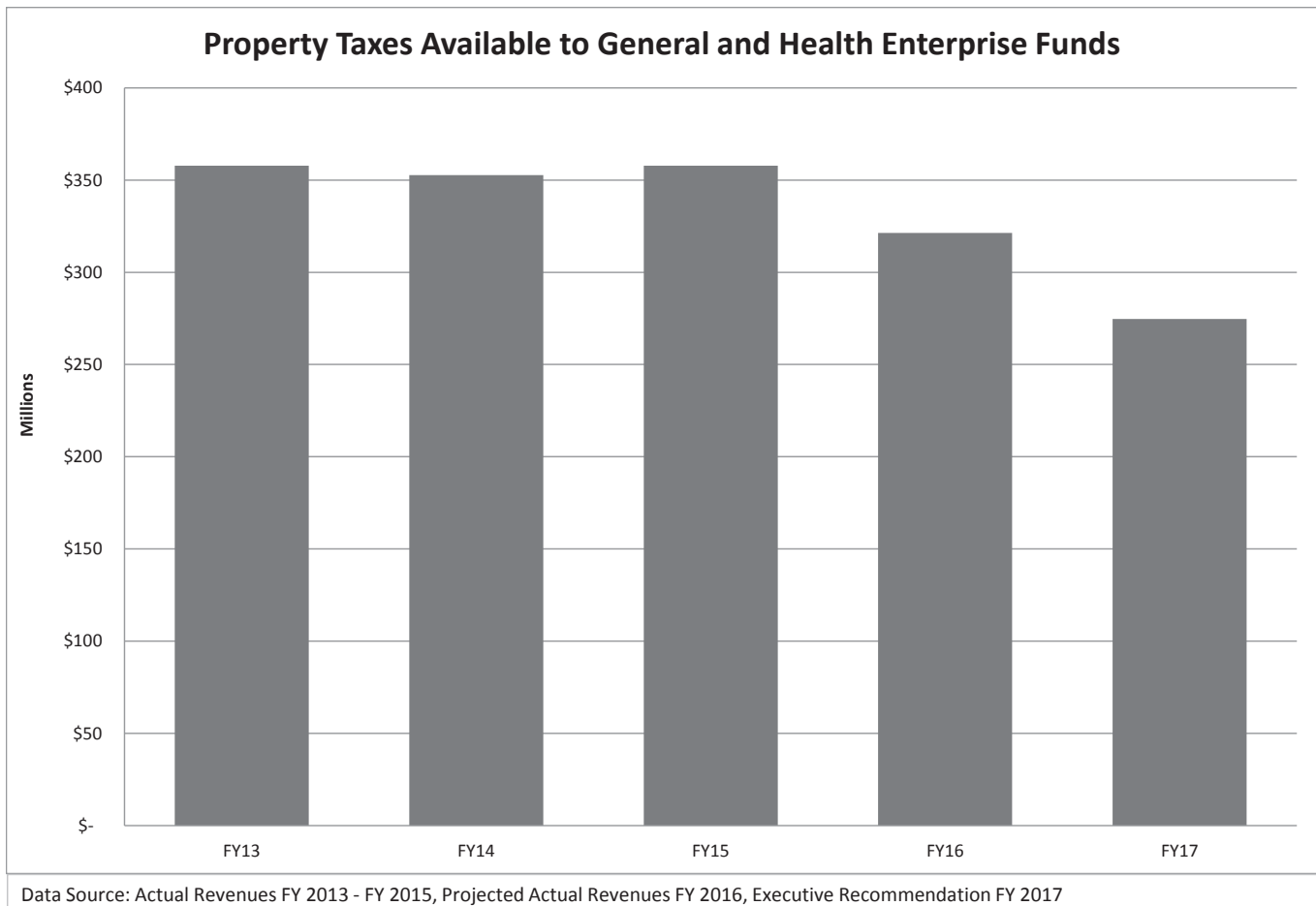
### PROPERTY TAX

In FY 2016, the County property tax levy projected revenue available for General and Health Enterprise Fund operations was \$310.1 million. The estimate for property tax levy revenue in FY 2017 to finance General and Health Enterprise Fund operations is \$265.7 million. This figure is \$44.4 million less than FY 2016. The decrease in projected revenue available to the General Fund and Health Enterprise Fund is a result of the County's legacy liabilities, an increase in Bond and Interest debt service obligations by \$27 million as well as an increase to the Employee Annuity & Benefit Fund by \$24 million. Offsetting the decrease in the Election Fund requirements to conduct Federal, State, and County elections will be an investment in Capital Projects for 2017, the County intends to use the alternating year decrease in 2017 and coming years to provide a funding source for shorter duration capital assets that the County traditionally funded from debt proceeds. This approach will assist in reducing debt of the County as well as creating greater stability in financial operations through the alternating year election cycle that leads to cost increases in even years. The projected decrease in revenue is despite the fact that the net property tax levy in aggregate is growing by a modest \$5.3 million through the incorporation of an estimate of the value of taxes generated from new property construction, and the expiration of incentives and tax increment financing districts, which is a continuation of a practice that started in recent years. The County is a Home Rule unit of government and is not bound by these estimates, but uses this estimate process to project the approximate property tax revenues to be generated in Tax Year 2017 from the values of new property and expirations as published by the County Clerk in 2016 for the 2015 tax year based on the millage rates in affect during tax year 2015.

The County's total property tax levy is made up of two basic components; 1) the base property tax levy and 2) estimated revenue from expiring incentives, expired tax increment financing districts, and new property construction. As TIF districts and incentives expire, the County captures additional property tax revenue without increasing property taxes on Cook County taxpayers on a real (net of inflation) or nominal basis, absent any offsetting reduction in property removed from the tax roll. Similarly, the addition of new property through construction and economic activity allows the County to generate additional revenue without increasing property taxes for existing taxpayers in the same manner. The County's 2017 proposed base property tax levy continues to be \$720.4 million. In addition, the levy includes an estimate of \$31.5 million in property taxes that will be captured from new property, expiring TIF districts and expiring incentives from previous years (estimated for years after the base levy was frozen), and \$5.3 million estimated for the coming 2017 levy, offset for a 3% factor for loss in collections for operating accounts (Corporate, Public Safety, Health, Elections and Capital Projects) for an estimated net total property tax amount of \$748 million available for appropriations; the County Clerk is separately authorized to account for loss in collections as necessary and as consistent with State law to ensure adequate resources are collected to cover obligations in the Bond and Interest and Annuity and Benefit Funds.

The new property projection reflects the figures published by the Cook County Clerk for the 2015 tax year, which are the most recent available and were published in June of 2016. The base property tax levy established by the County Board of Commissioners is currently \$720.4 million and has not been adjusted to account for inflation since 1996. This amount is levied by adjustments to the property tax rate in order to offset increases or decreases to the assessed valuations in Cook County. As a result of the flat base levy, the Cook County portion of property tax bills has actually declined on a real basis, net of inflation annually since 1996 and is projected to continue to do so in the 2017 tax year.

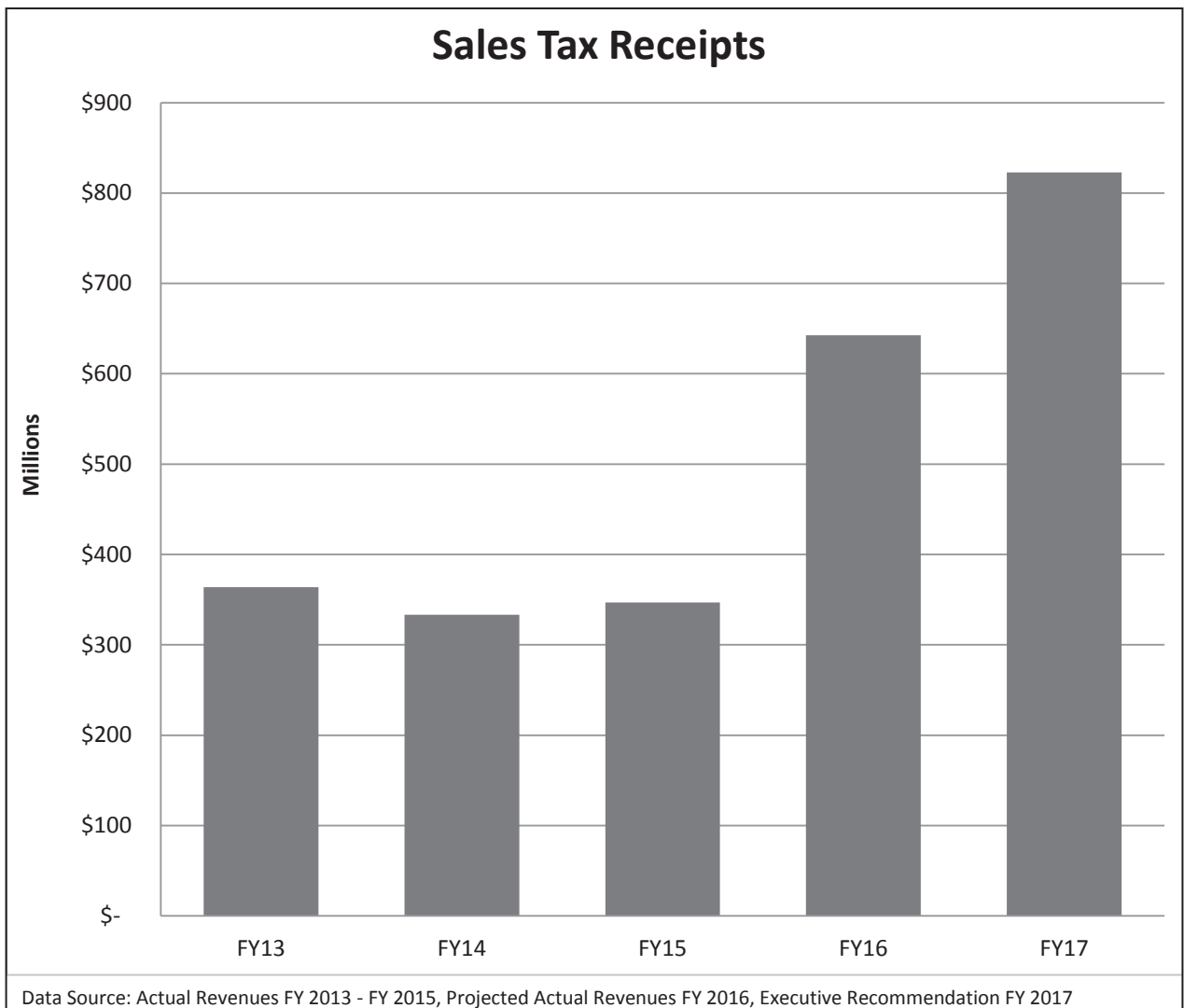
In addition to the Property Tax Levy, projected property tax revenues also reflect an estimate of declared TIF surplus of remittance of the County’s proportionate share of expiring TIF districts across the County. Budgeted TIF surplus revenues were \$11.3 million in FY 2016, the FY 2017 estimate is approximately \$9 million, reflecting the estimate of the County’s proportional share of the City of Chicago’s anticipated TIF surplus as well as an estimate for the annual average receipts from expiring suburban TIF districts such as the Hoffman Estates Sears Economic Development Area TIF.



**COOK COUNTY SALES TAX**

The Cook County Sales Tax was established September 1, 1992 and was imposed on general merchandise at a rate of 0.75%. As of January 1, 2016, the effective sales tax rate in Cook County increased to 1.75%. The tax is County-wide including both incorporated and unincorporated areas and has been adjusted over time by the County Board. The State collects the sales tax on behalf of Cook County, and remits the tax receipts to the County.

The FY 2017 Cook County gross sales tax estimate is \$823 million and is distributed between the Public Safety Fund and Corporate Fund, with approximately \$353.8 million dedicated to a supplemental appropriation for an additional payment to the Pension Fund. In FY 2016, the projected revenue from sales tax was \$663.5 million; projected year-end sales tax revenues in FY 2016 are expected to be slightly lower at \$642.5 million due to slower than expected economic growth during the fiscal year. The underlying sluggish trend of economic growth and increasing movement of consumption to online sales activity seen in Cook County and across the nation is projected to continue in FY 2017 with a forecasted 1.45% change in underlying sales volumes underpinning the 2017 revenue estimate.



## OTHER NON-PROPERTY TAXES

The County is projecting to receive \$513.3 million in other non-property taxes in FY 2016; this is higher than the FY 2016 budgeted revenue of \$494.2 million. The estimated revenue for other non-property taxes in FY 2017 is \$585.3 million, which is an increase of \$91.1 million compared to the FY 2016 budget. This projected increase is the result of the full fiscal year implementation and collection of receipts for the Hotel Accommodations Tax in FY 2016. In addition, the increase is the result of a new Sweetened Beverage Tax of one cent per fluid ounce in FY 2017.

Other non-property taxes are for the most part taxes imposed by the County under the Home Rule authority granted by the 1970 Illinois Constitution. Under State law, the County's taxing authority is generally limited by a prohibition against an income based tax and a tax upon occupations. With the exception of the County's general sales tax and its non-retailer motor vehicle tax, all of the County's non-property taxes are administered and collected by the Cook County Department of Revenue. All non-property taxes are deposited into the Corporate Fund, Public Safety Fund, and Health Fund. From the State of Illinois, the County also receives a portion of income taxes paid by those who live in unincorporated Cook County.

### COOK COUNTY USE TAX

Beginning December 1, 1995, the County imposed and collected the Cook County Use Tax. This tax applies to tangible personal property (e.g. cars, motorcycles & boats) titled or registered with a State agency, within the corporate limits of Cook County. The rate is 1%. The FY 2016 Cook County use tax projection is \$81.3 million, \$4.3 million higher than the FY 2016 budget. The Use Tax receipts are deposited in the Public Safety Fund, for transportation purposes authorized by law. The Cook County Use Tax is estimated to bring in \$81 million in revenue for FY 2017, consistent with the FY 2016 revenue projection due to expectations of a flat year in new vehicle sales resulting from a higher inventory of used vehicles coming off lease agreements.

### ALCOHOLIC BEVERAGE TAX

The Alcoholic Beverage Tax is imposed on the retail sale in Cook County of all alcoholic beverages. The ordinance was enacted in 1975 and last amended in 2012. Wines containing 14% or less alcohol by volume are taxed at the rate of 24 cents per gallon, while those containing more than 14% are taxed at the rate of 45 cents per gallon. Alcohol and spirits are taxed at a rate of \$2.50 per gallon and beer is taxed at a rate of 9 cents per gallon. Once collected, all receipts are distributed to the Public Safety Fund. The Alcoholic Beverage Tax is projected to garner \$37.6 million in FY 2016 and is estimated to bring in \$37.3 million in revenue for FY 2017 as well. Continued enforcement efforts will keep the revenue level despite modest declines in projected consumption.

### CIGARETTE TAX

Prior to 1997, the Cigarette Tax was imposed at a rate of 10 cents per packet of 20 cigarettes. Beginning in FY 1997, the cigarette tax began a series of increases including the last increase in FY 2013, bringing the tax up from \$2 to \$3 per pack. The Cigarette Tax is estimated to bring in \$125.2 million in revenue for FY 2017, compared to a projected \$128.9 million in FY 2016. The decline in consumption due to price sensitivity to higher tax rates, the City of Chicago raising the age for the legal purchase of tobacco to 21, the impact of smoking cessation programs and the increased usage of alternative e-cigarettes is offset by increased compliance efforts

conducted by the Department of Revenue. The Department of Revenue has begun utilizing tobacco-sniffing dogs as well as public outreach programs such as the whistleblower telephone hotline regarding retailers who would seek to avoid paying the levied tax. The Cigarette Tax is distributed to the Public Safety Fund and Health Enterprise Fund.

### **GAS TAX**

The Gas Tax is imposed on the retail sale of gasoline and diesel within Cook County. Prior to FY 1997, the tax rate of 6 cents per gallon was not imposed on propane, jet fuel, diesel fuel, or kerosene. The receipts generated from this tax are deposited in the Public Safety Fund, for transportation purposes authorized by law. The Gas Tax is estimated to bring in \$91.5 million in revenue for FY 2017, compared to projected FY 2016 revenue of \$94.4 million. This slight decrease is the result of more fuel efficient cars and cars that run on alternative fuel and electricity along with several significant payments of back taxes for this tax type due to enforcement initiatives of the Department of Revenue. Though average vehicle miles driven has declined, the stabilization of lower gasoline prices and the Department of Revenue continuing a major focus on enforcement initiatives for this tax type to ensure a level playing field for all taxpayers in FY 2017 will keep revenue generation steady.

### **RETAIL SALE OF MOTOR VEHICLES TAX**

A tax is imposed on the retail sale of new motor vehicles in Cook County at a rate of \$7.50 for 2-wheel motor vehicles, \$11.25 for 3-wheel motor vehicles, \$15.00 for 4-wheel motor vehicles, and \$22.50 for trucks, truck tractors, trailers, semi-trailers or pole trailers. All of the tax receipts are deposited in the Public Safety Fund for transportation purposes authorized by law. The Retail Sale of Motor Vehicles Tax is estimated to bring in \$3.4 million in revenue for FY 2017, compared to projected FY 2016 revenue of \$3.4 million. Expectations of a flat year in new vehicle sales due to a higher inventory of used vehicles coming off lease agreements will keep revenues stable.

### **NON-RETAILER MOTOR VEHICLE TRANSACTION TAX**

The non-retailer transactions tax is a use tax for non-retailer transfers of motor vehicles in Cook County. The tax is applied to the transfer or purchase of a motor vehicle that is titled or registered from a non-retailer, at a location in Cook County, with an agency of the State of Illinois. The estimated FY 2017 revenue is \$20 million, compared to projected FY 2016 revenue of \$22 million. Though revenues that the State is now collecting on behalf of the County at registration are stable, the collection on outstanding past due taxes from prior years is projected to decrease slightly as the amount outstanding decreases. All of the tax receipts are deposited in the Public Safety Fund, for transportation purposes authorized by law.

### **GAMBLING MACHINE TAX**

In FY 2013, Cook County instituted a tax on electronic gambling machines. The tax rate is \$1,000 per year per electronic gambling device, such as a slot machine, and \$200 per year per video gaming terminal, such as a video poker machine. The Gambling Machine Tax is estimated to generate \$2.1 million for FY 2017, a \$0.6 million increase from FY 2016 budgeted revenues as additional machines are brought on-line.

### **FIREARM AND FIREARM AMMUNITION TAX**

In FY 2013, Cook County established a tax on firearms sold in Cook County. The tax of \$25 per firearm is levied per new firearm sold and also collected by the seller. In FY 2016, Cook County established a tax on ammunition at a rate of \$0.05 per cartridge of centerfire ammunition and \$0.01 per cartridge of rimfire ammunition. The revenue generated by the Firearm and Firearm Ammunition Tax is deposited into the Public Safety Fund to help

alleviate the cost of gun violence. The tax on firearm and firearm ammunition is estimated to generate revenue of \$1.2 million for FY 2017, comparable to the \$1.1 million projected in FY 2016.

### **WHEEL TAX**

The Wheel Tax is an annual license fee authorizing the use of any motor vehicle within the unincorporated area of Cook County. Depending on the motor vehicle's class, weight, and number of axles, annual tax rates vary based on the vehicle and trailer type. All tax receipts are deposited in the Public Safety Fund, for transportation purposes authorized by law. The Wheel Tax is estimated to bring in \$4.2 million in revenue for FY 2017, compared to budgeted FY 2016 revenue of \$4.1 million. The minor increase in revenue for FY 2017 is due to additional noticing to increase compliance amongst the townships that comprise unincorporated Cook County.

### **AMUSEMENT TAX**

The Amusement Tax is imposed upon the patrons of any amusement within the County of Cook, such as sporting events and theaters. The tax rate is 3.0% of the gross receipts from admission fees or other charges for larger venues with lower tax rates applicable to live performances at smaller venues. All tax receipts are deposited in the Public Safety Fund. The Amusement Tax is estimated to bring in \$32.3 million in revenue for FY 2017, compared to a projected \$34 million in FY 2016. Though the tax rate is being held steady in FY 2017, the decrease is attributed to one-time audit compliance collections in 2016 that are not recurring in the coming year.

### **PARKING LOT AND GARAGE OPERATIONS TAX**

The Parking Lot and Garage Operations Tax is imposed upon the use and privilege of parking a motor vehicle in or upon any parking lot or garage in the County of Cook. Effective September 1, 2013, the Cook County Board of Commissioners approved a change to the structure of the Parking Tax imposed upon the use and privilege of parking a motor vehicle in or upon any parking lot or garage in the County. The new structure imposes a rate of 6% of the charge or fee paid for parking for a 24-hour period or less and 9% of the charge or fee paid for parking for a weekly or monthly period. All tax receipts are deposited in the Public Safety Fund, for transportation purposes authorized by law. The Parking Lot and Garage Operations Tax is estimated to bring in \$47.3 million in revenue for FY 2017. This amount reflects a slight decrease from the projected revenue in FY 2016 of \$48.1 million due to fewer audit compliance findings.

### **OTHER TOBACCO AND CONSUMABLE PRODUCTS TAX**

In FY 2012 the Home Rule Tax Ordinance was amended to close a loophole in the taxing of other tobacco products. In FY 2016 the County is expected to collect approximately \$8.6 million from taxing tobacco products other than cigarettes including liquid nicotine as well as taxing "roll your own" tobacco on a per ounce basis. The FY 2017 revenue estimate is \$8 million; the decrease is based on the City of Chicago raising the age for the legal purchase of tobacco to 21. All of the tax receipts are deposited in the Public Safety Fund.

### **HOTEL ACCOMMODATIONS TAX**

In FY 2016, Cook County established a Hotel Accommodations Tax at a rate of 1% of the gross rental or leasing charge effective May 1, 2016. In FY 2016 the County is projecting to generate \$16.6 million compared to a FY 2017 revenue estimate of \$31.5 million. The increase is the result of the full fiscal year implementation of the tax and initial monthly collections during 2016 suggest initial estimates for this tax appear to be accurate. The revenue generated will be deposited entirely in the Public Safety Fund.

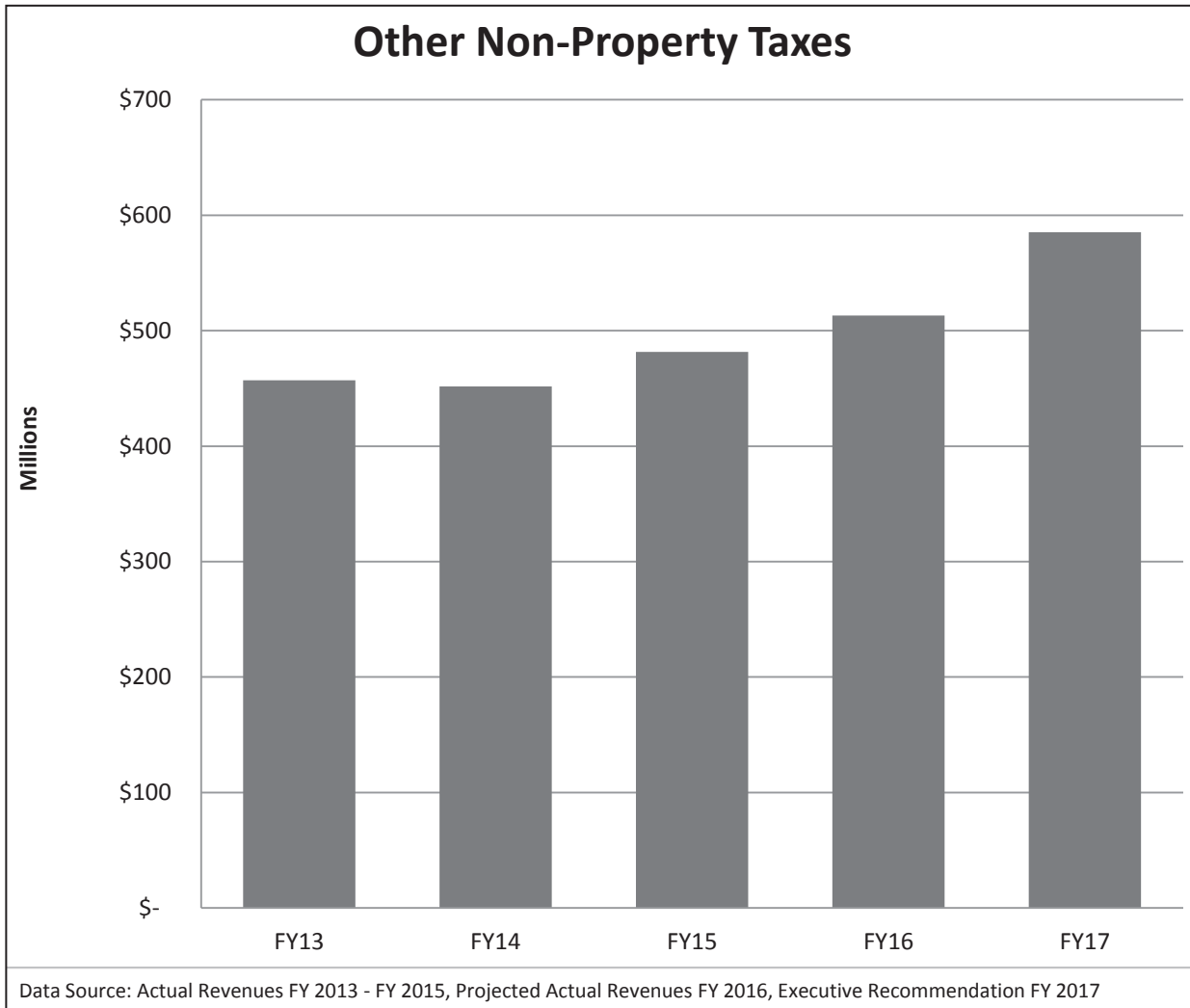
**SWEETENED BEVERAGE TAX**

In FY 2017, Cook County proposes a Sweetened Beverage Tax imposed on the retail sale of sweetened beverages in Cook County at the rate of a one cent per fluid ounce. The tax includes amongst other products carbonated soft drinks, sweetened fruit beverages (excluding 100% fruit juice), sports drinks, ready-to-drink (RTD) tea, energy drinks, and RTD coffee. The tax, which has long been advocated to address the rising cost and incidence of diabetes and obesity in our society, applies to both canned and bottled sweetened beverages and fountain drinks as well as diet drinks and flavored/enhanced waters with added sweetener. The Sweetened Beverage tax is expected to provide \$74.6 million in revenue in FY 2017 based on an effective date of July, 2017.

**STATE INCOME TAX, RETAILER’S OCCUPATION TAX, ILLINOIS GAMING, AND OFF TRACK BETTING COMMISSION**

The remaining non-property taxes received by the County are generated through State taxes, a portion of which is remitted by the State to the County. In other words, some taxes and fees are imposed by other governmental units, i.e., the State, and a portion of those tax receipts are given to the County. All revenue received from the State income tax, retailer’s occupation tax, Illinois gaming (casino and off-track betting) are deposited into the Public Safety Fund. These revenues are estimated based on current statutory formulas, although it is notable that the State of Illinois has not yet adopted a full budget for the fiscal year beginning July 1, 2016 and until the State adopts a full year budget many of these revenue sources remain at risk for further disruption from the State.





## GENERAL FUND FEES

The County imposes various General Fund fees for certain services that it performs. The fees charged by various County departments include fees for vital records, real estate transactions, court case filings, and delinquent taxes. The General Fund fees are distributed into the Corporate Fund and Public Safety Fund. The County is estimated to receive \$227 million at the end of FY 2016 which is slightly lower than budgeted revenues of \$229 million. This projected deficit is due in large part to a decrease in court case filings, resulting in the Clerk of the Circuit Court projecting to end FY 2016 \$5.9 million under budgeted revenues. For FY 2017, total General Fund fees are estimated to generate \$217.5 million, or a roughly \$10 million decline from the prior year. Traditionally many of these fees are set by state statute or local ordinance and may not generally keep pace with the rate of inflation.

The following estimates were prepared either by or in certain instances in collaboration with the respective elected officials and department directors.



**COUNTY TREASURER**

The Cook County Treasurer is projected to receive \$54 million in FY 2016. The estimated revenue for FY 2017 remains \$54 million. Revenue collections are lower than historical averages due to State legislation moving up the annual delinquent tax sale by 8 months over a several year period, with a change to April in 2017 and a further change in 2018. The Treasurer's source of revenue primarily consists of penalties on delinquent taxes.

**COUNTY CLERK**

The County Clerk collects revenue for sold and forfeited real estate taxes as well as a fee for each property index number sold at tax sale. In addition, the Clerk collects miscellaneous vital records fees. The Clerk is projecting to receive \$10.45 million in revenue for FY 2016 and estimates revenue to be slightly higher at \$10.6 million for FY 2017. The projected increase reflects fees resulting from the schedule of two tax sales in FY 2017.

**RECORDER OF DEEDS**

The Recorder of Deeds collects revenue from the recording and collection of transfer stamps for real estate transactions and other miscellaneous recordings including judgments and liens. The revenue projection is \$40.4 million in FY 2016. For FY 2017, we are estimating revenues lower at \$36.5 million. The decrease is the result of a projected slowdown in commercial real estate activity which has been extremely strong in recent years and traditionally follows a cyclical pattern along with economic activity.

**CLERK OF THE CIRCUIT COURT**

The Clerk of the Circuit Court collects revenue from a variety of fees and fines related to court case filings to cover costs in administering judicial facilities and satellite offices. The projected revenue for FY 2016 is \$72 million and \$72 million is estimated by the Clerk of the Circuit Court's office for FY 2017 as well. The FY 2017 revenue estimate projects a stabilization of overall court case filings as anticipated by the office.

**SHERIFF**

The Sheriff derives revenue from processing court orders, the Municipal Division, evictions, escrow, Department of Corrections, fines and citations. The projected revenue for FY 2016 is \$21.4 million and for FY 2017 revenue is estimated to decrease to \$18.2 million. The FY 2017 revenue estimation reflects a decrease in fines collected by the Sheriff Police.

**PUBLIC GUARDIAN**

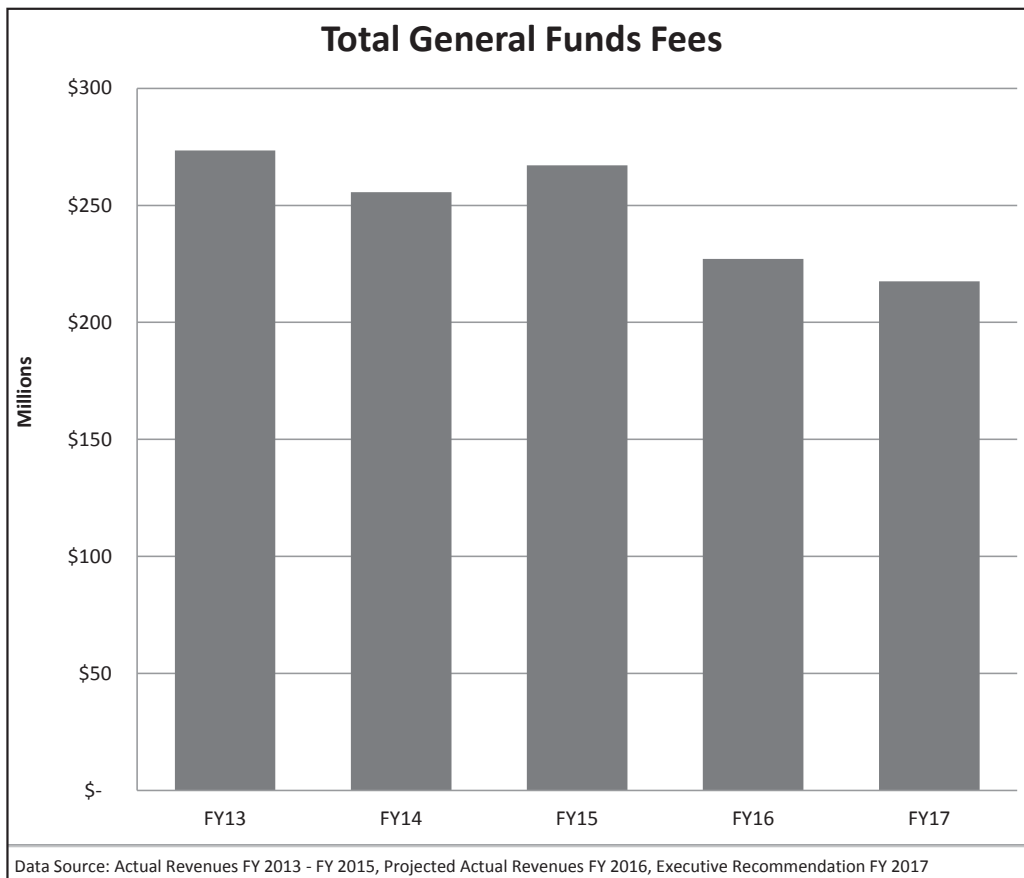
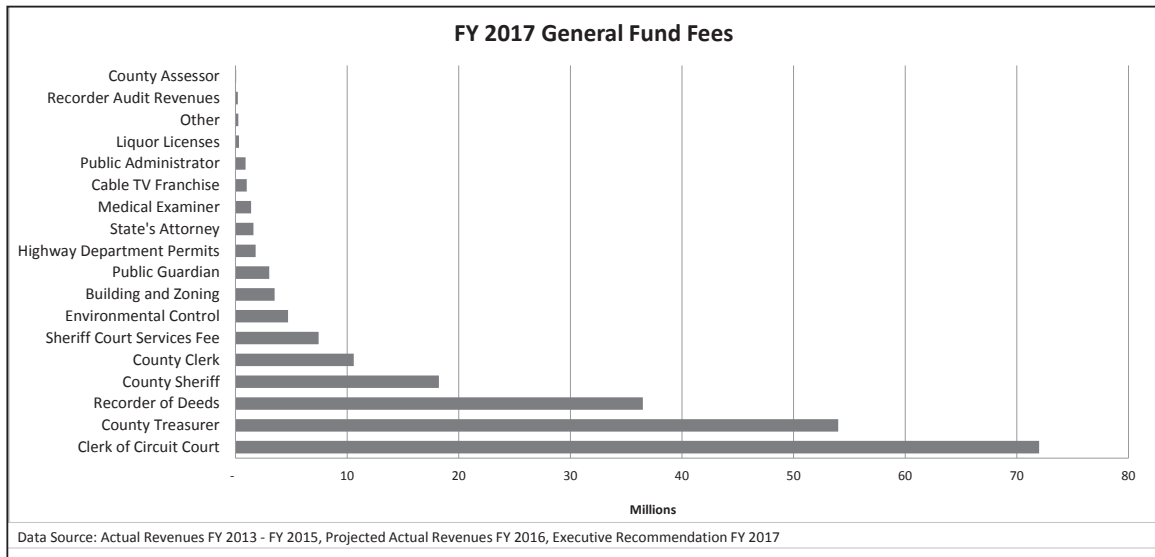
The Public Guardian's Office charges legal and other fees for the representation of disabled adult wards and for the maintenance of their estates in the Probate Division and for minors in the Domestic Relations Division. The FY 2017 revenue estimate remains consistent at \$3 million in comparison to budgeted revenue in FY 2016 of \$3 million.

**STATE'S ATTORNEY**

The State's Attorney's budgeted revenue consists entirely of certain fees for felony and misdemeanor convictions in the Circuit Court, which are imposed by the judges, collected by the Clerk of the Court and deposited directly to the Public Safety Fund. The projected revenues for FY 2016 are \$1.7 million and are estimated to remain roughly level at \$1.6 million in FY 2017.

**BUILDING AND ZONING**

The Department of Building and Zoning collects revenue through the inspection of structures and the permitting for the construction of structures within unincorporated Cook County. In addition, the Department collects fees for violations, business occupancy certificates, contractor registrations, and zoning amendments. Building and Zoning is projected to receive \$3.5 million in FY 2016 and estimates revenue to be steady at \$3.5 million for FY 2017 as real estate construction activities continue at a similar pace.



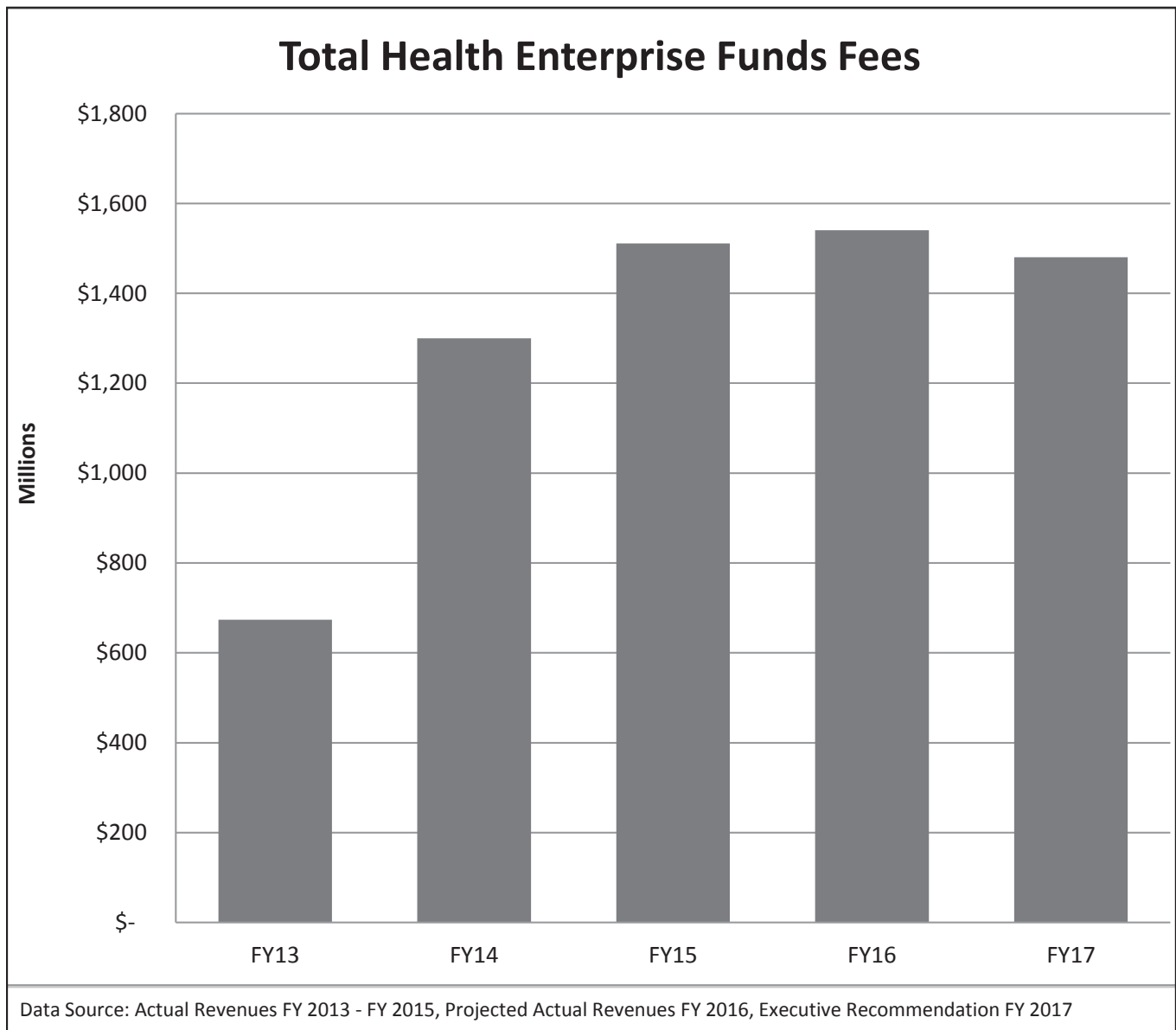
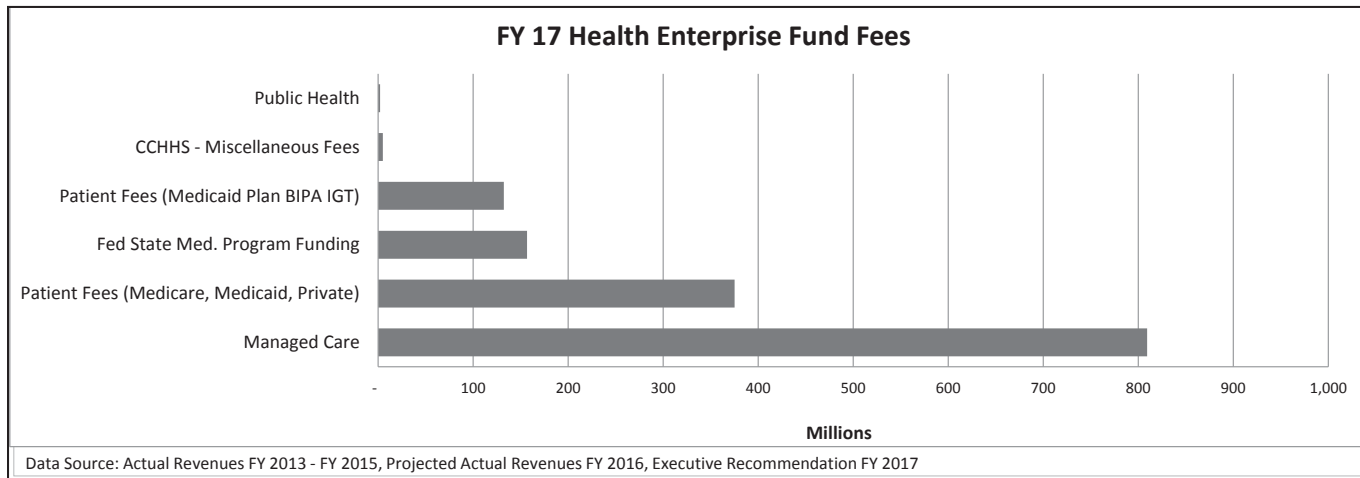
## HEALTH ENTERPRISE FUND

### COOK COUNTY HEALTH AND HOSPITALS SYSTEM

The Health Enterprise Fund receives fees from patient fees, health plan revenues, and supplemental payments for care provided at County hospitals. Patient fees include those from Medicare, Medicaid, private payers and carriers, and health plan revenues through the Cook County Managed Care Community Network (MCCN), also known as CountyCare. Supplemental payments include those from the Benefits Improvement and Protection Act (BIPA), Disproportionate Share Hospital (DSH), and incentive payments from the Federal government to increase electronic medical records.

The Cook County Health and Hospital System (CCHHS) also generates revenue through its Department of Public Health by way of inspection fees and a grant reimbursement for the services it performs. There are also miscellaneous revenues from the cafeteria, medical records, parking income, physician's fees, and pharmacy service charges. Finally, tax revenues in the form of an annual tax allocation for operations are provided (with additional local taxpayer support provided for debt service costs and employee pension costs that are accounted for outside the Health Fund).

The FY 2016 fee revenue projection is \$1,540 million, \$21.4 million higher than budgeted revenues primarily due to the increased number of insured patients receiving services at CCHHS, a reflection of the positive financial impact from the Federal Affordable Care Act, and the stabilization of Medicaid Fee-for-Service patients who have not yet transferred to a Managed Care program. On July 1, 2014, CountyCare became a County Managed Care Community Network (MCCN) and expanded to include all Medicaid populations, including Family Health Plans (FHP) and Seniors and Persons with Disabilities (SPD). The program began as an early implementation of the Affordable Care Act; through CountyCare initially and the expansion of the insured population through the Affordable Care Act generally, the health system is transitioning its business model and reducing the self-payer proportion of its patient base. The uninsured/self-payer proportion treated by CCHHS has declined from 56% in 2012 to approximately 33% in 2016. For FY 2017 the Health Enterprise Fund estimates fees totaling \$1,480 million, \$60 million lower than projected revenues in FY 2016. This decrease is mainly attributed to the projected decline in membership in the CountyCare program to 142,500 members. As a result, FY 2017 projected CountyCare revenue is \$809 million, about \$97 million less than FY 2016 projected revenue. This revenue pays claims costs for member care. In 2017, CCHHS expects to receive \$221 million in reimbursement for care rendered to CountyCare members as a result of a plan to increase utilization of CCHHS services within the CountyCare network. In addition to caring for CountyCare patients, CCHHS continues to increase its contracts with managed care health plans and commercial insurers to further drive new reimbursement to the system. Revenue from patient fees is expected to increase to \$375 million in FY 2017, \$38 million higher than the FY 2016 projection. This increase is mainly attributed to the projected growth in primary and specialty care, labor and delivery, and surgical patient volumes. A portion of expenditures associated with the Health Enterprise Fund will entail transportation purposes authorized by law.

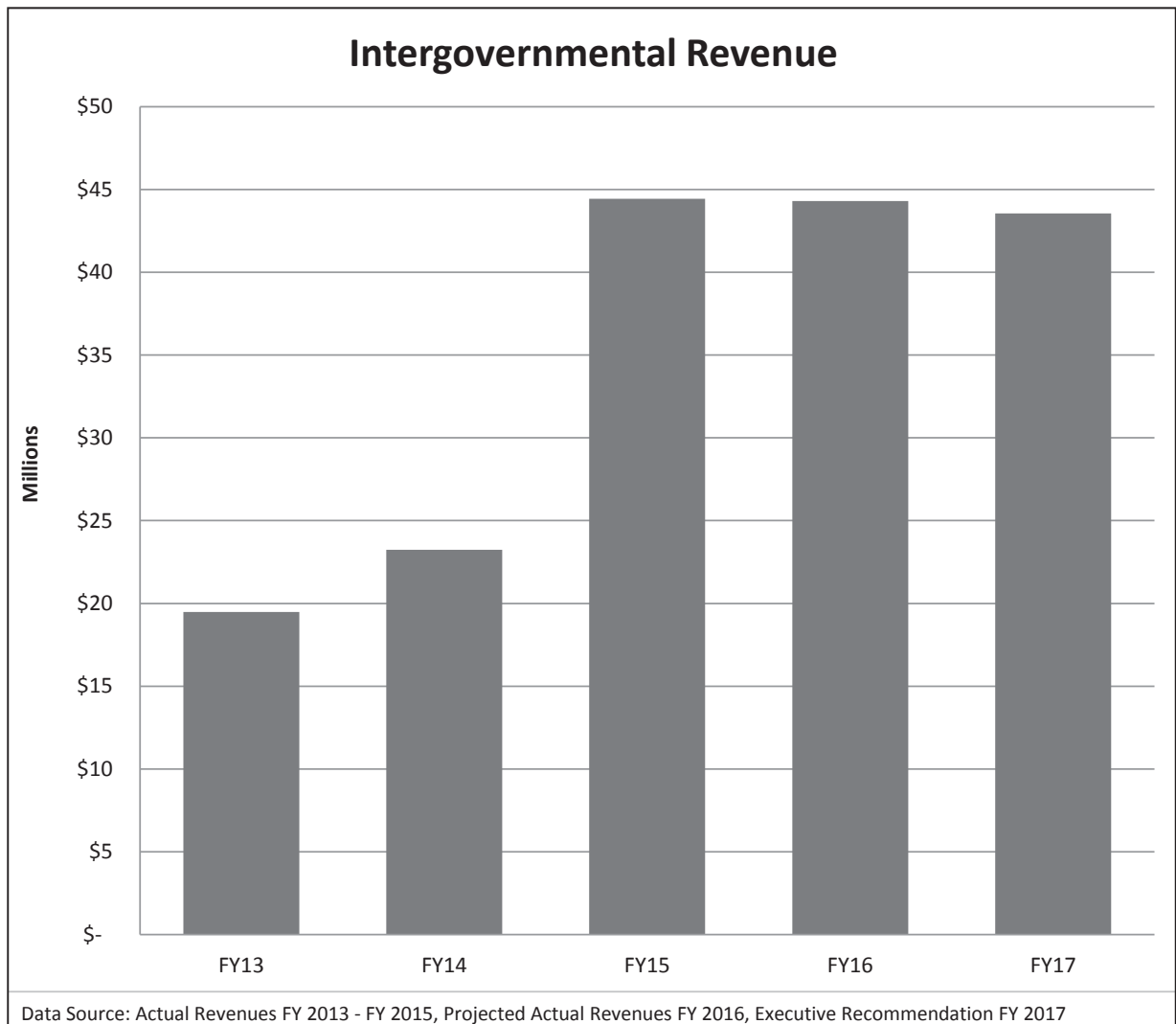


## INTERGOVERNMENTAL REVENUES

Revenue from intergovernmental sources is granted by other governmental units, i.e., the State. For example, the State through State statute agrees to partially reimburse for the salaries of the State’s Attorney and Public Defender.

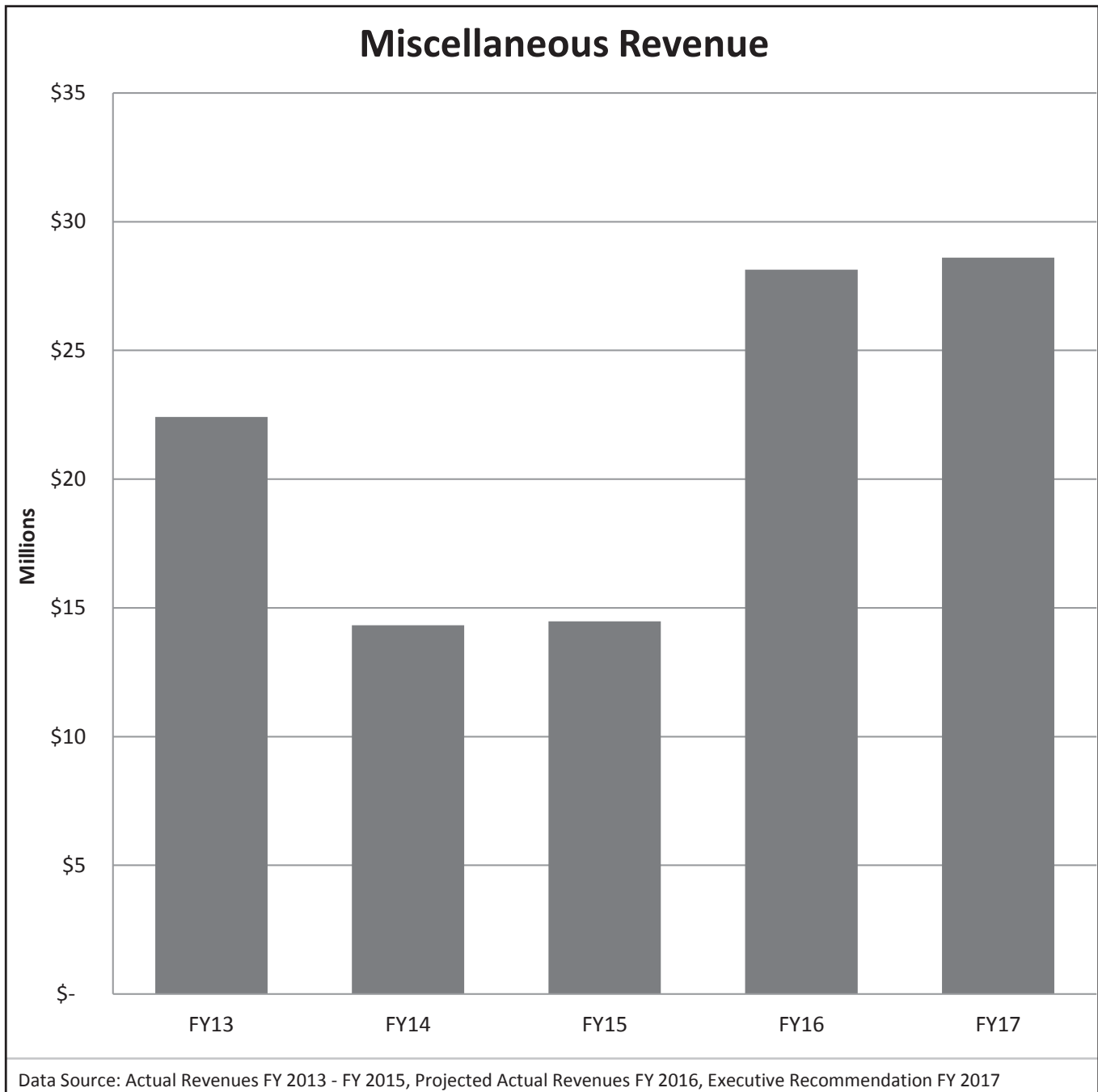
All revenue received from the state criminal alien assistance (SCAAP), probation, Juvenile Temporary Detention Center (JTDC), Forest Preserve, State’s Attorney and the Public Defender are deposited into the Public Safety Fund.

The Intergovernmental revenue for FY 2016 is projected to be \$44.3 million, though this incorporates an assumption that the State of Illinois ultimately funds these amounts despite the delay in passage of a full year state budget. In the County FY 2017, the revenue estimate is expected to decrease to \$43.5 million due to a decrease in funding from the Administrative Office of the Illinois Courts (AOIC). The AOIC subsidizes the salaries of probation officers and administrative staff that work on behalf of adult and juvenile probation. In 2015 the Juvenile Temporary Detention Center (JTDC) transitioned from a Federal Transitional Administrator to the Office of the Chief Judge; as a result, the personnel assigned to the JTDC also became eligible for the AOIC subsidy.



## MISCELLANEOUS REVENUES

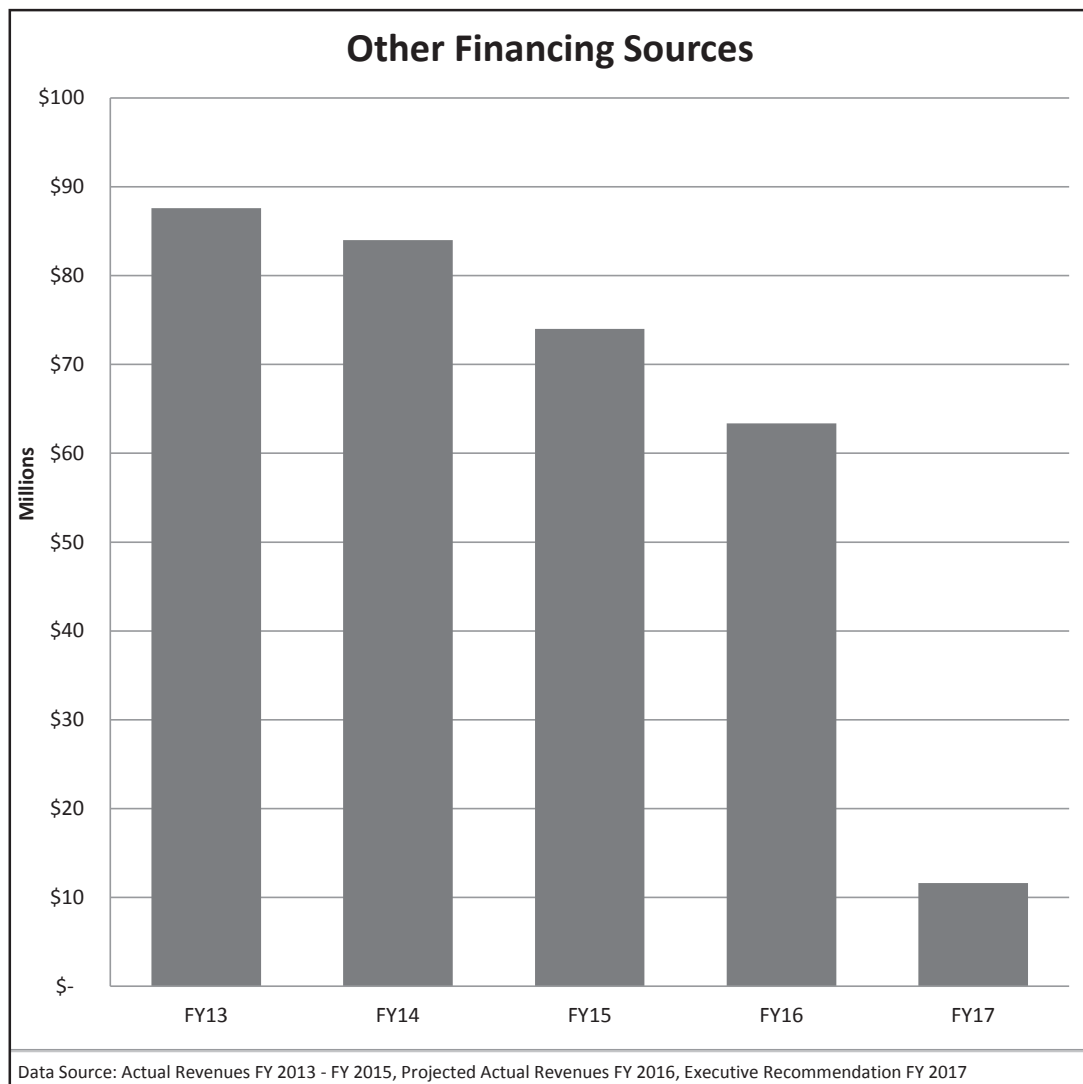
Miscellaneous Revenues includes real estate rental income from various County Buildings, sale of excess real estate, commissions on public telephones, proceeds from the estates of unknown heirs, investment income, and other forms of miscellaneous revenue such as parking fees and the sale of salvage. For FY 2017, Cook County is estimated to receive \$28.6 million in miscellaneous revenues, a decline from the 2016 budgeted level but a modest \$465,000 greater than projected 2016 year-end estimates.



## OTHER FINANCING SOURCES

In 2017 Other Financing Sources available to the General and Health Funds no longer includes the Motor Fuel Tax (MFT) which the State collects and remits to the County; these funds are now dedicated to support the Highway and Transportation plan and associated operating costs of the Highway and Transportation system. The remaining revenue source in Other Financing Sources are Indirect Costs reimbursed from Special Purpose Funds and Grants back to the County General Fund based on a cost allocation plan identifying indirect expenses and pension funding supplied by the County.

For FY 2017, the County is estimated to receive \$11.6 million in Other Financing Sources, a decline of \$52 million from FY 2016 projected revenues, entirely reflecting the County's commitment to completely rollback MFT transfers to the General Fund and increase spending on infrastructure costs across the County following the 2016 increase in the sales tax. The Cook County Department of Transportation has developed the first Long Range Transportation Plan for Cook County since 1940. Through that process, a need for increased funding to support and rebuild infrastructure was identified.



2017 ANNUAL REVENUES BY SOURCE

	Actual FY15	Appropriation FY16	Projected Actual FY16	Recommendation FY17
<b>Property Taxes</b>				
Property Tax - Tax Levy	\$ 351,066,777	\$ 310,087,546	\$ 310,087,546	\$ 265,700,049
Property Tax - Tax Increment Financing Surplus	6,715,296	11,266,000	11,266,000	9,040,000
Total Property Tax Revenue	\$ 357,782,073	\$ 321,353,546	\$ 321,353,546	\$ 274,740,049
<b>Sales Taxes</b>				
Home Rule Sales Tax	346,771,478	663,500,000	642,523,000	823,000,395
Total Sales Tax Revenue	\$ 346,771,478	\$ 663,500,000	\$ 642,523,000	\$ 823,000,395
<b>Other Non-Property Taxes</b>				
County Use Tax	80,991,543	77,000,000	81,291,313	81,000,000
Off Track Betting Commission	1,783,185	1,150,000	1,504,586	1,000,000
Illinois Gaming - Casino	8,508,058	8,450,000	11,384,804	8,500,000
Retail Sale of Motor Vehicles Tax	3,634,741	3,200,000	3,358,614	3,400,000
Retailer's Occupation Tax	2,747,398	2,440,000	2,919,000	2,930,000
Wheel Tax	3,720,806	4,100,000	3,499,150	4,200,000
State Income Tax	13,384,885	13,900,000	12,813,000	13,160,000
Alcoholic Beverage Tax	36,616,131	37,000,000	37,584,508	37,250,000
Gas / Diesel Fuel Tax	90,591,948	88,650,000	94,441,729	91,500,000
Cigarette Tax	135,002,849	134,000,000	128,862,663	125,190,000
Other Tobacco and Consumable Products Tax	6,886,583	8,750,000	8,605,330	8,000,000
Firearm and Firearm Ammunition Tax	853,180	930,000	1,072,697	1,210,000
Hotel Accommodations Tax	-	15,400,000	16,617,830	31,500,000
Gambling Machine Tax	987,923	1,500,000	5,165,987	2,100,000
Sweetened Beverage Tax	-	-	-	74,600,000
Non-Retailer Transaction Use Tax	15,289,970	22,000,000	22,037,061	20,200,000
Amusement Tax	33,860,195	30,250,000	34,038,848	32,300,000
Parking Lot / Garage Operations Tax	46,712,293	45,500,000	48,069,659	47,300,000
Total Other Non Property Taxes	\$ 481,571,688	\$ 494,220,000	\$ 513,266,779	\$ 585,340,000
<b>Fees</b>				
County Treasurer	90,677,013	54,000,000	54,222,000	54,000,000
County Clerk	10,120,275	10,350,000	10,447,218	10,595,000
Recorder of Deeds	40,078,645	33,293,302	40,369,309	36,500,000
Recorder Audit Revenues	113,745	750,000	162,953	200,000
Clerk of Circuit Court	75,336,026	77,990,000	72,026,371	72,000,000
County Sheriff	21,943,773	21,416,600	21,448,472	18,226,300
State's Attorney	1,688,347	1,850,000	1,678,000	1,600,000
Building & Zoning	4,400,449	3,550,000	3,520,934	3,500,000
Environmental Control	4,673,961	4,770,000	4,770,000	4,700,000
County Assessor	67,747	56,760	56,760	56,760
County Assessor Tax Fraud	1,756,934	3,453,250	1,622,400	-
Highway Department Permits	1,501,258	1,800,000	1,863,582	1,800,000
Public Administrator	750,068	900,000	900,000	900,000
Liquor Licenses	348,935	330,000	331,000	305,000
Public Guardian	2,625,635	3,000,000	2,799,954	3,027,127
Medical Examiner	1,276,312	1,500,000	1,275,000	1,400,000
Sheriff Court Services Fee	8,231,200	8,474,000	8,200,886	7,440,885
Cable TV Franchise	1,195,470	1,320,000	1,134,587	1,000,000
Other Fees	277,214	262,500	244,725	253,000
Total Fee Revenue	\$ 267,063,007	\$ 229,066,412	\$ 227,074,151	\$ 217,504,072
<b>County Health &amp; Hospital System Fees</b>				
Patient Fees (Medicare, Medicaid, Private)	347,318,111	266,000,000	337,101,438	375,119,387
Patient Fees - Medicaid Plan BIPA IGT	138,668,750	131,250,000	134,586,500	132,337,500
Fed State Med. Program Funding	157,709,645	162,338,232	156,718,352	156,700,000
Managed Care	859,295,613	952,420,286	906,101,212	809,273,903
CCHHS - Miscellaneous Fees	5,128,401	5,108,481	4,000,000	5,000,000
Public Health	2,877,410	2,000,000	2,000,000	2,000,000
Total CCHHS Fee Revenue	\$ 1,510,997,930	\$ 1,519,116,999	\$ 1,540,507,502	\$ 1,480,430,790
<b>Intergovernmental Revenues</b>				
<b>Federal Government</b>				
State Criminal Alien Assist. (SCAAP)	1,350,766	1,436,985	1,436,985	1,436,985
<b>State of Illinois</b>				
Probation Off, Juvenile CT & JTDC	42,756,732	49,000,000	42,536,680	39,967,570
Salaries of State's Attorney	195,792	195,784	195,784	195,784
Salaries of Public Defender	124,666	129,703	129,703	131,320
<b>Cook County Forest Preserve District</b>				
Reimbursement for Services	-	-	-	1,815,377
Total Intergovernmental Revenues	\$ 44,427,956	\$ 50,762,472	\$ 44,299,152	\$ 43,547,036
<b>Miscellaneous Revenues</b>				
Investment Income	260,619	260,236	260,236	760,236
Estate of Heirs	-	500,000	500,000	500,000
Telephone Commissions	3,356,293	2,400,000	3,357,600	2,200,000
Real Estate and Rental Income	5,905,004	9,197,272	7,782,360	8,857,599
Other	4,956,157	19,823,829	16,234,239	16,282,061
Total Miscellaneous Revenues	\$ 14,478,073	\$ 32,181,337	\$ 28,134,435	\$ 28,599,896
<b>Other Financing Sources</b>				
Motor Fuel Tax	64,500,000	54,500,000	54,500,000	-
Indirect Costs	9,518,543	10,087,429	8,871,978	11,594,089
Total Other Financing Sources	\$ 74,018,543	\$ 64,587,429	\$ 63,371,978	\$ 11,594,089
<b>Revenue Total</b>	<b>\$ 3,097,110,748</b>	<b>\$ 3,374,788,195</b>	<b>\$ 3,380,530,543</b>	<b>\$ 3,464,756,327</b>



**2017 PROJECTED ANNUAL REVENUE ALLOCATION  
GENERAL FUND**

	Recommendation	Revenue Allocation
<b>Property Taxes</b>		
Property Tax - Tax Levy	\$ 265,700,049	\$ 177,836,169
Property Tax - Tax Increment Financing Surplus	9,040,000	9,040,000
Total Property Tax Revenue	\$ 274,740,049	\$ 186,876,169
<b>Sales Taxes</b>		
Home Rule Sales Tax	823,000,395	823,000,395
Total Sales Tax Revenue	\$ 823,000,395	\$ 823,000,395
<b>Other Non-Property Taxes</b>		
County Use Tax	81,000,000	81,000,000
Off Track Betting Commission	1,000,000	1,000,000
Illinois Gaming - Casino	8,500,000	8,500,000
Retail Sale of Motor Vehicles Tax	3,400,000	3,400,000
Retailer's Occupation Tax	2,930,000	2,930,000
Wheel Tax	4,200,000	4,200,000
State Income Tax	13,160,000	13,160,000
Alcoholic Beverage Tax	37,250,000	37,250,000
Gas / Diesel Fuel Tax	91,500,000	91,500,000
Cigarette Tax	125,190,000	121,803,880
Other Tobacco and Consumable Products Tax	8,000,000	8,000,000
Firearm and Firearm Ammunition Tax	1,210,000	1,210,000
Hotel Accommodations Tax	31,500,000	31,500,000
Gambling Machine Tax	2,100,000	2,100,000
Sweetened Beverage Tax	74,600,000	54,600,000
Non-Retailer Transaction Use Tax	20,200,000	20,200,000
Amusement Tax	32,300,000	32,300,000
Parking Lot / Garage Operations Tax	47,300,000	47,300,000
Total Other Non Property Taxes	\$ 585,340,000	\$ 561,953,880
<b>Fees</b>		
County Treasurer	54,000,000	54,000,000
County Clerk	10,595,000	10,595,000
Recorder of Deeds	36,500,000	36,500,000
Recorder Audit Revenues	200,000	200,000
Clerk of Circuit Court	72,000,000	72,000,000
County Sheriff	18,226,300	18,226,300
State's Attorney	1,600,000	1,600,000
Building & Zoning	3,500,000	3,500,000
Environmental Control	4,700,000	4,700,000
County Assessor	56,760	56,760
County Assessor Tax Fraud	-	-
Highway Department Permits	1,800,000	1,800,000
Public Administrator	900,000	900,000
Liquor Licenses	305,000	305,000
Public Guardian	3,027,127	3,027,127
Medical Examiner	1,400,000	1,400,000
Sheriff Court Services Fee	7,440,885	7,440,885
Cable TV Franchise	1,000,000	1,000,000
Other Fees	253,000	253,000
Total Fee Revenue	\$ 217,504,072	\$ 217,504,072
<b>County Health &amp; Hospital System Fees</b>		
Patient Fees (Medicare ,Medicaid, Private)	375,119,387	
Patient Fees - Medicaid Plan BIPA IGT	132,337,500	
Fed State Med. Program Funding	156,700,000	
Managed Care	809,273,903	
CCHHS - Miscellaneous Fees	5,000,000	
Public Health	2,000,000	
Total CCHHS Fee Revenue	\$ 1,480,430,790	\$ -
<b>Intergovernmental Revenues</b>		
<b>Federal Government</b>		
State Criminal Alien Assist. (SCAAP)	1,436,985	1,436,985
<b>State of Illinois</b>		
Probation Off, Juvenile CT & JTDC	39,967,570	39,967,570
Salaries of State's Attorney	195,784	195,784
Salaries of Public Defender	131,320	131,320
<b>Cook County Forest Preserve District</b>		
Reimbursement for Services	1,815,377	1,815,377
Total Intergovernmental Revenues	\$ 43,547,036	\$ 43,547,036
<b>Miscellaneous Revenues</b>		
Investment Income	760,236	760,236
Estate of Heirs	500,000	500,000
Telephone Commissions	2,200,000	2,200,000
Real Estate and Rental Income	8,857,599	8,857,599
Other	16,282,061	16,282,061
Total Miscellaneous Revenues	\$ 28,599,896	\$ 28,599,896
<b>Other Financing Sources</b>		
Motor Fuel Tax	-	-
Indirect Costs	11,594,089	11,594,089
Total Other Financing Sources	\$ 11,594,089	\$ 11,594,089
<b>Revenue Total</b>	<b>\$ 3,464,756,327</b>	<b>\$ 1,873,075,537</b>

**2017 PROJECTED ANNUAL REVENUE ALLOCATION  
HEALTH ENTERPRISE FUND**

	Recommendation	Revenue Allocation
<b>Property Taxes</b>		
Property Tax - Tax Levy	\$ 265,700,049	\$ 87,863,880
Property Tax - Tax Increment Financing Surplus	9,040,000	
Total Property Tax Revenue	<u>\$ 274,740,049</u>	<u>\$ 87,863,880</u>
<b>Sales Taxes</b>		
Home Rule Sales Tax	823,000,395	
Total Sales Tax Revenue	<u>\$ 823,000,395</u>	<u>\$ -</u>
<b>Other Non-Property Taxes</b>		
County Use Tax	81,000,000	
Off Track Betting Commission	1,000,000	
Illinois Gaming - Casino	8,500,000	
Retail Sale of Motor Vehicles Tax	3,400,000	
Retailer's Occupation Tax	2,930,000	
Wheel Tax	4,200,000	
State Income Tax	13,160,000	
Alcoholic Beverage Tax	37,250,000	
Gas / Diesel Fuel Tax	91,500,000	
Cigarette Tax	125,190,000	3,386,120
Other Tobacco and Consumable Products Tax	8,000,000	
Firearm and Firearm Ammunition Tax	1,210,000	
Hotel Accommodations Tax	31,500,000	
Gambling Machine Tax	2,100,000	
Sweetened Beverage Tax	74,600,000	20,000,000
Non-Retailer Transaction Use Tax	20,200,000	
Amusement Tax	32,300,000	
Parking Lot / Garage Operations Tax	47,300,000	
Total Other Non Property Taxes	<u>\$ 585,340,000</u>	<u>\$ 23,386,120</u>
<b>Fees</b>		
County Treasurer	54,000,000	
County Clerk	10,595,000	
Recorder of Deeds	36,500,000	
Recorder Audit Revenues	200,000	
Clerk of Circuit Court	72,000,000	
County Sheriff	18,226,300	
State's Attorney	1,600,000	
Building & Zoning	3,500,000	
Environmental Control	4,700,000	
County Assessor	56,760	
County Assessor Tax Fraud	-	
Highway Department Permits	1,800,000	
Public Administrator	900,000	
Liquor Licenses	305,000	
Public Guardian	3,027,127	
Medical Examiner	1,400,000	
Sheriff Court Services Fee	7,440,885	
Cable TV Franchise	1,000,000	
Other Fees	253,000	
Total Fee Revenue	<u>\$ 217,504,072</u>	<u>\$ -</u>
<b>County Health &amp; Hospital System Fees</b>		
Patient Fees (Medicare, Medicaid, Private)	375,119,387	375,119,387
Patient Fees - Medicaid Plan BIPA IGT	132,337,500	132,337,500
Fed State Med. Program Funding	156,700,000	156,700,000
Managed Care	809,273,903	809,273,903
CCHHS - Miscellaneous Fees	5,000,000	5,000,000
Public Health	2,000,000	2,000,000
Total CCHHS Fee Revenue	<u>\$ 1,480,430,790</u>	<u>\$ 1,480,430,790</u>
<b>Intergovernmental Revenues</b>		
<b>Federal Government</b>		
State Criminal Alien Assist. (SCAAP)	1,436,985	
<b>State of Illinois</b>		
Probation Off, Juvenile CT & JTDC	39,967,570	
Salaries of State's Attorney	195,784	
Salaries of Public Defender	131,320	
<b>Cook County Forest Preserve District</b>		
Reimbursement for Services	1,815,377	
Total Intergovernmental Revenues	<u>\$ 43,547,036</u>	<u>\$ -</u>
<b>Miscellaneous Revenues</b>		
Investment Income	760,236	
Estate of Heirs	500,000	
Telephone Commissions	2,200,000	
Real Estate and Rental Income	8,857,599	
Other	16,282,061	
Total Miscellaneous Revenues	<u>\$ 28,599,896</u>	<u>\$ -</u>
<b>Other Financing Sources</b>		
Motor Fuel Tax	-	
Indirect Costs	11,594,089	
Total Other Financing Sources	<u>\$ 11,594,089</u>	<u>\$ -</u>
<b>Revenue Total</b>	<u><b>\$ 3,464,756,327</b></u>	<u><b>\$ 1,591,680,790</b></u>

## General &amp; Health Enterprise Fund Revenues Uses and Purposes

Revenue Source	Corporate	Public Safety	Health	Grand Total
<b>Property Taxes</b>				
Property Tax - Tax Levy	\$ 17,669,022	\$ 160,167,147	\$ 87,863,880	\$ 265,700,049
Property Tax - Tax Increment Financing Surplus		9,040,000		\$ 9,040,000
Total Property Tax Revenue	\$ 17,669,022	\$ 169,207,147	\$ 87,863,880	\$ 274,740,049
<b>Sales Taxes</b>				
Home Rule Sales Tax	381,610,239	441,390,156		823,000,395
Total Sales Tax Revenue	\$ 381,610,239	\$ 441,390,156	\$ -	\$ 823,000,395
<b>Other Non-Property Taxes</b>				
County Use Tax		81,000,000		81,000,000
Off Track Betting Commission		1,000,000		1,000,000
Illinois Gaming - Casino		8,500,000		8,500,000
Retail Sale of Motor Vehicles Tax		3,400,000		3,400,000
Retailer's Occupation Tax		2,930,000		2,930,000
Wheel Tax		4,200,000		4,200,000
State Income Tax		13,160,000		13,160,000
Alcoholic Beverage Tax		37,250,000		37,250,000
Gas / Diesel Fuel Tax		91,500,000		91,500,000
Cigarette Tax		121,803,880	3,386,120	125,190,000
Other Tobacco and Consumable Products Tax		8,000,000		8,000,000
Firearm and Firearm Ammunition Tax		1,210,000		1,210,000
Hotel Accommodations Tax		31,500,000		31,500,000
Gambling Machine Tax		2,100,000		2,100,000
Sweetened Beverage Tax		54,600,000	20,000,000	74,600,000
Non-Retailer Transaction Use Tax		20,200,000		20,200,000
Amusement Tax		32,300,000		32,300,000
Parking Lot / Garage Operations Tax		47,300,000		47,300,000
Total Other Non Property Taxes	\$ -	\$ 561,953,880	\$ 23,386,120	\$ 585,340,000
<b>Fees</b>				
County Treasurer	54,000,000			54,000,000
County Clerk	10,595,000			10,595,000
Recorder of Deeds	36,500,000			36,500,000
Recorder Audit Revenues	200,000			200,000
Clerk of Circuit Court		72,000,000		72,000,000
County Sheriff		18,226,300		18,226,300
State's Attorney		1,600,000		1,600,000
Building & Zoning	3,500,000			3,500,000
Environmental Control	4,700,000			4,700,000
County Assessor	56,760			56,760
Highway Department Permits	1,800,000			1,800,000
Public Administrator		900,000		900,000
Liquor Licenses	305,000			305,000
Public Guardian		3,027,127		3,027,127
Medical Examiner		1,400,000		1,400,000
Sheriff Court Services Fee		7,440,885		7,440,885
Cable TV Franchise	1,000,000			1,000,000
Other Fees	253,000			253,000
Total Fee Revenue	\$ 112,909,760	\$ 104,594,312	\$ -	\$ 217,504,072
<b>County Health &amp; Hospital System Fees</b>				
Patient Fees (Medicare ,Medicaid, Private)			375,119,387	375,119,387
Patient Fees - Medicaid Plan BIPA IGT			132,337,500	132,337,500
Fed State Med. Program Funding			156,700,000	156,700,000
Managed Care			809,273,903	809,273,903
CCHHS - Miscellaneous Fees			5,000,000	5,000,000
Public Health			2,000,000	2,000,000
Total CCHHS Fee Revenue	\$ -	\$ -	\$ 1,480,430,790	\$ 1,480,430,790
<b>Intergovernmental Revenues</b>				
<b>Federal Government</b>				
State Criminal Alien Assist. (SCAAP)		1,436,985		1,436,985
<b>State of Illinois</b>				
Probation Off, Juvenile CT & JTDC		39,967,570		39,967,570
Salaries of State's Attorney		195,784		195,784
Salaries of Public Defender		131,320		131,320
<b>Cook County Forest Preserve District</b>				
Reimbursement for Services	1,815,377			1,815,377
Total Intergovernmental Revenues	\$ 1,815,377	\$ 41,731,659	\$ -	\$ 43,547,036
<b>Miscellaneous Revenues</b>				
Investment Income	760,236			760,236
Estate of Heirs	500,000			500,000
Telephone Commissions		2,200,000		2,200,000
Real Estate and Rental Income	8,857,599			8,857,599
Other	12,226,061	4,056,000		16,282,061
Total Miscellaneous Revenues	\$ 22,343,896	\$ 6,256,000	\$ -	\$ 28,599,896
<b>Other Financing Sources</b>				
Motor Fuel Tax				
Indirect Costs	7,844,297	3,749,792		11,594,089
Total Other Financing Sources	\$ 7,844,297	\$ 3,749,792	\$ -	\$ 11,594,089
<b>Grand Total</b>	<b>\$ 544,192,591</b>	<b>\$ 1,328,882,946</b>	<b>\$ 1,591,680,790</b>	<b>\$ 3,464,756,327</b>

## INTRODUCTION TO SPECIAL PURPOSE FUNDS

The total amount of special purpose fund revenue and fund balance used for the appropriation in FY 2017 is estimated to be \$680.9 million, an increase of \$63.4 million from FY 2016. Special purpose funds are enabled through State statute and have defined sources of revenue and uses for expenditures; in contrast to the General Fund the County has traditionally considered the appropriation of fund balance for Special Purpose Funds as an available resource for appropriation, though it is not required to budget such fund balances and generally does not appropriate the entire fund balance where practical. In FY 2017, there are 35 special purpose funds. In addition to these special purpose funds, there are funds specifically utilized to pay for bond and interest as well as the statutory payment for the employee annuity and benefit fund. These funds receive revenues from the property tax as well as the Personal Property Replacement Tax (PPRT). Most of the variance between FY 2016 and FY 2017 special purpose funds is attributed to a \$27 million increase in rising bond and interest expenses associated with legacy debt service as well as a transfer of \$22 million to the Motor Fuel Tax Illinois First Special Purpose Fund.

### BOARD OF ELECTION COMMISSIONERS ELECTION FUND

The election fund revenue comes from the property tax and varies according to the election cycle. As a result, this fund decreases from \$42.7 million in FY 2016 to \$22 million in FY 2017 due to the decline in the City of Chicago election costs that occur in odd numbered years.

### BOND AND INTEREST

The bond and interest fund is utilized for County debt service payments. This fund receives revenue from a portion of the property tax levy. For FY 2017, this fund is expected to receive \$277.1 million, up from \$250 million in FY 2016, reflecting an increase in projected debt service costs associated with legacy debt issuance.

### ANNUITY AND BENEFITS

The annuity and benefits fund is utilized for statutory payments to the Pension Fund. For FY 2017, this fund will receive revenue from the property tax levy in the amount of \$162.3 million and a projected \$46 million from the PPRT, for a total budget of \$208.2 million. This is an increase of \$12.6 million from the FY 2016 total of \$195.6 million. The 2015 employee payroll deductions for pension purposes are used to establish the County funding requirement for the Annuity and Benefits Fund in the 2017 levy year which reflected higher costs versus the 2014 figure utilized in calculating the 2016 statutorily authorized payment, largely due to the timing of the calendar in 2015 having 27 bi-weekly pay periods rather than the 26 that occurs in most years, along with the impact of retroactive union agreement settlements during 2015.

Fiscal Year 2017 Special Purpose Funds

Dept.	Special Purpose Funds	FY 2015 Ending Fund Balance	FY 2016 Revenue Estimate	FY 2016 Estimated Total Resources	FY 2016 Projected Ending Balance	FY 2017 Revenue Estimate	FY 2017 Estimated Total Resources	FY 2017 Estimated Expenditures	FY 2017 Projected Ending Balance
<b>Bureau of Administration</b>									
501	Motor Fuel Tax Illinois First (1st)	4,296,671	25,925,235	30,221,906	5,368,307	48,214,617	53,582,924	48,214,617	5,368,307
<i>Intergovernmental revenue for planning road infrastructure improvements with the State of Illinois and Federal Government.</i>									
510	Animal Control	8,832,644	3,376,752	12,209,396	8,675,668	3,750,000	12,425,668	4,545,521	7,880,147
<i>Funded by fees for the control and prevent the spread of rabies.</i>									
530	Law Library	(956,792)	5,000,000	4,043,208	(819,053)	5,000,000	4,180,947	4,891,570	(710,623)
<i>Funded by fees to provide for organized book collections, bibliographical and reference service to lawyers, judges and general law library services to public.</i>									
585	Environmental Control Solid Waste	405,924	480,000	885,924	442,485	480,000	922,485	559,102	363,383
<i>Fees collected from sanitary landfills and municipal solid waste transfer stations located within Cook County.</i>									
<b>Bureau of Technology</b>									
545	Geographical Information System (Recorder)	12,357,389	8,696,981	21,054,370	8,392,912	8,696,981	17,089,893	12,733,799	4,356,094
<i>Funded by Fees for equipment, material, and necessary expenses incurred in implementing and maintaining the GIS system.</i>									
<b>County Clerk</b>									
524	County Clerk Election Division	13,664,659	24,790,623	38,455,282	24,790,623	20,914,046	34,578,705	20,914,046	13,664,659
525	Board of Election Commissioners	9,845,075	17,861,077	27,706,152	17,861,077	1,089,581	10,934,656	1,089,581	9,845,075
<i>Property Tax revenue to pay for the costs of elections under the jurisdiction of the County Clerk and the Board of Elections.</i>									
533	County Clerk Automation Fund	771,430	1,179,521	1,950,951	371,909	1,350,000	1,721,909	1,683,208	38,701
<i>Fees used to upgrade and establish computerized files for voter registration and election judges.</i>									
<b>Recorder of Deeds</b>									
527	County Recorder Document Storage	1,302,363	3,036,562	4,338,925	(506,349)	2,945,466	2,439,117	3,889,560	(1,450,443)
<i>Funded with fees used to pay for the expenditures involved in starting and maintaining a document storage system.</i>									
570	Recorder GIS Fee	(671,821)	1,894,030	1,222,409	(590,658)	1,837,209	1,246,551	1,594,331	(347,780)
<i>Funded with Fees to provide and maintain a countywide map through a geographic information system.</i>									
571	Rental Housing Support Fee	196,670	274,836	471,506	196,670	266,591	463,261	457,117	6,144
<i>Funded through Fees from a State surcharge to assist in addressing the need for rental housing.</i>									
<b>County Treasurer</b>									
534	Tax Sale Automation Fund	17,049,018	9,515,466	26,564,484	16,078,096	9,500,000	25,578,096	11,690,191	13,887,905
<i>User Fees used to Pay for the expenditures required to start and maintain a computerized system to conduct delinquent property tax sales.</i>									
<b>Chief Judge</b>									
531	Dispute Resolution - Chief Judge	101,323	172,000	273,323	80,770	175,000	255,770	196,547	59,223
<i>Fee revenue source used to support activities to mediate disputes in an attempt to relieve the court system of lengthy lawsuits.</i>									
532	Adult Probation Service Fee	1,621,088	4,160,000	5,781,088	1,923,516	4,150,000	6,073,516	6,055,156	18,360
<i>Fee revenue source used to supervise people convicted of criminal and civil offenses.</i>									

Fiscal Year 2017 Special Purpose Funds

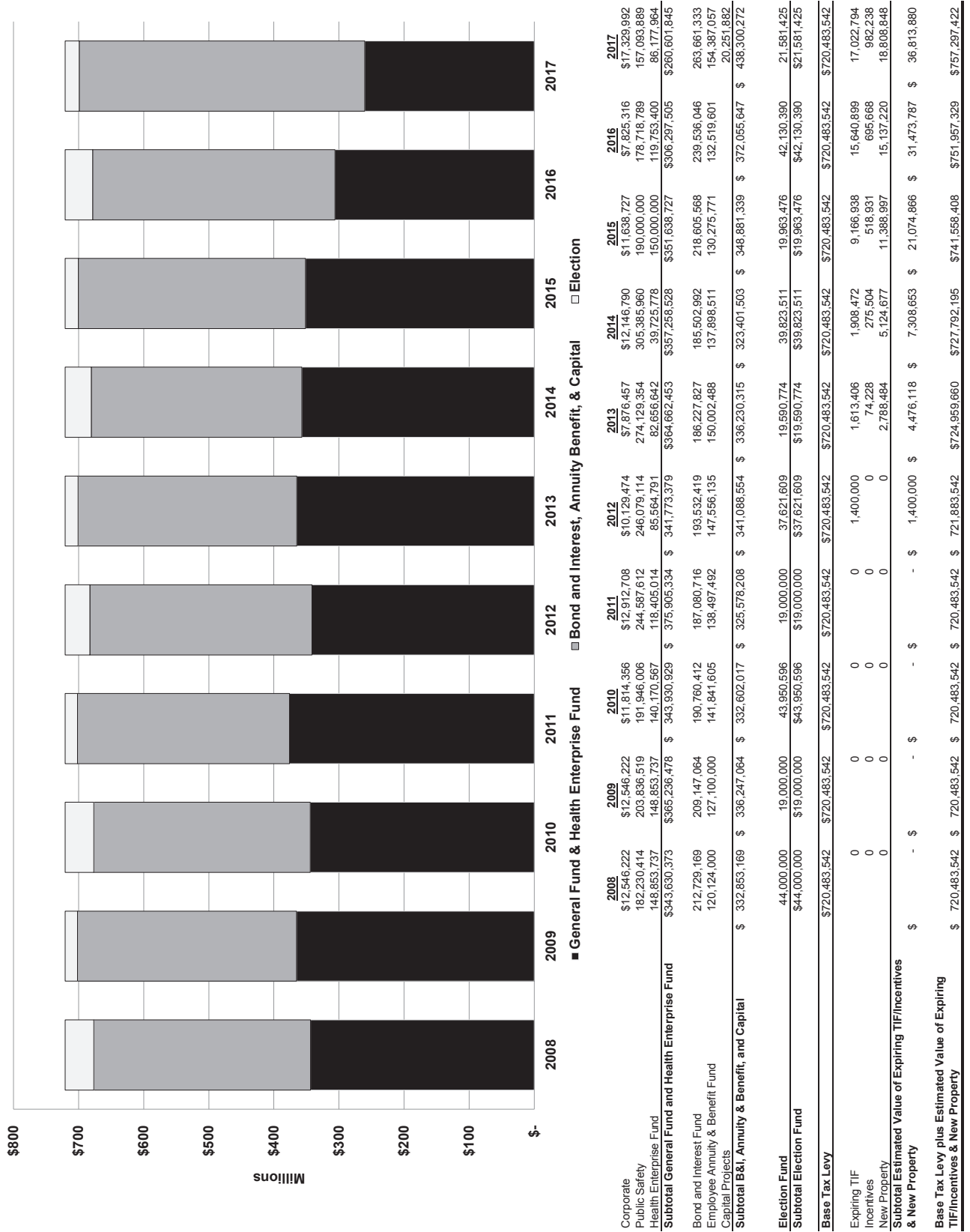
Dept.	Special Purpose Funds	FY 2015 Ending Fund Balance	FY 2016 Revenue Estimate	FY 2016 Estimated Resources	FY 2016 Estimated Expenditures	FY 2016 Projected Ending Balance	FY 2017 Revenue Estimate	FY 2017 Estimated Resources	FY 2017 Estimated Expenditures	FY 2017 Projected Ending Balance	
541	Social Services - Probation Court Fee	2,621,655	2,850,000	5,471,655	4,389,278	1,082,377	5,820,000	6,902,377	6,855,592	46,785	
	<i>Fee used to provide social service casework expertise for probation and court service cases.</i>										
572	Children Waiting Room	620,292	2,350,000	2,970,292	2,366,336	603,956	2,350,000	2,963,956	2,724,924	229,032	
574	Mental Health	(409,037)	770,000	360,963	681,539	(320,576)	770,000	449,424	701,254	(251,830)	
	<i>Fee used to provide free, on-site care for children whose parents or guardians attend court to protect children from being exposed to potentially traumatic courtroom testimony or behavior.</i>										
575	Peer Court	(227,626)	350,000	122,374	301,148	(178,774)	350,000	171,226	301,107	(129,881)	
	<i>Fee revenue source to address the disproportionate involvement of individuals with mental illness in the criminal justice system.</i>										
576	Drug Court	(217,372)	400,000	182,628	301,246	(118,618)	375,000	256,382	301,071	(44,689)	
	<i>Funded by fees to assist nonviolent substance abusing offenders in their recovery from drug and/or alcohol addiction.</i>										
<b>Health and Hospital</b>											
544	Lead Poisoning Prevention Fund	10,155,108	0	10,155,108	1,320,571	8,834,537	0	8,834,537	4,142,223	4,692,314	
	<i>Funded by "other revenue" to reduce the danger of lead-based paint in Cook County dwellings, through lead abatement, mitigation, and education of residents on the dangers of lead based paint/materials.</i>										
564	Suburban Cook County TB Sanitarium District	12,867,942	1,110,608	13,978,550	5,161,774	8,816,776	1,287,805	10,104,581	5,695,934	4,408,647	
	<i>Funded by "other revenue" to prevent, care, treat, and control tuberculosis and other communicable diseases in or associated with Cook County.</i>										
<b>Clerk of the Circuit Court</b>											
528	Automation	(9,789,575)	11,419,000	1,629,425	9,372,683	(7,743,258)	10,500,000	2,756,742	9,900,042	(7,143,300)	
	<i>Funded by fees for the acquisition, installation, and maintenance of all computer hardware system analysis, design, programming, and all computer programs.</i>										
529	Document Storage	(7,585,339)	10,372,000	2,786,661	8,278,132	(5,491,471)	9,200,000	3,708,529	8,687,391	(4,978,862)	
	<i>Funded by fees to assist in the preparation of documents to be microfilmed or microfiche, and perform filing when necessary.</i>										
567	Clerk Administrative	(225,346)	820,000	594,654	776,511	(181,857)	820,000	638,143	739,048	(100,905)	
	<i>Funded through fees to offset costs incurred by the Circuit Court Clerk in performing additional duties required to collect and disburse funds to entities of State and Local Governments.</i>										
580	Electronic Citation Fund	44,740	268,000	312,740	268,000	44,740	250,000	294,740	250,000	44,740	
	<i>Fees used to establish and maintain a system for electronic citations.</i>										
<b>Public Defender</b>											
584	Records Automation Fund	86,749	128,333	215,082	158,000	57,082	158,000	215,082	138,000	77,082	
	<i>Fee revenue source to develop and implement cost effective and productivity enhancing information technology solutions to meet current and future document storage and records retention needs.</i>										
<b>Sheriff</b>											
535	911 - Intergovernmental Agreement - ETSB	(2,589,525)	1,547,283	(1,042,242)	3,023,312	(4,065,554)	2,099,388	(1,966,166)	1,917,470	(3,883,636)	
	<i>Intergovernmental revenue for the implementation, installation of an enhanced "911" emergency telephone system for the citizens of unincorporated Cook County.</i>										

Fiscal Year 2017 Special Purpose Funds

Dept.	Special Purpose Funds	FY 2015 Ending Fund Balance	FY 2016 Revenue Estimate	FY 2016 Estimated Total Resources	FY 2016 Estimated Expenditures	FY 2016 Projected Ending Balance	FY 2017 Revenue Estimate	FY 2017 Estimated Total Resources	FY 2017 Estimated Expenditures	FY 2017 Projected Ending Balance
573	Women's Justice Service	(3,137)	64,339	61,202	40,000	21,202	20,000	41,202	20,000	21,202
<i>Fee revenue source for the operation of the rehabilitation programs provided by the Sheriff's Department of Women's Justice Services, including mental health and substance services.</i>										
577	Vehicle Purchase Fund - (Clerk of the Circuit Court)	861,628	500,000	1,361,628	500,000	861,628	300,000	1,161,628	277,500	884,128
<i>Other revenue sources to fund the acquisition or maintenance of police vehicles.</i>										
<b>States Attorney</b>										
561	Narcotic Forfeiture	(2,826,765)	3,775,737	948,952	3,597,408	(2,648,456)	3,800,000	1,151,544	3,382,089	(2,230,545)
<i>Intergovernmental revenue to fund work with State, City and County Agencies on various drug related cases. Revenues are derived through monies and Forfeited Narcotics Investigations.</i>										
583	Records Automation Fund	207,502	137,488	344,990	158,411	186,579	138,000	324,579	138,000	186,579
<i>Fee revenue used to provide professional services to youthful offender's involved in the Juvenile Justice system.</i>										
<b>Assessor</b>										
579	Assessor Special Revenue	70,508	815,000	885,508	815,000	70,508	815,000	885,508	815,000	70,508
<i>Other revenue for marketing opportunities for, and not limited to, the Assessor's website, database and assessment notices.</i>										
588	Erroneous Homestead Exemption Recovery Fund	0	0	0	0	0	2,672,282	2,672,282	2,672,282	0
<i>Revenue generated through penalties and interest based on audit findings of erroneous homestead exemptions.</i>										
<b>Land Bank</b>										
586	Land Bank Authority	3,434,796	9,140,656	12,575,452	6,394,518	6,180,934	20,879,066	27,060,000	27,060,000	0
<i>Establishes Land Bank, funded by "other revenue," to reduce and return vacant and abandoned properties back into productive and sustainable community assets.</i>										
<b>Economic Development</b>										
587	Section 108 Loan Program	0	0	0	0	0	350,000	350,000	350,000	0
<i>Program allows local governments to transform a portion of their CDBG funds into federally guaranteed loans to pursue physical and economic revitalization, projects capable of renewing entire neighborhoods.</i>										
<b>Special Purpose Fund Subtotal</b>		<b>\$75,913,019</b>	<b>\$153,181,527</b>	<b>\$229,094,546</b>	<b>\$159,956,784</b>	<b>\$69,135,762</b>	<b>\$171,324,032</b>	<b>\$240,459,794</b>	<b>\$195,583,273</b>	<b>\$44,876,521</b>
<b>Other Special Purpose Funds</b>										
700	Bond and Interest	N/A	250,000,000	250,000,000	250,000,000	N/A	277,133,392	277,133,392	277,133,392	N/A
590	Annuity and Benefits (Property Tax)	0	138,308,621	138,308,621	138,308,621	0	162,275,629	162,275,629	162,275,629	0
590	Annuity and Benefits (PPRT)	0	57,314,000	57,314,000	57,314,000	0	45,950,577	45,950,577	45,950,577	0
<b>Total Special Purpose Funds</b>		<b>\$75,913,019</b>	<b>\$598,804,148</b>	<b>\$674,717,167</b>	<b>\$605,581,405</b>	<b>\$69,135,762</b>	<b>\$656,683,630</b>	<b>\$725,819,392</b>	<b>\$680,942,871</b>	<b>\$44,876,521</b>

\* Department 542 Self Insurance Fund not included.

Tax Levy

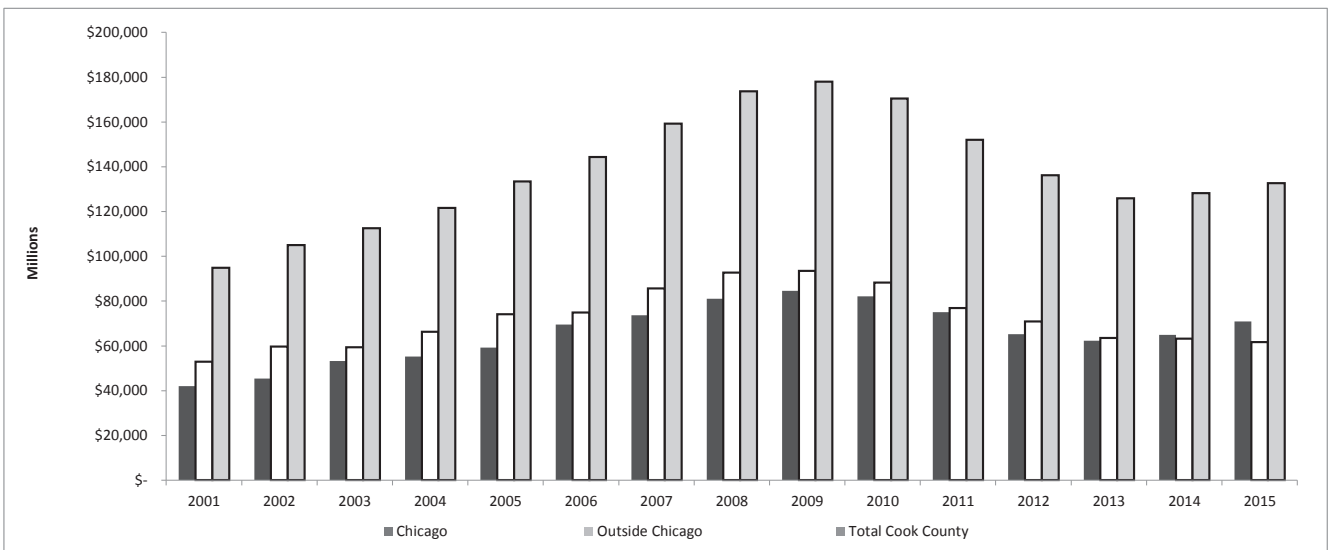




### FY 2017 Tax Levy

	Base Tax Levy	Estimated Value of Expiring TIF/Incentive & New Property Previous Years	Estimated Value of Expiring TIF/Incentive, New Property Current Year	Gross Tax Levy	Appropriation Allowance for Uncollected Taxes	Net Tax Levy For Appropriation
Corporate Purpose Fund	\$ 17,329,992	\$ 757,048	\$ 128,447	\$ 18,215,487	\$ (546,465)	\$ 17,669,022
Public Safety Fund	\$ 157,093,889	\$ 6,862,530	\$ 1,164,351	\$ 165,120,770	\$ (4,953,623)	\$ 160,167,147
<b>Sub Total General Fund</b>	<b>\$ 174,423,881</b>	<b>\$ 7,619,577</b>	<b>\$ 1,292,798</b>	<b>\$ 183,336,257</b>	<b>\$ (5,500,088)</b>	<b>\$ 177,836,169</b>
Health Enterprise Fund	\$ 86,177,964	\$ 3,764,620	\$ 638,735	\$ 90,581,320	\$ (2,717,440)	\$ 87,863,880
Election Fund	\$ 21,581,425	\$ 942,768	\$ 159,958	\$ 22,684,151	\$ (680,525)	\$ 22,003,627
Capital Projects	\$ 20,251,882	\$ 884,688	\$ 150,103	\$ 21,286,674	\$ (638,600)	\$ 20,648,073
Bond and Interest Fund	\$ 263,661,333	\$ 11,517,849	\$ 1,954,210	\$ 277,133,392	\$ -	\$ 277,133,392
Employee Annuity & Benefit Fund	\$ 154,387,057	\$ 6,744,284	\$ 1,144,289	\$ 162,275,629	\$ -	\$ 162,275,629
<b>Total All Funds</b>	<b>\$ 720,483,542</b>	<b>\$ 31,473,787</b>	<b>\$ 5,340,093</b>	<b>\$ 757,297,422</b>	<b>\$ (9,536,652)</b>	<b>\$ 747,760,770</b>

### Cook County, Illinois Equalized Assessed Valuation



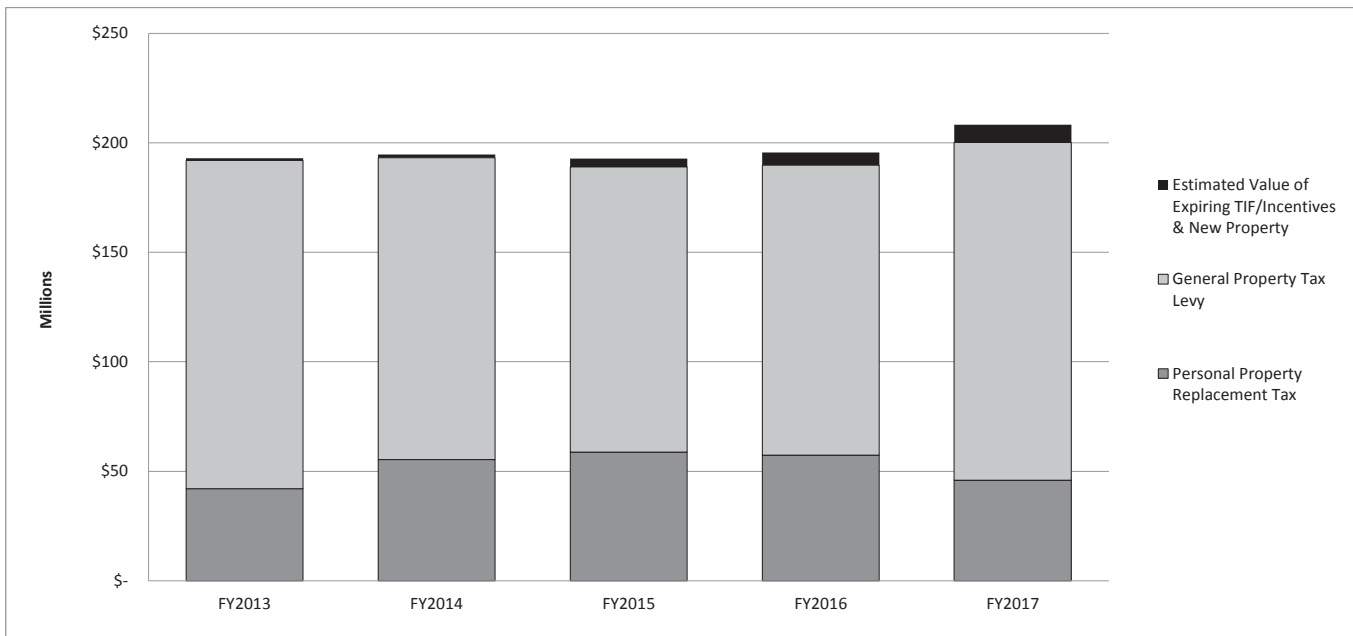
Year	Chicago	Outside Chicago	Total Cook County
2015	\$ 70,963,288,968	\$ 61,751,561,451	\$ 132,714,850,419
2014	64,908,056,690	63,302,490,501	128,210,547,191
2013	62,363,875,664	63,550,963,278	125,914,838,942
2012	65,250,387,267	70,925,637,060	136,176,024,327
2011	75,122,913,910	76,946,137,806	152,069,051,716
2010	82,087,170,063	88,317,443,227	170,404,613,290
2009	84,586,807,689	93,483,786,583	178,070,594,272
2008	80,977,543,020	92,664,404,974	173,641,947,994
2007	73,645,316,037	85,621,597,612	159,266,913,649
2006	69,511,192,285	74,833,590,915	144,344,783,200
2005	59,304,530,189	74,067,183,541	133,371,713,730
2004	55,276,929,775	66,285,171,636	121,562,101,411
2003	53,168,632,414	59,332,812,042	112,501,444,456
2002	45,330,892,358	59,754,320,644	105,085,213,002
2001	41,981,912,323	52,927,743,804	94,909,656,127

Source: Cook County Clerk, Tax Extension Division.

**COOK COUNTY, ILLINOIS  
COUNTY EMPLOYEES ANNUITY AND BENEFITS FUND  
RECOMMENDATION FOR FISCAL YEAR 2017**

County Contributions for

Salary Deductions	\$	132,637,621
Refund Repayments	\$	2,651,848
Former Service Payments	\$	227,697
Military Service	\$	118,785
Optional Deductions	\$	42,030
Optional Payments	\$	-
Sick Time	\$	293,813
1 Yr. ODCX	\$	17,593
Tier 2 - Salary Deduction Shortage Payments	\$	1,955
Deductions in lieu of disability	\$	1,716,377
 Total Contrib. For levy	\$	 137,707,719
 Levy Factor		 <u>1.54</u>
 Gross Tax Levy	\$	 212,069,887
 Add: Compensation Annuity Per Section 5/9-147	\$	 4,043
 Less: Federal Grants	\$	 <u>(3,847,725)</u>
 Net Tax Levy	\$	 <u><b>208,226,205</b></u>



	FY2013	FY2014	FY2015	FY2016	FY2017
Personal Property Replacement Tax	\$ 42,035,103	\$ 55,370,862	\$ 58,700,000	\$ 57,314,000	\$ 45,950,577
General Property Tax Levy	\$ 150,002,487	\$ 137,898,511	\$ 130,275,771	\$ 132,519,601	\$ 154,207,469
Estimated Value of Expiring TIF/Incentives & New Property	\$ 931,915	\$ 1,398,856	\$ 3,810,697	\$ 5,789,020	\$ 8,068,160
<b>Total Employee Annuity &amp; Benefit Fund</b>	<b>\$ 192,969,505</b>	<b>\$ 194,668,229</b>	<b>\$ 192,786,468</b>	<b>\$ 195,622,621</b>	<b>\$ 208,226,206</b>

**Cook County Health and Hospital System Tax Allocation Summary**

	FY2012 Budget	FY2013 Budget	FY2014 Budget	FY2015 Budget	FY2016 Budget	FY2017 Budget
<b>CCHHS General Fund Expenditures</b>						
240 - Cermak Health Services of Cook County Total	40,113,162	40,864,509	46,630,843	56,299,744	65,591,831	68,923,753
241 - Health Services - JTDC Total	3,920,113	3,876,605	3,910,387	3,741,279	3,798,200	3,804,453
890 - Office of The Chief Health Administrator Total	168,676,467	154,886,527	189,471,395	118,823,517	113,628,352	109,568,435
891 - Provident Hospital of Cook County Total	51,492,542	49,495,466	48,357,796	52,606,689	46,704,160	47,525,405
893 - Ambulatory and Community Health Network of Cook County Total	47,067,401	51,815,924	51,465,467	59,280,607	78,815,125	78,341,746
894 - The Ruth M. Rothstein CORE Center Total	11,844,779	11,698,210	11,753,051	11,661,577	12,183,198	12,835,145
895 - Department of Public Health Total	17,164,364	16,107,119	14,450,251	11,274,533	10,836,201	10,797,890
896 - Managed Care	-	96,164,900	190,804,289	566,844,037	646,044,653	547,783,028
897 - John H. Stroger, Jr. Hospital of Cook County Total	429,771,321	425,624,711	445,202,520	525,032,357	544,088,008	591,114,778
898 - Oak Forest Hospital of Cook County Total	35,180,850	12,438,287	11,216,096	11,090,712	10,388,027	8,055,747
899 - Fixed Charges and Special Purpose Appropriations - Health Total	88,902,088	100,706,267	112,455,101	118,857,406	108,274,440	112,930,410
<b>Total CCHHS General Fund Expenditures</b>	<b>894,133,047</b>	<b>963,678,525</b>	<b>1,125,717,196</b>	<b>1,535,512,458</b>	<b>1,640,352,195</b>	<b>1,591,680,790</b>
<b>CCHHS Revenue</b>						
Patient Fees (Medicare, Medicaid, Private)	363,062,057	231,105,542	200,699,686	155,229,218	266,000,000	375,119,387
Fed State Med. Program Funding	140,000,000	150,800,000	145,500,000	162,338,232	162,338,232	156,700,000
Patient Fees - Medicaid Plan BIPA IGT	131,300,000	131,250,000	131,250,000	131,250,000	131,250,000	132,337,500
Medicaid Expansion	-	196,964,900	468,154,294	914,645,008	952,420,286	809,273,903
Misc. Fees - CCHHS Revenue for Cafeteria, Parking fees, Med records, Rx and other charges	6,000,035	1,994,042	5,113,084	8,050,000	5,108,481	5,000,000
Public Health					2,000,000	2,000,000
<b>Total CCHHS Revenue</b>	<b>640,362,092</b>	<b>712,114,484</b>	<b>950,717,064</b>	<b>1,371,512,458</b>	<b>1,519,116,999</b>	<b>1,480,430,790</b>
<b>Total Operating Tax Allocation</b>	<b>253,770,955</b>	<b>251,564,041</b>	<b>175,000,132</b>	<b>164,000,000</b>	<b>121,235,196</b>	<b>111,250,000</b>
<b>Additional Tax Allocation*</b>						
Pension Payments	60,858,576	57,622,626	57,037,013	57,073,474	62,223,131	68,443,954
Additional Pension Payments					85,880,893	116,294,060
Debt Service Payments	88,596,157	78,781,689	84,332,150	94,515,848	110,221,707	115,903,700
<b>Total Additional Tax Allocation</b>	<b>149,454,733</b>	<b>136,404,315</b>	<b>141,369,163</b>	<b>151,589,322</b>	<b>258,325,731</b>	<b>300,641,714</b>
<b>Total County Allocation</b>	<b>\$ 403,225,688</b>	<b>\$ 387,968,356</b>	<b>\$ 316,369,295</b>	<b>\$ 315,589,322</b>	<b>\$ 379,560,927</b>	<b>\$ 411,891,714</b>

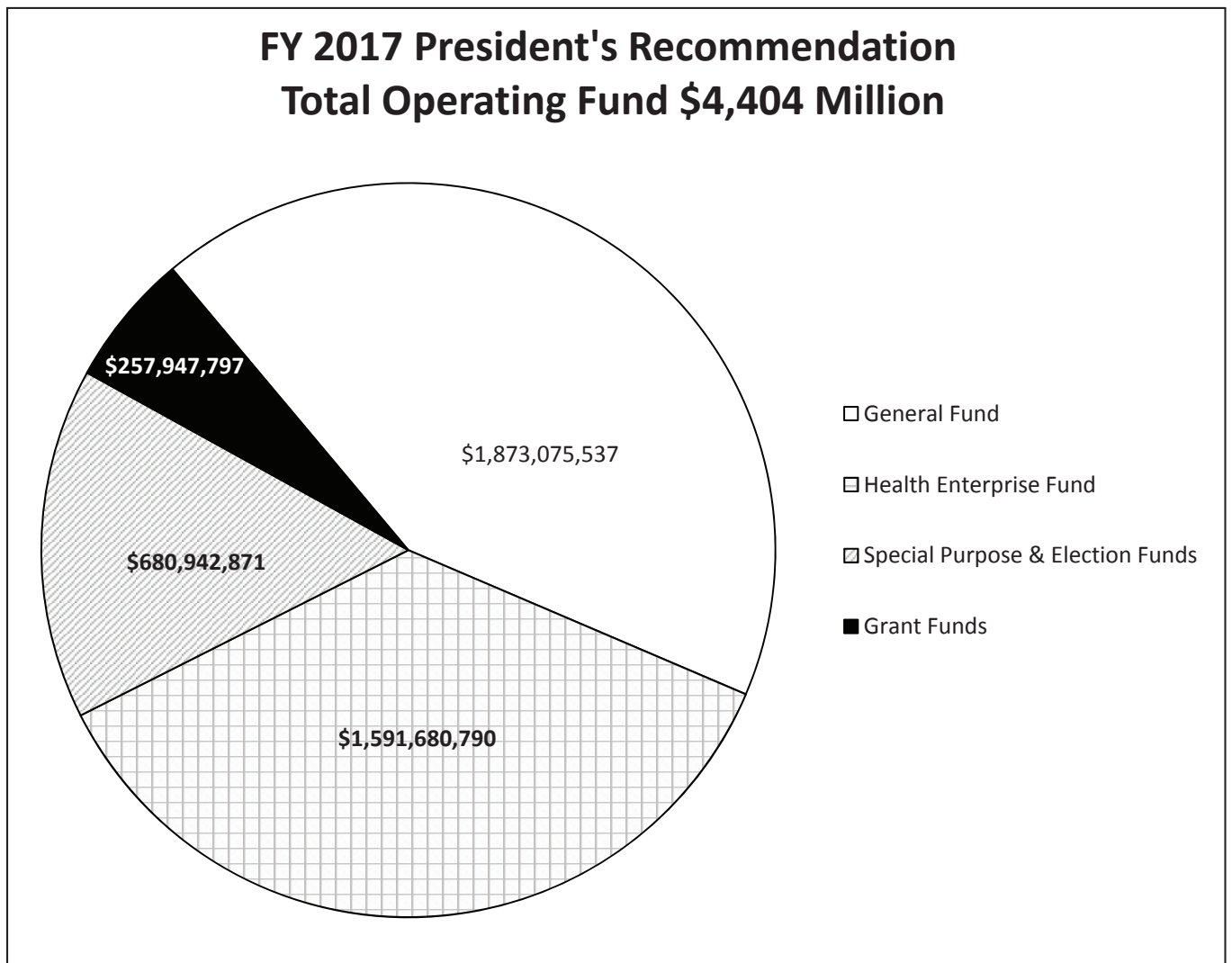
\*Debt service and pension payments are estimates. Used to help approximate the total county tax allocation.

Cook County, Illinois

Five Year Comparison of Estimated Revenue / Sources of Funds Transportation Programs Fiscal Year 2013 - 2017		Estimated Expenditures / Encumbrances / Uses of Funds Transportation Programs For Fiscal Year 2017				
	2013	2014	2015	2016	2017	2017 / 2016
	Revenue	Revenue	Revenue	Estimated Revenue	Estimated Revenue	Variance Est. Revenue
<b>Highway (Funding Source Corporate Fund) - Department 500</b>	\$ 6,390,077	\$ 5,860,453	\$ 5,830,891	\$ 5,368,815	\$ 848,922	\$ (4,519,893)
<b>Motor Fuel Tax Fund (Governmental Fund Type)</b>						
State of Illinois Motor Fuel Tax Allotments	\$ 92,237,588	\$ 92,748,945	\$ 87,734,167	\$ 92,000,000	\$ 96,000,000	\$ 4,000,000
Illinois Jobs Now Capital Bill	16,739,339	16,739,339	16,739,339	-	-	-
Federal Reimbursements	2,500,000	7,618,739	2,031,000	2,230,000	-	(2,230,000)
Local Agency Reimbursements and Others	3,000,000	1,778,036	1,858,121	6,526,000	20,347,500	13,821,500
Total Motor Fuel Tax Revenue & Reimbursement	114,476,927	118,885,059	108,362,627	100,756,000	116,347,500	15,591,500
Fund Balance (Deficit)	15,000,000	15,000,000	30,000,000	15,000,000	15,000,000	-
Total Motor Fuel Tax Revenue / Sources of Funds	129,476,927	133,885,059	138,362,627	115,756,000	131,347,500	15,591,500
Transfer Out to Motor Fuel Tax First (1st)	(21,960,729)	(22,748,938)	(23,504,319)	(25,925,235)	(48,214,617)	(22,289,382)
	107,516,198	111,136,121	114,858,308	89,830,765	83,132,883	(6,697,882)
<b>Transfer In - Motor Fuel Tax - Bonds</b>	25,000,000	35,000,000	10,000,000	-	5,000,000	5,000,000
<b>Total Net Motor Fuel Tax Revenue / sources of Funds</b>	\$ 132,516,198	\$ 146,136,121	\$ 124,858,308	\$ 89,830,765	\$ 88,132,883	\$ (1,697,882)
State of Illinois Motor Fuel Tax Allotments (Transfer In)	\$ 21,960,729	\$ 22,748,938	\$ 23,504,319	\$ 25,925,235	\$ 48,214,617	\$ 22,289,382
Fund Balance	1,022,678	1,100,000	1,100,000	-	-	-
<b>Total Motor Fuel Tax First (1st) Revenue / Sources of Funds</b>	\$ 22,042,862	\$ 23,848,938	\$ 24,604,319	\$ 25,925,235	\$ 48,214,617	\$ 22,289,382
<b>Township Roads (Non-Major Governmental Fund)</b>						
State of Illinois Tax Allotments	\$ 444,740	\$ 444,740	\$ 444,740	\$ 444,740	\$ 440,165	\$ (4,577)
Fund Balance	2,933,387	3,166,013	3,065,754	3,065,754	3,834,350	768,596
<b>Total Township Roads Revenue</b>	\$ 3,378,127	\$ 3,612,753	\$ 3,510,494	\$ 3,510,494	\$ 4,274,513	\$ 764,019
<b>Estimated Transportation/MFT Program Revenue / Sources of Funds</b>	\$ 164,327,264	\$ 179,458,265	\$ 158,804,012	\$ 124,635,309	\$ 141,470,935	\$ 16,835,626
<b>Highway (Corporate Expenditures)</b>						
Motor Fuel Tax Allotments						56,890,021
Motor Fuel Tax - Bonds						5,000,000
<b>Total Capital Expenditures</b>						61,890,021
Funding of CTA						-
Maintenance Costs						4,986,000
<b>Total Non Capital Outlays</b>						4,986,000
<b>Transfer Out</b>						
Funding of Public Safety - Courts						6,256,862
Debt Service						6,256,862
Reserve For Future Obligations						15,000,000
<b>Total Motor Fuel Tax Expenditures / Uses of Funds</b>						\$ 88,132,883
<b>Motor Fuel Tax First (1st) (Non-Major Governmental Fund)</b>						
Expenditures						\$ 48,214,617
<b>Total Motor Fuel Tax First (1st) Expenditures / Uses of Funds</b>						\$ 48,214,617
<b>Township Roads (Non-Major Governmental Fund)</b>						
Available Resources for Expenditures						\$ 3,834,350
<b>Total Township Roads Expenditures / Uses of Funds</b>						\$ 3,834,350
<b>Estimated Transportation Program/MFT</b>						\$ 141,030,772
Estimated reserves Expenditures / Uses of Funds						

### EXECUTIVE SUMMARY

The FY2017 Executive Budget Recommendation proposes \$4.4 billion in operating fund appropriations comprised of the General Fund (\$1.87 billion), the Health Enterprise Fund (\$1.59 billion), the Election Fund (\$22 million), Grant Funds (\$258 million) and Special Purpose Funds (\$659 million). The total recommended operating appropriation is \$187 million, or 4.4% greater than the FY2016 appropriation. However when excluding a \$33 million increase in dedicated grant funding and a proposed increase in the supplemental pension appropriation to address legacy unfunded liabilities at the Cook County Pension Fund of \$83 million, the total appropriation grows by a more modest 1.7% during FY2017, which is generally in line with the rate of inflation as projected.



Of the proposed \$4.4 billion operating budget, \$1.87 billion is associated with the General Fund (comprised of the Public Safety & Corporate Funds). This level of proposed appropriations represents an increase of \$138.6 million from the 2016 figure, however \$83 million of the increase represents a supplemental appropriation to the Pension Fund to address the Fund’s unfunded liabilities; absent this figure the increase is \$55 million year-over-year or roughly 3.7%. Full Time Equivalent (FTE) positions are budgeted to decrease by 350.8 , or 2.3% in the General

Fund in FY2017 versus FY2016. Despite the decrease in positions, spending increases year-over-year due to a continued movement of technology funding into the General Fund versus the County’s historic practice of debt funding such purchases, along with the final year of a five year collective bargaining agreement that called for negotiated wage increases.

The Health Enterprise Fund will have expenditures totaling \$1,592 million which represents a 3.0% decrease from FY2016 primarily due to lower costs associated with the CountyCare program, as membership is projected to modestly decline during the year, and third party administrative costs decline. Full Time Equivalentents are increasing by 129.2 in the Health Fund in the FY2017 budget reflecting the health systems investment in additional nursing positions, insourcing of several previously outsourced functions, and an added case management function for CountyCare.

Special Purpose Funds are increasing by \$84.0 million, primarily due to a \$27.1 million increase in legacy Debt Service costs, while the Grant Fund budget increases by \$33.1 million for a number of dedicated grant programs.

## EXPENDITURES BY TYPE

### PERSONNEL EXPENSES:

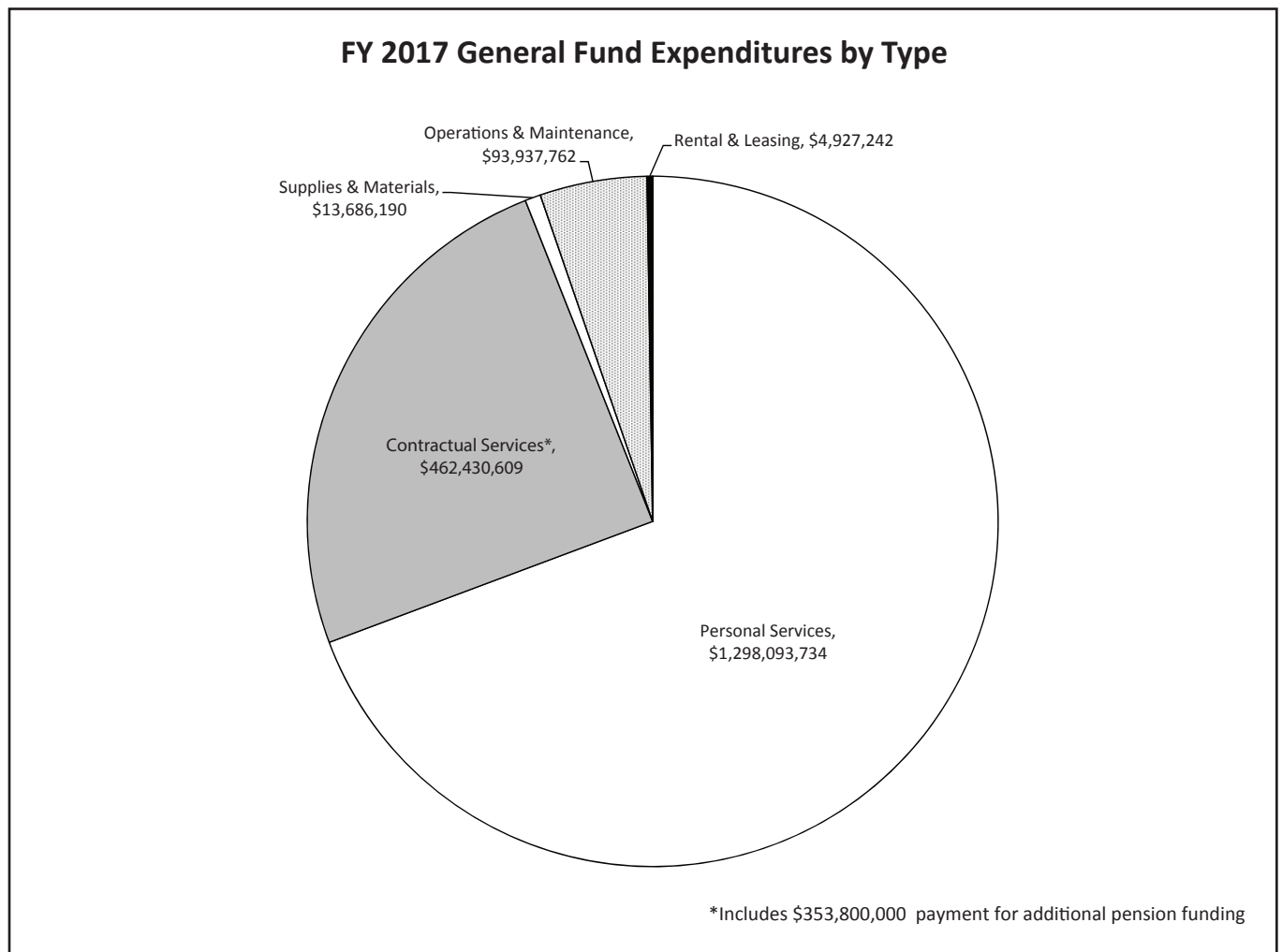
The Executive Budget Recommendation calls for 85.4% of the General Fund to be spent on personnel expenses, including benefits but excluding the additional funding being appropriated to stabilize the pension fund in FY2017. Budgeted at \$1.298 million, the General Fund shows a 2.5% increase over FY2016 appropriations in personnel spending. Personnel expenditures represent \$693 million or 43.5% of the Health Enterprise Fund. The primary driver of the increase in personnel costs is the compounded impact of the FY2016 wage increases as well as a net increase in position count in the Health Fund. These increases are partially offset by lower employee health benefit costs as a result of management initiatives undertaken to more effectively control health care costs and negotiated benefit concessions with County unions. Despite these increases in the County’s overall personnel costs, the County’s position count is down by 2,385 positions from 2010, nearly a 10% reduction which includes a further 1% reduction in the FY2017 Budget versus FY2016 levels.

FTE	2010	2011	2012	2013	2014	2015	2016	2017
Total Full Time Equivalent	25,613.1	23,984.9	23,659.4	23,168.9	23,649.7	23,705.8	23,439.2	23,228.1

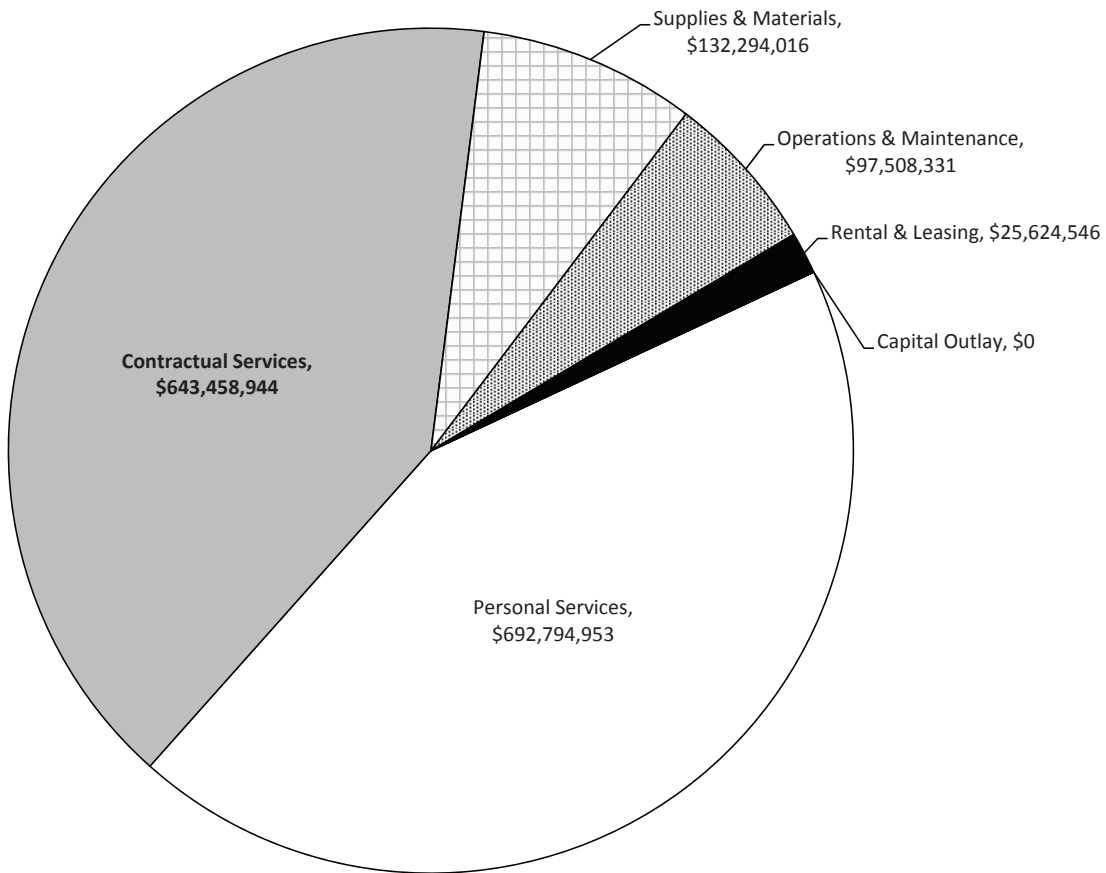
### NON-PERSONNEL EXPENSES:

Non-personnel spending in the General Fund rose by 12.1% or \$23.9 million from FY2016. In non-personnel expenditures from the General Fund, a total of \$112.6 million or 6.0% is spent on operations, maintenance, supplies, and rental and leasing which represents a 13.3% increase year-over-year. Contractual services accounts are budgeted at \$462.2 million or 24.7% including the \$353.8 million in funding for the additional pension payment appropriated in FY2017. This appropriation is to address the outstanding unfunded pension liability in the County Employee’s Annuity and Benefit Fund (the “Pension Fund”), and will be transferred to the Pension Fund subject to an intergovernmental agreement. Excluding the \$353.8 million additional pension appropriation, contractual services account for \$108.6 million or 7.2% of General Fund spending which represents a 0.4% increase compared to FY2016.

With respect to the Health Enterprise Fund, operations, maintenance, supplies, and rental and leasing represent \$255.4 million or 16.0% of expenditures while \$643.5 million or 40.4% is spent on contractual services which includes payments associated with third-party health care providers under CountyCare. Overall, Health Fund expenditures are expected to decrease by about \$48.7 million, or 3.0%, from the prior year with budgeted expenses for FY2017 totaling about \$1,592 million. The primary drivers of this cost reduction include a new third-party administrator for the CountyCare managed care plan, resulting in a \$22.5 million savings in contractual services. CountyCare membership is expected to stabilize at 142,500 members in FY2017, leading to an \$82 million reduction in managed care claims paid to health care providers. Spending increases within the Health Fund are primarily reflected in personal services. Salaries and wages are expected to increase by \$29.9 million, or 6%, as a result of cost of living increases negotiated in collective bargaining agreements, and the addition of new positions to address rising overtime and improve the quality of care and customer service. The Hospital System will forego the funding of capital equipment purchases through debt proceeds in FY2017, resulting in an increase in the operating budget of \$4.8 million dollars from the prior year for rental and leasing of medical, dental and laboratory equipment.



**FY 2017 Health Enterprise Fund Expenditures by Type**



**OPERATING EXPENDITURES BY FUND:**

**GENERAL FUND**

The Corporate and Public Safety Funds together make up the County’s General Fund. Expenditure increases of \$138.6 million over FY2016 are driven primarily by the additional Board appropriated pension funding, which is increasing by \$83 million year-over-year.

Technology spending is also increasing in the General Fund during FY2017. Nearly all of the increase in technology spending is related to new technology infrastructure transitioning from implementation mode to ongoing maintenance mode, which results in associated licensing and maintenance costs shifting from the historic practice of debt funding through the capital budget to the operating funds. The aggregate increase in technology spending in the General Fund is estimated at 13% year-over-year in FY2017. The Bureau of Technology (BOT) will continue working on its 10-gigabit broadband network—connecting hospitals, public safety facilities and the downtown campus with high-speed fiber cables for fast data transfers. The County needs a robust network to handle the new systems coming online in the coming months. The Telecom and Network Support Team is also going into year two of a multi-year Wi-Fi deployment throughout the County. It is



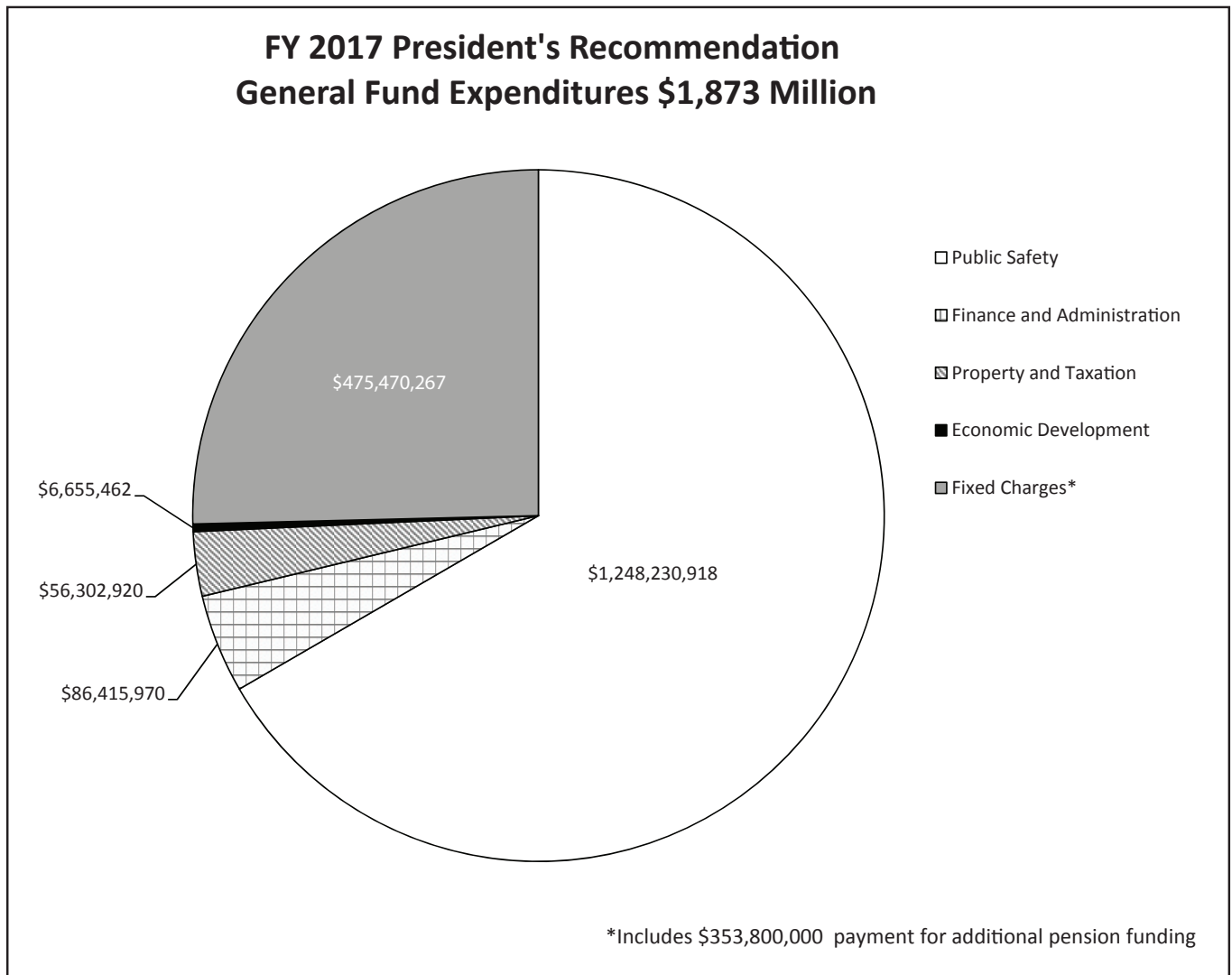
also bringing forward a procurement for a modern voice over internet (VoIP) system in FY2016; implementation of which will begin in FY2017. To meet the needs of a rapidly modernizing County government, BOT's Enterprise Solutions Department needs to be structured and staffed to manage an increasing workload created by the addition of new technological platforms, such as the Countywide Time and Attendance and Enterprise Resource Planning systems. With the advent of cloud-based email, staff previously supporting older systems have been redirected to new enterprise solutions, reducing the need for additional hiring. BOT also made efforts to put into practice a more customer-centered practice of IT, which meant increased training and better leveraging county-wide IT resources.

Below is a seven-year history of appropriations and full time equivalents (FTE) for the General Fund:

Appropriation	2011	2012	2013	2014	2015	2016*	2017**
General Fund	\$ 1,417,669,594	\$ 1,341,897,117	\$ 1,332,040,244	\$ 1,376,531,493	\$ 1,432,213,052	\$ 1,463,910,000	\$ 1,519,275,537

\*Net of \$270.5 million pension appropriation for 2016  
\*\*Net of \$353.8 million pension appropriation for 2017

FTE	2011	2012	2013	2014	2015	2016	2017
General Fund	15,505.1	14,857.1	14,860.9	15,371.1	15,545.5	15,312.1	14,961.3



**GENERAL FUND PROGRAM AREAS**

The pie-chart above provides the FY2017 President's Recommendation of General Fund Expenditures by program area: Public Safety, Finance and Administration, Property and Taxation, Economic Development, with an additional non-program specific category of Fixed Charges.

The distinct program areas are defined below:

**PUBLIC SAFETY:**

Cook County's Public Safety Goals are:

- Promote public safety for all communities across the County
- Ensure fair and equitable access to justice
- Reduce the non-violent pre-trial detainee population and
- Promote reintegration of offenders
- Ensure an efficient court system to serve both criminal and civil justice functions

Cook County is responsible for the public safety of approximately 5.2 million residents. The public safety system makes up 66.6% of the General Fund and is comprised of the court system and the Sheriff's operations.

The County operates the second largest unified court system in the world, which hears civil, criminal, and administrative cases. The Cook County jail is the largest single-site pre-trial detention facility in the United States and the Juvenile Temporary Detention Facility is the largest juvenile detention facility in the country.

In FY2017, Public Safety expenditures are increasing by \$210.8 million or 20.3% while the overall FTE count is decreasing by 245.0 or 1.8% year-over-year. Notably, most of this increase is actually a result of shifting the allocation of fixed charges into department budgets in FY2017; net of this change the actual increase in spending is 2.0% year-over-year. The largest contributing factor to the 2.0% increase is the full-year impact of negotiated wage settlements.

Partially offsetting the increases above is a sustained reduction in the jail population which will allow the County to close and ultimately demolish Divisions 1, 3 and 17 of the jail. Those actions avoid \$188 million in capital costs over the next decade. Also in FY2017 the County will save over \$1 million dollars by reducing the number of residents called for Jury Duty in coordination with the Chief Judge's office. This change is expected to balance the statutory responsibility of providing the judicial system with an adequate pool of jurors, while maximizing the use of prospective jurors' time and minimizing the disruption to Cook County residents time.

**FINANCE & ADMINISTRATION:**

Cook County's Finance & Administration goals are:

- Promote proactive financial management and develop program performance goals and metrics for County operations
- Collect money owed efficiently and effectively
- Support county workforce needs through timely hiring
- Improve personnel oversight
- Procure goods fairly, timely, and cost-effectively

Cook County has approximately 23,200 employees and a FY2017 budget of \$4.4 billion across all funds. Such a large organization requires sound management in the areas of budgeting, revenue collection, human resources, purchasing and fiscal oversight. In FY2017, Finance and Administration's expenditures are increasing by \$10.9 million or 14.5% in total while the overall FTE count is decreasing by 66.8 or 8.1% year-over-year. Notably, ***all of this increase is a result of allocating fixed charges into department budgets in FY2017. Net of this change, spending is decreasing by \$498,000 or -0.7% year-over-year.*** This decrease is driven by efforts to make the County leaner and more efficient as evidenced by the decreased headcount. Partially offsetting the decrease are rising technology costs. The County continues to making crucial investments to modernize and reshape Cook County government in FY2017, with major projects that include the Integrated Justice "Data-Bus", Integrated Property Tax System, Integrated Revenue System, a new Enterprise Resource Planning system and a full roll out of the Countywide biometric Time and Attendance system. These all require maintenance and support in FY2017, which is the biggest impact to appropriated operating funds.

### **PROPERTY AND TAXATION:**

Cook County's Property & Taxation Goals are:

- Ensure a fair and accurate property valuation and appeals process
- Ensure efficient, timely, and effective assessment and billing
- Minimize duplicative property tax payments and process refunds quickly
- Increase taxpayer self-service transactions and access to information

On behalf of the County and underlying jurisdictions, Cook County government administers the second largest property taxation system in the United States, with 1.8 million parcels of real estate. Key functions of the system are: assessment, appeals, billing and tax collection. Expenditures associated with Property and Taxation are increasing \$8.0 million or 16.7% in FY2017 while the FTE count is decreasing by 48.0, or 6.8% year-over-year. Notably, ***all of this increase is a result of the allocation of fixed charges into department budgets in FY2017. Net of this change, spending is decreasing \$1.1 million or -2.3% year-over-year.*** The Property and Taxation area continues to have positive outcomes, with FY2016 representing the fifth consecutive year of timely tax billing following 35 years of late second installment billing. Investments in technology in this area will be designed to increase collaboration and investment in processes, most notably through an integrated property tax system that will commence a multi-year implementation in 2017. Amongst other program goals for FY2017, the Assessor's Office will be expanding their Erroneous Exemptions program; the Board of Review will be enhancing their Digital Appeals Processing System; and the Recorder of Deeds looks to expand the use of e-Recordings.

### **ECONOMIC DEVELOPMENT:**

Cook County's Economic Development Goals are:

- Pursue regional economic development
- Increase access to living wage jobs
- Minimize the tax burden associated with Cook County government

The County is pursuing a consolidated approach to economic development through the Bureau of Economic Development under the direction of the Office of the President. The Bureau oversees planning and community development, building and zoning in unincorporated Cook County, and zoning appeals. In FY2017, expenditures associated with Economic Development are increasing by \$1.2 million or 23.0% and FTEs are increasing by 9.0.

In FY2017 the Department of Building and Zoning is starting a new initiative to inspect rental housing throughout Unincorporated Cook County. The purpose of the Residential Rental Licensing Program is to protect public health, safety and welfare of the people living in unincorporated Cook County. This initiative aims to ensure residential rental units comply with minimum standards of habitation, occupancy, construction maintenance, proper use, appearance and compliance with the building and zoning codes adopted by unincorporated Cook County.

The Bureau of Economic Development will continue to participate in and contribute to other critical projects throughout County government that have an economic development impact such as the Long Range Transportation Plan and the redevelopment of the Stroger Hospital campus. These projects are housed in other County bureaus, but have critical economic development implications.

**FIXED CHARGES:**

Fixed Charges can be defined as any fixed expense that recurs on a regular basis. The term “fixed charges”, similar to that of overhead, is usually used when grouping expenses that are necessary to the continued functioning of the business but cannot be immediately associated with the products or services being offered. In this area the County has historically accounted for insurance, health benefits and payments for utilities, among other costs. Notably **a number of items that were traditionally incorporated in fixed charges are being allocated directly to the associated departments in FY2017 to the tune of \$211.1 million, with the most significant being the cost of health benefits (\$206.9 million).** This shift is being undertaken to more appropriately link costs to the responsible parties that manage the expenditures and provide a more transparent representation of costs of government programs, and the County anticipates further shifts in 2018 as the County seeks to minimize the use of the Fixed Charges account. The decrease in year-over year expenses in this category of \$92.4 million is primarily a function of the health benefits cost shift. In FY2017 \$353.8 million is being appropriated for additional pension funding, which is \$83.3 million or 30.8% over FY2016. Excluding the FY2017 appropriation for additional pensions contributions, Fixed Charges spending is declining by \$175.6 million, reflecting the movement of costs directly to associated departments. A modest residual Fixed Charges will remain even as program expenditures are increasingly moved out of fixed charges and directly into department budgets, as certain Countywide expenditures are not easily assigned to individual departments.

Below are seven year appropriation and FTE tables of each General Fund program area:

Appropriation	2011	2012	2013	2014	2015	2016	2017
Public Safety	\$ 836,605,686	\$ 826,581,801	\$ 878,247,456	\$ 917,368,652	\$ 985,306,987	\$ 1,037,460,679	\$ 1,248,230,918
Finance and Administration	\$ 61,224,064	\$ 59,237,759	\$ 60,009,631	\$ 62,466,115	\$ 71,453,479	\$ 75,467,020	\$ 86,415,970
Property and Taxation	\$ 48,127,443	\$ 47,363,232	\$ 47,808,744	\$ 48,125,194	\$ 47,251,070	\$ 48,260,359	\$ 56,302,920
Economic Development	\$ 4,709,407	\$ 5,289,197	\$ 4,837,123	\$ 5,450,932	\$ 5,350,922	\$ 5,412,748	\$ 6,655,462
Fixed Charges Net of Pension Appropriation	\$ 467,002,994	\$ 403,425,128	\$ 341,137,290	\$ 343,120,600	\$ 322,850,594	\$ 297,309,194	\$ 121,670,267
Fixed Charges with Pension Appropriation	\$ 467,002,994	\$ 403,425,128	\$ 341,137,290	\$ 343,120,600	\$ 322,850,594	\$ 567,835,194	\$ 475,470,267
<b>Total General Fund Expenditures by Program Area:</b>	<b>\$ 1,417,669,594</b>	<b>\$ 1,341,897,117</b>	<b>\$ 1,332,040,244</b>	<b>\$ 1,376,531,493</b>	<b>\$ 1,432,213,052</b>	<b>\$ 1,734,436,000</b>	<b>\$ 1,873,075,537</b>

FTE	2011	2012	2013	2014	2015	2016	2017
Public Safety	13,926.4	13,186.3	13,226.9	13,707.8	13,913.8	13,720.8	13,475.8
Finance and Administration	740.6	803.5	804.5	845.3	856.7	822.3	755.5
Property and Taxation	778.3	799.9	767.5	754.0	714.0	709.0	661.0
Economic Development	59.8	67.4	62.0	64.0	61.0	60.0	69.0
<b>Total General Fund FTE:</b>	<b>15,505.1</b>	<b>14,857.1</b>	<b>14,860.9</b>	<b>15,371.1</b>	<b>15,545.5</b>	<b>15,312.1</b>	<b>14,961.3</b>

## HEALTH ENTERPRISE FUND

The Health Fund shows a reduction of \$48.7 million in expenditures compared to FY2016. The primary driver of this decrease is a projected reduction of CountyCare enrollment of Affordable Care Act (ACA) adults, Family Health Plan (FHP) and Seniors and Persons with Disabilities (SPD) to nearly 142,500 members per month in FY2017, leading to a reduction in expenditures for this population and the health system overall. In FY2017, the Cook County Health and Hospitals System (CCHHS) will experience an increase in personnel costs related to cost of living increases negotiated in collective bargaining agreements, as well as a growth in the number of full-time employees in an effort to strengthen quality and safety, improve patient experience, enhance care management and pre-registration, expand the integration of behavioral health services while reducing overtime expenses. Furthermore, CCHHS will fund equipment purchases through the operating budget by exploring rental and leasing options.

Below is a seven-year history of appropriations, the local tax allocation for operations (excluding pension costs for CCHHS employees and debt service for CCHHS facilities), and full time equivalents (FTE) for the Health Enterprise Fund:

Appropriation	2011	2012	2013	2014	2015	2016	2017
Health Fund	\$ 911,860,231	\$ 894,133,047	\$ 963,658,515	\$ 1,125,717,196	\$ 1,535,512,488	\$ 1,640,352,195	\$ 1,591,680,790
CCHHS Tax Allocation	\$ 276,257,417	\$ 253,770,995	\$ 251,544,031	\$ 175,000,000	\$ 164,000,000	\$ 121,235,196	\$ 111,250,000

FTE	2011	2012	2013	2014	2015	2016	2017
Health Fund	6,638.1	7,057.8	6,668.1	6,744.1	6,746.6	6,735.7	6,864.9

## SPECIAL PURPOSE FUNDS, ELECTION FUND & GRANT EXPENDITURES

### SPECIAL PURPOSE FUNDS

In addition to the General Fund, the County's FY2017 Executive Budget Recommendation includes the budgets for other County funds. Special Purpose Funds are established for a specific and dedicated purpose, and are intended to be self-balancing. Total FY2017 expenditures in Special Purpose Funds are increasing by \$84.0 million over FY2016. This increase is primarily attributable to the \$27.1 million increase in required debt service payments on legacy debt. Though the County had limited debt issuance, and the total bonded debt outstanding is projected to decline between FY2011 and FY2017 by approximately \$744 million or 19.5%; debt service on legacy bonded indebtedness will continue to rise in coming years, with additional increases for new debt service related to bonds used to fund the County's multi-year Capital Plan. Also contributing is the shift of the majority of expenses associated with the Department of Transportation and Highways from the General Fund to the Motor Fuel Tax (MFT) Special Purpose Fund in FY2017 in support of implementing the County's Long Range Transportation Plan. FY2017 will be the first full year that no funds will be transferred from Motor Fuel Tax fund to pay for other eligible operational purposes besides transportation infrastructure related costs.

### ELECTION FUND

In FY2017, Election Fund expenditures are decreasing by \$20.6 million compared to FY2016. This decrease is driven by the fact that there is no Presidential Election in FY2017 along with a decreased number of precincts over the last five years.

**GRANT FUNDS**

The County receives grant funds from federal, state and private agencies for a variety of direct and indirect services provided under various program areas. In FY2017, grant funding will increase by \$33.1 million over FY2016. Additional details can be found in the Grants section of this document.

Below are seven year appropriation and FTE tables of each fund:

Appropriation	2011	2012	2013	2014	2015	2016	2017
Special Purpose Funds	\$ 512,114,292	\$ 520,106,395	\$ 497,973,957	\$ 503,290,234	\$ 540,295,656	\$ 574,921,131	\$ 658,939,244
Election Fund	\$ 19,683,175	\$ 41,606,648	\$ 19,712,485	\$ 40,227,484	\$ 19,931,005	\$ 42,651,700	\$ 22,003,627
Grants	\$ 185,029,746	\$ 148,928,355	\$ 134,433,126	\$ 162,452,203	\$ 221,181,140	\$ 224,810,533	\$ 257,947,797

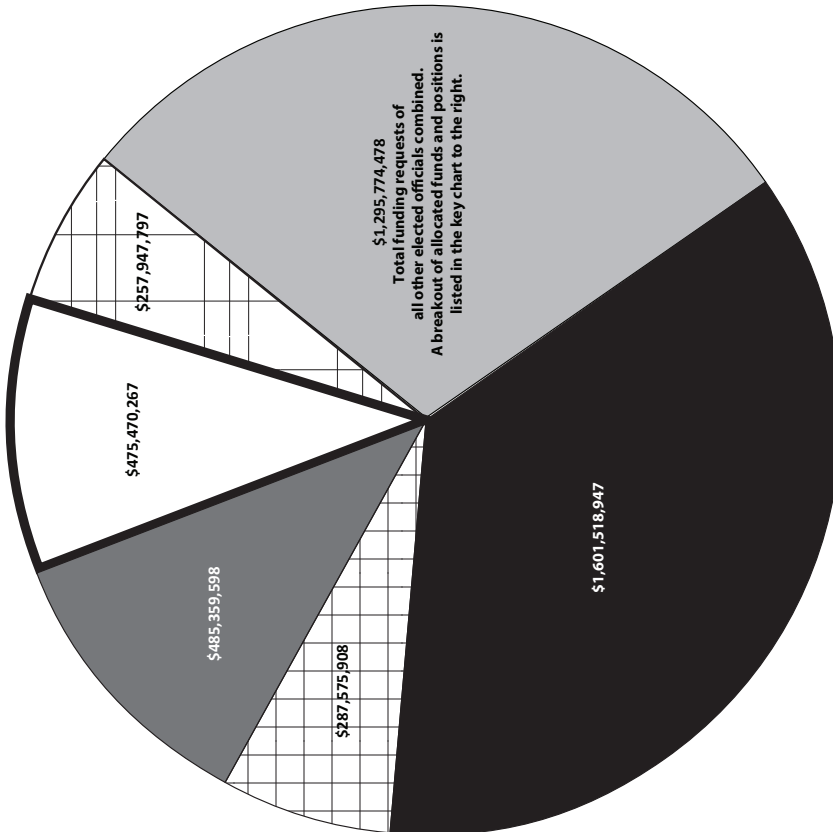
## 2017 EXECUTIVE BUDGET RECOMMENDATION SUMMARY

	2015 Appropriation	2016 Appropriation	2017 President's Recommendation	2017/2016 Change
<b><u>General Fund</u></b>				
Budget	\$ 1,432,213,052	\$ 1,734,436,000	\$ 1,873,075,537	\$ 138,639,537
Positions (FTE)	15,545.5	15,312.1	14,961.3	(350.8)
<b><u>Health Enterprise Fund</u></b>				
Budget	\$ 1,535,512,488	\$ 1,640,352,195	\$ 1,591,680,790	\$ (48,671,405)
Position ( FTE)	6,746.6	6,735.7	6,864.9	129.2
<b><u>Election Fund</u></b>				
Budget	\$ 19,931,005	\$ 42,651,700	\$ 22,003,627	\$ (20,648,073)
Position (FTE)	134.0	128.0	129.0	1.0
<b>Subtotal Budget</b>	<b>\$ 2,987,656,545</b>	<b>\$ 3,417,439,895</b>	<b>\$ 3,486,759,954</b>	<b>\$ 69,320,059</b>
<b>Subtotal FTE</b>	<b>22,426.1</b>	<b>22,175.8</b>	<b>21,955.2</b>	<b>(220.6)</b>
<b><u>Special Purpose Fund</u></b>				
Budget	\$ 540,295,656	\$ 574,921,131	\$ 658,939,244	\$ 84,018,113
Positions (FTE)	795.3	782.1	864.4	82.3
<b><u>Grants</u></b>				
Budget	\$ 221,181,140	\$ 224,810,533	\$ 257,947,797	\$ 33,137,264
Positions (FTE)	484.4	481.3	408.5	(72.8)
<b>Total Operating Funds</b>	<b>\$ 3,749,133,341</b>	<b>\$ 4,217,171,559</b>	<b>\$ 4,403,646,995</b>	<b>\$ 186,475,436</b>
<b>Total Positions (FTE)</b>	<b>23,705.8</b>	<b>23,439.2</b>	<b>23,228.1</b>	<b>(211.1)</b>
<b><u>Capital Improvement</u></b>				
Budget	\$ 252,189,007	\$ 321,545,658	\$ 424,858,753	\$ 103,313,095



# 2017 Cook County Executive Budget Recommendation

By Dollar Amounts, In Areas Of Funding



Health Enterprise Fund 6,917.9 FTE* \$1,601,518,947	County Treasurer Total 88.5 FTE* \$12,985,704
Cook County Board President Total* 2,315.9 FTE* \$287,575,908	Office of the Independent Inspector General Total 18 FTE* \$2,141,987
Land Bank Authority 14 FTE* \$27,060,000	Office of the Cook County Commissioners Total 88.1 FTE* \$8,978,685
Sheriff Total 6,624.3 FTE* \$624,580,160	Board of Review Total 125 FTE* \$10,904,092
Chief Judge Total 3,075.8 FTE* \$280,467,116	Board of Election Commissioners Total 4 FTE* \$1,089,581
Clerk of the Circuit Court Total 1,613.70 FTE* \$123,328,945	Public Administrator Total 17 FTE* \$1,393,586
State's Attorney Total 1,168.4 FTE* \$126,715,763	Fixed Charges Total <sup>1</sup> \$475,470,267
County Clerk Total 275 FTE* \$33,158,738	Grants Total <sup>2</sup> 408.5 FTE* \$257,947,797
County Assessor Total 331 FTE* \$30,247,039	Other Funds Total <sup>3</sup> \$485,359,598
Recorder of Deeds Total 143 FTE* \$12,723,082	

**\* FTE - Full Time Equivalent\***  
<sup>1</sup>Those accounts regarded as Fixed Charges are divided as Corporate or Department-490 at \$407,086,381 and Public Safety or Department-499, at \$68,383,886. The two departments are referred to as Fixed Charges and Special Purpose Appropriations (490-Corporate Fund and 499-Public Safety Fund) are for items or costs that cannot readily be distributed to any one department within the respective funds. These are costs that are attributed to the fund and contribute to the operations of all or some of the departments of the respective fund. Note, included in the 490-Corporate Funds is an appropriation of \$333,800,000 for additional pension funding.  
<sup>2</sup>Grants awarded to the County from Federal agencies at \$208,230,210, grants awarded to the County from State Agencies at \$41,007,656 and grants awarded through Public and Private Agencies at \$8,709,931.  
<sup>3</sup>Those accounts regarded as Other Funds subdivided as the Annuity and Benefits or Department 590 at \$208,236,206 and Bonds and Interest or Department 853 at \$277,133,392.

**\*The following bureaus and their departments fall under the President's Budget Appropriations:**  
**Offices Under The President:** Office of the President, Judicial Advisory Council, Department of Homeland Security and Emergency Management Agency  
**Bureau of Administration:** Office of the Chief Administrative Officer, Environmental Control, Medical Examiner, Department of Adoption and Family Supportive Services, Department of Transportation and Highways, MFT Illinois First (1st), Animal Control, County Law Library, Environmental Control Solid Waste Fee  
**Bureau of Finance:** Office of the Chief Financial Officer, Revenue, Risk Management, Budget and Management Services, County Comptroller, Contract Compliance, Enterprise Resource Planning, Chief Resource Agent, Self-Insurance Fund, Annuities and Benefits, Bond and Interest Fund  
**Bureau of Human Resources:** Department of Human Resources, Employee Appeals Board  
**Bureau of Technology:** Enterprise Technology, Geographic Information Systems  
**Department of Human Rights and Ethics:** Bureau of Economic Development: Planning of Development, Building and Zoning, Zoning Board of Appeals  
**Public Defender:** Bureau of Asset Management: Asset Management, Facilities



**SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND**

Funds	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015 Expenditures	FY 2015 Appropriations	FY 2016* Expd as of 09/26/16	FY 2016 Appropriations	FY 2017 Recommendations	Difference FY 17 - FY 16
<b>General Fund</b>										
Corporate Fund	\$138,573,743	\$145,088,233	\$154,014,912	\$161,054,801	\$161,050,770	\$180,417,906	\$284,737,657	\$446,702,718	\$544,267,763	\$97,565,045
Public Safety Fund	1,176,462,622	1,186,952,011	1,248,403,348	1,215,476,692	1,281,718,589	1,251,795,146	1,017,573,424	1,287,733,282	1,328,807,774	41,074,492
<b>Total General Fund</b>	<b>\$1,315,036,364</b>	<b>\$1,332,040,244</b>	<b>\$1,402,418,260</b>	<b>\$1,376,531,493</b>	<b>\$1,442,769,359</b>	<b>\$1,432,213,052</b>	<b>\$1,302,311,081</b>	<b>\$1,734,436,000</b>	<b>\$1,873,075,537</b>	<b>\$138,639,537</b>
<b>Enterprise Fund</b>										
Health Fund	961,668,679	963,658,515	1,370,808,744	1,125,717,196	1,525,621,970	1,535,512,488	1,420,027,543	1,640,352,195	1,591,680,790	(48,671,405)
<b>Total Enterprise Fund</b>	<b>\$961,668,679</b>	<b>\$963,658,515</b>	<b>\$1,370,808,744</b>	<b>\$1,125,717,196</b>	<b>\$1,525,621,970</b>	<b>\$1,535,512,488</b>	<b>\$1,420,027,543</b>	<b>\$1,640,352,195</b>	<b>\$1,591,680,790</b>	<b>\$(48,671,405)</b>
<b>Special Purpose and Election Funds</b>										
<b>Total Special Purpose and Election Funds</b>	<b>\$508,031,664</b>	<b>\$517,686,442</b>	<b>\$520,859,884</b>	<b>\$543,577,718</b>	<b>\$552,086,094</b>	<b>\$560,226,661</b>	<b>\$594,791,660</b>	<b>\$617,572,831</b>	<b>\$680,942,871</b>	<b>\$63,370,040</b>
Restricted Fund (Grants)**	134,433,126	134,433,126	162,462,203	162,462,203	221,181,140	221,181,140	224,810,533	224,810,533	257,947,797	33,137,264
<b>Total Operating Fund</b>	<b>\$2,919,169,834</b>	<b>\$2,947,818,327</b>	<b>\$3,456,539,091</b>	<b>\$3,208,218,610</b>	<b>\$3,741,658,563</b>	<b>\$3,749,133,341</b>	<b>\$3,541,940,817</b>	<b>\$4,217,171,559</b>	<b>\$4,403,646,995</b>	<b>\$186,475,436</b>
Capital Improvements***	74,987,002	372,020,827	53,346,136	328,711,894	99,652,750	252,189,007	27,538,464	321,545,658	424,858,753	103,313,095
<b>Grand Total</b>	<b>\$2,994,156,836</b>	<b>\$3,319,839,154</b>	<b>\$3,509,884,227</b>	<b>\$3,536,930,504</b>	<b>\$3,841,311,313</b>	<b>\$4,001,322,348</b>	<b>\$3,569,479,281</b>	<b>\$4,538,717,217</b>	<b>\$4,828,505,748</b>	<b>\$289,788,531</b>

\* FY 2013 - FY 2015 Expenditures are restated to match with Trial Balance. FY2016 Expenditures are as of 9/26/2016.

\*\*FY2016 Expenditures for Grants represents the FY2016 total Appropriation as Adjusted.

\*\*\*FY2017 Capital Improvements excludes capital purchases funded with operating dollars.

### SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND AND DEPARTMENT

Departments	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015 Expenditures	FY 2015 Appropriations	FY 2016* Expd as of 9/26/16	FY 2016 Appropriations	FY 2017 Recommendations	Difference FY 17 - FY 16
<b>General Fund</b>										
<b>Corporate Fund</b>										
002 Department of Human Rights and Ethics	\$667,333	\$843,238	\$590,201	\$776,602	\$634,575	\$795,895	\$674,683	\$815,762	\$942,645	\$126,883
007 Revenue	2,197,662	2,249,145	2,168,948	2,118,143	4,712,493	5,459,256	4,404,534	7,044,988	8,524,558	1,479,570
008 Risk Management	620,847	621,531	728,767	701,533	1,666,946	1,713,774	1,283,205	1,606,087	2,100,003	483,916
009 Enterprise Technology	4,656,122	5,185,049	4,029,635	4,259,744	11,945,509	12,981,437	10,762,759	14,057,116	18,719,224	4,662,108
010 Office of the President	1,420,874	1,569,999	1,557,427	1,569,999	1,766,373	1,762,656	1,570,362	1,982,892	2,207,512	224,620
011 Office of the Chief Administrative Officer	2,550,771	2,636,851	2,066,208	2,712,586	2,288,304	2,340,425	1,763,710	2,401,356	3,593,655	1,192,299
013 Planning and Development	578,607	499,686	925,888	1,055,426	962,546	1,130,070	907,747	1,023,036	997,688	(25,338)
014 Budget and Management Services	1,620,051	1,468,787	1,490,353	1,466,716	1,596,208	1,547,069	1,405,132	1,629,836	1,941,500	311,664
016 IT Solutions & Services	6,283,652	6,292,361	6,660,612	6,649,562	1,329	-	-	-	-	-
018 Office Of The Secretary To The Board of Commissioners	984,719	1,034,175	1,054,243	1,097,956	838,145	908,322	863,050	908,996	1,342,035	433,039
019 Employee Appeals Board	65,754	143,959	49,731	65,251	58,892	70,000	49,850	100,870	91,439	(9,431)
020 County Comptroller	2,699,700	2,734,833	2,923,212	2,997,468	3,037,741	3,120,646	2,508,495	3,250,938	3,733,582	482,644
021 Office of the Chief Financial Officer	1,014,771	1,015,010	1,080,040	1,112,619	996,407	1,002,325	812,311	1,015,913	1,318,983	303,070
022 Contract Compliance	658,274	640,588	758,829	770,724	770,484	782,026	681,030	859,325	1,036,953	177,628
026 Department of Administrative Hearings	1,152,273	1,223,074	1,127,156	1,232,356	1,143,086	1,240,008	981,317	1,315,813	1,475,167	159,354
027 Office of Economic Development	652,131	709,684	721,740	787,462	433,349	406,838	664,333	589,779	985,463	395,684
029 Office of Enterprise Resource Planning (ERP)	-	-	18,840	-	1,472,596	1,777,124	1,213,986	1,646,778	1,874,290	227,512
030 Office of the Chief Procurement Officer	3,040,460	2,466,916	2,624,426	2,754,224	2,717,667	2,790,064	2,266,332	2,923,075	3,421,315	498,240
031 Office of Asset Management	1,066,918	1,113,929	1,424,412	1,405,937	1,876,046	2,144,221	1,789,746	2,251,230	3,043,476	792,246
032 Department of Human Resources	3,393,087	3,569,611	4,000,333	3,985,686	4,074,542	4,170,784	3,283,282	4,295,374	5,058,482	763,108
040 County Assessor	22,240,079	22,737,234	23,072,443	24,624,799	22,067,770	24,438,754	18,864,241	24,647,431	28,759,757	2,112,326
060 Board of Review	8,319,285	8,226,970	8,364,264	8,233,141	8,644,360	8,506,129	7,256,095	8,965,108	10,904,092	1,938,984
060 County Treasurer	3,808,798	3,917,499	1,767,272	1,952,814	1,207,224	1,305,389	873,242	1,150,893	1,295,513	144,620
070 County Auditor	639,721	903,832	882,506	887,093	823,648	917,145	758,593	934,930	1,156,048	221,118
080 Office of the Independent Inspector General	1,347,514	1,713,509	1,722,459	1,772,838	1,596,435	1,843,297	1,459,783	2,032,335	2,141,987	109,652
081 First District-Office of the County Commissioner	357,472	358,976	358,976	358,726	345,063	386,403	287,063	378,176	425,045	46,869
082 Second District-Office of the County Commissioner	349,134	358,905	348,194	358,905	367,512	385,844	256,674	394,608	406,986	12,378
083 Third District-Office of the County Commissioner	290,407	359,007	306,424	358,820	313,642	386,050	259,964	397,793	443,007	45,214
084 Fourth District-Office of the County Commissioner	356,855	358,740	356,859	358,775	361,319	386,197	303,457	396,549	483,154	86,605
085 Fifth District-Office of the County Commissioner	357,610	358,558	357,065	358,558	382,654	386,227	306,460	397,347	519,632	122,285
086 Sixth District-Office of the County Commissioner	354,203	358,863	351,806	358,563	373,005	386,375	300,924	392,987	520,616	127,629
087 Seventh District-Office of the County Commissioner	340,367	359,052	332,532	359,052	370,002	386,052	306,669	396,957	437,773	40,816
088 Eighth District-Office of the County Commissioner	329,485	358,919	310,598	358,847	344,559	364,350	293,277	392,596	462,100	68,504
089 Ninth District-Office of the County Commissioner	357,830	358,683	359,579	358,683	391,902	386,110	308,707	395,415	416,885	21,470
090 Tenth District-Office of the County Commissioner	295,841	358,928	296,417	358,903	334,176	365,075	247,124	360,003	406,413	46,410
091 Eleventh District-Office of the County Commissioner	262,906	499,597	264,714	499,597	262,892	507,510	161,964	503,076	502,308	(768)

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND AND DEPARTMENT

Departments	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015 Expenditures	FY 2015 Appropriations	FY 2016* Expend as of 9/26/16	FY 2016 Appropriations	FY 2017 Recommendations	Difference FY 17 - FY 16
092 Twelfth District -Office of the County Commissioner	\$353,688	\$358,757	\$354,118	\$358,757	\$297,571	\$386,287	\$265,353	\$395,802	\$451,839	\$66,037
093 Thirteenth District -Office of the County Commissioner	339,048	358,865	343,505	358,692	350,577	386,095	285,272	399,616	465,439	65,823
094 Fourteenth District -Office of the County Commissioner	342,039	358,732	344,881	358,732	353,538	386,164	286,109	398,182	445,706	47,524
095 Fifteenth District -Office of the County Commissioner	342,250	358,824	334,299	358,824	285,984	386,544	184,346	393,986	423,121	29,135
096 Sixteenth District -Office of the County Commissioner	341,627	358,835	321,115	358,835	339,495	386,364	288,378	397,547	405,638	8,091
097 Seventeenth District -Office of the County Commissioner	357,595	358,778	358,204	358,846	381,306	386,068	311,270	398,993	420,988	21,995
110 County Clerk	7,475,940	7,371,477	7,203,649	7,628,320	7,653,036	7,516,624	6,720,404	8,250,150	10,561,484	2,311,334
130 Recorder of Deeds	5,183,817	5,555,564	5,068,584	5,686,120	5,335,062	5,484,174	4,166,022	5,246,777	6,782,074	1,535,297
160 Building and Zoning	3,245,884	3,200,340	3,175,277	3,184,227	3,307,133	3,389,293	2,767,786	3,338,790	4,125,420	786,630
161 Department of Environmental Control	1,582,002	1,613,155	1,640,827	1,637,725	1,386,616	1,586,956	1,344,744	1,639,172	2,014,574	375,402
170 Zoning Board of Appeals	395,296	427,413	379,238	423,817	404,306	424,721	346,777	461,143	546,881	85,738
452 Veterans' Assistance Commission	-	-	395,135	400,000	400,000	400,000	555,522	575,000	-	(575,000)
490 Fixed Charges and Special Purpose Appropriations - Corporate	37,280,164	40,784,692	52,782,497	55,139,935	53,574,573	65,988,238	192,707,028	327,583,377	407,086,381	79,503,004
500 Department of Transportation and Highways	6,022,879	6,377,733	5,860,453	5,723,843	5,802,172	5,830,891	4,475,545	5,368,815	848,922	(4,519,893)
<b>Total Corporate Fund</b>	<b>\$138,573,743</b>	<b>\$145,088,233</b>	<b>\$154,014,912</b>	<b>\$161,054,801</b>	<b>\$161,050,770</b>	<b>\$180,417,906</b>	<b>\$284,737,657</b>	<b>\$446,702,718</b>	<b>\$544,267,763</b>	<b>\$97,565,045</b>
<b>Public Safety Fund</b>										
200 Department of Facilities Management	35,044,130	34,782,227	35,383,687	35,198,174	45,083,353	44,578,769	36,442,928	44,246,399	53,552,023	9,305,624
205 Justice Advisory Council	433,059	438,332	462,341	422,948	465,457	556,096	451,747	551,455	669,673	118,218
210 Office of the Sheriff	3,339,849	3,144,121	5,047,837	4,821,103	4,139,657	4,357,154	1,842,951	2,265,629	2,426,850	161,221
211 Department of Fiscal Administration and Support Services	14,169,750	14,222,245	-	-	-	-	-	-	-	-
212 Sheriff's Women's Justice Programs	8,424,457	8,002,420	-	-	-	-	-	-	-	-
214 Sheriff's Administration	-	-	14,240,872	13,970,050	11,577,483	12,557,868	7,250,301	9,821,744	28,245,473	18,423,729
216 Office of Professional Review, Professional Integrity & Special Investigations	-	-	-	-	4,105,095	4,439,846	4,756,114	6,124,647	8,734,975	2,610,328
217 Information Technology	-	-	4,080,945	4,311,541	4,842,206	6,351,990	14,081,226	21,109,764	12,270,553	(8,839,211)
230 Court Services Division	88,012,377	85,532,064	85,094,812	85,745,311	83,965,226	84,808,693	67,384,781	87,666,583	100,674,978	13,008,395
231 Police Department	47,049,768	42,724,556	52,514,415	48,029,191	53,941,462	53,767,568	45,174,187	57,059,457	66,707,120	9,647,663
236 Reentry and Diversion Programs	23,757,277	21,914,652	-	-	-	-	-	-	-	-
239 Department of Corrections	287,190,898	266,292,793	340,275,032	303,783,283	338,391,359	325,465,357	266,243,811	327,264,131	401,082,781	73,818,650
249 Sheriff's Merit Board	1,724,550	1,682,497	1,753,703	1,795,358	1,686,940	1,772,851	1,355,284	2,040,012	2,222,460	182,448
250 State's Attorney	92,383,031	90,678,192	95,565,498	93,229,590	100,316,887	99,232,559	82,880,554	103,747,610	123,195,674	19,448,064
259 Medical Examiner	7,975,093	8,339,093	9,549,292	10,428,262	9,964,256	10,477,537	8,565,582	10,981,754	13,647,380	2,665,626
260 Public Defender	54,262,671	55,588,055	56,153,520	55,275,450	60,172,258	61,060,441	51,682,532	64,940,872	75,887,147	10,946,275
265 Department of Homeland Security and Emergency Management - General Fund	680,799	963,906	906,532	1,359,351	2,514,163	2,096,328	2,180,777	2,066,102	1,709,893	(356,209)
280 Adult Probation Department	34,691,438	34,034,051	36,983,178	38,154,317	39,902,707	38,488,248	34,127,925	43,608,245	50,709,111	7,100,866
300 Judiciary	10,471,006	9,765,924	9,339,311	10,691,946	9,706,479	10,305,468	10,656,542	13,683,358	14,746,170	1,062,812
305 Public Guardian	17,310,206	17,598,381	17,640,191	17,468,075	17,636,263	17,777,309	14,424,727	18,253,972	22,534,263	4,280,291

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND AND DEPARTMENT

Departments	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015 Expenditures	FY 2015 Appropriations	FY 2016* Expd as of 9/26/16	FY 2016 Appropriations	FY 2017 Recommendations	Difference FY 17 - FY 16
310 Office of the Chief Judge	\$29,698,339	\$30,408,267	\$30,672,765	\$30,516,519	\$37,527,714	\$37,389,335	\$31,087,651	\$39,950,515	\$43,207,837	\$3,257,322
312 Forensic Clinical Services	2,088,181	2,476,984	2,132,796	2,579,362	2,226,303	2,560,690	1,999,693	2,889,809	3,153,584	283,775
313 Social Service	10,315,700	10,203,578	10,461,277	10,505,600	10,409,310	10,377,477	6,918,627	9,637,904	9,982,659	344,755
326 Juvenile Probation and Court Services	30,613,318	30,869,909	31,928,969	31,660,029	35,638,382	33,489,795	30,501,022	37,158,149	47,354,942	10,196,793
335 Clerk of the Circuit Court - Office of the Clerk	75,229,755	73,176,171	75,371,784	74,929,106	79,841,975	77,896,396	64,877,299	82,643,016	103,752,464	21,109,448
390 Public Administrator	964,692	1,143,832	978,492	1,097,074	971,378	1,109,485	888,089	1,111,234	1,393,586	282,352
440 Juvenile Temporary Detention Center ***	39,877,880	41,928,602	49,312,256	50,842,085	54,537,019	53,269,139	47,856,571	57,920,297	71,642,899	13,722,602
451 Department of Adoption & Family Supportive Services	667,874	688,361	716,515	682,102	684,768	736,391	507,756	738,807	919,393	180,586
499 Fixed Charges and Special Purpose Appropriations - Public Safety	260,086,523	300,352,598	281,838,326	287,980,665	271,470,689	256,862,356	183,532,747	240,251,817	68,383,886	(171,867,931)
<b>Total Public Safety Fund</b>	<b>\$1,176,462,622</b>	<b>\$1,186,952,011</b>	<b>\$1,248,403,348</b>	<b>\$1,215,476,692</b>	<b>\$1,281,716,589</b>	<b>\$1,251,795,146</b>	<b>\$1,077,573,424</b>	<b>\$1,287,733,282</b>	<b>\$1,328,807,774</b>	<b>\$41,074,492</b>
<b>Total General Fund</b>	<b>\$1,315,036,364</b>	<b>\$1,322,040,244</b>	<b>\$1,402,418,260</b>	<b>\$1,376,531,493</b>	<b>\$1,442,769,359</b>	<b>\$1,432,213,052</b>	<b>\$1,302,311,081</b>	<b>\$1,734,436,000</b>	<b>\$1,873,075,537</b>	<b>\$138,639,537</b>
<b>Enterprise Funds</b>										
<b>Health Fund</b>										
240 Cermak Health Services of Cook County	40,805,768	40,864,509	41,436,925	46,630,843	54,819,143	56,418,755	50,113,396	65,591,831	68,923,753	3,331,922
241 Health Services - JTDC	3,135,295	3,876,005	3,027,249	3,910,387	3,119,150	3,756,473	2,728,838	3,798,200	3,804,453	6,253
890 Health System Administration	170,258,017	154,886,527	176,687,609	189,471,395	113,201,692	118,613,901	97,280,512	113,488,087	109,566,435	(3,919,652)
891 Provident Hospital of Cook County	45,210,051	49,475,456	44,812,724	48,357,796	50,069,549	52,388,141	40,444,007	46,844,425	47,525,405	680,990
893 Ambulatory and Community Health Network of Cook County	48,151,861	51,815,924	43,732,685	51,465,467	56,925,644	59,280,037	50,268,588	78,815,125	78,341,746	(473,379)
894 Ruth M. Rohnstein CORE Center	11,012,413	11,698,210	11,369,169	11,753,051	11,862,479	11,745,097	10,609,230	12,183,198	12,835,145	651,947
895 Department of Public Health	12,001,916	16,107,119	12,654,618	14,450,251	9,867,199	11,278,735	7,960,121	10,836,201	10,797,890	(38,311)
896 Managed Care	103,376,957	96,164,900	489,401,621	190,804,289	568,560,247	566,867,323	606,862,432	646,044,653	547,783,028	(98,261,625)
897 John H. Stroger, Jr. Hospital of Cook County	416,111,006	425,624,711	443,286,304	445,202,520	525,453,234	525,236,650	466,086,557	544,088,008	591,114,778	47,026,770
898 Oak Forest Health Center of Cook County	11,002,025	12,438,287	10,519,096	11,216,096	11,050,069	11,069,970	9,171,620	10,388,027	8,055,747	(2,332,280)
899 Fixed Charges and Special Purpose Appropriations - Health	100,603,370	100,706,267	93,884,273	112,455,101	120,693,563	118,857,406	78,502,262	108,274,440	112,930,410	4,655,970
<b>Total Health Fund</b>	<b>\$961,668,679</b>	<b>\$963,658,515</b>	<b>\$1,370,808,744</b>	<b>\$1,125,717,196</b>	<b>\$1,525,621,970</b>	<b>\$1,535,512,468</b>	<b>\$1,420,027,543</b>	<b>\$1,640,352,195</b>	<b>\$1,591,660,790</b>	<b>\$(48,671,405)</b>
<b>Total Enterprise Fund</b>	<b>\$961,668,679</b>	<b>\$963,658,515</b>	<b>\$1,370,808,744</b>	<b>\$1,125,717,196</b>	<b>\$1,525,621,970</b>	<b>\$1,535,512,468</b>	<b>\$1,420,027,543</b>	<b>\$1,640,352,195</b>	<b>\$1,591,660,790</b>	<b>\$(48,671,405)</b>
<b>Special Purpose and Election Funds</b>										
<b>Election Fund</b>										
524 County Clerk - Elections Division Fund	18,331,669	18,804,383	21,067,629	24,038,039	17,718,017	18,867,847	17,221,442	24,790,823	20,914,046	(3,876,577)
525 Board of Election Commissioners - Election Fund	1,881,057	908,102	12,444,349	16,189,445	923,062	1,063,158	10,276,089	17,861,077	1,089,581	(16,771,496)
<b>Total Election Fund</b>	<b>\$20,212,726</b>	<b>\$19,712,485</b>	<b>\$33,511,978</b>	<b>\$40,227,484</b>	<b>\$18,641,079</b>	<b>\$19,931,005</b>	<b>\$27,497,531</b>	<b>\$42,651,700</b>	<b>\$22,003,627</b>	<b>\$(20,648,073)</b>
<b>Special Purpose Funds</b>										
501 MFT Illinois First (1st)	20,490,985	21,960,729	20,959,521	22,748,938	22,642,606	23,504,319	18,003,644	25,925,235	48,214,617	22,289,382
510 Animal Control Department	3,033,245	3,411,065	3,133,226	3,462,832	3,171,108	4,095,046	2,292,394	3,606,405	4,545,521	939,116
527 County Recorder Document Storage System Fund	2,898,925	3,231,719	3,964,562	4,771,195	5,297,898	5,723,112	3,785,017	4,925,288	3,889,560	(1,035,728)
528 Clerk of the Circuit Court Automation Fund	10,999,712	9,336,276	10,996,403	10,617,929	8,894,462	9,551,479	7,079,490	10,314,789	9,900,042	(414,747)

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND AND DEPARTMENT

Departments	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015 Expenditures	FY 2015 Appropriations	FY 2015 Expend as of 9/26/16	FY 2016 Appropriations	FY 2017 Recommendations	Difference FY 17 - FY 16
529 Clerk of the Circuit Court Document Storage Fund	\$9,595,946	\$9,409,941	\$9,598,617	\$9,842,419	\$8,535,855	\$8,313,539	\$6,512,522	\$8,979,522	\$8,687,391	\$(282,131)
530 Cook County Law Library	4,915,392	6,846,942	5,194,223	6,003,918	4,875,843	5,421,021	3,620,973	4,929,020	4,891,570	(37,450)
531 Circuit Court - Illinois Dispute Resolution Fund	200,000	280,000	221,560	225,000	177,074	295,000	192,177	251,503	196,547	(54,956)
532 Adult Probation/Probation Service Fee Fund	4,669,150	5,887,346	4,250,502	4,324,052	3,823,273	4,427,766	3,512,844	4,165,940	6,055,156	1,889,316
533 County Clerk - Automation Fund	1,045,637	1,398,057	1,244,196	1,573,300	1,348,488	1,401,860	1,235,403	1,579,042	1,683,208	104,166
534 County Treasurer - Tax Sales Automation Fund	9,223,811	9,749,966	7,753,782	9,605,533	10,246,833	10,483,791	7,660,780	11,137,938	11,690,191	552,253
535 Intergovernmental Agreement/ETSB	3,956,434	3,141,002	1,190,662	1,141,335	1,742,423	1,552,805	1,499,492	3,106,103	1,917,470	(1,188,633)
538 Juvenile Probation - Supplementary Officers	4,084,378	4,484,285	3,447,877	3,240,516	-	-	-	-	-	-
541 Social Service/Probation and Court Services Fund	3,053,652	3,190,049	2,349,586	2,944,994	2,730,931	2,943,071	4,199,881	4,415,891	6,855,592	2,439,701
542 Self - Insurance Fund	-	-	(1,817)	-	(810)	-	40,526,171	-	-	-
544 Lead Poisoning Prevention Fund	891,509	1,872,298	850,764	1,227,088	908,733	1,204,656	730,164	1,398,334	4,142,223	2,743,889
545 Geographic Information Systems	10,823,756	13,272,532	9,809,022	15,461,850	19,086,566	20,165,337	4,014,822	18,215,604	12,733,799	(5,481,805)
546 Sheriff's Youthful Offender Alcohol & Drug Education	-	2,400	-	2,400	-	-	-	-	-	-
561 State's Attorney Narcotics Forfeiture	4,067,345	4,117,230	4,095,016	4,227,001	4,086,879	4,380,216	2,821,111	4,171,887	3,382,089	(789,798)
562 State's Attorney Bad Check Diversion Program	189,471	200,000	55,857	67,000	-	-	-	-	-	-
564 TB Sanitarium District	4,147,953	5,666,828	4,538,812	6,546,902	3,813,814	5,581,785	2,825,706	5,982,153	5,695,934	(286,219)
567 Clerk of the Circuit Court Administrative Fund	738,531	631,571	783,081	730,369	825,687	735,842	663,243	867,449	739,048	(128,401)
570 GIS Fee Fund	2,596,491	2,638,445	3,234,203	3,599,488	2,051,069	2,496,691	1,353,942	2,169,922	1,594,331	(575,591)
571 Rental Housing Support Fee Fund	351,980	346,506	576,867	576,867	286,000	286,000	387	280,749	457,117	176,368
572 Children's Waiting Room Revenue Fund	1,913,923	1,934,515	2,849,345	3,085,407	2,076,790	2,427,159	1,828,227	2,675,642	2,724,924	49,282
573 Women's Justice Services Fund	55,000	55,000	65,000	65,000	64,399	65,000	-	40,000	20,000	(20,000)
574 Mental Health Special Revenue Fund	1,200,000	1,175,000	1,035,000	1,035,000	800,000	800,000	467,820	701,539	701,254	(285)
575 Peer Court Special Revenue Fund	565,000	1,130,000	1,093,690	1,095,000	450,000	450,000	300,861	301,148	301,107	(41)
576 Drug Court Special Revenue Fund	700,000	650,000	510,000	510,000	400,000	400,000	200,934	301,246	301,071	(175)
577 Vehicle Purchase Fund	-	200,000	-	-	399,175	500,000	-	500,000	277,500	(222,500)
579 Assessor Special Revenue Fund	532,682	750,000	709,368	750,000	750,000	750,000	-	815,000	815,000	-
580 Clerk of the Circuit Court Electronic Citation Fund	323,775	450,000	450,000	450,000	274,768	450,000	75,000	300,000	250,000	(50,000)
583 State's Attorney Records Automation Fund	100,000	100,000	158,000	158,000	88,325	158,000	34,810	158,000	138,000	(20,000)
584 PD Records Automation Fund	100,000	100,000	158,000	158,000	158,000	158,000	-	158,000	138,000	(20,000)
585 Environmental Control Solid Waste Fee	-	-	-	-	241,945	337,693	82,219	517,590	559,102	41,512
586 Cook County Land Bank Authority	-	-	-	1,000,000	5,410,412	3,450,000	6,149,474	6,407,671	27,060,000	20,652,329
587 Section 108 Loan Program	-	-	-	-	-	-	-	-	350,000	350,000
588 Erroneous Homestead Exemption Recovery Fund	-	-	-	-	-	-	-	-	2,672,282	2,672,282
590 Annuity and Benefits	192,969,505	192,969,505	194,668,229	194,668,229	192,786,468	192,786,468	195,622,621	195,622,621	208,226,206	12,603,585
853 Bond and Interest	187,384,752	187,384,752	187,384,752	187,384,752	225,000,000	225,000,000	250,000,000	250,000,000	277,133,392	27,133,392
<b>Total Special Purpose Funds</b>	<b>\$487,818,938</b>	<b>\$497,973,957</b>	<b>\$487,347,907</b>	<b>\$503,290,234</b>	<b>\$533,445,015</b>	<b>\$540,295,656</b>	<b>\$567,292,129</b>	<b>\$574,921,131</b>	<b>\$658,939,244</b>	<b>\$84,018,113</b>
<b>Total Special Purpose and Election Funds</b>	<b>\$508,031,664</b>	<b>\$517,686,442</b>	<b>\$520,859,884</b>	<b>\$543,517,718</b>	<b>\$552,086,094</b>	<b>\$560,226,661</b>	<b>\$594,791,660</b>	<b>\$617,572,831</b>	<b>\$680,942,871</b>	<b>\$63,370,040</b>

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND AND DEPARTMENT

Departments	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015 Expenditures	FY 2015 Appropriations	FY 2016* Expd as of 9/26/16	FY 2016 Appropriations	FY 2017 Recommendations	Difference FY 17 - FY 16
Restricted Fund (Grants)**	134,433,126	134,433,126	162,452,203	162,452,203	221,181,140	221,181,140	224,810,533	224,810,533	257,947,797	33,137,264
<b>Total Operating Fund</b>	<b>\$2,919,169,834</b>	<b>\$2,947,818,327</b>	<b>\$3,456,539,091</b>	<b>\$3,208,218,610</b>	<b>\$3,741,658,563</b>	<b>\$3,749,133,341</b>	<b>\$3,541,940,817</b>	<b>\$4,217,171,559</b>	<b>\$4,403,646,995</b>	<b>\$186,475,436</b>
Capital Improvements***	74,987,002	372,020,827	53,345,136	328,711,894	99,652,750	252,189,007	27,538,464	321,545,668	424,868,753	103,313,095
<b>Grand Total</b>	<b>\$2,994,156,836</b>	<b>\$3,319,839,154</b>	<b>\$3,509,884,227</b>	<b>\$3,536,930,504</b>	<b>\$3,841,311,313</b>	<b>\$4,001,322,348</b>	<b>\$3,569,479,281</b>	<b>\$4,538,717,217</b>	<b>\$4,828,505,748</b>	<b>\$289,788,531</b>

\* FY 2013 - FY 2015 Expenditures are restated to match with Trial Balance. FY2016 Expenditures are as of 9/26/2016.

\*\*FY2016 Expenditures for Grants represents the FY2016 total Appropriation as Adjusted.

\*\*\*FY2017 Capital Improvements excludes capital purchases funded with operating dollars.

**SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER**

Control Officers	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015 Expenditures	FY 2015 Appropriations	FY 2016* Expend as of 9/26/16	FY 2016 Appropriations	FY 2017 Recommendations	Difference FY 17 - FY 16
<b>General Fund</b>										
Offices Under the President	\$145,268,695	\$148,306,598	\$150,055,947	\$151,645,030	\$172,763,223	\$176,888,826	\$146,449,681	\$184,078,407	\$216,143,299	\$32,064,892
Elected and Appointed Officials	\$872,400,982	\$842,596,356	\$917,741,489	\$881,765,863	\$944,960,874	\$932,473,632	\$779,621,725	\$982,522,399	\$1,181,461,971	\$198,939,572
Fixed Charges	\$297,366,688	\$341,137,290	\$334,620,823	\$343,120,600	\$325,045,262	\$322,850,594	\$376,239,775	\$567,835,194	\$475,470,267	\$(92,364,927)
<b>Total General Fund</b>	<b>\$1,315,036,364</b>	<b>\$1,332,040,244</b>	<b>\$1,402,418,260</b>	<b>\$1,376,531,493</b>	<b>\$1,442,769,359</b>	<b>\$1,432,213,052</b>	<b>\$1,302,311,081</b>	<b>\$1,734,436,000</b>	<b>\$1,873,075,537</b>	<b>\$138,639,537</b>
<b>Enterprise Fund</b>										
Cook County Health & Hospital Systems Board	\$961,668,679	\$963,659,515	\$1,370,808,744	\$1,125,717,196	\$1,525,621,970	\$1,535,512,488	\$1,420,027,543	\$1,640,352,195	\$1,591,680,790	\$(48,671,405)
<b>Total Enterprise Fund</b>	<b>\$961,668,679</b>	<b>\$963,659,515</b>	<b>\$1,370,808,744</b>	<b>\$1,125,717,196</b>	<b>\$1,525,621,970</b>	<b>\$1,535,512,488</b>	<b>\$1,420,027,543</b>	<b>\$1,640,352,195</b>	<b>\$1,591,680,790</b>	<b>\$(48,671,405)</b>
<b>Special Purpose and Election Funds</b>										
Offices Under the President	\$39,363,379	\$45,591,368	\$39,252,174	\$47,825,538	\$50,175,259	\$53,881,416	\$66,540,223	\$53,351,854	\$71,432,609	\$18,080,755
Cook County Health & Hospital Systems Board	\$5,039,462	\$7,539,124	\$5,389,576	\$7,773,910	\$4,722,548	\$6,786,441	\$3,555,870	\$7,380,487	\$9,838,157	\$2,457,670
Elected and Appointed Officials	\$83,274,567	\$84,201,693	\$94,165,153	\$104,865,289	\$73,991,407	\$78,522,336	\$70,923,472	\$104,810,198	\$87,252,507	\$(17,557,691)
Cook County Land Bank Authority	\$-	\$-	\$-	\$1,000,000	\$5,410,412	\$3,450,000	\$6,149,474	\$6,407,671	\$27,060,000	\$20,652,329
Fixed Charges	\$380,354,257	\$380,354,257	\$382,052,981	\$382,052,981	\$417,786,468	\$417,786,468	\$445,622,621	\$445,622,621	\$485,359,598	\$39,736,977
<b>Total Special Purpose and Election Funds</b>	<b>\$508,031,664</b>	<b>\$517,686,442</b>	<b>\$520,559,884</b>	<b>\$543,517,718</b>	<b>\$552,086,094</b>	<b>\$560,226,661</b>	<b>\$594,791,660</b>	<b>\$617,572,831</b>	<b>\$680,942,871</b>	<b>\$63,370,040</b>
Restricted Fund (Grants)**	\$134,433,126	134,433,126	162,452,203	\$162,452,203	221,181,140	221,181,140	224,810,533	224,810,533	257,947,797	33,137,264
<b>Total Operating Fund</b>	<b>\$2,919,169,834</b>	<b>\$2,947,816,327</b>	<b>\$3,456,539,091</b>	<b>\$3,208,218,610</b>	<b>\$3,741,658,563</b>	<b>\$3,749,133,341</b>	<b>\$3,541,940,817</b>	<b>\$4,217,171,559</b>	<b>\$4,403,646,995</b>	<b>\$186,475,436</b>
Capital Improvements***	74,987,002	372,020,827	53,345,136	328,711,894	99,652,750	252,189,007	27,538,464	321,546,658	424,888,753	103,313,095
<b>Grand Total</b>	<b>\$2,994,156,836</b>	<b>\$3,319,839,154</b>	<b>\$3,509,884,227</b>	<b>\$3,536,930,504</b>	<b>\$3,841,311,313</b>	<b>\$4,001,322,348</b>	<b>\$3,569,479,281</b>	<b>\$4,538,717,217</b>	<b>\$4,828,595,748</b>	<b>\$289,786,531</b>

\* FY 2013 - FY 2015 Expenditures are restated to match with Trial Balance. FY2016 Expenditures are as of 9/26/2016.

\*\*FY2016 Expenditures for Grants represents the FY2016 total Appropriation as Adjusted.

\*\*\*FY2017 Capital Improvements excludes capital purchases funded with operating dollars.

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT

	FY 2013	FY 2013	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016*	FY 2016	FY 2017	Difference
	Expenditures	Appropriations	Expenditures	Appropriations	Appropriations	Expenditures	Expd as of 9/26/16	Appropriations	Recommendations	FY 17 - FY 16
<b>General Fund</b>										
<b>Offices Under the President</b>										
<b>President</b>										
010 Office of the President	\$1,420,874	\$1,569,999	\$1,557,427	\$1,569,999	\$1,766,373	\$1,762,656	\$1,570,362	\$1,982,892	\$2,207,512	\$224,620
205 Justice Advisory Council	433,059	438,332	462,341	422,948	465,457	556,096	451,747	551,455	669,673	118,218
265 Department of Homeland Security and Emergency Management - General Fund	680,799	963,906	906,532	1,359,351	2,514,163	2,096,328	2,180,777	2,066,102	1,709,893	(356,209)
<b>Total President</b>	<b>\$2,534,732</b>	<b>\$2,972,237</b>	<b>\$2,926,300</b>	<b>\$3,352,298</b>	<b>\$4,745,992</b>	<b>\$4,415,080</b>	<b>\$4,202,886</b>	<b>\$4,600,449</b>	<b>\$4,587,078</b>	<b>\$(13,371)</b>
<b>Chief Administrative Officer</b>										
011 Office of the Chief Administrative Officer	2,550,771	2,636,851	2,066,208	2,712,586	2,288,304	2,340,425	1,763,710	2,401,356	3,593,655	1,192,299
161 Department of Environmental Control	1,562,002	1,613,155	1,640,827	1,637,725	1,386,616	1,586,596	1,344,744	1,639,172	2,014,574	375,402
259 Medical Examiner	7,975,093	8,339,093	9,549,292	10,428,262	9,964,256	10,477,537	8,565,582	10,981,754	13,647,380	2,665,626
451 Department of Adoption & Family Supportive Services	667,874	688,361	715,515	682,102	684,768	736,391	507,756	738,807	919,393	180,586
500 Department of Transportation and Highways	6,022,879	6,377,733	5,860,453	5,723,843	5,802,172	5,830,891	4,475,545	5,368,815	846,922	(4,519,893)
<b>Total Chief Administrative Officer</b>	<b>\$18,778,619</b>	<b>\$19,655,193</b>	<b>\$19,832,286</b>	<b>\$21,184,518</b>	<b>\$20,126,115</b>	<b>\$20,971,840</b>	<b>\$16,657,337</b>	<b>\$21,129,904</b>	<b>\$21,023,924</b>	<b>\$(105,980)</b>
<b>Chief Financial Officer</b>										
007 Revenue	2,197,662	2,249,145	2,168,948	2,118,143	4,712,493	5,459,256	4,404,534	7,044,988	8,524,558	1,479,570
008 Risk Management	620,847	621,531	728,767	701,533	1,666,946	1,713,774	1,283,205	1,606,087	2,100,003	493,916
014 Budget and Management Services	1,620,051	1,468,787	1,490,353	1,466,716	1,596,208	1,547,069	1,405,132	1,629,836	1,941,500	311,664
020 County Comptroller	2,699,700	2,734,833	2,923,212	2,997,468	3,037,741	3,120,646	2,508,495	3,250,938	3,733,582	482,644
021 Office of the Chief Financial Officer	1,014,771	1,015,010	1,080,040	1,112,619	996,407	1,002,325	812,311	1,015,913	1,318,983	303,070
022 Contract Compliance	658,274	640,588	758,829	770,724	770,484	782,026	681,030	859,325	1,036,953	177,628
029 Office of Enterprise Resource Planning (ERP)	-	-	18,840	-	1,472,596	1,771,124	1,213,986	1,646,778	1,874,290	227,512
030 Office of the Chief Procurement Officer	3,040,460	2,466,916	2,624,426	2,754,224	2,717,667	2,790,064	2,266,332	2,923,075	3,421,315	498,240
<b>Total Chief Financial Officer</b>	<b>\$11,851,765</b>	<b>\$11,196,810</b>	<b>\$11,793,414</b>	<b>\$11,921,427</b>	<b>\$16,970,543</b>	<b>\$18,192,284</b>	<b>\$14,577,025</b>	<b>\$19,976,940</b>	<b>\$23,951,184</b>	<b>\$3,974,244</b>
<b>Chief of Human Resources</b>										
019 Employee Appeals Board	65,754	143,959	49,731	65,251	58,892	70,000	49,850	100,870	91,439	(9,431)
032 Department of Human Resources	3,393,087	3,569,611	4,000,333	3,985,686	4,074,542	4,170,784	3,283,282	4,295,374	5,058,482	763,108
<b>Total Chief of Human Resources</b>	<b>\$3,458,841</b>	<b>\$3,713,570</b>	<b>\$4,050,064</b>	<b>\$4,050,937</b>	<b>\$4,133,434</b>	<b>\$4,240,784</b>	<b>\$3,333,132</b>	<b>\$4,390,244</b>	<b>\$5,149,921</b>	<b>\$753,677</b>
<b>Chief Information Officer</b>										
009 Enterprise Technology	4,656,122	5,185,049	4,029,635	4,259,744	11,945,509	12,981,437	10,762,759	14,057,116	18,719,224	4,662,108
016 IT Solutions & Services	6,283,652	6,292,361	6,660,612	6,649,562	1,329	-	-	-	-	-
<b>Total Chief Information Officer</b>	<b>\$10,939,774</b>	<b>\$11,477,410</b>	<b>\$10,690,248</b>	<b>\$10,909,306</b>	<b>\$11,946,838</b>	<b>\$12,981,437</b>	<b>\$10,762,759</b>	<b>\$14,057,116</b>	<b>\$18,719,224</b>	<b>\$4,662,108</b>
<b>Chief of Economic Development</b>										
013 Planning and Development	578,607	499,886	925,888	1,055,426	962,546	1,130,070	907,747	1,023,036	997,698	(25,338)
027 Office of Economic Development	652,131	709,684	721,740	787,462	433,349	406,838	664,333	589,779	985,463	385,684
160 Building and Zoning	3,245,884	3,200,340	3,175,277	3,184,227	3,307,133	3,389,293	2,767,786	3,338,790	4,125,420	786,630
170 Zoning Board of Appeals	385,296	427,413	379,238	423,817	404,306	424,721	346,777	481,143	546,881	85,738
<b>Total Chief of Economic Development</b>	<b>\$4,871,919</b>	<b>\$4,837,123</b>	<b>\$5,202,143</b>	<b>\$5,450,932</b>	<b>\$5,107,334</b>	<b>\$5,350,922</b>	<b>\$4,686,643</b>	<b>\$5,412,748</b>	<b>\$6,655,462</b>	<b>\$1,242,714</b>
<b>County Auditor</b>										



**SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT**

	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015 Expenditures	FY 2015 Appropriations	FY 2016* Expd as of 9/26/16	FY 2016 Appropriations	FY 2017 Recommendations	Difference FY 17 - FY 16
070 County Auditor	\$639,721	\$903,832	\$882,506	\$887,093	\$823,648	\$823,648	\$758,593	\$934,930	\$1,156,048	\$221,118
<b>Total County Auditor</b>	<b>\$639,721</b>	<b>\$903,832</b>	<b>\$882,506</b>	<b>\$887,093</b>	<b>\$823,648</b>	<b>\$823,648</b>	<b>\$758,593</b>	<b>\$934,930</b>	<b>\$1,156,048</b>	<b>\$221,118</b>
<b>Public Defender</b>										
260 Public Defender	54,262,671	55,588,055	56,153,520	55,275,450	60,172,288	61,060,441	51,682,532	64,940,872	75,887,147	10,946,275
<b>Total Public Defender</b>	<b>\$54,262,671</b>	<b>\$55,588,055</b>	<b>\$56,153,520</b>	<b>\$55,275,450</b>	<b>\$60,172,288</b>	<b>\$61,060,441</b>	<b>\$51,682,532</b>	<b>\$64,940,872</b>	<b>\$75,887,147</b>	<b>\$10,946,275</b>
<b>Administrative Hearings</b>										
026 Department of Administrative Hearings	1,152,273	1,223,074	1,127,156	1,232,356	1,143,086	1,240,008	981,317	1,315,813	1,475,167	159,354
<b>Total Administrative Hearings</b>	<b>\$1,152,273</b>	<b>\$1,223,074</b>	<b>\$1,127,156</b>	<b>\$1,232,356</b>	<b>\$1,143,086</b>	<b>\$1,240,008</b>	<b>\$981,317</b>	<b>\$1,315,813</b>	<b>\$1,475,167</b>	<b>\$159,354</b>
<b>Department of Human Rights and Ethics</b>										
002 Department of Human Rights and Ethics	667,333	843,238	590,201	776,602	634,575	795,895	574,683	815,762	942,545	126,883
<b>Total Department of Human Rights and Ethics</b>	<b>\$667,333</b>	<b>\$843,238</b>	<b>\$590,201</b>	<b>\$776,602</b>	<b>\$634,575</b>	<b>\$795,895</b>	<b>\$574,683</b>	<b>\$815,762</b>	<b>\$942,545</b>	<b>\$126,883</b>
<b>Chief of Asset Management</b>										
031 Office of Asset Management	1,066,918	1,113,829	1,424,412	1,405,937	1,876,046	2,144,221	1,789,746	2,251,230	3,043,476	792,246
200 Department of Facilities Management	35,044,130	34,782,227	35,383,687	35,198,174	45,083,353	44,578,769	36,442,928	44,246,399	53,552,023	9,305,624
<b>Total Chief of Asset Management</b>	<b>\$36,111,048</b>	<b>\$35,896,056</b>	<b>\$36,808,100</b>	<b>\$36,604,111</b>	<b>\$46,959,399</b>	<b>\$46,722,990</b>	<b>\$38,232,674</b>	<b>\$46,497,629</b>	<b>\$56,595,499</b>	<b>\$10,097,870</b>
<b>Total Offices Under the President</b>	<b>\$145,268,695</b>	<b>\$148,306,598</b>	<b>\$150,055,947</b>	<b>\$151,645,030</b>	<b>\$172,763,223</b>	<b>\$176,888,826</b>	<b>\$146,449,581</b>	<b>\$184,078,407</b>	<b>\$216,143,239</b>	<b>\$32,064,892</b>
<b>Elected and Appointed Officials</b>										
<b>Cook County Board of Commissioners</b>										
018 Office of The Secretary To The Board of Commissioners	984,719	1,034,175	1,054,243	1,097,956	838,145	908,322	883,050	908,996	1,342,035	433,039
081 First District - Office of the County Commissioner	357,472	358,726	358,976	358,726	345,063	386,403	287,063	378,176	425,045	46,869
082 Second District - Office of the County Commissioner	349,134	358,905	348,194	358,905	367,512	385,844	258,674	394,608	406,986	12,378
083 Third District - Office of the County Commissioner	290,407	359,007	306,424	358,820	313,642	386,050	258,964	397,793	443,007	45,214
084 Fourth District - Office of the County Commissioner	356,855	358,740	356,859	358,775	361,319	386,197	303,457	396,549	483,154	86,605
085 Fifth District - Office of the County Commissioner	357,610	358,558	357,085	358,558	382,654	386,227	306,460	397,347	519,632	122,285
086 Sixth District - Office of the County Commissioner	354,203	358,583	351,806	358,583	373,005	386,375	300,924	392,987	520,616	127,629
087 Seventh District - Office of the County Commissioner	340,367	359,052	332,532	359,052	370,002	386,052	306,669	396,957	437,773	40,816
088 Eighth District - Office of the County Commissioner	329,485	358,919	310,598	358,847	344,559	364,350	293,277	392,596	462,100	69,504
089 Ninth District - Office of the County Commissioner	357,830	358,683	359,579	358,683	391,902	386,110	308,707	395,415	416,685	21,470
090 Tenth District - Office of the County Commissioner	295,841	358,928	296,417	358,903	334,176	365,075	247,124	360,003	406,413	46,410
091 Eleventh District - Office of the County Commissioner	262,906	499,597	264,714	499,597	262,892	507,510	161,964	503,076	502,308	(768)
092 Twelfth District - Office of the County Commissioner	353,688	358,757	354,118	358,757	297,571	386,287	266,353	395,802	451,839	56,037
093 Thirteenth District - Office of the County Commissioner	339,048	358,865	343,505	358,692	350,577	386,095	285,272	399,616	465,439	65,823
094 Fourteenth District - Office of the County Commissioner	342,039	358,732	344,881	358,732	353,538	386,164	286,109	398,182	445,706	47,524
095 Fifteenth District - Office of the County Commissioner	342,250	358,824	334,299	358,824	285,984	386,544	184,346	393,986	423,121	29,135
096 Sixteenth District - Office of the County Commissioner	341,627	358,835	321,115	358,835	339,495	386,364	288,378	397,547	405,638	8,091
097 Seventeenth District - Office of the County Commissioner	357,595	358,778	356,204	358,646	381,306	386,068	311,270	398,993	420,988	21,995
<b>Total Cook County Board of Commissioners</b>	<b>\$6,713,076</b>	<b>\$7,274,864</b>	<b>\$6,755,550</b>	<b>\$7,338,091</b>	<b>\$6,693,343</b>	<b>\$7,552,037</b>	<b>\$5,535,061</b>	<b>\$7,698,629</b>	<b>\$8,978,685</b>	<b>\$1,280,056</b>
<b>Assessor</b>										
040 County Assessor	22,240,079	22,737,234	23,072,443	24,624,799	22,067,770	24,438,754	18,864,241	24,647,431	26,759,757	2,112,326

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT

	FY 2013	FY 2013	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016*	FY 2016	FY 2017	Difference
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expd as of 9/26/16	Appropriations	Recommendations	FY 17 - FY 16
<b>Board of Review</b>										
050 Board of Review	\$22,240,079	\$22,737,234	\$23,072,443	\$24,624,799	\$22,067,770	\$24,438,754	\$18,864,241	\$24,647,431	\$26,759,757	\$2,112,326
<b>Total Assessor</b>										
	\$8,319,285	\$8,226,970	\$8,364,264	\$8,233,141	\$8,644,360	\$8,506,129	\$7,258,095	\$8,965,108	\$10,904,092	\$1,938,984
<b>Chief Judge</b>										
280 Adult Probation Department	34,691,438	34,034,051	36,983,178	38,154,317	39,902,707	38,488,246	34,127,925	43,608,245	50,709,111	7,100,866
300 Judiciary	10,471,006	9,765,924	9,339,311	10,691,946	9,706,479	10,305,468	10,656,542	13,683,358	14,746,170	1,062,812
305 Public Guardian	17,310,206	17,598,581	17,640,191	17,468,075	17,636,263	17,777,309	14,424,727	18,253,972	22,534,263	4,280,291
310 Office of the Chief Judge	29,698,339	30,408,267	30,672,765	30,516,519	37,527,714	37,389,335	31,087,651	39,950,515	43,207,837	3,257,322
312 Forensic Clinical Services	2,088,181	2,476,884	2,132,796	2,579,562	2,226,303	2,560,690	1,899,693	2,889,809	3,153,584	263,775
313 Social Service	10,315,700	10,203,678	10,461,277	10,505,600	10,409,310	10,377,477	6,918,627	9,637,904	9,982,659	344,755
326 Juvenile Probation and Court Services	30,613,318	30,869,909	31,928,969	31,660,029	35,638,382	33,499,795	30,501,022	37,158,149	47,354,942	10,196,793
440 Juvenile Temporary Detention Center ***	39,877,880	41,928,602	49,312,256	50,842,085	54,537,019	53,289,139	47,858,571	57,920,297	71,642,899	13,722,602
<b>Total Chief Judge</b>	\$175,066,069	\$177,285,896	\$188,470,743	\$192,418,133	\$207,584,177	\$203,667,461	\$177,474,758	\$223,102,249	\$263,331,465	\$40,229,216
<b>Clerk of the Circuit Court</b>										
335 Clerk of the Circuit Court - Office of the Clerk	75,229,755	73,176,171	75,371,784	74,929,106	79,841,975	77,896,396	64,877,299	82,643,016	103,752,464	21,109,448
<b>Total Clerk of the Circuit Court</b>	\$75,229,755	\$73,176,171	\$75,371,784	\$74,929,106	\$79,841,975	\$77,896,396	\$64,877,299	\$82,643,016	\$103,752,464	\$21,109,448
<b>County Clerk</b>										
110 County Clerk	7,475,940	7,371,477	7,203,649	7,628,320	7,653,036	7,516,624	6,720,404	8,250,150	10,561,484	2,311,334
<b>Total County Clerk</b>	\$7,475,940	\$7,371,477	\$7,203,649	\$7,628,320	\$7,653,036	\$7,516,624	\$6,720,404	\$8,250,150	\$10,561,484	\$2,311,334
<b>Recorder of Deeds</b>										
130 Recorder of Deeds	5,183,817	5,555,564	5,068,584	5,686,120	5,335,062	5,484,174	4,166,022	5,246,777	6,782,074	1,535,297
<b>Total Recorder of Deeds</b>	\$5,183,817	\$5,555,564	\$5,068,584	\$5,686,120	\$5,335,062	\$5,484,174	\$4,166,022	\$5,246,777	\$6,782,074	\$1,535,297
<b>Sheriff</b>										
210 Office of the Sheriff	3,339,849	3,144,121	5,047,837	4,821,103	4,139,657	4,357,154	1,842,951	2,265,629	2,426,850	161,221
211 Department of Fiscal Administration and Support Services	14,169,750	14,222,245	-	-	-	-	-	-	-	-
212 Sheriff's Women's Justice Programs	8,424,457	8,002,420	-	-	-	-	-	-	-	-
214 Sheriff's Administration	-	-	14,240,872	13,970,050	11,577,483	12,557,868	7,250,301	9,821,744	28,245,473	18,423,729
216 Office of Professional Review, Professional Integrity & Special Investigations	-	-	-	-	-	-	-	-	-	-
217 Information Technology	-	-	4,080,945	4,311,541	4,842,206	6,351,990	14,081,226	21,109,764	12,270,563	(8,839,211)
230 Court Services Division	88,012,377	85,532,064	85,094,812	85,745,311	83,965,226	84,808,693	67,384,781	87,666,583	100,674,978	13,008,395
231 Police Department	47,049,768	42,724,556	52,514,415	48,029,191	53,941,462	53,767,568	45,174,187	57,059,457	66,707,120	9,647,663
236 Reentry and Diversion Programs	23,757,277	21,914,652	-	-	-	-	-	-	-	-
239 Department of Corrections	287,190,898	266,292,793	340,275,032	303,783,283	338,391,359	325,465,357	266,243,811	327,284,131	401,082,781	73,818,650
249 Sheriff's Ment Board	1,724,550	1,682,497	1,753,703	1,795,358	1,686,940	1,772,851	1,355,284	2,040,012	2,222,460	182,448
<b>Total Sheriff</b>	\$473,668,928	\$443,515,348	\$503,007,617	\$462,455,837	\$502,649,428	\$493,521,327	\$408,088,655	\$513,351,967	\$622,365,190	\$109,013,223
<b>State's Attorney</b>										
250 State's Attorney	92,383,031	90,678,192	95,565,498	93,229,590	100,316,687	99,232,559	82,880,564	103,747,610	123,195,674	19,448,064
<b>Total State's Attorney</b>	\$92,383,031	\$90,678,192	\$95,565,498	\$93,229,590	\$100,316,687	\$99,232,559	\$82,880,564	\$103,747,610	\$123,195,674	\$19,448,064

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT

	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2014 Expenditures	FY 2015 Appropriations	FY 2015 Expenditures	FY 2016 Appropriations	FY 2016 Expend as of 9/26/16	FY 2016 Appropriations	FY 2017 Recommendations	Difference FY 17 - FY 16
<b>Treasurer</b>												
080 County Treasurer	\$3,808,798	\$3,917,499	\$1,767,272	\$1,952,814	\$1,207,224	\$1,305,389	\$873,242	\$1,150,893	\$873,242	\$1,150,893	\$1,295,513	\$144,620
<b>Total Treasurer</b>	\$3,808,798	\$3,917,499	\$1,767,272	\$1,952,814	\$1,207,224	\$1,305,389	\$873,242	\$1,150,893	\$873,242	\$1,150,893	\$1,295,513	\$144,620
<b>Inspector General</b>												
080 Office of the Independent Inspector General	1,347,514	1,713,509	1,722,459	1,772,838	1,596,435	1,843,297	1,459,783	2,032,335	1,459,783	2,032,335	2,141,987	109,652
<b>Total Inspector General</b>	\$1,347,514	\$1,713,509	\$1,722,459	\$1,772,838	\$1,596,435	\$1,843,297	\$1,459,783	\$2,032,335	\$1,459,783	\$2,032,335	\$2,141,987	\$109,652
<b>Public Administrator</b>												
380 Public Administrator	964,692	1,143,832	978,492	1,097,074	971,378	1,109,485	889,089	1,111,234	889,089	1,111,234	1,393,586	282,352
<b>Total Public Administrator</b>	\$964,692	\$1,143,832	\$978,492	\$1,097,074	\$971,378	\$1,109,485	\$889,089	\$1,111,234	\$889,089	\$1,111,234	\$1,393,586	\$282,352
<b>Veterans Assistance Commission</b>												
452 Veterans' Assistance Commission	-	-	395,135	400,000	400,000	400,000	400,000	535,522	535,522	575,000	-	(575,000)
<b>Total Veterans Assistance Commission</b>	\$0	\$0	\$395,135	\$400,000	\$400,000	\$400,000	\$400,000	\$535,522	\$535,522	\$575,000	\$0	\$(575,000)
<b>Total Elected and Appointed Officials</b>	\$872,400,982	\$842,596,356	\$977,741,469	\$881,765,863	\$944,960,874	\$932,473,632	\$779,621,725	\$892,522,399	\$779,621,725	\$892,522,399	\$1,181,461,971	\$198,939,572
<b>Fixed Charges</b>												
<b>Fixed Charges And Special Purpose Appropriations</b>												
480 Fixed Charges and Special Purpose Appropriations - Corporate	37,280,164	40,764,692	52,782,497	55,139,935	53,574,573	65,988,238	192,707,028	327,583,377	192,707,028	327,583,377	407,086,381	79,503,004
499 Fixed Charges and Special Purpose Appropriations - Public Safety	260,086,523	300,352,598	281,838,326	287,980,665	271,470,689	256,862,356	183,632,747	240,251,817	183,632,747	240,251,817	68,383,886	(171,867,931)
<b>Total Fixed Charges And Special Purpose</b>	\$297,366,688	\$341,137,290	\$334,620,823	\$343,120,600	\$325,045,262	\$322,850,594	\$376,239,775	\$567,835,194	\$376,239,775	\$567,835,194	\$475,470,267	\$92,634,927
<b>Total Fixed Charges</b>	\$297,366,688	\$341,137,290	\$334,620,823	\$343,120,600	\$325,045,262	\$322,850,594	\$376,239,775	\$567,835,194	\$376,239,775	\$567,835,194	\$475,470,267	\$92,634,927
<b>Total General Fund</b>	\$1,315,036,364	\$1,332,040,244	\$1,402,418,260	\$1,376,531,493	\$1,442,769,359	\$1,432,213,052	\$1,302,311,081	\$1,734,436,000	\$1,302,311,081	\$1,734,436,000	\$1,873,075,537	\$138,639,537
<b>Enterprise Fund</b>												
<b>Cook County Health &amp; Hospital Systems Board</b>												
<b>Cook County Health &amp; Hospital System</b>												
240 Cermak Health Services of Cook County	40,805,768	40,864,509	41,536,925	46,630,843	54,819,143	56,418,755	50,113,396	65,591,831	50,113,396	65,591,831	68,923,753	3,331,922
241 Health Services - JTDC	3,135,295	3,876,605	3,027,249	3,910,387	3,119,150	3,756,473	2,728,838	3,798,200	2,728,838	3,798,200	3,804,453	6,253
890 Health System Administration	170,258,017	154,886,527	176,687,609	189,471,395	113,201,692	118,613,901	97,280,512	113,488,087	97,280,512	113,488,087	109,568,435	(3,919,652)
891 Provident Hospital of Cook County	45,210,051	49,475,456	44,812,724	48,357,796	50,069,549	52,388,141	40,444,007	46,844,425	40,444,007	46,844,425	47,525,405	680,980
893 Ambulatory and Community Health Network of Cook County	48,151,861	51,815,924	43,732,695	51,465,467	56,925,644	59,280,037	50,268,568	78,815,125	50,268,568	78,815,125	78,341,746	(473,379)
894 Ruth M. Rothstein CORE Center	11,012,413	11,698,210	11,369,169	11,753,051	11,862,479	11,745,097	10,609,230	12,183,198	10,609,230	12,183,198	12,835,145	651,947
895 Department of Public Health	12,001,916	16,107,119	12,654,618	14,450,251	9,867,199	11,278,735	7,960,121	10,836,201	7,960,121	10,836,201	10,797,890	(38,311)
896 Managed Care	103,376,957	96,164,900	489,401,621	190,804,289	568,860,247	566,867,323	606,862,432	646,044,653	606,862,432	646,044,653	547,783,028	(98,261,625)
897 John H. Stroger, Jr. Hospital of Cook County	416,111,006	425,624,711	443,288,304	445,202,520	525,453,234	525,236,650	466,086,557	544,088,008	466,086,557	544,088,008	591,114,778	47,026,770
898 Oak Forest Health Center of Cook County	11,002,025	12,438,287	10,513,567	11,216,096	11,050,069	11,069,970	9,171,620	10,388,027	9,171,620	10,388,027	8,055,747	(2,332,280)
899 Fixed Charges and Special Purpose Appropriations - Health	100,603,370	100,706,267	93,884,273	112,455,101	120,695,563	118,857,406	78,502,262	108,274,440	78,502,262	108,274,440	112,930,410	4,655,970
<b>Total Cook County Health &amp; Hospital System</b>	\$961,668,679	\$963,658,515	\$1,370,808,744	\$1,125,717,196	\$1,525,621,970	\$1,535,512,488	\$1,420,027,543	\$1,640,352,195	\$1,420,027,543	\$1,640,352,195	\$1,591,680,790	\$(48,671,405)
<b>Total Cook County Health &amp; Hospital Systems Board</b>	\$961,668,679	\$963,658,515	\$1,370,808,744	\$1,125,717,196	\$1,525,621,970	\$1,535,512,488	\$1,420,027,543	\$1,640,352,195	\$1,420,027,543	\$1,640,352,195	\$1,591,680,790	\$(48,671,405)
<b>Total Enterprise Fund</b>	\$961,668,679	\$963,658,515	\$1,370,808,744	\$1,125,717,196	\$1,525,621,970	\$1,535,512,488	\$1,420,027,543	\$1,640,352,195	\$1,420,027,543	\$1,640,352,195	\$1,591,680,790	\$(48,671,405)

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT

	FY 2013	FY 2013	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016*	FY 2016	FY 2017	Difference
	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expd as of 9/26/16	Appropriations	Recommendations	FY 17 - FY 16
<b>Special Purpose and Election Funds</b>										
<b>Offices Under the President</b>										
<b>Chief Administrative Officer</b>										
501	\$20,490,985	\$21,960,729	\$20,959,521	\$22,748,938	\$22,642,606	\$23,504,319	\$18,003,644	\$25,925,235	\$48,214,617	\$22,289,382
510	3,033,245	3,411,065	3,133,226	3,452,832	3,171,108	4,095,046	2,292,394	3,606,405	4,545,521	939,116
530	4,915,392	6,846,942	5,194,223	6,003,918	4,875,843	5,421,021	3,620,973	4,929,020	4,891,570	(37,450)
585	-	-	-	-	241,945	337,693	82,219	517,590	559,102	41,512
	<b>\$28,439,623</b>	<b>\$32,218,736</b>	<b>\$29,286,969</b>	<b>\$32,205,668</b>	<b>\$30,931,503</b>	<b>\$33,358,079</b>	<b>\$23,999,230</b>	<b>\$34,978,250</b>	<b>\$58,210,810</b>	<b>\$23,232,560</b>
<b>Chief Financial Officer</b>										
542	-	-	(1,817)	-	(810)	-	40,526,171	-	-	-
	<b>\$0</b>	<b>\$0</b>	<b>\$(1,817)</b>	<b>\$0</b>	<b>\$(810)</b>	<b>\$0</b>	<b>\$40,526,171</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Chief Information Officer</b>										
545	10,823,756	13,272,632	9,809,022	15,461,850	19,086,566	20,165,337	4,014,822	18,215,604	12,733,799	(5,481,805)
	<b>\$10,823,756</b>	<b>\$13,272,632</b>	<b>\$9,809,022</b>	<b>\$15,461,850</b>	<b>\$19,086,566</b>	<b>\$20,165,337</b>	<b>\$4,014,822</b>	<b>\$18,215,604</b>	<b>\$12,733,799</b>	<b>\$(5,481,805)</b>
<b>Chief of Economic Development</b>										
587	-	-	-	-	-	-	-	-	350,000	350,000
	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$350,000</b>	<b>\$350,000</b>
<b>Public Defender</b>										
584	100,000	100,000	158,000	158,000	158,000	158,000	-	158,000	138,000	(20,000)
	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$158,000</b>	<b>\$158,000</b>	<b>\$158,000</b>	<b>\$158,000</b>	<b>\$0</b>	<b>\$158,000</b>	<b>\$138,000</b>	<b>\$(20,000)</b>
<b>Total Offices Under the President</b>										
	<b>\$39,463,379</b>	<b>\$45,591,368</b>	<b>\$39,252,174</b>	<b>\$47,825,538</b>	<b>\$50,175,259</b>	<b>\$53,681,416</b>	<b>\$68,540,223</b>	<b>\$53,351,854</b>	<b>\$71,432,609</b>	<b>\$18,080,755</b>
<b>Cook County Health &amp; Hospital Systems Board</b>										
<b>Cook County Health &amp; Hospital System</b>										
544	891,509	1,872,298	850,764	1,227,008	908,733	1,204,656	730,164	1,398,334	4,142,223	2,743,889
564	4,147,953	5,666,826	4,538,812	6,546,902	3,813,814	5,581,785	2,825,706	5,982,153	5,695,934	(286,219)
	<b>\$5,039,462</b>	<b>\$7,539,124</b>	<b>\$5,389,576</b>	<b>\$7,773,910</b>	<b>\$4,722,548</b>	<b>\$6,786,441</b>	<b>\$3,555,870</b>	<b>\$7,380,487</b>	<b>\$9,838,157</b>	<b>\$2,457,670</b>
	<b>\$5,039,462</b>	<b>\$7,539,124</b>	<b>\$5,389,576</b>	<b>\$7,773,910</b>	<b>\$4,722,548</b>	<b>\$6,786,441</b>	<b>\$3,555,870</b>	<b>\$7,380,487</b>	<b>\$9,838,157</b>	<b>\$2,457,670</b>
<b>Elected and Appointed Officials</b>										
<b>Assessor</b>										
579	532,662	750,000	709,368	750,000	750,000	750,000	-	815,000	815,000	-
588	-	-	-	-	-	-	-	-	2,672,282	2,672,282
	<b>\$532,662</b>	<b>\$750,000</b>	<b>\$709,368</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$815,000</b>	<b>\$3,487,282</b>	<b>\$2,672,282</b>
<b>Board of Election Commissioners</b>										
525	1,881,057	908,102	12,444,349	16,189,445	923,062	1,063,158	10,278,089	17,861,077	1,089,581	(16,771,496)
	<b>\$1,881,057</b>	<b>\$908,102</b>	<b>\$12,444,349</b>	<b>\$16,189,445</b>	<b>\$923,062</b>	<b>\$1,063,158</b>	<b>\$10,278,089</b>	<b>\$17,861,077</b>	<b>\$1,089,581</b>	<b>\$(16,771,496)</b>
<b>Chief Judge</b>										
531	200,000	280,000	221,560	225,000	177,074	295,000	192,177	251,503	196,547	(54,956)
532	4,669,150	5,887,946	4,250,502	4,324,052	3,823,273	4,427,766	3,512,844	4,165,840	6,055,156	1,889,316
538	4,084,378	4,484,285	3,447,877	3,240,516	-	-	-	-	-	-

**SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT**

	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016*	FY 2016	FY 2016	FY 2017	Difference
	Expenditures	Appropriations	Expenditures	Appropriations	Appropriations	Expenditures	Appropriations	Expd as of 9/26/16	Appropriations	Recommendations	FY 17 - FY 16	
541 Social Service/Probation and Court Services Fund	\$3,053,652	\$3,190,049	\$2,349,586	\$2,944,594	\$2,730,931	\$2,943,071	\$4,195,881	\$4,415,891	\$6,855,592	\$2,439,701	\$2,439,701	
572 Children's Waiting Room Revenue Fund	1,913,923	1,934,515	2,849,345	3,085,407	2,076,790	2,427,159	1,828,227	2,675,642	2,724,924	701,539	701,539	49,282
574 Mental Health Special Revenue Fund	1,200,000	1,175,000	1,035,000	1,035,000	800,000	800,000	467,820	701,539	701,539	701,254	701,254	(285)
575 Peer Court Special Revenue Fund	565,000	1,130,000	1,093,690	1,095,000	450,000	450,000	300,861	301,148	301,148	301,107	301,107	(41)
576 Drug Court Special Revenue Fund	700,000	650,000	510,000	510,000	400,000	400,000	200,934	301,246	301,246	301,071	301,071	(175)
<b>Total Chief Judge</b>	<b>\$16,386,102</b>	<b>\$18,731,195</b>	<b>\$15,757,562</b>	<b>\$16,459,969</b>	<b>\$10,458,067</b>	<b>\$11,742,996</b>	<b>\$10,702,744</b>	<b>\$12,812,809</b>	<b>\$19,135,651</b>	<b>\$17,135,651</b>	<b>\$19,576,481</b>	<b>\$(885,279)</b>
<b>Clerk of the Circuit Court</b>												
528 Clerk of the Circuit Court Automation Fund	10,999,712	9,336,276	10,986,403	10,617,929	8,894,462	9,551,479	7,079,490	10,314,789	9,900,042	9,900,042	9,900,042	(414,747)
529 Clerk of the Circuit Court Document Storage Fund	9,595,946	9,409,841	9,598,617	9,842,419	8,535,855	8,313,539	6,512,522	8,979,522	8,687,391	8,687,391	8,687,391	(292,131)
567 Clerk of the Circuit Court Administrative Fund	738,531	631,571	783,081	730,369	825,687	735,842	663,243	867,449	739,048	739,048	739,048	(128,401)
580 Clerk of the Circuit Court Electronic Citation Fund	323,775	450,000	450,000	450,000	274,768	450,000	75,000	300,000	250,000	250,000	250,000	(50,000)
<b>Total Clerk of the Circuit Court</b>	<b>\$21,657,964</b>	<b>\$19,827,688</b>	<b>\$21,828,101</b>	<b>\$21,640,717</b>	<b>\$18,530,771</b>	<b>\$19,050,860</b>	<b>\$14,530,255</b>	<b>\$20,481,760</b>	<b>\$19,576,481</b>	<b>\$19,576,481</b>	<b>\$19,576,481</b>	<b>\$(885,279)</b>
<b>County Clerk</b>												
524 County Clerk - Elections Division Fund	18,331,669	18,804,383	21,067,629	24,038,039	17,718,017	18,867,847	17,221,442	24,790,823	20,914,046	20,914,046	20,914,046	(3,876,577)
533 County Clerk - Automation Fund	1,045,637	1,398,057	1,244,196	1,573,300	1,348,488	1,401,860	1,235,403	1,579,042	1,683,208	1,683,208	1,683,208	104,166
<b>Total County Clerk</b>	<b>\$19,377,306</b>	<b>\$20,202,440</b>	<b>\$22,311,825</b>	<b>\$25,611,339</b>	<b>\$19,066,505</b>	<b>\$20,269,707</b>	<b>\$18,456,845</b>	<b>\$26,369,865</b>	<b>\$22,597,254</b>	<b>\$22,597,254</b>	<b>\$22,597,254</b>	<b>\$(3,772,411)</b>
<b>Recorder of Deeds</b>												
527 County Recorder Document Storage System Fund	2,898,925	3,231,719	3,984,562	4,771,195	5,297,898	5,723,112	3,785,017	4,925,288	3,869,560	3,869,560	3,869,560	(1,036,728)
570 GIS Fee Fund	2,964,491	2,638,445	3,234,203	3,599,488	2,051,069	2,496,691	1,363,942	2,169,922	1,694,331	1,694,331	1,694,331	(575,591)
571 Rental Housing Support Fee Fund	351,980	346,506	576,867	576,867	286,000	286,000	387	280,749	457,117	457,117	457,117	176,368
<b>Total Recorder of Deeds</b>	<b>\$5,947,395</b>	<b>\$6,216,670</b>	<b>\$7,795,632</b>	<b>\$8,947,550</b>	<b>\$7,634,967</b>	<b>\$8,505,803</b>	<b>\$5,139,346</b>	<b>\$7,375,959</b>	<b>\$5,941,008</b>	<b>\$5,941,008</b>	<b>\$5,941,008</b>	<b>\$(1,434,951)</b>
<b>Sheriff</b>												
535 Intergovernmental Agreement/ETSB	3,956,434	3,141,002	1,190,662	1,141,335	1,742,423	1,552,805	1,499,492	3,106,103	1,917,470	1,917,470	1,917,470	(1,188,633)
546 Sheriff's Youthful Offender Alcohol & Drug Education	-	2,400	-	2,400	-	-	-	-	-	-	-	-
573 Women's Justice Services Fund	55,000	55,000	65,000	65,000	64,399	65,000	-	40,000	20,000	20,000	20,000	(20,000)
577 Vehicle Purchase Fund	-	200,000	-	-	399,175	500,000	-	500,000	277,500	277,500	277,500	(222,500)
<b>Total Sheriff</b>	<b>\$4,011,434</b>	<b>\$3,398,402</b>	<b>\$1,255,662</b>	<b>\$1,208,735</b>	<b>\$2,205,997</b>	<b>\$2,117,805</b>	<b>\$1,499,492</b>	<b>\$3,646,103</b>	<b>\$2,214,970</b>	<b>\$2,214,970</b>	<b>\$2,214,970</b>	<b>\$(1,431,133)</b>
<b>State's Attorney</b>												
561 State's Attorney Narcotics Forfeiture	4,067,345	4,117,230	4,095,016	4,227,001	4,086,879	4,380,216	2,821,111	4,171,887	3,382,089	3,382,089	3,382,089	(789,798)
562 State's Attorney Bad Check Diversion Program	189,471	200,000	55,857	67,000	-	-	-	-	-	-	-	-
563 State's Attorney Records Automation Fund	100,000	100,000	158,000	158,000	88,325	158,000	34,810	158,000	138,000	138,000	138,000	(20,000)
<b>Total State's Attorney</b>	<b>\$4,356,816</b>	<b>\$4,417,230</b>	<b>\$4,308,872</b>	<b>\$4,452,001</b>	<b>\$4,175,204</b>	<b>\$4,538,216</b>	<b>\$2,855,921</b>	<b>\$4,329,887</b>	<b>\$3,520,089</b>	<b>\$3,520,089</b>	<b>\$3,520,089</b>	<b>\$(899,798)</b>
<b>Treasurer</b>												
534 County Treasurer - Tax Sales Automation Fund	9,223,811	9,749,966	7,753,782	9,605,533	10,246,833	10,483,791	7,660,780	11,137,938	11,690,191	11,690,191	11,690,191	552,253
<b>Total Treasurer</b>	<b>\$9,223,811</b>	<b>\$9,749,966</b>	<b>\$7,753,782</b>	<b>\$9,605,533</b>	<b>\$10,246,833</b>	<b>\$10,483,791</b>	<b>\$7,660,780</b>	<b>\$11,137,938</b>	<b>\$11,690,191</b>	<b>\$11,690,191</b>	<b>\$11,690,191</b>	<b>\$552,253</b>
<b>Total Elected and Appointed Officials</b>	<b>\$83,274,567</b>	<b>\$84,201,693</b>	<b>\$94,165,153</b>	<b>\$104,865,289</b>	<b>\$73,991,407</b>	<b>\$78,522,336</b>	<b>\$70,923,472</b>	<b>\$104,810,198</b>	<b>\$87,252,507</b>	<b>\$87,252,507</b>	<b>\$87,252,507</b>	<b>\$(17,557,691)</b>
<b>Cook County Land Bank Authority</b>												
<b>Cook County Land Bank Authority</b>												
586 Cook County Land Bank Authority	-	-	-	1,000,000	5,410,412	3,450,000	6,149,474	6,407,671	27,060,000	27,060,000	27,060,000	20,652,329

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT

	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015 Expenditures	FY 2015 Appropriations	FY 2016* Expd as of 9/26/16	FY 2016 Appropriations	FY 2017 Recommendations	Difference FY 17 - FY 16
Total Cook County Land Bank Authority	\$0	\$0	\$0	\$1,000,000	\$5,410,412	\$3,450,000	\$6,149,474	\$6,407,671	\$27,060,000	\$20,652,329
Total Cook County Land Bank Authority	\$0	\$-	\$-	\$1,000,000	\$5,410,412	\$3,450,000	\$6,149,474	\$6,407,671	\$27,060,000	\$20,652,329
<b>Fixed Charges</b>										
<b>Other Funds</b>										
590 Annuity and Benefits	\$192,969,505	\$192,969,505	\$194,666,229	\$194,668,229	\$192,786,468	\$192,786,468	\$195,622,621	\$195,622,621	\$208,226,206	\$12,603,585
853 Bond and Interest	187,384,752	187,384,752	187,384,752	187,384,752	225,000,000	225,000,000	250,000,000	250,000,000	277,133,392	27,133,392
<b>Total Other Funds</b>	<b>\$380,354,257</b>	<b>\$380,354,257</b>	<b>\$382,052,981</b>	<b>\$382,052,981</b>	<b>\$417,786,468</b>	<b>\$417,786,468</b>	<b>\$445,622,621</b>	<b>\$445,622,621</b>	<b>\$485,359,598</b>	<b>\$39,736,977</b>
<b>Total Fixed Charges</b>	<b>\$380,354,257</b>	<b>\$380,354,257</b>	<b>\$382,052,981</b>	<b>\$382,052,981</b>	<b>\$417,786,468</b>	<b>\$417,786,468</b>	<b>\$445,622,621</b>	<b>\$445,622,621</b>	<b>\$485,359,598</b>	<b>\$39,736,977</b>
<b>Total Special Purpose and Election Funds</b>	<b>\$508,031,664</b>	<b>\$517,686,442</b>	<b>\$520,859,884</b>	<b>\$543,517,718</b>	<b>\$552,086,094</b>	<b>\$560,226,661</b>	<b>\$594,791,660</b>	<b>\$617,572,831</b>	<b>\$680,942,871</b>	<b>\$63,370,040</b>
Restricted Fund (Grants)**	134,433,126	134,433,126	162,452,203	162,452,203	221,181,140	221,181,140	224,810,533	224,810,533	257,947,797	33,137,264
<b>Total Operating Funds</b>	<b>\$2,919,169,834</b>	<b>\$2,947,818,327</b>	<b>\$3,456,539,091</b>	<b>\$3,208,218,610</b>	<b>\$3,741,659,563</b>	<b>\$3,749,133,341</b>	<b>\$3,541,940,817</b>	<b>\$4,217,771,559</b>	<b>\$4,403,646,995</b>	<b>\$186,475,436</b>
Capital Improvements***	74,987,002	372,020,827	53,345,136	328,711,894	99,652,750	252,189,007	27,538,464	321,545,658	424,858,753	103,313,095
<b>Grand Total</b>	<b>\$2,994,156,836</b>	<b>\$3,319,839,154</b>	<b>\$3,509,884,227</b>	<b>\$3,536,930,504</b>	<b>\$3,841,311,313</b>	<b>\$4,001,322,348</b>	<b>\$3,569,479,281</b>	<b>\$4,538,717,217</b>	<b>\$4,828,505,748</b>	<b>\$289,788,531</b>

\* FY 2013 - FY 2015 Expenditures are restated to match with Trial Balance. FY2016 Expenditures are as of 9/26/2016.

\*\*FY2016 Expenditures for Grants represents the FY2016 total Appropriation as Adjusted.

\*\*\*FY2017 Capital Improvements excludes capital purchases funded with operating dollars.

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Recommendations
<b>General Fund</b>							
<b>Offices Under the President</b>							
<b>President</b>							
010 Office of the President	\$2,207,512			\$-		\$-	\$2,207,512
205 Justice Advisory Council	689,673						689,673
265 Department of Homeland Security and Emergency Management - General Fund			1,709,893				1,709,893
<b>Total President</b>	<b>\$2,877,185</b>		<b>\$1,709,893</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,587,078</b>
<b>Chief Administrative Officer</b>							
011 Office of the Chief Administrative Officer	3,593,655						3,593,655
161 Department of Environmental Control	2,014,574						2,014,574
259 Medical Examiner	13,647,380						13,647,380
451 Department of Adoption & Family Supportive Services	919,393						919,393
500 Department of Transportation and Highways	848,922						848,922
<b>Total Chief Administrative Officer</b>	<b>\$21,023,924</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$21,023,924</b>
<b>Chief Financial Officer</b>							
007 Revenue	8,524,558						8,524,558
008 Risk Management	2,100,003						2,100,003
014 Budget and Management Services	1,941,500						1,941,500
020 County Comptroller	3,733,562						3,733,562
021 Office of the Chief Financial Officer	1,318,983						1,318,983
022 Contract Compliance	1,036,953						1,036,953
029 Office of Enterprise Resource Planning (ERP)	1,874,290						1,874,290
030 Office of the Chief Procurement Officer	3,421,315						3,421,315
<b>Total Chief Financial Officer</b>	<b>\$23,951,184</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$23,951,184</b>
<b>Chief of Human Resources</b>							
019 Employee Appeals Board	91,439						91,439
032 Department of Human Resources	5,058,482						5,058,482
<b>Total Chief of Human Resources</b>	<b>\$5,149,921</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,149,921</b>
<b>Chief Information Officer</b>							
009 Enterprise Technology	18,719,224						18,719,224
<b>Total Chief Information Officer</b>	<b>\$18,719,224</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$18,719,224</b>
<b>Chief of Economic Development</b>							
013 Planning and Development					997,698		997,698
027 Office of Economic Development					985,463		985,463
160 Building and Zoning					4,125,420		4,125,420

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Recommendations
	\$-	\$-	\$-	\$-	\$-	\$-	
170 Zoning Board of Appeals	\$0	\$0	\$0	\$0	\$546,881	\$0	\$546,881
<b>County Auditor</b>							
070 County Auditor	1,156,048	-	-	-	-	-	1,156,048
<b>Public Defender</b>							
260 Public Defender	\$1,156,048	\$0	\$0	\$0	\$0	\$0	\$1,156,048
<b>Total County Auditor</b>							
	\$1,156,048	\$0	\$0	\$0	\$0	\$0	\$1,156,048
<b>Administrative Hearings</b>							
026 Department of Administrative Hearings	1,475,167	-	-	-	-	-	1,475,167
<b>Total Administrative Hearings</b>							
	\$1,475,167	\$0	\$0	\$0	\$0	\$0	\$1,475,167
<b>Department of Human Rights and Ethics</b>							
002 Department of Human Rights and Ethics	942,645	-	-	-	-	-	942,645
<b>Total Department of Human Rights and Ethics</b>							
	\$942,645	\$0	\$0	\$0	\$0	\$0	\$942,645
<b>Chief of Asset Management</b>							
031 Office of Asset Management	-	-	3,043,476	-	-	-	3,043,476
200 Department of Facilities Management	-	-	53,552,023	-	-	-	53,552,023
<b>Total Chief of Asset Management</b>							
	\$0	\$0	\$56,595,499	\$0	\$0	\$0	\$56,595,499
<b>Total Offices Under the President</b>							
	\$75,295,298	\$0	\$134,192,539	\$0	\$6,655,462	\$0	\$216,143,299
<b>Elected and Appointed Officials</b>							
<b>Cook County Board of Commissioners</b>							
018 Office Of The Secretary To The Board of Commissioners	1,342,035	-	-	-	-	-	1,342,035
081 First District--Office of the County Commissioner	425,045	-	-	-	-	-	425,045
082 Second District--Office of the County Commissioner	406,986	-	-	-	-	-	406,986
083 Third District--Office of the County Commissioner	443,007	-	-	-	-	-	443,007
084 Fourth District--Office of the County Commissioner	483,154	-	-	-	-	-	483,154
085 Fifth District--Office of the County Commissioner	519,632	-	-	-	-	-	519,632
086 Sixth District--Office of the County Commissioner	520,616	-	-	-	-	-	520,616
087 Seventh District--Office of the County Commissioner	437,773	-	-	-	-	-	437,773
088 Eighth District--Office of the County Commissioner	462,100	-	-	-	-	-	462,100
089 Ninth District--Office of the County Commissioner	416,885	-	-	-	-	-	416,885
090 Tenth District--Office of the County Commissioner	406,413	-	-	-	-	-	406,413
091 Eleventh District--Office of the County Commissioner	502,308	-	-	-	-	-	502,308
092 Twelfth District--Office of the County Commissioner	451,839	-	-	-	-	-	451,839
093 Thirteenth District--Office of the County Commissioner	465,439	-	-	-	-	-	465,439



SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Recommendations
094 Fourteenth District-Office of the County Commissioner	\$445,706	\$-	\$-	\$-	\$-	\$-	\$445,706
095 Fifteenth District-Office of the County Commissioner	423,121	-	-	-	-	-	423,121
096 Sixteenth District-Office of the County Commissioner	405,638	-	-	-	-	-	405,638
097 Seventeenth District-Office of the County Commissioner	420,988	-	-	-	-	-	420,988
<b>Total Cook County Board of Commissioners</b>	<b>\$8,978,685</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,978,685</b>
<b>Assessor</b>							
040 County Assessor	-	-	-	26,759,757	-	-	26,759,757
<b>Total Assessor</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$26,759,757</b>	<b>\$0</b>	<b>\$0</b>	<b>\$26,759,757</b>
<b>Board of Review</b>							
050 Board of Review	-	-	-	10,904,092	-	-	10,904,092
<b>Total Board of Review</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,904,092</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,904,092</b>
<b>Chief Judge</b>							
280 Adult Probation Department	-	-	50,709,111	-	-	-	50,709,111
300 Judiciary	-	-	14,746,170	-	-	-	14,746,170
305 Public Guardian	-	-	22,534,263	-	-	-	22,534,263
310 Office of the Chief Judge	-	-	43,207,837	-	-	-	43,207,837
312 Forensic Clinical Services	-	-	3,153,584	-	-	-	3,153,584
313 Social Service	-	-	9,982,659	-	-	-	9,982,659
326 Juvenile Probation and Court Services	-	-	47,354,942	-	-	-	47,354,942
440 Juvenile Temporary Detention Center*	-	-	71,642,899	-	-	-	71,642,899
<b>Total Chief Judge</b>	<b>\$0</b>	<b>\$0</b>	<b>\$263,331,465</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$263,331,465</b>
<b>Clerk of the Circuit Court</b>							
335 Clerk of the Circuit Court - Office of the Clerk	-	-	103,752,464	-	-	-	103,752,464
<b>Total Clerk of the Circuit Court</b>	<b>\$0</b>	<b>\$0</b>	<b>\$103,752,464</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$103,752,464</b>
<b>County Clerk</b>							
110 County Clerk	-	-	-	10,561,484	-	-	10,561,484
<b>Total County Clerk</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,561,484</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,561,484</b>
<b>Recorder of Deeds</b>							
130 Recorder of Deeds	-	-	-	6,782,074	-	-	6,782,074
<b>Total Recorder of Deeds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,782,074</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,782,074</b>
<b>Sheriff</b>							
210 Office of the Sheriff	-	-	2,426,850	-	-	-	2,426,850
214 Sheriff's Administration	-	-	28,245,473	-	-	-	28,245,473
216 Office of Professional Review, Professional Integrity & Special Investigations	-	-	8,734,975	-	-	-	8,734,975

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Recommendations
217 Information Technology	\$-	\$-	\$12,270,563	\$-	\$-	\$-	\$12,270,563
230 Court Services Division	-	-	100,674,978	-	-	-	100,674,978
231 Police Department	-	-	66,707,120	-	-	-	66,707,120
239 Department of Corrections	-	-	401,082,781	-	-	-	401,082,781
249 Sheriff's Merit Board	-	-	2,222,460	-	-	-	2,222,460
<b>Total Sheriff</b>	<b>\$0</b>	<b>\$0</b>	<b>\$622,365,190</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$622,365,190</b>
<b>State's Attorney</b>							
250 State's Attorney	-	-	123,195,674	-	-	-	123,195,674
<b>Total State's Attorney</b>	<b>\$0</b>	<b>\$0</b>	<b>\$123,195,674</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$123,195,674</b>
<b>Treasurer</b>							
060 County Treasurer	-	-	-	1,295,513	-	-	1,295,513
<b>Total Treasurer</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,295,513</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,295,513</b>
<b>Inspector General</b>							
080 Office of the Independent Inspector General	2,141,987	-	-	-	-	-	2,141,987
<b>Total Inspector General</b>	<b>\$2,141,987</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,141,987</b>
<b>Public Administrator</b>							
390 Public Administrator	-	-	1,393,586	-	-	-	1,393,586
<b>Total Public Administrator</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,393,586</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,393,586</b>
<b>Total Elected and Appointed Officials</b>	<b>\$11,120,672</b>	<b>\$-</b>	<b>\$1,114,038,379</b>	<b>\$56,302,920</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,181,461,971</b>
<b>Fixed Charges</b>							
<b>Fixed Charges And Special Purpose Appropriations</b>							
490 Fixed Charges and Special Purpose Appropriations - Corporate	-	-	-	-	-	407,086,381	407,086,381
499 Fixed Charges and Special Purpose Appropriations - Public Safety	-	-	-	-	-	68,383,886	68,383,886
<b>Total Fixed Charges And Special Purpose Appropriations</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$475,470,267</b>	<b>\$475,470,267</b>
<b>Total Fixed Charges</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>475,470,267</b>	<b>475,470,267</b>
<b>Total General Fund</b>	<b>\$86,415,970</b>	<b>\$-</b>	<b>\$1,248,230,918</b>	<b>\$56,302,920</b>	<b>\$6,655,462</b>	<b>475,470,267</b>	<b>\$1,873,075,537</b>
<b>Enterprise Fund</b>							
<b>Cook County Health &amp; Hospital Systems Board</b>							
<b>Cook County Health &amp; Hospital System</b>							
240 Cermak Health Services of Cook County	-	68,923,753	-	-	-	-	68,923,753
241 Health Services - JTDC	-	3,804,453	-	-	-	-	3,804,453
890 Health System Administration	-	109,568,435	-	-	-	-	109,568,435
891 Provident Hospital of Cook County	-	47,525,405	-	-	-	-	47,525,405
893 Ambulatory and Community Health Network of Cook County	-	78,341,746	-	-	-	-	78,341,746

**SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA**

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Recommendations
894 Ruth M. Rothstein CORE Center	\$-	\$12,835,145	\$-	\$-	\$-	\$-	\$12,835,145
895 Department of Public Health	-	10,797,890	-	-	-	-	10,797,890
896 Managed Care	-	547,783,028	-	-	-	-	547,783,028
897 John H. Stroger, Jr. Hospital of Cook County	-	891,114,778	-	-	-	-	891,114,778
898 Oak Forest Health Center of Cook County	-	8,055,747	-	-	-	-	8,055,747
899 Fixed Charges and Special Purpose Appropriations - Health	-	112,930,410	-	-	-	-	112,930,410
<b>Total Cook County Health &amp; Hospital System</b>	<b>\$0</b>	<b>\$1,591,680,790</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,591,680,790</b>
<b>Total Cook County Health &amp; Hospital Systems Board</b>	<b>\$-</b>	<b>\$1,591,680,790</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,591,680,790</b>
<b>Total Enterprise Fund</b>	<b>\$-</b>	<b>\$1,591,680,790</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,591,680,790</b>
<b>Special Purpose and Election Funds</b>							
<b>Offices Under the President</b>							
<b>Chief Administrative Officer</b>							
501 MFT Illinois First (1st)	48,214,617	-	-	-	-	-	48,214,617
510 Animal Control Department	4,545,521	-	-	-	-	-	4,545,521
530 Cook County Law Library	4,891,570	-	-	-	-	-	4,891,570
585 Environmental Control Solid Waste Fee	559,102	-	-	-	-	-	559,102
<b>Total Chief Administrative Officer</b>	<b>\$58,210,810</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$58,210,810</b>
<b>Chief Information Officer</b>							
545 Geographic Information Systems	12,733,799	-	-	-	-	-	12,733,799
<b>Total Chief Information Officer</b>	<b>\$12,733,799</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,733,799</b>
<b>Chief of Economic Development</b>							
587 Section 108 Loan Program	-	-	-	-	350,000	-	350,000
<b>Total Chief of Economic Development</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$350,000</b>
<b>Public Defender</b>							
584 PD Records Automation Fund	-	-	138,000	-	-	-	138,000
<b>Total Public Defender</b>	<b>\$0</b>	<b>\$0</b>	<b>\$138,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$138,000</b>
<b>Total Offices Under the President</b>	<b>\$70,944,609</b>	<b>\$-</b>	<b>\$138,000</b>	<b>\$-</b>	<b>\$350,000</b>	<b>\$-</b>	<b>\$71,432,609</b>
<b>Cook County Health &amp; Hospital Systems Board</b>							
<b>Cook County Health &amp; Hospital System</b>							
544 Lead Poisoning Prevention Fund	-	4,142,223	-	-	-	-	4,142,223
564 TB Sanitarium District	-	5,695,934	-	-	-	-	5,695,934
<b>Total Cook County Health &amp; Hospital System</b>	<b>\$0</b>	<b>\$9,838,157</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,838,157</b>
<b>Total Cook County Health &amp; Hospital Systems Board</b>	<b>\$-</b>	<b>\$9,838,157</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$9,838,157</b>
<b>Elected and Appointed Officials</b>							

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Recommendations
<b>Assessor</b>							
579 Assessor Special Revenue Fund	\$-	\$-	\$-	\$815,000	\$-	\$-	\$815,000
588 Erroneous Homestead Exemption Recovery Fund	-	-	-	2,672,282	-	-	2,672,282
<b>Total Assessor</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,487,282</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,487,282</b>
<b>Board of Election Commissioners</b>							
525 Board of Election Commissioners - Election Fund	1,089,581	-	-	-	-	-	1,089,581
<b>Total Board of Election Commissioners</b>	<b>\$1,089,581</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,089,581</b>
<b>Chief Judge</b>							
531 Circuit Court - Illinois Dispute Resolution Fund	-	-	196,547	-	-	-	196,547
532 Adult Probation/Probation Service Fee Fund	-	-	6,055,156	-	-	-	6,055,156
541 Social Service/Probation and Court Services Fund	-	-	6,855,592	-	-	-	6,855,592
572 Children's Waiting Room Revenue Fund	-	-	2,724,924	-	-	-	2,724,924
574 Mental Health Special Revenue Fund	-	-	701,254	-	-	-	701,254
575 Peer Court Special Revenue Fund	-	-	301,107	-	-	-	301,107
576 Drug Court Special Revenue Fund	-	-	301,071	-	-	-	301,071
<b>Total Chief Judge</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,135,651</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,135,651</b>
<b>Clerk of the Circuit Court</b>							
528 Clerk of the Circuit Court Automation Fund	-	-	9,900,042	-	-	-	9,900,042
529 Clerk of the Circuit Court Document Storage Fund	-	-	8,687,391	-	-	-	8,687,391
567 Clerk of the Circuit Court Administrative Fund	-	-	739,048	-	-	-	739,048
580 Clerk of the Circuit Court Electronic Citation Fund	-	-	250,000	-	-	-	250,000
<b>Total Clerk of the Circuit Court</b>	<b>\$0</b>	<b>\$0</b>	<b>\$19,576,481</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$19,576,481</b>
<b>County Clerk</b>							
524 County Clerk - Elections Division Fund	-	-	-	20,914,046	-	-	20,914,046
533 County Clerk - Automation Fund	-	-	-	1,683,208	-	-	1,683,208
<b>Total County Clerk</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$22,597,254</b>	<b>\$0</b>	<b>\$0</b>	<b>\$22,597,254</b>
<b>Recorder of Deeds</b>							
527 County Recorder Document Storage System Fund	-	-	-	3,889,560	-	-	3,889,560
570 GIS Fee Fund	-	-	-	1,594,331	-	-	1,594,331
571 Rental Housing Support Fee Fund	-	-	-	457,117	-	-	457,117
<b>Total Recorder of Deeds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,941,008</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,941,008</b>
<b>Sheriff</b>							
535 Intergovernmental Agreement/ETSB	-	-	1,917,470	-	-	-	1,917,470
573 Women's Justice Services Fund	-	-	20,000	-	-	-	20,000
577 Vehicle Purchase Fund	-	-	277,500	-	-	-	277,500

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Recommendations
<b>State's Attorney</b>	\$0	\$0	\$2,214,970	\$0	\$0	\$0	\$2,214,970
561 State's Attorney Narcotics Forfeiture	\$-	\$-	\$3,382,089	\$-	\$-	\$-	\$3,382,089
583 State's Attorney Records Automation Fund	-	-	138,000	-	-	-	138,000
<b>Total State's Attorney</b>	\$0	\$0	\$3,520,089	\$0	\$0	\$0	\$3,520,089
<b>Treasurer</b>							
534 County Treasurer - Tax Sales Automation Fund	-	-	-	11,690,191	-	-	11,690,191
<b>Total Treasurer</b>	\$0	\$0	\$0	\$11,690,191	\$0	\$0	\$11,690,191
<b>Cook County Land Bank Authority</b>							
<b>Total Elected and Appointed Officials</b>	\$1,089,581	\$-	\$42,447,191	\$43,715,735	\$-	-	\$87,252,507
<b>Cook County Land Bank Authority</b>							
586 Cook County Land Bank Authority	-	-	-	-	27,060,000	-	27,060,000
<b>Total Cook County Land Bank Authority</b>	\$0	\$0	\$0	\$0	\$27,060,000	\$0	\$27,060,000
<b>Total Cook County Land Bank Authority</b>	\$-	\$-	\$-	\$-	\$27,060,000	-	\$27,060,000
<b>Fixed Charges</b>							
<b>Other Funds</b>							
590 Annuity and Benefits	-	-	-	-	-	208,226,206	208,226,206
853 Bond and Interest	-	-	-	-	-	277,133,392	277,133,392
<b>Total Other Funds</b>	\$0	\$0	\$0	\$0	\$0	\$485,359,598	\$485,359,598
<b>Total Fixed Charges</b>	\$-	\$-	\$-	\$-	\$-	\$485,359,598	\$485,359,598
<b>Total Special Purpose and Election Funds</b>	\$72,034,190	\$9,838,157	\$42,585,191	\$43,715,735	\$27,410,000	\$485,359,598	\$680,942,871
Restricted Funds (Grants)	46,049,168	14,775,230	91,648,387	-	105,475,012	-	257,947,797
<b>Total Operating Funds</b>	\$204,499,328	\$1,616,294,177	\$1,382,464,496	\$100,018,655	\$139,540,474	\$960,829,865	\$4,403,646,995
Capital Improvements*							424,858,753
<b>Grand Total</b>	\$204,499,328	\$1,616,294,177	\$1,382,464,496	\$100,018,655	\$139,540,474	\$960,829,865	\$4,828,505,748

\*FY2017 Capital Improvements excludes capital purchases funded with operating dollars.

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Recommendations
<b>General Fund</b>									
<b>Offices Under the President</b>									
<b>President</b>									
010 Office of the President	\$2,110,121	\$13,076	\$6,333	\$48,238	\$29,744	\$-	\$-	\$2,207,512	\$2,207,512
205 Justice Advisory Council	640,415	3,023	1,511	23,352	1,372	-	-	669,673	669,673
265 Department of Homeland Security and Emergency Management - General Fund	2,610,097	57,446	29,605	301,098	8,882	-	(1,297,235)	1,709,893	1,709,893
<b>Total President</b>	<b>\$5,360,633</b>	<b>\$73,545</b>	<b>\$37,449</b>	<b>\$372,688</b>	<b>\$39,998</b>	<b>\$-</b>	<b>\$(1,297,235)</b>	<b>\$4,587,078</b>	<b>\$4,587,078</b>
<b>Chief Administrative Officer</b>									
011 Office of the Chief Administrative Officer	2,956,982	646,437	12,001	121,962	105,278	-	(249,005)	3,593,655	3,593,655
161 Department of Environmental Control	2,101,463	130,600	36,500	163,754	13,085	-	(420,828)	2,014,574	2,014,574
259 Medical Examiner	11,107,567	1,620,852	544,407	328,664	45,890	-	-	13,647,380	13,647,380
451 Department of Adoption & Family Supportive Services	895,617	12,333	1,500	7,644	2,299	-	-	919,393	919,393
500 Department of Transportation and Highways	-	200,000	-	648,922	-	-	-	848,922	848,922
<b>Total Chief Administrative Officer</b>	<b>\$17,061,629</b>	<b>\$2,810,222</b>	<b>\$594,408</b>	<b>\$1,260,946</b>	<b>\$166,552</b>	<b>\$-</b>	<b>\$(669,833)</b>	<b>\$21,023,924</b>	<b>\$21,023,924</b>
<b>Chief Financial Officer</b>									
007 Revenue	6,038,841	645,548	161,300	96,335	9,934	-	1,572,600	8,524,558	8,524,558
008 Risk Management	2,060,675	16,036	7,686	10,385	5,221	-	-	2,100,003	2,100,003
014 Budget and Management Services	1,915,158	1,566	5,600	10,794	7,350	-	1,032	1,941,500	1,941,500
020 County Comptroller	3,630,136	39,129	28,090	20,856	11,171	-	4,200	3,733,582	3,733,582
021 Office of the Chief Financial Officer	1,305,642	3,756	6,520	-	3,065	-	-	1,318,983	1,318,983
022 Contract Compliance	1,058,424	3,233	3,700	53,121	6,350	-	(87,875)	1,036,953	1,036,953
029 Office of Enterprise Resource Planning (ERP)	1,847,476	6,280	14,700	3,125	2,709	-	-	1,874,290	1,874,290
030 Office of the Chief Procurement Officer	3,164,055	32,236	18,605	188,036	18,383	-	-	3,421,315	3,421,315
<b>Total Chief Financial Officer</b>	<b>\$21,020,407</b>	<b>\$747,764</b>	<b>\$246,201</b>	<b>\$382,652</b>	<b>\$64,183</b>	<b>\$-</b>	<b>\$1,489,957</b>	<b>\$23,951,184</b>	<b>\$23,951,184</b>
<b>Chief of Human Resources</b>									
019 Employee Appeals Board	60,870	30,569	-	-	-	-	-	91,439	91,439
032 Department of Human Resources	4,472,373	211,300	36,914	349,679	11,203	-	(22,987)	5,058,482	5,058,482
<b>Total Chief of Human Resources</b>	<b>\$4,533,243</b>	<b>\$241,869</b>	<b>\$36,914</b>	<b>\$349,679</b>	<b>\$11,203</b>	<b>\$-</b>	<b>\$(22,987)</b>	<b>\$5,149,921</b>	<b>\$5,149,921</b>
<b>Chief Information Officer</b>									
009 Enterprise Technology	14,402,490	866,766	148,970	3,421,099	29,356	-	(149,457)	18,719,224	18,719,224
<b>Total Chief Information Officer</b>	<b>\$14,402,490</b>	<b>\$866,766</b>	<b>\$148,970</b>	<b>\$3,421,099</b>	<b>\$29,356</b>	<b>\$-</b>	<b>\$(149,457)</b>	<b>\$18,719,224</b>	<b>\$18,719,224</b>
<b>Chief of Economic Development</b>									

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Recommendations
013 Planning and Development	\$1,324,803	\$33,977	\$5,078	\$134,687	\$14,901	\$-	\$(515,748)	\$897,698	\$897,698
027 Office of Economic Development	1,098,322	113,212	6,400	26,357	3,554	-	(262,382)	985,463	985,463
160 Building and Zoning	4,020,688	35,114	14,500	91,512	6,740	-	(43,134)	4,125,420	4,125,420
170 Zoning Board of Appeals	548,491	6,970	1,900	24,676	2,526	-	(37,682)	546,881	546,881
<b>Total Chief of Economic Development</b>	<b>\$6,992,304</b>	<b>\$189,273</b>	<b>\$27,878</b>	<b>\$277,232</b>	<b>\$27,721</b>	<b>\$-</b>	<b>\$(658,946)</b>	<b>\$6,655,462</b>	<b>\$6,655,462</b>
<b>County Auditor</b>									
070 County Auditor	1,116,442	230	1,002	37,197	1,177	-	-	1,156,048	1,156,048
<b>Total County Auditor</b>	<b>\$1,116,442</b>	<b>\$230</b>	<b>\$1,002</b>	<b>\$37,197</b>	<b>\$1,177</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,156,048</b>	<b>\$1,156,048</b>
<b>Public Defender</b>									
260 Public Defender	72,336,072	2,364,878	420,613	835,529	68,055	-	(138,000)	75,887,147	75,887,147
<b>Total Public Defender</b>	<b>\$72,336,072</b>	<b>\$2,364,878</b>	<b>\$420,613</b>	<b>\$835,529</b>	<b>\$68,055</b>	<b>\$-</b>	<b>\$(138,000)</b>	<b>\$75,887,147</b>	<b>\$75,887,147</b>
<b>Administrative Hearings</b>									
026 Department of Administrative Hearings	584,698	864,750	12,483	2,164	11,072	-	-	1,475,167	1,475,167
<b>Total Administrative Hearings</b>	<b>\$584,698</b>	<b>\$864,750</b>	<b>\$12,483</b>	<b>\$2,164</b>	<b>\$11,072</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,475,167</b>	<b>\$1,475,167</b>
<b>Department of Human Rights and Ethics</b>									
002 Department of Human Rights and Ethics	875,839	15,750	1,975	47,710	1,221	-	150	942,645	942,645
<b>Total Department of Human Rights and Ethics</b>	<b>\$875,839</b>	<b>\$15,750</b>	<b>\$1,975</b>	<b>\$47,710</b>	<b>\$1,221</b>	<b>\$-</b>	<b>\$150</b>	<b>\$942,645</b>	<b>\$942,645</b>
<b>Chief of Asset Management</b>									
031 Office of Asset Management	2,732,059	132,091	7,120	166,415	5,791	-	-	3,043,476	3,043,476
200 Department of Facilities Management	47,511,919	630,369	2,044,000	3,414,943	116,061	-	(165,269)	53,552,023	53,552,023
<b>Total Chief of Asset Management</b>	<b>\$50,243,978</b>	<b>\$762,460</b>	<b>\$2,051,120</b>	<b>\$3,581,358</b>	<b>\$121,852</b>	<b>\$-</b>	<b>\$(165,269)</b>	<b>\$56,595,499</b>	<b>\$56,595,499</b>
<b>Total Offices Under the President</b>	<b>\$194,527,735</b>	<b>\$8,737,527</b>	<b>\$3,579,013</b>	<b>\$10,568,254</b>	<b>\$542,390</b>	<b>\$0</b>	<b>\$(1,811,520)</b>	<b>\$216,143,299</b>	<b>\$216,143,299</b>
<b>Elected and Appointed Officials</b>									
<b>Cook County Board of Commissioners</b>									
018 Office Of The Secretary To The Board of Commissioners	1,012,971	183,501	113,889	2,404	29,270	-	-	1,342,035	1,342,035
081 First District -Office of the County Commissioner	399,345	5,300	-	3,600	16,800	-	-	425,045	425,045
082 Second District -Office of the County Commissioner	350,419	14,696	10,817	8,566	18,060	-	4,428	406,986	406,986
083 Third District -Office of the County Commissioner	405,055	34,252	1,400	-	-	-	2,300	443,007	443,007
084 Fourth District -Office of the County Commissioner	434,154	24,000	3,000	4,000	18,000	-	-	483,154	483,154
085 Fifth District -Office of the County Commissioner	473,019	10,400	5,093	6,600	24,320	-	-	519,632	519,632
086 Sixth District -Office of the County Commissioner	491,896	-	-	4,320	13,200	-	11,200	520,616	520,616
087 Seventh District -Office of the County Commissioner	403,401	6,025	4,447	3,500	20,400	-	-	437,773	437,773

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Recommendations
088 Eighth District -Office of the County Commissioner	\$442,891	\$11,559	\$-	\$3,650	\$4,200	\$-	\$-	\$462,100	\$462,100
089 Ninth District -Office of the County Commissioner	400,185	-	5,500	-	11,200	-	-	416,885	416,885
090 Tenth District -Office of the County Commissioner	389,513	5,000	1,000	-	10,900	-	-	406,413	406,413
091 Eleventh District -Office of the County Commissioner	486,493	200	15,615	-	-	-	-	502,308	502,308
092 Twelfth District -Office of the County Commissioner	408,485	21,000	1,000	3,350	18,004	-	-	451,839	451,839
093 Thirteenth District -Office of the County Commissioner	421,959	22,600	-	3,908	16,972	-	-	465,439	465,439
094 Fourteenth District -Office of the County Commissioner	439,706	2,000	-	-	4,000	-	-	445,706	445,706
095 Fifteenth District -Office of the County Commissioner	365,369	50,252	-	5,300	1,200	-	1,000	423,121	423,121
096 Sixteenth District -Office of the County Commissioner	381,338	3,500	-	4,500	16,300	-	-	405,638	405,638
097 Seventeenth District -Office of the County Commissioner	380,129	18,569	-	1,500	20,790	-	-	420,988	420,988
<b>Total Cook County Board of Commissioners</b>	<b>\$8,086,128</b>	<b>\$412,854</b>	<b>\$161,761</b>	<b>\$55,198</b>	<b>\$243,816</b>	<b>\$-</b>	<b>\$18,928</b>	<b>\$8,978,685</b>	<b>\$8,978,685</b>
<b>Assessor</b>									
040 County Assessor	24,702,891	2,227,840	583,754	386,227	178,368	-	(1,319,323)	26,759,757	26,759,757
<b>Total Assessor</b>	<b>\$24,702,891</b>	<b>\$2,227,840</b>	<b>\$583,754</b>	<b>\$386,227</b>	<b>\$178,368</b>	<b>\$-</b>	<b>\$(1,319,323)</b>	<b>\$26,759,757</b>	<b>\$26,759,757</b>
<b>Board of Review</b>									
060 Board of Review	10,525,786	102,400	111,213	135,159	29,534	-	-	10,904,092	10,904,092
<b>Total Board of Review</b>	<b>\$10,525,786</b>	<b>\$102,400</b>	<b>\$111,213</b>	<b>\$135,159</b>	<b>\$29,534</b>	<b>\$-</b>	<b>\$-</b>	<b>\$10,904,092</b>	<b>\$10,904,092</b>
<b>Chief Judge</b>									
280 Adult Probation Department	52,672,723	29,649	97,772	387,738	2,133,822	-	(4,612,593)	50,709,111	50,709,111
300 Judiciary	360,263	886,668	451,425	9,467,522	14,292	-	3,556,000	14,746,170	14,746,170
305 Public Guardian	21,849,202	260,582	80,959	454,783	88,737	-	(200,000)	22,534,263	22,534,263
310 Office of the Chief Judge	37,059,997	6,060,140	474,410	680,155	222,527	-	(1,289,392)	43,207,837	43,207,837
312 Forensic Clinical Services	3,130,885	300	13,441	6,971	1,987	-	-	3,153,584	3,153,584
313 Social Service	16,832,470	1,121	5,825	45,670	13,623	-	(6,916,050)	9,982,659	9,982,659
326 Juvenile Probation and Court Services	37,910,084	9,268,430	98,939	819,872	57,617	-	(800,000)	47,354,942	47,354,942
440 Juvenile Temporary Detention Center*	61,453,819	7,029,971	2,684,595	1,281,204	22,215	-	(828,905)	71,642,899	71,642,899
<b>Total Chief Judge</b>	<b>\$231,269,443</b>	<b>\$23,546,861</b>	<b>\$3,907,366</b>	<b>\$13,143,915</b>	<b>\$2,554,820</b>	<b>\$-</b>	<b>\$(11,090,940)</b>	<b>\$263,331,465</b>	<b>\$263,331,465</b>
<b>Clerk of the Circuit Court</b>									
335 Clerk of the Circuit Court - Office of the Clerk	97,523,010	1,879,153	468,282	3,344,001	538,018	-	-	103,752,464	103,752,464
<b>Total Clerk of the Circuit Court</b>	<b>\$97,523,010</b>	<b>\$1,879,153</b>	<b>\$468,282</b>	<b>\$3,344,001</b>	<b>\$538,018</b>	<b>\$-</b>	<b>\$-</b>	<b>\$103,752,464</b>	<b>\$103,752,464</b>
<b>County Clerk</b>									



SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Recommendations
110 County Clerk	\$10,385,554	\$182,700	\$55,377	\$364,689	\$44,782	\$-	\$(451,618)	\$10,561,484	\$10,561,484
<b>Total County Clerk</b>	<b>\$10,385,554</b>	<b>\$182,700</b>	<b>\$55,377</b>	<b>\$364,689</b>	<b>\$44,782</b>	<b>\$-</b>	<b>\$(451,618)</b>	<b>\$10,561,484</b>	<b>\$10,561,484</b>
Recorder of Deeds									
130 Recorder of Deeds	6,251,957	520,780	44,707	106,668	20,183	-	(162,221)	6,782,074	6,782,074
<b>Total Recorder of Deeds</b>	<b>\$6,251,957</b>	<b>\$520,780</b>	<b>\$44,707</b>	<b>\$106,668</b>	<b>\$20,183</b>	<b>\$-</b>	<b>\$(162,221)</b>	<b>\$6,782,074</b>	<b>\$6,782,074</b>
Sheriff									
210 Office of the Sheriff	2,414,510	11,900	440	-	-	-	-	2,426,850	2,426,850
214 Sheriff's Administration	26,360,472	663,100	1,217,707	85,307	28,343	-	(99,456)	28,245,473	28,245,473
216 Office of Professional Review, Professional Integrity, & Special Investigations	8,514,351	116,800	90,000	7,500	6,324	-	-	8,734,975	8,734,975
217 Information Technology	5,917,888	38,000	157,000	6,157,665	-	-	-	12,270,553	12,270,553
230 Court Services Division	98,955,281	507,500	170,111	963,043	79,043	-	-	100,674,978	100,674,978
231 Police Department	68,580,604	446,945	316,000	335,000	101,877	-	(3,073,306)	66,707,120	66,707,120
239 Department of Corrections	380,266,661	16,122,563	2,013,125	2,832,841	197,591	-	(350,000)	401,082,781	401,082,781
249 Sheriff's Merit Board	1,823,609	214,200	18,000	60,640	6,555	-	99,456	2,222,460	2,222,460
<b>Total Sheriff</b>	<b>\$592,833,376</b>	<b>\$18,111,008</b>	<b>\$3,982,383</b>	<b>\$10,441,996</b>	<b>\$419,733</b>	<b>\$-</b>	<b>\$(3,423,306)</b>	<b>\$622,365,190</b>	<b>\$622,365,190</b>
State's Attorney									
250 State's Attorney	115,188,343	3,221,535	753,154	2,899,191	285,185	-	848,266	123,195,674	123,195,674
<b>Total State's Attorney</b>	<b>\$115,188,343</b>	<b>\$3,221,535</b>	<b>\$753,154</b>	<b>\$2,899,191</b>	<b>\$285,185</b>	<b>\$-</b>	<b>\$848,266</b>	<b>\$123,195,674</b>	<b>\$123,195,674</b>
Treasurer									
060 County Treasurer	1,162,302	67,576	7,882	48,033	9,720	-	-	1,295,513	1,295,513
<b>Total Treasurer</b>	<b>\$1,162,302</b>	<b>\$67,576</b>	<b>\$7,882</b>	<b>\$48,033</b>	<b>\$9,720</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,295,513</b>	<b>\$1,295,513</b>
Inspector General									
080 Office of the Independent Inspector General	1,996,530	18,827	13,257	95,671	17,702	-	-	2,141,987	2,141,987
<b>Total Inspector General</b>	<b>\$1,996,530</b>	<b>\$18,827</b>	<b>\$13,257</b>	<b>\$95,671</b>	<b>\$17,702</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,141,987</b>	<b>\$2,141,987</b>
Public Administrator									
390 Public Administrator	1,190,314	100,140	5,041	65,100	32,991	-	-	1,393,586	1,393,586
<b>Total Public Administrator</b>	<b>\$1,190,314</b>	<b>\$100,140</b>	<b>\$5,041</b>	<b>\$65,100</b>	<b>\$32,991</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,393,586</b>	<b>\$1,393,586</b>
<b>Total Elected and Appointed Officials</b>	<b>\$1,101,095,634</b>	<b>\$50,391,674</b>	<b>\$10,094,177</b>	<b>\$31,085,848</b>	<b>\$4,374,852</b>	<b>\$-</b>	<b>\$(15,580,214)</b>	<b>\$1,181,461,971</b>	<b>\$1,181,461,971</b>
Fixed Charges									
Fixed Charges And Special Purpose Appropriations									
490 Fixed Charges and Special Purpose Appropriations - Corporate	649,825	18,210,689	3,000	23,253,838	10,000	-	364,959,029	407,086,381	407,086,381
499 Fixed Charges and Special Purpose Appropriations - Public Safety	1,820,540	20,654,825	10,000	29,029,822	-	-	16,868,699	68,383,886	68,383,886

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Recommendations
Total Fixed Charges And Special Purpose Appropriations	\$2,470,365	\$38,865,514	\$13,000	\$52,283,660	\$10,000	\$-	\$381,827,728	\$475,470,267	\$475,470,267
Total Fixed Charges	\$2,470,365	\$38,865,514	\$13,000	\$52,283,660	\$10,000	\$-	\$381,827,728	\$475,470,267	\$475,470,267
Total General Fund	\$1,298,093,734	\$97,994,715	\$13,686,190	\$93,937,762	\$4,927,242	\$0	\$364,435,894	\$1,873,075,537	\$1,873,075,537
<b>Enterprise Fund</b>									
<b>Cook County Health &amp; Hospital Systems Board</b>									
<b>Cook County Health &amp; Hospital System</b>									
240 Cermak Health Services of Cook County	\$55,643,038	\$3,451,320	\$9,292,755	\$446,640	\$52,000	\$-	\$38,000	\$68,923,753	\$68,923,753
241 Health Services - JTDC	3,513,285	231,708	50,290	5,170	-	-	4,000	3,804,453	3,804,453
890 Health System Administration	38,947,740	9,031,683	343,839	60,869,610	187,500	-	188,063	109,568,435	109,568,435
891 Provident Hospital of Cook County	33,693,123	5,399,533	5,319,780	2,704,519	299,850	-	108,600	47,525,405	47,525,405
893 Ambulatory and Community Health Network of Cook County	62,755,054	6,456,932	1,104,464	2,570,216	5,455,080	-	-	78,341,746	78,341,746
894 Ruth M. Rothstein CORE Center	7,108,073	119,922	5,300,240	301,910	5,000	-	-	12,835,145	12,835,145
895 Department of Public Health	9,695,371	476,689	112,236	194,894	268,700	-	50,000	10,797,890	10,797,890
896 Managed Care	6,370,229	540,957,799	50,000	55,000	350,000	-	-	547,783,028	547,783,028
897 John H. Stroger, Jr. Hospital of Cook County	380,052,924	54,009,914	110,399,073	27,791,643	19,004,924	-	(143,700)	591,114,778	591,114,778
898 Oak Forest Health Center of Cook County	5,164,187	-	321,339	2,568,729	1,492	-	-	8,055,747	8,055,747
899 Fixed Charges and Special Purpose Appropriations - Health	89,851,929	2,534,717	-	-	-	-	20,543,764	112,930,410	112,930,410
<b>Total Cook County Health &amp; Hospital System</b>	<b>\$692,794,953</b>	<b>\$622,670,217</b>	<b>\$132,294,016</b>	<b>\$97,508,331</b>	<b>\$25,624,546</b>	<b>\$-</b>	<b>\$20,788,727</b>	<b>\$1,591,680,790</b>	<b>\$1,591,680,790</b>
<b>Total Cook County Health &amp; Hospital Systems Board</b>	<b>\$692,794,953</b>	<b>\$622,670,217</b>	<b>\$132,294,016</b>	<b>\$97,508,331</b>	<b>\$25,624,546</b>	<b>\$0</b>	<b>\$20,788,727</b>	<b>\$1,591,680,790</b>	<b>\$1,591,680,790</b>
<b>Total Enterprise Fund</b>	<b>\$692,794,953</b>	<b>\$622,670,217</b>	<b>\$132,294,016</b>	<b>\$97,508,331</b>	<b>\$25,624,546</b>	<b>\$0</b>	<b>\$20,788,727</b>	<b>\$1,591,680,790</b>	<b>\$1,591,680,790</b>
<b>Special Purpose and Election Funds</b>									
<b>Offices Under the President</b>									
<b>Chief Administrative Officer</b>									
501 MFT Illinois First (1st)	35,508,762	527,893	522,000	2,247,790	498,946	6,973,200	1,936,026	48,214,617	48,214,617
510 Animal Control Department	1,786,145	1,913,853	297,670	59,548	4,267	125,000	359,038	4,545,521	4,545,521
530 Cook County Law Library	2,398,280	5,700	1,187,281	640,222	49,589	-	610,498	4,891,570	4,891,570
595 Environmental Control Solid Waste Fee	177,891	25,000	-	-	-	-	356,211	559,102	559,102
<b>Total Chief Administrative Officer</b>	<b>\$39,871,078</b>	<b>\$2,472,446</b>	<b>\$2,006,951</b>	<b>\$2,947,560</b>	<b>\$552,802</b>	<b>\$7,098,200</b>	<b>\$3,261,773</b>	<b>\$58,210,810</b>	<b>\$58,210,810</b>
<b>Chief Information Officer</b>									
545 Geographic Information Systems	1,762,307	5,415,401	217,700	2,114,250	4,071	1,400,000	1,820,070	12,733,799	12,733,799
<b>Total Chief Information Officer</b>	<b>\$1,762,307</b>	<b>\$5,415,401</b>	<b>\$217,700</b>	<b>\$2,114,250</b>	<b>\$4,071</b>	<b>\$1,400,000</b>	<b>\$1,820,070</b>	<b>\$12,733,799</b>	<b>\$12,733,799</b>

**SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS**

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Recommendations
<b>Chief of Economic Development</b>									
587 Section 108 Loan Program	\$-	\$311,119	\$-	\$-	\$-	\$-	\$38,881	\$350,000	\$350,000
<b>Total Chief of Economic Development</b>	\$-	\$311,119	\$-	\$-	\$-	\$-	\$38,881	\$350,000	\$350,000
<b>Public Defender</b>									
584 PD Records Automation Fund	-	-	-	-	-	-	138,000	138,000	138,000
<b>Total Public Defender</b>	\$-	\$-	\$-	\$-	\$-	\$-	\$138,000	\$138,000	\$138,000
<b>Total Offices Under the President</b>	\$41,633,385	\$8,198,966	\$2,224,651	\$5,061,810	\$556,873	\$8,498,200	\$5,258,724	\$71,432,609	\$71,432,609
<b>Cook County Health &amp; Hospital Systems Board</b>									
<b>Cook County Health &amp; Hospital System</b>									
544 Lead Poisoning Prevention Fund	1,199,636	2,892,646	6,062	-	1,000	-	42,879	4,142,223	4,142,223
564 TB Sanitarium District	3,576,789	472,482	168,033	515,112	4,216	56,418	902,884	5,695,934	5,695,934
<b>Total Cook County Health &amp; Hospital System</b>	\$4,776,425	\$3,365,128	\$174,095	\$515,112	\$5,216	\$56,418	\$945,763	\$9,838,157	\$9,838,157
<b>Total Cook County Health &amp; Hospital Systems Board</b>	\$4,776,425	\$3,365,128	\$174,095	\$515,112	\$5,216	\$56,418	\$945,763	\$9,838,157	\$9,838,157
<b>Elected and Appointed Officials</b>									
<b>Assessor</b>									
579 Assessor Special Revenue Fund	-	-	-	-	-	-	815,000	815,000	815,000
588 Erroneous Homestead Exemption/Recovery Fund	1,529,470	911,000	50,000	25,000	-	-	156,812	2,672,282	2,672,282
<b>Total Assessor</b>	\$1,529,470	\$911,000	\$50,000	\$25,000	\$-	\$-	\$971,812	\$3,487,282	\$3,487,282
<b>Board of Election Commissioners</b>									
525 Board of Election Commissioners - Election Fund	471,023	618,558	-	-	-	-	-	1,089,581	1,089,581
<b>Total Board of Election Commissioners</b>	\$471,023	\$618,558	\$-	\$-	\$-	\$-	\$-	\$1,089,581	\$1,089,581
<b>Chief Judge</b>									
531 Circuit Court - Illinois Dispute Resolution Fund	-	170,000	-	-	-	-	26,547	196,547	196,547
532 Adult Probation/Probation Service Fee Fund	95,000	2,222,285	142,680	-	-	-	3,595,191	6,055,156	6,055,156
541 Social Service/Probation and Court Services Fund	23,310	398,996	96,650	6,500	17,805	-	6,312,331	6,855,592	6,855,592
572 Children's Waiting Room Revenue Fund	1,897,104	7,700	58,200	25,671	4,000	-	732,249	2,724,924	2,724,924
574 Mental Health Special Revenue Fund	-	-	-	-	-	-	701,254	701,254	701,254
575 Peer Court Special Revenue Fund	-	-	-	-	-	-	301,107	301,107	301,107
576 Drug Court Special Revenue Fund	-	-	-	-	-	-	301,071	301,071	301,071
<b>Total Chief Judge</b>	\$2,015,414	\$2,798,961	\$297,530	\$32,171	\$21,805	\$-	\$11,969,750	\$17,135,651	\$17,135,651
<b>Clerk of the Circuit Court</b>									
528 Clerk of the Circuit Court Automation Fund	8,003,800	-	300,700	1,118,315	477,227	-	-	9,900,042	9,900,042

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Recommendations
529 Clerk of the Circuit Court Document Storage Fund	\$6,857,284	\$1,144,250	\$150,444	\$343,440	\$14,550	\$177,423	\$-	\$8,687,391	\$8,687,391
567 Clerk of the Circuit Court Administrative Fund	738,048	-	1,000	-	-	-	-	739,048	739,048
580 Clerk of the Circuit Court Electronic Citation Fund	-	-	-	-	-	250,000	-	250,000	250,000
<b>County Clerk</b>	<b>\$15,599,132</b>	<b>\$1,144,250</b>	<b>\$452,144</b>	<b>\$1,461,755</b>	<b>\$491,777</b>	<b>\$427,423</b>	<b>\$-</b>	<b>\$19,576,481</b>	<b>\$19,576,481</b>
524 County Clerk - Elections Division Fund	11,867,877	6,725,458	701,500	1,831,510	300,978	-	(513,277)	20,914,046	20,914,046
533 County Clerk - Automation Fund	1,309,703	360,000	59,663	10,000	22,203	-	(78,361)	1,683,208	1,683,208
<b>Total County Clerk</b>	<b>\$13,177,580</b>	<b>\$7,085,458</b>	<b>\$761,163</b>	<b>\$1,841,510</b>	<b>\$323,181</b>	<b>\$-</b>	<b>\$(591,638)</b>	<b>\$22,597,254</b>	<b>\$22,597,254</b>
<b>Recorder of Deeds</b>									
527 County Recorder Document Storage System Fund	3,583,166	15,000	21,000	-	-	-	260,394	3,889,560	3,889,560
570 GIS Fee Fund	1,347,650	7,500	8,000	4,500	-	-	226,681	1,594,331	1,594,331
571 Rental Housing Support Fee Fund	294,361	-	-	-	-	-	162,796	457,117	457,117
<b>Total Recorder of Deeds</b>	<b>\$5,235,177</b>	<b>\$22,500</b>	<b>\$29,000</b>	<b>\$4,500</b>	<b>\$-</b>	<b>\$-</b>	<b>\$649,831</b>	<b>\$5,941,008</b>	<b>\$5,941,008</b>
<b>Sheriff</b>									
535 Intergovernmental Agreement/ETSS	2,137,058	-	-	-	750	-	(220,338)	1,917,470	1,917,470
573 Women's Justice Services Fund	-	-	-	-	-	-	20,000	20,000	20,000
577 Vehicle Purchase Fund	-	-	-	-	-	277,500	-	277,500	277,500
<b>Total Sheriff</b>	<b>\$2,137,058</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$750</b>	<b>\$277,500</b>	<b>\$(200,338)</b>	<b>\$2,214,970</b>	<b>\$2,214,970</b>
<b>State's Attorney</b>									
561 State's Attorney Narcotics Forfeiture	3,073,083	-	-	-	-	-	309,006	3,382,089	3,382,089
583 State's Attorney Records Automation Fund	-	-	17,352	119,804	-	-	844	138,000	138,000
<b>Total State's Attorney</b>	<b>\$3,073,083</b>	<b>\$-</b>	<b>\$17,352</b>	<b>\$119,804</b>	<b>\$-</b>	<b>\$-</b>	<b>\$309,850</b>	<b>\$3,520,089</b>	<b>\$3,520,089</b>
<b>Treasurer</b>									
534 County Treasurer - Tax Sales Automation Fund	8,348,360	1,275,000	156,220	923,994	74,720	655,830	256,067	11,690,191	11,690,191
<b>Total Treasurer</b>	<b>\$8,348,360</b>	<b>\$1,275,000</b>	<b>\$156,220</b>	<b>\$923,994</b>	<b>\$74,720</b>	<b>\$655,830</b>	<b>\$256,067</b>	<b>\$11,690,191</b>	<b>\$11,690,191</b>
<b>Total Elected and Appointed Officials</b>	<b>\$51,566,297</b>	<b>\$13,855,747</b>	<b>\$1,763,409</b>	<b>\$4,408,734</b>	<b>\$912,233</b>	<b>\$1,360,753</b>	<b>\$13,365,334</b>	<b>\$87,252,507</b>	<b>\$87,252,507</b>
<b>Cook County Land Bank Authority</b>									
<b>Cook County Land Bank Authority</b>									
586 Cook County Land Bank Authority	1,318,129	823,500	7,500	1,514,182	1,536	-	23,395,153	27,060,000	27,060,000
<b>Total Cook County Land Bank Authority</b>	<b>\$1,318,129</b>	<b>\$823,500</b>	<b>\$7,500</b>	<b>\$1,514,182</b>	<b>\$1,536</b>	<b>\$-</b>	<b>\$23,395,153</b>	<b>\$27,060,000</b>	<b>\$27,060,000</b>
<b>Total Cook County Land Bank Authority</b>	<b>\$1,318,129</b>	<b>\$823,500</b>	<b>\$7,500</b>	<b>\$1,514,182</b>	<b>\$1,536</b>	<b>\$-</b>	<b>\$23,395,153</b>	<b>\$27,060,000</b>	<b>\$27,060,000</b>
<b>Fixed Charges</b>									
<b>Other Funds</b>									

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Recommendations
590 Annuity and Benefits	\$-	\$-	\$-	\$-	\$-	\$-	\$208,226,206	\$208,226,206	\$208,226,206
853 Bond and Interest	-	-	-	-	-	-	277,133,392	277,133,392	277,133,392
<b>Total Other Funds</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$485,359,598</b>	<b>\$485,359,598</b>	<b>\$485,359,598</b>
<b>Total Fixed Charges</b>	<b>\$0</b>						<b>\$485,359,598</b>	<b>\$485,359,598</b>	<b>\$485,359,598</b>
<b>Total Special Purpose and Election Funds</b>	<b>\$99,314,236</b>	<b>\$26,243,341</b>	<b>\$4,169,655</b>	<b>\$11,499,838</b>	<b>\$1,475,858</b>	<b>\$9,915,371</b>	<b>\$528,324,572</b>	<b>\$680,942,871</b>	<b>\$680,942,871</b>
<b>Restricted Fund (Grants)</b>	<b>47,233,352</b>	<b>56,033,289</b>	<b>713,106</b>	<b>259,515</b>	<b>3,566,695</b>	<b>7,073,523</b>	<b>143,068,307</b>	<b>257,947,797</b>	<b>257,947,797</b>
<b>Total Operating Funds</b>	<b>\$2,137,436,275</b>	<b>\$802,941,572</b>	<b>\$150,862,967</b>	<b>\$203,205,446</b>	<b>\$35,594,341</b>	<b>\$16,988,894</b>	<b>\$1,056,617,500</b>	<b>\$4,403,646,995</b>	<b>\$4,403,646,995</b>
<b>Capital Improvements*</b>									<b>\$424,858,753</b>
<b>Grand Total</b>	<b>\$2,137,436,275</b>	<b>\$802,941,572</b>	<b>\$150,862,967</b>	<b>\$203,205,446</b>	<b>\$35,594,341</b>	<b>\$16,988,894</b>	<b>\$1,056,617,500</b>	<b>4,403,646,995</b>	<b>\$4,828,505,748</b>

\* FY2017 Capital Improvements excludes capital purchases funded with operating dollars.

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER FY2016

Control/Officer	Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Fund	Restricted Fund Grants	Total Recommendations
<b>Offices Under the President</b>							
President	2,207,512	2,379,566	0	0	0	50,737,022	55,324,100
Chief Administrative Officer	6,457,151	14,566,773	0	0	58,210,810	44,698,723	123,933,457
Chief Financial Officer	23,951,184	0	0	0	0	0	23,951,184
Chief of Human Resources	5,149,921	0	0	0	0	0	5,149,921
Chief Information Officer	18,719,224	0	0	0	12,733,799	0	31,453,023
Chief of Economic Development	6,655,462	0	0	0	350,000	97,810,490	104,815,952
County Auditor	1,156,048	0	0	0	0	0	1,156,048
Public Defender	0	75,887,147	0	0	136,000	175,782	76,200,929
Administrative Hearings	1,475,167	0	0	0	0	0	1,475,167
Department of Human Rights and Ethics	942,845	0	0	0	0	0	942,845
Chief of Asset Management	3,043,476	53,552,023	0	0	0	3,051,922	59,647,421
<b>Total Offices Under the President</b>	<b>\$69,757,790</b>	<b>\$146,385,509</b>	<b>\$0</b>	<b>\$0</b>	<b>\$71,432,609</b>	<b>\$196,473,939</b>	<b>\$484,049,847</b>
<b>Cook County Health &amp; Hospital Systems Board</b>							
Cook County Health & Hospital System	0	0	1,591,660,790	0	9,838,157	14,775,230	1,616,294,177
<b>Total Cook County Health &amp; Hospital Systems Board</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,591,660,790</b>	<b>\$0</b>	<b>\$9,838,157</b>	<b>\$14,775,230</b>	<b>\$1,616,294,177</b>
<b>Elected and Appointed Officials</b>							
Cook County Board of Commissioners	8,978,685	0	0	0	0	0	8,978,685
Assessor	26,759,757	0	0	0	3,487,282	0	30,247,039
Board of Review	10,904,092	0	0	0	0	0	10,904,092
Board of Election Commissioners	0	0	0	1,089,581	0	0	1,089,581
Chief Judge	0	263,331,465	0	0	17,135,651	5,741,015	286,208,131
Clerk of the Circuit Court	0	103,752,464	0	0	19,576,481	2,775,124	126,104,069
County Clerk	10,561,484	0	0	20,914,046	1,663,208	0	33,138,738
Recorder of Deeds	6,782,074	0	0	0	5,941,008	0	12,723,082
Sheriff	0	622,365,190	0	0	2,214,970	8,779,743	633,359,903
State's Attorney	0	123,195,674	0	0	3,520,089	21,738,224	148,453,987
Treasurer	1,295,513	0	0	0	11,690,191	0	12,985,704
Inspector General	2,141,987	0	0	0	0	0	2,141,987
Public Administrator	0	1,383,586	0	0	0	0	1,383,586
Veterans Assistance Commission	0	0	0	0	0	0	0
<b>Total Elected and Appointed Officials</b>	<b>\$67,423,592</b>	<b>\$1,114,038,379</b>	<b>\$0</b>	<b>\$22,003,627</b>	<b>\$65,248,880</b>	<b>\$39,034,106</b>	<b>\$1,307,748,564</b>
<b>Cook County Land Bank Authority</b>							
Cook County Land Bank Authority	0	0	0	0	27,060,000	7,664,522	34,724,522
<b>Total Cook County Land Bank Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$27,060,000</b>	<b>\$7,664,522</b>	<b>\$34,724,522</b>
<b>Fixed Charges</b>							
Other Funds	0	0	0	0	485,359,598	0	485,359,598
Fixed Charges And Special Purpose Appropriations	407,086,381	68,383,886	0	0	0	0	475,470,267
<b>Total Fixed Charges</b>	<b>\$407,086,381</b>	<b>\$68,383,886</b>	<b>\$0</b>	<b>\$0</b>	<b>\$485,359,598</b>	<b>\$0</b>	<b>\$960,829,865</b>

**SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER FY2016**

Control Officer	Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Fund	Restricted Fund Grants	Total Recommendations
Capital Improvements*	\$544,267,763	\$1,328,807,774	\$1,591,680,790	\$22,003,627	\$658,939,244	257,947,797.00	\$424,858,753
Grand Totals							\$4,828,505,748

\*FY2017 Capital Improvements excludes capital purchases funded with operating dollars.

SUMMARY OF FULL TIME EQUIVALENT BY FUND

Department	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<b>General Fund</b>										
<b>Corporate Fund</b>										
002 Department of Human Rights and Ethics	11.0	10.7	12.0	10.2	11.0	11.0	11.2	11.0	10.5	10.0
007 Revenue	39.0	31.9	33.5	29.3	46.6	62.8	64.3	75.6	76.6	76.6
008 Risk Management	25.0	24.0	25.0	20.3	22.1	22.0	23.0	24.0	22.0	22.0
009 Enterprise Technology	13.0	8.6	9.0	50.0	64.0	66.4	61.0	139.0	134.0	135.0
010 Office of the President	35.0	25.8	34.0	20.2	16.0	16.0	17.0	19.0	19.0	18.0
011 Office of the Chief Administrative Officer	33.0	31.6	32.0	32.5	37.0	36.7	38.0	34.0	31.0	31.7
012 Department for Management of Information Systems	80.0	70.0	78.0	-	-	-	-	-	-	-
013 Planning and Development	13.0	11.0	10.0	10.8	13.0	10.0	13.0	13.0	11.0	12.0
014 Budget and Management Services	18.6	17.7	19.4	13.0	15.1	19.0	20.0	20.0	20.0	19.0
016 IT Solutions & Services	36.0	33.6	36.0	75.0	72.0	82.1	81.0	-	-	-
018 Office Of The Secretary To The Board of Commissioners	9.0	9.0	9.0	11.6	11.6	8.6	9.6	9.8	9.8	9.8
020 County Comptroller	58.0	49.1	49.8	38.4	38.6	37.7	41.7	41.7	42.1	41.7
021 Office of the Chief Financial Officer	6.0	3.2	8.0	7.4	8.2	23.9	11.0	11.0	10.0	11.0
022 Contract Compliance	13.0	12.4	12.2	12.0	10.2	10.0	11.0	11.5	12.0	12.0
023 Department of Office Technology	16.0	15.2	14.0	-	-	-	-	-	-	-
026 Department of Administrative Hearings	-	4.0	7.0	7.0	5.0	8.0	9.0	9.0	9.0	9.0
027 Office of Economic Development	-	-	-	-	8.4	7.0	7.0	3.0	6.0	10.0
028 IT Shared Services	-	-	-	-	52.0	-	-	-	-	-
029 Office of Enterprise Resource Planning (ERP)	-	-	-	-	-	-	19.8	22.6	16.0	16.0
030 Office of the Chief Procurement Officer	40.0	32.6	34.9	24.3	19.9	34.0	37.0	37.0	37.0	32.0
031 Office of Asset Management	28.0	23.6	26.9	17.0	11.6	13.0	17.0	23.5	23.0	25.0
032 Department of Human Resources	50.0	44.6	42.1	39.8	38.0	44.4	48.0	49.0	48.0	45.0
040 County Assessor	417.0	396.3	397.0	337.4	388.9	347.0	360.0	338.0	342.0	309.0
050 Board of Review	126.0	123.0	132.0	124.9	127.0	126.0	125.0	126.0	125.0	125.0
060 County Treasurer	77.5	64.2	48.0	43.2	39.0	34.0	26.0	17.0	14.0	13.0
070 County Auditor	22.0	13.1	12.0	10.0	9.0	9.6	11.0	12.0	12.0	12.0
080 Office of the Independent Inspector General	18.0	18.4	15.0	17.9	20.6	20.0	20.0	20.0	20.0	18.0
081 First District - Office of the County Commissioner	5.0	4.1	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
082 Second District - Office of the County Commissioner	5.0	5.0	5.0	5.0	4.1	4.0	4.0	4.0	4.0	4.0
083 Third District - Office of the County Commissioner	5.0	5.0	3.1	3.7	3.7	3.7	4.0	4.0	4.0	4.0
084 Fourth District - Office of the County Commissioner	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
085 Fifth District - Office of the County Commissioner	5.0	5.0	5.0	4.2	4.0	4.0	4.0	4.0	4.0	5.0
086 Sixth District - Office of the County Commissioner	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
087 Seventh District - Office of the County Commissioner	5.0	5.0	5.0	4.0	4.5	4.5	4.5	4.5	5.0	5.0
088 Eighth District - Office of the County Commissioner	5.0	4.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
089 Ninth District - Office of the County Commissioner	5.0	4.5	4.5	4.5	4.5	4.5	4.5	3.7	4.4	4.1



SUMMARY OF FULL TIME EQUIVALENT BY FUND

Department	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
090 Tenth District -Office of the County Commissioner	5.0	5.0	5.0	4.0	4.0	5.0	5.0	5.0	5.0	5.0
091 Eleventh District -Office of the County Commissioner	8.0	6.8	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7
092 Twelfth District -Office of the County Commissioner	5.0	4.2	4.2	4.0	5.0	5.0	4.0	4.0	4.0	4.0
093 Thirteenth District -Office of the County Commissioner	5.0	5.0	4.2	4.2	4.5	4.6	4.6	4.6	4.6	4.5
094 Fourteenth District -Office of the County Commissioner	5.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
095 Fifteenth District -Office of the County Commissioner	5.0	5.0	4.0	4.0	4.0	4.0	4.0	5.0	5.0	5.0
096 Sixteenth District -Office of the County Commissioner	5.0	4.2	4.0	4.4	4.0	4.0	4.0	4.0	4.0	4.0
097 Seventeenth District -Office of the County Commissioner	5.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
110 County Clerk	167.0	158.6	167.0	144.8	144.0	137.0	135.0	134.0	136.0	135.0
130 Recorder of Deeds	181.0	167.6	157.0	128.0	121.0	123.5	108.0	99.0	92.0	79.0
160 Building and Zoning	51.0	45.6	47.0	44.0	42.0	41.0	39.0	40.0	38.0	42.0
161 Department of Environmental Control	26.0	23.6	23.7	26.0	25.0	25.0	27.0	26.0	21.7	23.0
170 Zoning Board of Appeals	5.0	5.0	4.7	5.0	4.0	4.0	5.0	5.0	5.0	5.0
452 Veterans' Assistance Commission	4.0	2.8	3.0	3.0	3.0	-	-	-	-	-
500 Department of Transportation and Highways	263.0	225.1	204.4	103.2	90.0	74.8	67.4	66.2	48.2	-
<b>Total Corporate Fund</b>	<b>1,969.1</b>	<b>1,783.7</b>	<b>1,781.3</b>	<b>1,481.9</b>	<b>1,569.8</b>	<b>1,531.5</b>	<b>1,539.3</b>	<b>1,513.4</b>	<b>1,468.6</b>	<b>1,375.1</b>
<b>Public Safety Fund</b>										
200 Department of Facilities Management	407.0	372.5	380.0	384.0	378.0	407.1	551.0	541.7	526.2	516.0
205 Justice Advisory Council	6.0	6.0	6.0	6.0	6.0	5.0	5.0	7.0	7.0	7.0
210 Office of the Sheriff	26.0	31.0	26.0	22.0	23.0	33.0	49.6	40.6	23.0	21.0
211 Department of Fiscal Administration and Support Services	134.0	167.1	214.0	210.5	196.0	198.0	-	-	-	-
212 Sheriff's Women's Justice Programs	69.0	70.9	72.0	65.6	68.0	69.2	-	-	-	-
214 Sheriff's Administration	-	-	-	-	-	-	203.0	163.4	108.5	339.6
215 Custodian	295.0	285.9	275.0	243.5	-	-	-	-	-	-
216 Office of Professional Review, Professional Integrity & Special Investigations	-	-	-	-	-	-	-	62.5	78.0	98.0
217 Information Technology	-	-	-	-	-	-	53.0	43.4	219.0	35.0
230 Court Services Division	1,614.0	1,589.0	1,502.0	1,396.4	1,388.0	1,430.3	1,434.0	1,346.4	1,292.2	1,173.0
231 Police Department	601.0	597.5	589.0	576.7	543.0	531.8	607.5	630.5	658.5	643.0
235 Impact Incarceration	107.0	104.0	102.0	98.0	96.0	-	-	-	-	-
236 Reentry and Diversion Programs	471.0	376.1	376.0	350.2	201.0	304.1	-	-	-	-
238 Jail Diversion and Crime Prevention	31.0	32.4	32.0	29.0	-	-	-	-	-	-
239 Department of Corrections	3,687.0	3,528.2	3,670.2	3,665.0	3,834.1	3,936.9	4,374.3	4,432.4	4,295.0	4,267.7
249 Sheriff's Merit Board	16.0	16.0	25.0	24.5	27.0	30.0	31.0	29.0	30.0	28.0
250 State's Attorney	1,315.0	1,281.5	1,294.8	1,292.9	1,136.7	1,132.2	1,148.1	1,161.0	1,149.1	1,134.2
259 Medical Examiner	102.0	88.1	106.0	98.8	97.1	100.5	126.0	123.8	127.7	117.4
260 Public Defender	730.0	660.3	715.9	696.0	661.4	674.4	685.6	699.0	693.0	675.0
265 Department of Homeland Security and Emergency Management - General Fund	-	-	-	-	14.0	15.0	17.0	25.0	25.0	21.0
280 Adult Probation Department	691.0	697.9	687.8	646.0	603.0	577.0	589.5	625.0	640.0	600.5

SUMMARY OF FULL TIME EQUIVALENT BY FUND

Department	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
300 Judiciary	450.0	430.4	443.0	440.0	439.0	439.0	437.0	437.0	437.0	437.0
305 Public Guardian	286.0	276.6	270.1	266.8	265.3	249.2	239.4	238.8	229.4	233.2
310 Office of the Chief Judge	513.0	511.1	520.7	487.9	482.8	465.0	465.0	473.5	457.7	457.3
312 Forensic Clinical Services	40.0	38.0	38.6	36.6	34.0	30.0	30.0	30.1	31.1	29.7
313 Social Service	230.0	222.8	222.4	210.6	208.0	199.0	196.3	197.0	198.0	194.0
326 Juvenile Probation and Court Services	455.0	428.8	445.8	391.6	373.6	368.0	392.8	449.5	423.4	412.1
335 Clerk of the Circuit Court - Office of the Clerk	1,836.0	1,719.2	1,734.2	1,719.9	1,549.8	1,511.7	1,505.7	1,546.5	1,463.2	1,437.5
390 Public Administrator	19.0	19.0	19.0	18.7	19.0	18.0	18.0	18.0	17.0	17.0
440 Juvenile Temporary Detention Center	588.0	612.0	633.0	634.0	634.0	595.0	663.0	700.0	703.5	680.0
451 Department of Adoption & Family Supportive Services	15.0	12.4	11.2	9.0	9.5	10.0	10.0	11.0	11.0	11.0
<b>Total Public Safety Fund</b>	<b>14,714.0</b>	<b>14,234.7</b>	<b>14,411.7</b>	<b>14,023.2</b>	<b>13,287.3</b>	<b>13,329.4</b>	<b>13,831.8</b>	<b>14,032.1</b>	<b>13,843.5</b>	<b>13,586.2</b>
<b>Total General Fund</b>	<b>16,683.1</b>	<b>16,016.4</b>	<b>16,193.0</b>	<b>15,505.1</b>	<b>14,857.1</b>	<b>14,860.9</b>	<b>15,371.1</b>	<b>15,545.5</b>	<b>15,312.1</b>	<b>14,951.3</b>
<b>Enterprise Fund</b>										
<b>Health Fund</b>										
240 Cermak Health Services of Cook County	392.0	445.2	486.5	516.0	527.0	502.1	578.4	617.0	609.0	636.5
241 Health Services - JTDC	40.0	39.0	39.0	36.8	37.0	36.0	37.0	37.0	35.0	38.0
890 Health System Administration	583.0	505.2	553.5	554.3	581.0	608.0	647.0	411.8	485.0	494.0
891 Provident Hospital of Cook County	693.0	690.0	683.6	462.9	468.0	383.0	357.5	385.0	354.0	342.0
893 Ambulatory and Community Health Network of Cook County	658.0	678.6	702.2	705.1	677.3	652.0	620.0	858.2	775.0	857.0
894 Ruth M. Rothstein CORE Center	61.0	61.4	67.7	67.4	70.0	66.0	69.3	75.0	78.0	78.0
895 Department of Public Health	167.0	160.6	171.6	170.8	176.0	155.0	148.0	125.0	123.0	120.0
896 Managed Care	-	-	-	-	-	247.0	266.3	30.0	23.0	98.0
897 John H. Stroger, Jr. Hospital of Cook County	3,788.0	3,866.4	3,898.3	3,614.9	4,184.0	3,903.0	3,905.6	4,097.6	4,154.7	4,122.4
898 Oak Forest Health Center of Cook County	1,010.0	1,055.0	1,024.3	509.9	337.5	116.0	115.0	110.0	99.0	79.0
<b>Total Health Fund</b>	<b>7,372.0</b>	<b>7,501.4</b>	<b>7,626.7</b>	<b>6,638.1</b>	<b>7,057.8</b>	<b>6,668.1</b>	<b>6,744.1</b>	<b>6,746.6</b>	<b>6,735.7</b>	<b>6,864.9</b>
<b>Total Enterprise Fund</b>	<b>7,372.0</b>	<b>7,501.4</b>	<b>7,626.7</b>	<b>6,638.1</b>	<b>7,057.8</b>	<b>6,668.1</b>	<b>6,744.1</b>	<b>6,746.6</b>	<b>6,735.7</b>	<b>6,864.9</b>
<b>Special Purpose and Election Fund</b>										
<b>Election Fund</b>										
524 County Clerk - Elections Division Fund	121.0	117.5	121.0	125.6	129.0	129.0	129.0	130.0	124.0	125.0
525 Board of Election Commissioners - Election Fund	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
<b>Total Election Fund</b>	<b>125.0</b>	<b>121.5</b>	<b>125.0</b>	<b>129.6</b>	<b>133.0</b>	<b>133.0</b>	<b>133.0</b>	<b>134.0</b>	<b>128.0</b>	<b>129.0</b>
<b>Special Purpose Funds</b>										
501 MFT Illinois First (1st)	166.0	124.0	145.2	231.6	214.0	209.1	217.5	221.7	217.1	289.5
510 Animal Control Department	24.0	24.0	24.0	21.0	24.0	24.0	23.0	23.0	23.0	23.0
527 County Recorder Document Storage System Fund	52.0	54.0	59.0	28.0	32.0	33.0	44.0	57.0	55.0	41.0
528 Clerk of the Circuit Court Automation Fund	90.0	113.0	154.8	152.2	133.2	124.8	125.7	93.2	84.0	80.2
529 Clerk of the Circuit Court Document Storage Fund	104.0	125.0	133.0	132.0	117.0	118.0	120.0	97.0	90.0	87.0
530 Cook County Law Library	56.0	49.5	53.0	45.0	42.4	39.7	39.0	34.0	28.0	30.0

**SUMMARY OF FULL TIME EQUIVALENT BY FUND**

Department	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
533 County Clerk - Automation Fund	13.0	12.2	13.0	15.0	13.0	14.0	14.0	14.0	15.0	15.0
534 County Treasurer - Tax Sales Automation Fund	58.0	66.7	72.0	71.0	70.0	71.2	66.0	72.0	75.0	75.5
535 Intergovernmental Agreement/ETSB	14.0	16.0	16.0	16.0	49.5	49.5	14.7	16.0	18.0	18.0
538 Juvenile Probation - Supplementary Officers	71.0	71.0	47.6	70.0	69.8	57.0	52.0	-	-	-
544 Lead Poisoning Prevention Fund	5.0	4.0	4.0	3.5	3.0	3.0	3.0	3.0	5.0	17.0
545 Geographic Information Systems	18.0	12.5	16.0	12.0	15.0	19.0	18.0	16.0	16.0	16.0
561 State's Attorney Narcotics Forfeiture	50.0	47.0	39.8	40.0	43.0	44.6	45.2	46.4	41.0	34.2
564 TB Sanitarium District	49.0	49.0	50.0	44.5	45.0	38.0	39.0	36.0	36.0	36.0
565 Department of Homeland Security and Emergency Management	5.0	5.0	16.0	15.7	-	-	-	-	-	-
566 State's Attorney Capital Litigation Trust Fund	24.5	25.0	27.0	-	-	-	-	-	-	-
567 Clerk of the Circuit Court Administrative Fund	9.0	10.4	14.0	16.0	14.0	11.0	11.0	11.0	11.0	9.0
570 GIS Fee Fund	-	2.4	3.0	43.0	40.0	40.0	38.0	25.0	24.0	19.0
571 Rental Housing Support Fee Fund	-	1.7	2.0	7.0	-	-	-	-	-	4.0
572 Children's Waiting Room Revenue Fund	-	-	-	24.0	22.0	21.0	26.4	30.0	31.0	32.0
585 Environmental Control Solid Waste Fee	-	-	-	-	-	-	-	-	2.0	2.0
586 Cook County Land Bank Authority	-	-	-	-	-	-	-	-	11.0	14.0
588 Erroneous Homestead Exemption Recovery Fund	-	-	-	-	-	-	-	-	-	22.0
<b>Total Special Purpose Funds</b>	<b>808.5</b>	<b>812.4</b>	<b>889.4</b>	<b>987.5</b>	<b>946.9</b>	<b>916.9</b>	<b>895.5</b>	<b>795.3</b>	<b>782.1</b>	<b>864.4</b>
<b>Total Special Purpose and Election Fund</b>	<b>933.5</b>	<b>933.9</b>	<b>1,014.4</b>	<b>1,117.1</b>	<b>1,079.9</b>	<b>1,049.9</b>	<b>1,029.5</b>	<b>929.3</b>	<b>910.1</b>	<b>993.4</b>
<b>Total Grants</b>	<b>1034.0</b>	<b>809.2</b>	<b>779.0</b>	<b>724.6</b>	<b>664.6</b>	<b>590.0</b>	<b>505.0</b>	<b>484.4</b>	<b>481.3</b>	<b>408.5</b>
<b>Total Full Time Equivalent</b>	<b>26,022.6</b>	<b>25,262.9</b>	<b>25,613.1</b>	<b>23,984.9</b>	<b>23,659.4</b>	<b>23,168.9</b>	<b>23,649.7</b>	<b>23,705.8</b>	<b>23,439.2</b>	<b>23,226.1</b>

SUMMARY OF FULL TIME EQUIVALENT BY CONTROL OFFICER

Department	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<b>General Fund</b>										
<b>Offices Under the President</b>										
President	41.0	31.8	40.0	26.2	36.0	36.0	39.0	51.0	51.0	46.0
Chief Administrative Officer	439.0	381.8	377.3	269.5	258.6	247.0	268.4	261.0	239.6	183.1
Chief Financial Officer	199.6	170.9	182.8	144.7	160.7	209.4	227.8	243.4	235.7	230.3
Chief of Human Resources	50.0	44.6	42.1	39.8	38.0	44.4	48.0	49.0	48.0	45.0
Chief Information Officer	145.0	127.4	137.0	125.0	188.0	148.5	142.0	139.0	134.0	135.0
Chief of Economic Development	69.0	61.6	61.7	59.8	67.4	62.0	64.0	61.0	60.0	69.0
County Auditor	22.0	13.1	12.0	10.0	9.0	9.6	11.0	12.0	12.0	12.0
Public Defender	730.0	660.3	715.9	696.0	661.4	674.4	685.6	699.0	693.0	675.0
Administrative Hearings	-	4.0	7.0	7.0	5.0	8.0	9.0	9.0	9.0	9.0
Department of Human Rights and Ethics	11.0	10.7	12.0	10.2	11.0	11.0	11.2	11.0	10.5	10.0
Chief of Asset Management	435.0	396.1	406.9	401.0	389.6	420.1	568.0	565.2	549.2	541.0
<b>Total Offices Under the President</b>	<b>2,141.6</b>	<b>1,902.3</b>	<b>1,994.7</b>	<b>1,789.2</b>	<b>1,824.7</b>	<b>1,870.4</b>	<b>2,074.0</b>	<b>2,100.6</b>	<b>2,042.0</b>	<b>1,955.4</b>
<b>Elected and Appointed Officials</b>										
Cook County Board of Commissioners	97.0	89.8	86.7	87.3	87.6	85.6	85.9	86.3	87.5	88.1
Assessor	417.0	396.3	397.0	337.4	368.9	347.0	360.0	338.0	342.0	309.0
Board of Review	126.0	123.0	132.0	124.9	127.0	126.0	125.0	126.0	125.0	125.0
Chief Judge	3,233.0	3,217.6	3,261.4	3,115.5	3,039.7	2,922.2	3,013.0	3,150.9	3,120.1	3,043.8
Clerk of the Circuit Court	1,836.0	1,779.2	1,734.2	1,719.9	1,549.8	1,511.7	1,505.7	1,546.5	1,463.2	1,437.5
County Clerk	167.0	158.6	167.0	144.8	144.0	137.0	135.0	134.0	136.0	135.0
Recorder of Deeds	181.0	167.6	157.0	128.0	121.0	123.5	108.0	99.0	92.0	79.0
Sheriff	7,051.0	6,798.1	6,883.2	6,682.4	6,376.1	6,533.3	6,752.4	6,748.2	6,704.2	6,606.3
State's Attorney	1,315.0	1,281.5	1,294.8	1,292.9	1,136.7	1,132.2	1,148.1	1,161.0	1,149.1	1,134.2
Treasurer	77.5	64.2	48.0	43.2	39.0	34.0	26.0	17.0	14.0	13.0
Inspector General	18.0	18.4	15.0	17.9	20.6	20.0	20.0	20.0	20.0	18.0
Public Administrator	19.0	19.0	19.0	18.7	19.0	18.0	18.0	18.0	17.0	17.0
Veterans Assistance Commission	4.0	2.8	3.0	3.0	3.0	0.0	0.0	0.0	0.0	0.0
<b>Total Elected and Appointed Officials</b>	<b>14,541.5</b>	<b>14,116.1</b>	<b>14,198.3</b>	<b>13,715.9</b>	<b>13,032.4</b>	<b>12,990.5</b>	<b>13,297.1</b>	<b>13,444.9</b>	<b>13,270.1</b>	<b>13,005.9</b>
<b>Enterprise Fund</b>										
<b>Cook County Health &amp; Hospital Systems Board</b>										
Cook County Health & Hospital System	7,372.0	7,501.4	7,626.7	6,638.1	7,057.8	6,668.1	6,744.1	6,746.6	6,735.7	6,864.9
<b>Total Cook County Health &amp; Hospital Systems Board</b>	<b>7,372.0</b>	<b>7,501.4</b>	<b>7,626.7</b>	<b>6,638.1</b>	<b>7,057.8</b>	<b>6,668.1</b>	<b>6,744.1</b>	<b>6,746.6</b>	<b>6,735.7</b>	<b>6,864.9</b>
<b>Total General Fund</b>	<b>16,683.1</b>	<b>16,018.4</b>	<b>16,193.0</b>	<b>15,505.1</b>	<b>14,857.1</b>	<b>14,860.9</b>	<b>15,371.1</b>	<b>15,545.5</b>	<b>15,312.1</b>	<b>14,961.3</b>

**SUMMARY OF FULL TIME EQUIVALENT BY CONTROL OFFICER**

Department	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<b>Total Enterprise Fund</b>										
Special Purpose and Election Fund	7,372.0	7,501.4	7,626.7	6,638.1	7,057.8	6,668.1	6,744.1	6,746.6	6,735.7	6,864.9
Offices Under the President										
President	5.0	5.0	16.0	15.7	-	0.0	0.0	0.0	0.0	0.0
Chief Administrative Officer	246.0	197.5	222.2	297.6	280.4	272.8	279.5	278.7	270.1	344.5
Chief Information Officer	18.0	12.5	16.0	12.0	15.0	19.0	18.0	16.0	16.0	16.0
<b>Total Offices Under the President</b>	<b>269.0</b>	<b>215.0</b>	<b>254.2</b>	<b>325.3</b>	<b>295.4</b>	<b>291.8</b>	<b>297.5</b>	<b>294.7</b>	<b>286.1</b>	<b>360.5</b>
Cook County Health & Hospital Systems Board										
Cook County Health & Hospital System	54.0	53.0	54.0	48.0	48.0	41.0	42.0	39.0	41.0	53.0
<b>Total Cook County Health &amp; Hospital Systems Board</b>	<b>54.0</b>	<b>53.0</b>	<b>54.0</b>	<b>48.0</b>	<b>48.0</b>	<b>41.0</b>	<b>42.0</b>	<b>39.0</b>	<b>41.0</b>	<b>53.0</b>
<b>Elected and Appointed Officials</b>										
Assessor	-	-	-	-	-	0.0	0.0	0.0	0.0	22.0
Board of Election Commissioners	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Chief Judge	71.0	71.0	47.6	94.0	91.8	78.0	78.4	30.0	31.0	32.0
Clerk of the Circuit Court	203.0	248.4	301.8	300.2	264.2	253.8	256.7	201.2	185.0	176.2
County Clerk	134.0	129.7	134.0	140.6	142.0	143.0	143.0	144.0	139.0	140.0
Recorder of Deeds	52.0	58.1	64.0	78.0	72.0	73.0	82.0	82.0	79.0	64.0
Sheriff	14.0	16.0	16.0	16.0	49.5	49.5	14.7	16.0	18.0	18.0
State's Attorney	74.5	72.0	66.8	40.0	43.0	44.6	45.2	46.4	41.0	34.2
Treasurer	58.0	66.7	72.0	71.0	70.0	71.2	66.0	72.0	75.0	75.5
<b>Total Elected and Appointed Officials</b>	<b>610.5</b>	<b>665.9</b>	<b>706.2</b>	<b>745.8</b>	<b>736.5</b>	<b>717.1</b>	<b>690.0</b>	<b>595.6</b>	<b>572.0</b>	<b>565.9</b>
Cook County Land Bank Authority										
Cook County Land Bank Authority	-	-	-	-	-	0.0	0.0	0.0	11.0	14.0
<b>Total Cook County Land Bank Authority</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>11.0</b>	<b>14.0</b>
<b>Total Special Purpose and Election Fund</b>	<b>933.5</b>	<b>933.9</b>	<b>1,014.4</b>	<b>1,117.1</b>	<b>1,079.9</b>	<b>1,049.9</b>	<b>1,029.5</b>	<b>929.3</b>	<b>910.1</b>	<b>983.4</b>
<b>Total Grants</b>	<b>1,034.0</b>	<b>809.2</b>	<b>779.0</b>	<b>724.6</b>	<b>664.6</b>	<b>590.0</b>	<b>505.0</b>	<b>484.4</b>	<b>481.3</b>	<b>408.5</b>
<b>Total Full Time Equivalent</b>	<b>26,022.6</b>	<b>25,262.9</b>	<b>25,613.1</b>	<b>23,984.9</b>	<b>23,659.4</b>	<b>23,168.9</b>	<b>23,649.7</b>	<b>23,705.8</b>	<b>23,439.2</b>	<b>23,228.1</b>

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2013	2014	2015	2016	2017
<b>General Fund</b>					
<b>Offices Under the President</b>					
<b>President</b>					
010 Office of the President	\$1,591,441	\$1,665,294	\$1,745,697	\$1,920,089	\$1,874,284
205 Justice Advisory Council	424,083	417,400	542,043	\$536,491	\$552,927
265 Department of Homeland Security and Emergency Management - General Fund	1,410,523	1,574,819	2,398,122	\$2,380,303	\$2,178,744
<b>Total President</b>	<b>\$3,426,047</b>	<b>\$3,677,513</b>	<b>\$4,685,862</b>	<b>\$4,836,883</b>	<b>\$4,605,955</b>
<b>Chief Administrative Officer</b>					
011 Office of the Chief Administrative Officer	2,486,069	2,615,035	2,295,388	\$2,320,054	\$2,437,388
161 Department of Environmental Control	1,523,664	1,701,623	1,712,637	\$1,548,766	\$1,716,914
259 Medical Examiner	6,662,961	8,168,592	8,207,349	\$8,660,774	\$8,869,425
451 Department of Adoption & Family Supportive Services	652,661	653,854	683,090	\$690,025	\$695,943
500 Department of Transportation and Highways	4,389,068	4,021,208	4,135,151	\$3,107,787	\$0
<b>Total Chief Administrative Officer</b>	<b>\$15,714,423</b>	<b>\$17,160,512</b>	<b>\$17,033,615</b>	<b>\$16,327,406</b>	<b>\$13,719,670</b>
<b>Chief Financial Officer</b>					
007 Revenue	3,110,535	3,469,332	4,075,169	\$4,575,891	\$4,937,353
008 Risk Management	1,510,396	1,650,930	1,691,266	\$1,588,017	\$1,695,952
014 Budget and Management Services	1,555,479	1,580,228	1,483,049	\$1,591,620	\$1,610,380
020 County Comptroller	2,674,849	2,918,941	2,978,401	\$3,088,375	\$2,961,040
021 Office of the Chief Financial Officer	2,091,438	1,083,231	980,895	\$983,013	\$1,103,976
022 Contract Compliance	670,280	780,367	787,624	\$862,868	\$892,176
029 Office of Enterprise Resource Planning (ERP)	-	1,951,398	1,704,967	\$1,568,680	\$1,582,845
030 Office of the Chief Procurement Officer	2,183,575	2,537,265	2,549,534	\$2,669,733	\$2,624,468
<b>Total Chief Financial Officer</b>	<b>\$13,796,552</b>	<b>\$15,971,692</b>	<b>\$16,260,905</b>	<b>\$16,928,197</b>	<b>\$17,408,190</b>
<b>Chief of Human Resources</b>					
032 Department of Human Resources	3,617,099	3,694,576	3,739,970	\$3,707,595	\$3,664,259
<b>Total Chief of Human Resources</b>	<b>\$3,617,099</b>	<b>\$3,694,576</b>	<b>\$3,739,970</b>	<b>\$3,707,595</b>	<b>\$3,664,259</b>
<b>Chief Information Officer</b>					
009 Enterprise Technology	5,164,940	5,215,997	10,990,113	\$11,244,060	\$12,123,080
016 IT Solutions & Services	5,501,676	5,790,250	-	\$0	\$0
028 IT Shared Services	-	-	-	\$0	\$0
<b>Total Chief Information Officer</b>	<b>\$10,666,616</b>	<b>\$11,006,247</b>	<b>\$10,990,113</b>	<b>\$11,244,060</b>	<b>\$12,123,080</b>
<b>Chief of Economic Development</b>					
013 Planning and Development	892,100	1,157,349	1,187,448	\$1,054,116	\$1,151,913
027 Office of Economic Development	662,338	677,199	290,998	\$638,292	\$960,446
160 Building and Zoning	3,027,614	3,047,964	3,204,059	\$3,085,059	\$3,376,302
170 Zoning Board of Appeals	282,582	339,670	345,976	\$359,663	\$373,661
<b>Total Chief of Economic Development</b>	<b>\$4,864,634</b>	<b>\$5,222,382</b>	<b>\$5,028,481</b>	<b>\$5,137,130</b>	<b>\$5,862,322</b>
<b>County Auditor</b>					

**SUMMARY OF SALARIES BY CONTROL OFFICER**

Departments	2013	2014	2015	2016	2017
070 County Auditor	\$895,750	\$877,817	\$942,008	\$933,845	\$968,243
<b>Total County Auditor</b>	<b>\$895,750</b>	<b>\$877,817</b>	<b>\$942,008</b>	<b>\$933,845</b>	<b>\$968,243</b>
<b>Public Defender</b>					
260 Public Defender	55,724,871	55,449,617	57,485,683	\$60,384,763	\$61,402,225
<b>Total Public Defender</b>	<b>\$55,724,871</b>	<b>\$55,449,617</b>	<b>\$57,485,683</b>	<b>\$60,384,763</b>	<b>\$61,402,225</b>
<b>Administrative Hearings</b>					
026 Department of Administrative Hearings	379,439	442,189	448,387	\$455,443	\$471,049
<b>Total Administrative Hearings</b>	<b>\$379,439</b>	<b>\$442,189</b>	<b>\$448,387</b>	<b>\$455,443</b>	<b>\$471,049</b>
<b>Department of Human Rights and Ethics</b>					
002 Department of Human Rights and Ethics	799,793	746,570	747,936	\$735,539	\$729,209
<b>Total Department of Human Rights and Ethics</b>	<b>\$799,793</b>	<b>\$746,570</b>	<b>\$747,936</b>	<b>\$735,539</b>	<b>\$729,209</b>
<b>Chief of Asset Management</b>					
031 Office of Asset Management	1,076,009	1,388,535	1,987,187	\$2,046,274	\$2,275,477
200 Department of Facilities Management	29,925,868	35,830,979	36,001,851	\$36,031,660	\$36,955,963
<b>Total Chief of Asset Management</b>	<b>\$31,003,877</b>	<b>\$37,219,514</b>	<b>\$37,989,038</b>	<b>\$38,077,834</b>	<b>\$39,231,440</b>
<b>Total Offices Under the President</b>	<b>\$140,889,101</b>	<b>\$151,468,629</b>	<b>\$155,341,998</b>	<b>\$158,768,695</b>	<b>\$160,185,642</b>
<b>Elected and Appointed Officials</b>					
<b>Cook County Board of Commissioners</b>					
018 Office Of The Secretary To The Board of Commissioners	726,134	836,162	795,530	\$848,493	\$865,143
081 First District -Office of the County Commissioner	331,229	331,229	352,829	\$347,401	\$339,475
082 Second District -Office of the County Commissioner	284,923	284,923	302,591	\$311,472	\$304,927
083 Third District -Office of the County Commissioner	296,349	306,761	319,762	\$331,119	\$324,921
084 Fourth District -Office of the County Commissioner	331,630	318,500	317,000	\$327,753	\$333,833
085 Fifth District -Office of the County Commissioner	318,987	318,987	334,988	\$345,684	\$417,227
086 Sixth District -Office of the County Commissioner	329,280	329,280	350,880	\$359,021	\$399,287
087 Seventh District -Office of the County Commissioner	307,000	307,000	312,000	\$325,770	\$331,705
088 Eighth District -Office of the County Commissioner	288,500	300,000	300,000	\$333,927	\$346,421
089 Ninth District -Office of the County Commissioner	346,000	348,000	311,000	\$334,431	\$340,489
090 Tenth District -Office of the County Commissioner	340,000	339,000	350,000	\$345,000	\$321,997
091 Eleventh District -Office of the County Commissioner	475,986	475,986	475,987	\$472,279	\$440,000
092 Twelfth District -Office of the County Commissioner	323,200	323,200	338,200	\$347,704	\$342,908
093 Thirteenth District -Office of the County Commissioner	312,000	310,000	331,600	\$351,008	\$353,647
094 Fourteenth District -Office of the County Commissioner	329,636	329,636	336,237	\$348,254	\$351,483
095 Fifteenth District -Office of the County Commissioner	305,750	315,750	352,450	\$302,442	\$312,118
096 Sixteenth District -Office of the County Commissioner	303,000	303,000	330,600	\$345,907	\$356,215
097 Seventeenth District -Office of the County Commissioner	317,640	300,527	318,027	\$330,951	\$333,383
<b>Total Cook County Board of Commissioners</b>	<b>\$6,269,244</b>	<b>\$6,377,941</b>	<b>\$6,529,881</b>	<b>\$6,708,616</b>	<b>\$6,805,179</b>
<b>Assessor</b>					
040 County Assessor	20,537,914	21,383,344	20,016,861	\$21,321,392	\$20,106,060

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2013	2014	2015	2016	2017
<b>Total Assessor</b>	<b>\$20,537,914</b>	<b>\$21,383,344</b>	<b>\$20,016,861</b>	<b>\$21,321,392</b>	<b>\$20,106,060</b>
<b>Board of Review</b>					
050 Board of Review	\$7,697,926	\$7,792,748	\$8,008,415	\$8,409,547	\$8,521,344
<b>Total Board of Review</b>	<b>\$7,697,926</b>	<b>\$7,792,748</b>	<b>\$8,008,415</b>	<b>\$8,409,547</b>	<b>\$8,521,344</b>
<b>Chief Judge</b>					
280 Adult Probation Department	38,179,101	39,578,379	38,583,878	\$43,368,393	\$43,227,690
300 Judiciary	208,466	207,512	207,512	\$211,944	\$211,944
305 Public Guardian	17,189,308	16,875,614	16,935,281	\$17,388,304	\$18,074,727
310 Office of the Chief Judge	26,068,245	26,839,193	27,350,867	\$28,508,216	\$29,980,912
312 Forensic Clinical Services	2,463,571	2,557,296	2,497,027	\$2,814,879	\$2,676,298
313 Social Service	13,003,769	12,899,916	12,867,401	\$13,709,465	\$13,862,408
326 Juvenile Probation and Court Services	23,781,486	24,908,980	27,822,266	\$29,410,089	\$30,563,725
440 Juvenile Temporary Detention Center	26,764,806	33,565,661	34,273,095	\$37,783,471	\$40,589,119
<b>Total Chief Judge</b>	<b>\$147,658,752</b>	<b>\$157,432,551</b>	<b>\$160,537,347</b>	<b>\$173,164,761</b>	<b>\$179,186,823</b>
<b>Clerk of the Circuit Court</b>					
335 Clerk of the Circuit Court - Office of the Clerk	69,648,108	70,523,098	73,084,767	\$74,669,044	\$75,580,742
<b>Total Clerk of the Circuit Court</b>	<b>\$69,648,108</b>	<b>\$70,523,098</b>	<b>\$73,084,767</b>	<b>\$74,669,044</b>	<b>\$75,580,742</b>
<b>County Clerk</b>					
110 County Clerk	7,117,849	7,403,814	7,299,400	\$7,938,067	\$8,267,658
<b>Total County Clerk</b>	<b>\$7,117,849</b>	<b>\$7,403,814</b>	<b>\$7,299,400</b>	<b>\$7,938,067</b>	<b>\$8,267,658</b>
<b>Recorder of Deeds</b>					
130 Recorder of Deeds	6,263,332	5,766,894	5,190,782	\$5,043,667	\$4,901,430
<b>Total Recorder of Deeds</b>	<b>\$6,263,332</b>	<b>\$5,766,894</b>	<b>\$5,190,782</b>	<b>\$5,043,667</b>	<b>\$4,901,430</b>
<b>Sheriff</b>					
210 Office of the Sheriff	2,995,714	3,773,789	3,382,700	\$2,160,997	\$2,097,360
211 Department of Fiscal Administration and Support Services	12,349,765	-	-	\$0	\$0
212 Sheriff's Women's Justice Programs	4,060,431	-	-	\$0	\$0
214 Sheriff's Administration	-	13,229,811	10,616,968	\$7,741,113	\$23,540,820
216 Office of Professional Review, Professional Integrity & Special Investigations	-	-	4,214,080	\$5,592,357	\$7,084,277
217 Information Technology	-	3,960,976	3,382,478	\$14,768,258	\$2,865,911
230 Court Services Division	84,317,769	84,761,247	82,086,354	\$83,684,686	\$77,056,234
231 Police Department	40,579,856	44,616,660	48,437,271	\$53,119,291	\$52,300,584
235 Impact Incarceration	-	-	-	\$0	\$0
236 Reentry and Diversion Programs	18,648,147	-	-	\$0	\$0
239 Department of Corrections	226,719,866	252,021,320	257,558,693	\$269,385,723	\$276,034,426
249 Sheriff's Merit Board	1,412,167	1,501,850	1,434,299	\$1,608,801	\$1,492,306
<b>Total Sheriff</b>	<b>\$391,087,715</b>	<b>\$403,865,653</b>	<b>\$411,112,843</b>	<b>\$438,051,226</b>	<b>\$442,451,918</b>
<b>State's Attorney</b>					



**SUMMARY OF SALARIES BY CONTROL OFFICER**

Departments	2013	2014	2015	2016	2017
250 State's Attorney	\$87,098,828	\$89,902,578	\$90,566,382	\$94,121,484	\$96,158,876
<b>Total State's Attorney</b>	<b>\$87,098,828</b>	<b>\$89,902,578</b>	<b>\$90,566,382</b>	<b>\$94,121,484</b>	<b>\$96,158,876</b>
<b>Treasurer</b>					
060 County Treasurer	2,035,347	1,737,562	1,155,124	\$1,021,399	\$967,349
<b>Total Treasurer</b>	<b>\$2,035,347</b>	<b>\$1,737,562</b>	<b>\$1,155,124</b>	<b>\$1,021,399</b>	<b>\$967,349</b>
<b>Inspector General</b>					
080 Office of the Independent Inspector General	1,707,746	1,716,161	1,728,818	\$1,838,757	\$1,751,891
<b>Total Inspector General</b>	<b>\$1,707,746</b>	<b>\$1,716,161</b>	<b>\$1,728,818</b>	<b>\$1,838,757</b>	<b>\$1,751,891</b>
<b>Public Administrator</b>					
390 Public Administrator	946,742	925,423	902,873	\$884,262	\$956,371
<b>Total Public Administrator</b>	<b>\$946,742</b>	<b>\$925,423</b>	<b>\$902,873</b>	<b>\$884,262</b>	<b>\$956,371</b>
<b>Veterans Assistance Commission</b>					
452 Veterans' Assistance Commission	-	-	-	\$0	\$0
<b>Total Veterans Assistance Commission</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Elected and Appointed Officials</b>	<b>\$748,069,503</b>	<b>\$774,827,767</b>	<b>\$786,133,273</b>	<b>\$833,172,222</b>	<b>\$845,645,641</b>
<b>Total General Fund</b>	<b>\$888,958,604</b>	<b>\$926,296,396</b>	<b>\$941,475,271</b>	<b>\$991,940,917</b>	<b>\$1,005,831,283</b>
<b>Enterprise Fund</b>					
<b>Cook County Health &amp; Hospital Systems Board</b>					
<b>Cook County Health &amp; Hospital System</b>					
240 Cermak Health Services of Cook County	32,953,547	37,416,502	38,599,916	\$44,587,100	\$45,660,366
241 Health Services - JTDC	2,766,860	2,934,608	2,673,163	\$2,925,648	\$2,879,001
890 Health System Administration	45,557,879	43,823,396	27,256,225	\$33,631,467	\$37,301,435
891 Provident Hospital of Cook County	30,128,082	28,893,173	30,967,203	\$28,236,503	\$29,572,040
893 Ambulatory and Community Health Network of Cook County	43,949,046	43,584,187	50,852,417	\$50,655,751	\$52,742,020
894 Ruth M. Rothstein CORE Center	5,295,201	5,921,871	5,411,325	\$6,310,032	\$6,920,060
895 Department of Public Health	11,794,887	11,415,151	9,534,466	\$9,215,827	\$9,345,397
896 Managed Care	10,454,343	13,520,627	1,944,970	\$2,190,064	\$6,099,976
897 John H. Stroger, Jr. Hospital of Cook County	293,496,258	289,451,912	295,889,463	\$313,476,954	\$331,333,484
898 Oak Forest Health Center of Cook County	6,386,660	6,221,336	5,353,881	\$5,801,556	\$5,036,811
<b>Total Cook County Health &amp; Hospital System</b>	<b>\$482,782,763</b>	<b>\$482,782,763</b>	<b>\$468,483,029</b>	<b>\$497,030,902</b>	<b>\$526,890,590</b>
<b>Total Cook County Health &amp; Hospital Systems Board</b>	<b>\$482,782,763</b>	<b>\$482,782,763</b>	<b>\$468,483,029</b>	<b>\$497,030,902</b>	<b>\$526,890,590</b>
<b>Total Enterprise Fund</b>	<b>\$482,782,763</b>	<b>\$482,782,763</b>	<b>\$468,483,029</b>	<b>\$497,030,902</b>	<b>\$526,890,590</b>
<b>Special Purpose and Election Fund</b>					
<b>Offices Under the President</b>					
<b>Chief Administrative Officer</b>					
501 MFT Illinois First (1st)	15,157,244	15,874,599	16,254,833	\$17,286,789	\$23,158,083
510 Animal Control Department	1,103,651	1,114,714	1,138,056	\$1,270,953	\$1,303,075
530 Cook County Law Library	1,986,146	1,999,117	1,735,375	\$1,574,410	\$1,755,633

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2013	2014	2015	2016	2017
585 Environmental Control Solid Waste Fee	\$-	\$-	\$-	\$128,739	\$125,744
<b>Total Chief Administrative Officer</b>	<b>\$18,247,041</b>	<b>\$18,988,430</b>	<b>\$19,128,264</b>	<b>\$20,280,891</b>	<b>\$26,342,535</b>
<b>Chief Information Officer</b>					
545 Geographic Information Systems	1,404,630	1,472,352	1,297,509	\$1,272,719	\$1,355,447
<b>Total Chief Information Officer</b>	<b>\$1,404,630</b>	<b>\$1,472,352</b>	<b>\$1,297,509</b>	<b>\$1,272,719</b>	<b>\$1,355,447</b>
<b>Cook County Health &amp; Hospital Systems Board</b>					
<b>Total Offices Under the President</b>	<b>\$19,651,671</b>	<b>\$20,460,782</b>	<b>\$20,425,773</b>	<b>\$21,533,610</b>	<b>\$27,697,982</b>
<b>Cook County Health &amp; Hospital System</b>					
544 Lead Poisoning Prevention Fund	222,285	228,980	228,980	\$342,221	\$1,083,471
564 TB Sanitarium District	2,433,425	2,483,818	2,344,616	\$2,536,096	\$2,628,950
<b>Total Cook County Health &amp; Hospital System</b>	<b>\$2,655,710</b>	<b>\$2,712,798</b>	<b>\$2,573,596</b>	<b>\$2,878,317</b>	<b>\$3,712,421</b>
<b>Total Cook County Health &amp; Hospital Systems Board</b>	<b>\$2,655,710</b>	<b>\$2,712,798</b>	<b>\$2,573,596</b>	<b>\$2,878,317</b>	<b>\$3,712,421</b>
<b>Elected and Appointed Officials</b>					
<b>Assessor</b>					
588 Erroneous Homestead Exemption Recovery Fund	-	-	-	\$0	\$1,202,468
<b>Total Assessor</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,202,468</b>
<b>Board of Election Commissioners</b>					
525 Board of Election Commissioners - Election Fund	378,929	378,929	378,929	\$395,451	\$406,819
<b>Total Board of Election Commissioners</b>	<b>\$378,929</b>	<b>\$378,929</b>	<b>\$378,929</b>	<b>\$395,451</b>	<b>\$406,819</b>
<b>Chief Judge</b>					
538 Juvenile Probation - Supplementary Officers	3,545,059	3,240,516	-	\$0	\$0
572 Children's Waiting Room Revenue Fund	912,003	1,061,822	1,205,198	\$1,363,082	\$1,406,189
<b>Total Chief Judge</b>	<b>\$4,457,062</b>	<b>\$4,302,338</b>	<b>\$1,205,198</b>	<b>\$1,363,082</b>	<b>\$1,406,189</b>
<b>Clerk of the Circuit Court</b>					
528 Clerk of the Circuit Court Automation Fund	5,596,878	6,964,494	5,581,687	\$6,008,402	\$5,927,166
529 Clerk of the Circuit Court Document Storage Fund	4,881,180	5,239,538	4,511,866	\$4,898,651	\$4,829,589
567 Clerk of the Circuit Court Administrative Fund	413,119	509,307	518,429	\$599,765	\$516,751
<b>Total Clerk of the Circuit Court</b>	<b>\$10,891,177</b>	<b>\$12,713,339</b>	<b>\$10,611,982</b>	<b>\$11,496,818</b>	<b>\$11,273,506</b>
<b>County Clerk</b>					
524 County Clerk - Elections Division Fund	7,061,965	7,211,740	7,355,201	\$7,993,559	\$6,382,783
533 County Clerk - Automation Fund	735,724	795,899	779,282	\$894,797	\$931,326
<b>Total County Clerk</b>	<b>\$7,797,689</b>	<b>\$8,007,639</b>	<b>\$8,134,483</b>	<b>\$8,888,356</b>	<b>\$9,314,109</b>
<b>Recorder of Deeds</b>					
527 County Recorder Document Storage System Fund	1,636,583	2,259,882	3,102,570	\$3,249,166	\$2,629,045
570 GIS Fee Fund	1,850,381	1,852,061	1,172,083	\$1,201,721	\$948,623
571 Rental Housing Support Fee Fund	-	-	-	\$0	\$195,811
<b>Total Recorder of Deeds</b>	<b>\$3,486,964</b>	<b>\$4,111,943</b>	<b>\$4,274,653</b>	<b>\$4,450,887</b>	<b>\$3,773,479</b>

**SUMMARY OF SALARIES BY CONTROL OFFICER**

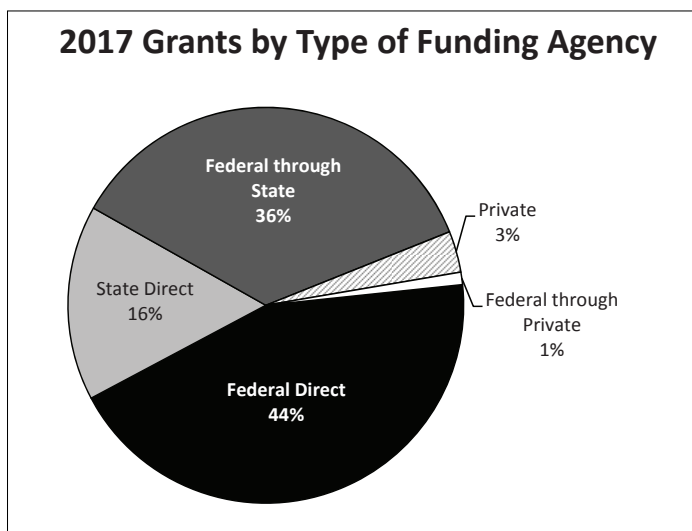
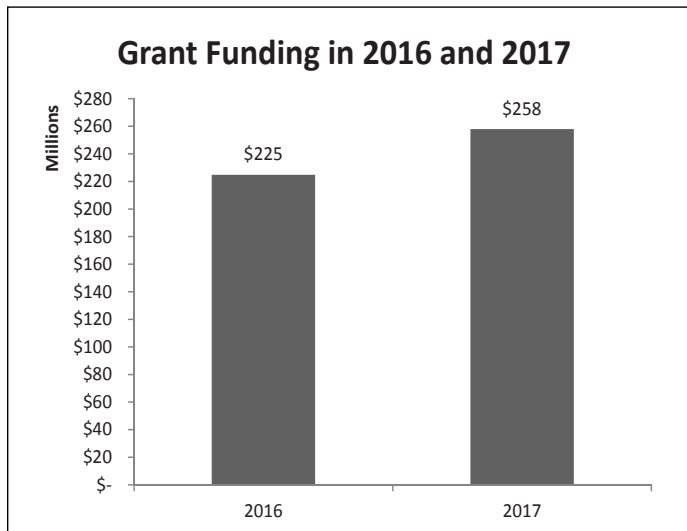
Departments	2013	2014	2015	2016	2017
<b>Sheriff</b>					
535 Intergovernmental Agreement/EISB	\$3,007,757	\$1,060,081	\$1,147,042	\$1,453,343	\$1,540,266
<b>Total Sheriff</b>	\$3,007,757	\$1,060,081	\$1,147,042	\$1,453,343	\$1,540,266
<b>State's Attorney</b>					
561 State's Attorney Narcotics Forfeiture	2,903,409	2,960,979	2,975,804	\$2,774,252	\$2,250,546
<b>Total State's Attorney</b>	\$2,903,409	\$2,960,979	\$2,975,804	\$2,774,252	\$2,250,546
<b>Treasurer</b>					
534 County Treasurer - Tax Sales Automation Fund	5,349,424	5,075,834	5,363,794	\$5,927,042	\$6,204,167
<b>Total Treasurer</b>	\$5,349,424	\$5,075,834	\$5,363,794	\$5,927,042	\$6,204,167
<b>Total Elected and Appointed Officials</b>	\$38,072,411	\$38,611,082	\$34,091,885	\$36,749,231	\$37,371,549
<b>Cook County Land Bank Authority</b>					
586 Cook County Land Bank Authority	-	-	-	\$828,534	\$1,106,469
<b>Total Cook County Land Bank Authority</b>	\$0	\$0	\$0	\$828,534	\$1,106,469
<b>Total Cook County Land Bank Authority</b>	\$0	\$0	\$0	\$828,534	\$1,106,469
<b>Total Cook County Land Bank Authority</b>	\$60,379,792	\$61,784,662	\$57,091,254	\$61,989,692	\$69,888,421
<b>Total Salaries</b>	\$1,432,121,159	\$1,470,863,821	\$1,467,049,554	\$1,550,961,511	\$1,602,610,294



## 2017 GRANTS OVERVIEW

Cook County receives grant funds from federal, state, and private agencies for a variety of direct and indirect services provided by Cook County under the program areas of Economic Development, Healthcare, Finance and Administration, and Public Safety. The FY2017 recommended Grants budget includes \$94 million in new grant funds and \$165 million in active carryover funds, for a total of \$258 million. This is a 15 percent increase from FY2016. The increase is primarily attributed to new grant funds from the Department of Transportation and Highways to support various streets and road improvement projects, as well as carryover funds from the Department of Planning and Development, and Homeland Security. Below is a comparison of grant funding received by the County in FY2016 and FY2017.

The County receives the majority of its grant funds from the Federal government through direct funding or pass-through funding from the State of Illinois. Below is an overview of the funding types supporting grant programs.



## ECONOMIC DEVELOPMENT

The Department of Planning and Development and the Cook County Land Bank are the principal recipients of funding in this category with a primary objective to retain and expand economic opportunities by investing and fostering economic partnerships in communities. In 2017, the Department of Planning and Development’s grant funding decreased by 3 percent due to expenditure performance of Community Development Block Grant Disaster Recovery (CDBG-DR) funding. The CDBG-DR grant is focused on providing long-term support for recovery efforts for communities impacted by the 2013 FEMA declared floods.

### OTHER GRANT PROGRAMS UNDER THIS CATEGORY INCLUDE:

- Community Development Block Grant awarded \$9.8 million in new grant funds and \$8 million in carryover for a total of \$17.8 million, aimed at providing funds for improving public infrastructure, supportive community services, and expanding economic opportunities for persons of low and moderate-income communities.
- HOME investment grant awarded \$4.89 million in new grant funds and \$2.9 million in carryover, for a total of \$7.5 million, creates and preserves affordable rental or ownership housing for low-income households.

in new grant funds and \$2.9 million in carryover, for a total of \$7.5 million, creates and preserves affordable rental or ownership housing for low-income households.

- Emergency Solutions Grant (ESG) awarded \$814,000 in new funds and \$430,800 in carryover funds, for a total of \$1.2 million assists homeless individuals through shelters, prevention programs, and improves access to necessary social services.

## FINANCE AND ADMINISTRATION

The primary recipients of grant funding under this category are from the Cook County Justice Advisory Council, Department of Environmental Control, Medical Examiner's Office, and Transportation and Highways. These grants provide for public safety programming in communities, construction and redevelopment of streets and road related activities, environmental projects, air quality inspections, monitoring, recycling and reuse, as well as community solar projects in the County. This category received a significant increase of over 487 percent related to Department of Transportation and Highways construction grants for street and road projects.

### GRANTS IN THIS CATEGORY INCLUDE:

- Safe and Thriving Communities for \$1 million in new funds will address youth violence and safety in the targeted South Suburban communities of Ford Heights, Harvey, and Robbins. Strategic planning efforts will engage a diverse collaborative of stakeholders to link 300 youth ages 10 to 24 to prevention, intervention, and workforce development services and supports.

- County Line Road - I-294 to North Avenue construction project funded for \$29.5 million in new funds will provide funding for new roadway construction, pavement reconstruction, an intersection reconfiguration, retaining walls, streetlights, and traffic signal improvements on County Line Road that will coincide with the construction of a new southbound exit ramp for I-294. This improvement will benefit drivers who live or work in the area as well as truck drivers serving the Union Pacific's Global 2 intermodal yard and manufacturers located in adjoining industrial districts.

- The 131st Street - Pulaski Rd to Kedzie Avenue project with a State grant of \$2 million in new funds, provides funding for the reconstruction of a segment of a local industrial road serving a dozen companies in the Village of Alsip. This capital improvement will help create 81 new jobs with average hourly wages greater than \$25/hr.

- Solar Market Pathways Community Solar Project grant has \$744,700 in carryover to create pathways for Cook County's urban population to participate in distributed solar generation, expanding the demographic participation to seniors, low income, and apartment and condominium residents. This project will demonstrate replicable models for community solar by analyzing at least 5 case study projects, developing the supporting programming and advancing at least 3 projects to full plans and potential installation.

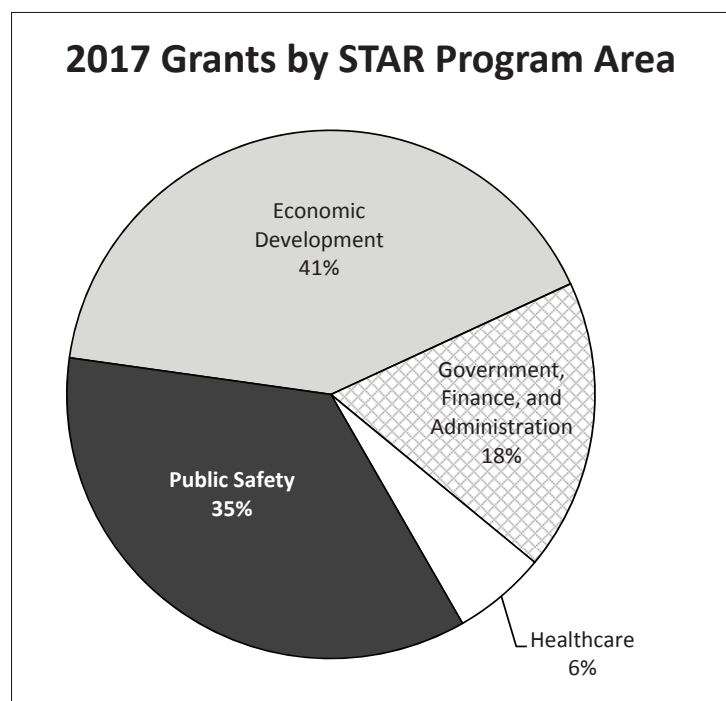
- Brownfields Assessment Grant with a carryover amount of \$357,900 to assist in the environmental assessment and eventual redevelopment of potentially contaminated properties in Bellwood, Franklin Park, Forest Park, Maywood, Melrose Park, Northlake, and Schiller Park.

## HEALTHCARE

Healthcare and Community Services grant recipients are the Department of Public Health and Stroger Hospital. The key function in this category is to provide primary care to patients through a variety of services ranging from HIV/AIDS care, lead poisoning prevention activities, and women, children, and infant related services. Programs

funded under this category reflect a decrease of 25 percent in grant funding from the 2016 budget. This is a result of reductions in programs funded through the State, like the Women’s Infant, and Child Nutrition Programs and Partnership to Improve Community Health grants. Grants funded under this category include:

- Bioterrorism Preparedness funding estimated at \$1.1 million in new funds provides support for the preparation and planning of emergency or hazardous situations.
- Local Health Protection funds for \$2.1 million in new funds provide assistance to prevent the spread of infectious diseases, food protection, potable water supply, and private sewage disposal.
- Women, Infant and Children Nutrition (WIC) funding at \$2.6 million in new funds, which includes \$1.1 million in carryover funding to continue providing supplemental nutritious foods at no cost, nutrition education and referrals for health and social services to low-income pregnant, breastfeeding, and postpartum women; and infants and children up to age 5 determined to be at nutritional risk.



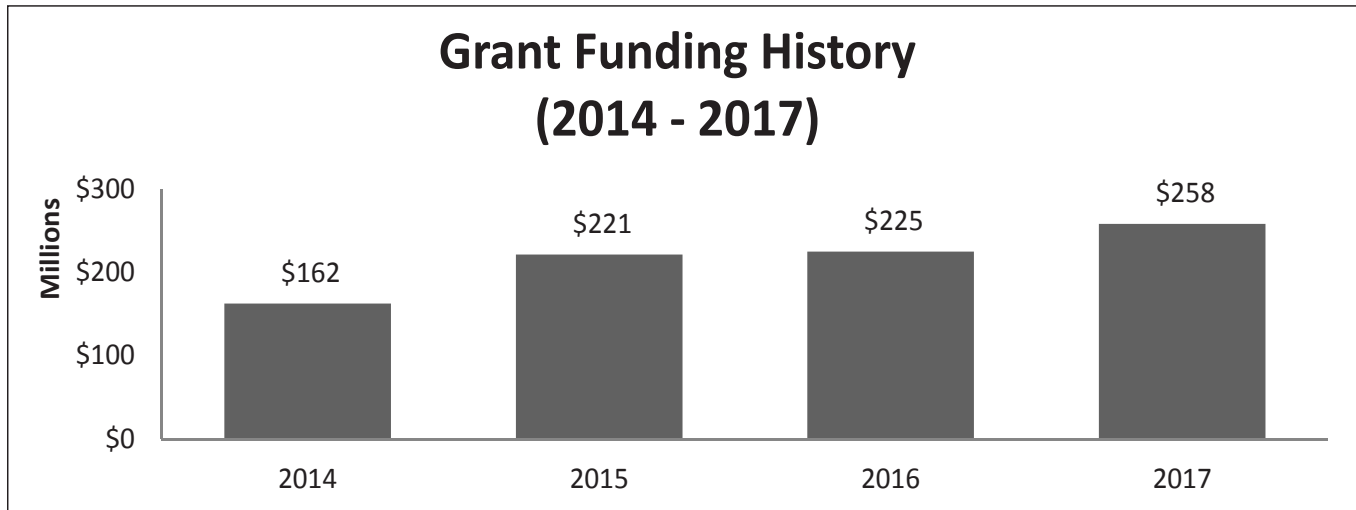
## PUBLIC SAFETY

The Public Safety category grant recipients include the Department of Homeland Security and Emergency Management, Office of the Chief Judge, Cook County Sheriff, State’s Attorney, Public Defender, Asset Management, and the Clerk of the Circuit Court. Departments funded under this category provide a variety of assistance to aid in protecting and serving the residents of the County. Grants in this category focus on crime reduction, enforcement, prosecutions, case management services, and drug and alcohol treatment. In addition, grant funds under this program area are used to prepare, respond, and recover from acts of terrorism and/or catastrophic events. This category is projecting a decrease of

4 percent from 2016, mainly attributed to a reduction of funding for the Child Support Enforcement programs.

### THE PRIMARY GRANTS IN THIS CATEGORY INCLUDE FUNDING FOR:

- Urban Area Security Initiative estimated at \$44.4 million in carryover funds provides resources to the Cook County Urban Area including the City of Chicago and the 128 municipalities and townships within the boundaries of Cook County. This program provides funding to defray the cost of initiatives targeted at preventing, protecting against, mitigating the effects of, responding to and recovering from natural disasters and acts of terrorism. Funding allows for the development and implementation of preparedness outreach initiatives, security assessments of key critical facilities, the planning for, operation and evaluation of exercises, providing training for first responders and purchase of needed equipment for first responders.
- Flood Mitigation funds for \$1.7 million in new funds to eliminate claims under the National Flood Insurance Program and acquire insured property with a high likelihood of flooding.



- Child Support Enforcement grants are managed by several departments within the County and are estimated at \$14.7 million in new anticipated funds and \$9 million in carryover funds from FY2016. The Child Support Enforcement grants provide support for the enforcement of the Uniform Reciprocal Enforcement of Support Act on behalf of participants living in other counties and states. The program supports enforcement of child support obligations through income withholding. In addition, this program supports community outreach to identify children with disabilities in an effort to seek higher child support awards and establish procedures to modify child support orders.

- RAP/WRAP Drug Court Program (RAP/WRAP) funded for \$ 325,200 is currently one of the largest drug courts in Illinois, with approximately 225 participants supervised each year. This grant aims to increase the number and percentage of participants who achieve stable recovery and graduate successfully from RAP/WRAP by providing access to community based residential substance abuse treatment; incorporating motivational interviewing, moral reconnection therapy, and medication-assisted treatment for opiate dependent clients, and expanding peer and trauma support services.

- Adult Redeploy Initiative is funded at \$1.4 million in new funds, with \$614,800 in carryover funds. This is a drug court probation program that operates in the Circuit Court Criminal Division. Its goal is to help certain nonviolent, felony criminal offenders suffering from substance abuse refrain from becoming repeat offenders and being incarcerated. The program links participants to behavioral health, vocational, and educational treatment services from community-based sources.

- Violence on Illinois Campus Elimination Strategies is supported by \$777,000 in carryover funds will be used to strengthen the response to victims of sexual assault, domestic violence, dating violence, and stalking who are enrolled in colleges located in Cook County, including the city of Chicago.

- High Intensity Drug Trafficking Area grant is estimated at \$4.9 million in carryover funds and is aimed at eliminating and/or reducing the production, manufacturing, distribution, transportation and chronic use of illegal drugs in Cook County.

## IMPACT OF STATE IMPASSE

In FY2016, the State of Illinois' budget impasse impacted the County's Grant programs significantly, which resulted in a reduction in grant programs and services to the communities, delays in the receipt of grant agreements, delays in the receipt of revenue, and elimination of grant programs.



## PROGRAM REDUCTIONS

- The Child Support programs were reduced by 22 percent
- Adult Redeploy program was reduced by 28 percent
- West Nile Virus Response program was reduced by 28 percent
- Vision and Hearing Screening programs were reduced by 8 percent
- Tobacco-Free Communities were reduced by 15 percent

## ELIMINATED PROGRAMS

- Appellate Assistance Program anticipated award of \$2 million
- Election Assistance grants anticipated award of \$362,500
- Motor Theft Prevention programs anticipated award of \$823,600

Despite the State's Stop Gap budget, which increased receipt of program revenues, it remains critical for these services that a full year State budget is adopted. The absence of State funding in economic development projects such as affordable housing, infrastructure and commercial business development activities underway in Cook County's many municipalities has placed a strain on the County's Federal Entitlement Grants received from the US Department of Housing and Economic Development (HUD). Developers and towns seek ways to fill voids created from lacking state funds, which could result in more demand for the County's limited Federal Resources necessary to successfully complete projects. The County is committed to ensuring that the current grant programs outlined above realize the least impact on services and communities; however, the uncertainty of future State-funding holds the potential to negatively impact the associated services provided to residents of the County.

## GRANT IMPROVEMENTS

The County is committed to streamlining processes while improving fiscal controls in order to remain current with Federal and State reforms, specifically under the new Federal Uniform Guidance and the State of Illinois Grants Accountability and Transparency Act. The Department of Budget and Management Services partners with central service departments, like the Comptroller's Office, County Auditor, Bureau of Technology, Office of the Chief Procurement Officer, as well as grant-funded departments to implement policies, procedures, and technology aimed at enhancing the County's grant management structure. The reforms are aimed at improving service delivery and performance, increasing revenue, coordinating services, and streamlining processes. The 2017 budget includes an increase of \$33 million in grant revenue from FY2016. The County is dedicated to increasing grant revenue by 5 percent in 2017 to expand the services provided to the residents of Cook County. As external grantors continue to reform processes, emphasizing the importance of performance outcomes, the County will continue to develop more effective performance measures to increase transparency and accountability of our grant programs.

## GRANT SUMMARY

GRANT NUMBER AND TITLE		2016 APPROVED BUDGET	2016 AMENDED BUDGET	2016 ANTICIPATED CARRY-OVER	2017 ANTICIPATED NEW AWARD	2017 COUNTY CASH MATCH	2017 TOTAL GRANT APPROPRIATION
<b>OFFICES UNDER THE PRESIDENT</b>							
679	JUVENILE ACCOUNTABILITY - PROJECT RECLAIM	512,222	184,445	184,445	184,445	(18,445)	350,445
861	OJJDP SAFE AND THRIVING COMMUNITIES				1,000,000		1,000,000
		<b>\$512,222</b>	<b>\$184,445</b>	<b>\$184,445</b>	<b>\$1,184,445</b>	<b>(\$18,445)</b>	<b>\$1,350,445</b>
<b>BUREAU OF ADMINISTRATION</b>							
608	167TH STREET CONSTRUCTION PROJECT	2,500,000	2,500,000	1,875,000			1,875,000
652	HWY FREIGHT AND RAIL STUDY				480,000		480,000
668	SCIENCE AND ENERGY EDUCATION AND OUTREACH	95,000	95,000	78,522	71,914		150,436
669	COMMUNITY SOLAR PV SYSTEMS ON ROOFTOPS AND VACANT LAND	1,238,308	1,238,308	744,718			744,718
670	HWY FREIGHT AND RAIL STUDY (LINCOLN HIGHWAY) LOGISTICS CORRIDOR				225,000		225,000
727	TOXICOLOGY BACKLOG REDUCTION		57,778	29,160			29,160
748	AIR POLLUTION PARTICULATE MONITORING	240,000	480,000	356,464			356,464
766	BROWNFIELDS ASSESSMENT	571,324	571,324	357,870			357,870
810	HWY 131ST STREET - PULASKI RD TO KEDZIE AVE				2,000,000		2,000,000
811	HWY 134TH STREET - HALSTED TO MARSDEN DR				3,571,486		3,571,486
812	HWY COUNTY LINE ROAD - I294 TO NORTH AVE				29,470,000		29,470,000
813	HWY KEDZIE AVE - FLOSSMOOR RD TO 159TH ST				2,000,000		2,000,000
815	156TH STREET - COMMERCIAL AVE TO HALSTED ST				1,273,990		1,273,990
855	SOLID WASTE ENFORCEMENT		329,911		329,911		329,911
905	RADON AWARENESS	8,900	9,900	8,250	9,900		18,150
909	AIR POLLUTION CONTROL	615,110	1,845,322	586,327	1,230,211		1,816,538
		<b>\$5,268,642</b>	<b>\$7,127,543</b>	<b>\$4,036,311</b>	<b>\$40,662,412</b>		<b>\$44,698,723</b>
<b>BUREAU OF ECONOMIC DEVELOPMENT</b>							
772	HOME INVESTMENT PARTNERSHIPS PROGRAM	7,413,576	7,413,576	2,869,178	4,590,860		7,460,038
853	P&D LEAD HAZARD CONTROL AND HEALTHY HOMES		2,000,000	1,966,606			1,966,606
910	COMMUNITY DEVELOPMENT BLOCK GRANT DISASTER RECOVERY	83,281,118	83,281,118	69,347,727			69,347,727
941	EMERGENCY SOLUTIONS GRANTS	1,144,959	1,144,959	430,729	814,055		1,244,784
942	COMMUNITY DEVELOPMENT BLOCK GRANT	16,884,863	16,621,519	7,995,205	9,796,130		17,791,335
		<b>\$108,724,516</b>	<b>\$110,461,172</b>	<b>\$82,609,445</b>	<b>\$15,201,045</b>		<b>\$97,810,490</b>
<b>COOK COUNTY LAND BANK AUTHORITY</b>							
814	RIVERSIDE-LAWNDALE		8,000,000	7,664,522			7,664,522
			<b>\$8,000,000</b>	<b>\$7,664,522</b>			<b>\$7,664,522</b>
<b>COOK COUNTY HEALTH AND HOSPITALS SYSTEM</b>							
605	PARTNERSHIPS TO IMPROVE COMMUNITY HEALTH	2,480,807	2,480,807		2,232,726		2,232,726
677	EBOLA SUPPLEMENTAL		260,134	260,134			260,134
755	VECTOR SURVEILLANCE AND CONTROL GRANT	489,010	352,554	258,018	352,554		610,572
847	HEMOPHILIA TREATMENT	30,257	28,086		28,086		28,086
859	ASSISTED OUTPATIENT TREATMENT PROGRAM		1,000,000	1,000,000			1,000,000
903	BIOTERRORISM PREPAREDNESS AND RESPONSE	1,213,704	1,200,325		1,065,197		1,065,197
920	CITIES READINESS INITIATIVE	169,332	165,612		117,941		117,941
928	TATTOO FACILITIES INSPECTIONS	26,000	26,000		19,500		19,500
930	TANNING FACILITIES INSPECTIONS	26,000	26,000		14,050		14,050

**GRANT SUMMARY**

GRANT NUMBER AND TITLE	2016 APPROVED BUDGET	2016 AMENDED BUDGET	2016 ANTICIPATED CARRY-OVER	2017 ANTICIPATED NEW AWARD	2017 COUNTY CASH MATCH	2017 TOTAL GRANT APPROPRIATION
935 ILLINOIS TOBACCO-FREE COMMUNITIES	938,732	801,946		801,946		801,946
946 SUPPLEMENTAL NUTRITION FOR WOMEN, INFANTS AND CHILDREN	255,911	448,061	153,667	192,150		345,817
948 GENETICS EDUCATION AND FOLLOW-UP	64,000	64,000	32,000	64,000		96,000
950 LEAD POISONING CASE MANAGEMENT WITH ENVIRONMENTAL INSPECTIONS	57,742	57,742	21,031	42,062		63,093
955 HIV/AIDS DIRECT PREVENTION SERVICES	61,800	61,800	83,501	44,500		128,001
969 VISION AND HEARING SCREENING	40,420	37,184		37,184		37,184
974 CASE MANAGEMENT HIGH-RISK INFANTS	584,064	584,064	249,319	584,064		833,383
975 LOCAL HEALTH PROTECTION	2,061,638	2,061,638	929,531	2,061,638		2,991,169
977 PERINATAL HEPATITIS B PREVENTION	35,000	35,000		35,000		35,000
979 SUPPLEMENTAL NUTRITION FOR WOMEN, INFANTS & CHILDREN	2,831,720	2,571,500	1,062,484	2,571,500		3,633,984
995 SAFE DRINKING WATER AND GROUND WATER PERMIT	25,925	60,625		40,700		40,700
996 SUMMER FOOD INSPECTION	13,333	13,333	16,325	20,000		36,325
997 ILLINOIS BREAST AND CERVICAL CANCER SCREENING	233,962	233,962	127,116	257,306		384,422
	<b>\$11,639,357</b>	<b>\$12,570,373</b>	<b>\$4,193,126</b>	<b>\$10,582,104</b>		<b>\$14,775,230</b>

**ASSET MANAGEMENT**

671 SOLAR THERMAL INSTALLATION	358,936	358,936	358,936			358,936
790 ENERGY EFFICIENCY PROGRAM	956,686	2,692,986	2,692,986			2,692,986
	<b>\$1,315,622</b>	<b>\$3,051,922</b>	<b>\$3,051,922</b>			<b>\$3,051,922</b>

**CHIEF JUDGE**

620 MEDIATION SERVICES FOR ACCESS AND VISITATION	94,705	94,705	78,314	94,705		173,019
676 SAFETY AND JUSTICE CHALLENGE PLANNING GRANT	150,000	150,000	91,635			91,635
770 ILLINOIS FREE LUNCH AND BREAKFAST PROGRAM	13,943	13,943	6,972	13,943		20,915
773 NATIONAL SCHOOL BREAKFAST PROGRAM	277,466	277,466	138,733	277,466		416,199
774 NATIONAL SCHOOL LUNCH/SNACK PROGRAM	543,548	543,548	271,774	543,548		815,322
778 TITLE IV-D CHILD SUPPORT ENFORCEMENT PROGRAM INTERGOVERNMENTAL AGREEMENT	1,526,737	897,165	523,346	897,165		1,420,511
793 ADULT REDEPLOY ILLINOIS PROGRAM	915,100	1,404,800	617,813	1,404,800		2,022,613
808 RESTORATIVE JUSTICE COMMUNITY COURT		408,488	99,560			99,560
809 CRIMINAL DIVISION CASEFLOW MANAGEMENT INITIATIVE		55,000		50,000		50,000
820 ANNIE E. CASEY FOUNDATION JUVENILE DETENTION ALTERNATIVE INITIATIVES	110,000	100,000		100,000		100,000
827 PARTNER ABUSE INTERVENTION PROGRAM		34,776		29,900		29,900
838 DOMESTIC VIOLENCE SERVICE ENHANCEMENT	369,850	369,850		176,156		176,156
854 RAP/WRAP DRUG COURT ENHANCEMENT PROGRAM				325,185		325,185
	<b>\$4,001,349</b>	<b>\$4,349,741</b>	<b>\$1,828,147</b>	<b>\$3,912,868</b>		<b>\$5,741,015</b>

**CLERK OF THE CIRCUIT COURT**

779 CHILD SUPPORT ENFORCEMENT	3,167,500	1,770,000	1,032,500	1,742,624		2,775,124
	<b>\$3,167,500</b>	<b>\$1,770,000</b>	<b>\$1,032,500</b>	<b>\$1,742,624</b>		<b>\$2,775,124</b>

**PUBLIC DEFENDER**

631 FORENSIC DNA	52,187	104,374		52,187	(13,047)	39,140
632 MITIGATOR PROJECT	182,189	185,556		182,189	(45,547)	136,642
	<b>\$234,376</b>	<b>\$289,930</b>		<b>\$234,376</b>	<b>(\$58,594)</b>	<b>\$175,782</b>

**SHERIFF**

644 SUSTAINED TRAFFIC ENFORCEMENT PROGRAM	140,696	140,696		102,848		102,848
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**GRANT SUMMARY**

GRANT NUMBER AND TITLE	2016 APPROVED BUDGET	2016 AMENDED BUDGET	2016 ANTICIPATED CARRY-OVER	2017 ANTICIPATED NEW AWARD	2017 COUNTY CASH MATCH	2017 TOTAL GRANT APPROPRIATION
645 HUMAN TRAFFICKING ANTI-DEMAND CAMPAIGN	52,000	67,000	5,000			5,000
655 HIGH INTENSITY DRUG TRAFFICKING AREA	4,881,891	4,915,870	4,915,870			4,915,870
697 INTELLECTUAL PROPERTY THEFT ENFORCEMENT PROGRAM	170,371	170,371	130,921			130,921
781 CHILD SUPPORT ENFORCEMENT PROGRAM	2,449,724	2,280,066	1,330,038	2,280,066		3,610,104
807 HUNT ALTERNATIVE				15,000		15,000
	<b>\$7,694,682</b>	<b>\$7,574,003</b>	<b>\$6,381,829</b>	<b>\$2,397,914</b>		<b>\$8,779,743</b>

**STATE'S ATTORNEY**

612 COMMUNITY JUSTICE CENTER	356,704	356,704		356,704	(104,506)	252,198
615 SERVICES TO COOK COUNTY VICTIMS	596,274	638,519	302,661	735,467	(167,820)	870,308
616 POST CONVICTION DNA TESTING ASSISTANCE PROGRAM	400,701	400,701	286,402			286,402
625 HUMAN TRAFFICKING TASK FORCE	1,000,000	1,000,000	750,892			750,892
628 INTELLECTUAL PROPERTY CRIME ENFORCEMENT	400,000	400,000	197,817			197,817
636 INTERNET CRIMES AGAINST CHILDREN	339,250	339,250	337,366			337,366
637 HUMAN TRAFFICKING EQUIPMENT	108,866	108,866		134,339		134,339
650 TREATMENT COURT ENHANCEMENT	133,334	133,334	120,292			120,292
721 HERO FORENSIC CAPACITY ENHANCEMENT PROGRAM		150,000	150,000			150,000
724 VOICES VIOLENCE ON ILLINOIS CAMPUS ELIMINATION PROGRAM		900,000	776,988			776,988
729 DOMESTIC VIOLENCE MULTIDISCIPLINARY TEAM RESPONSE		358,202		358,202		358,202
742 VICTIM SENSITIVE INTERVIEW	106,262	100,755	102,299		(64,367)	37,932
746 HIDDEN VICTIMS SUPPORT GROUP	11,600	10,800	10,800			10,800
747 VICTIM WITNESS SEXUAL ASSAULT SERVICES	21,670	21,670	21,670			21,670
762 PROSECUTION BASED VICTIM ASSISTANCE	982,019	982,019		1,159,730	(231,946)	927,784
765 NATIONAL INSURANCE CRIME GRANT	230,994	347,500	274,402			274,402
782 CHILD SUPPORT ENFORCEMENT GRANT	11,450,164	9,613,897	4,806,952	10,044,831		14,851,783
801 SAO SEXUAL ASSAULT MDT RESPONSE		409,883		408,193		408,193
830 COMPLEX DRUG PROSECUTIONS	1,282,868	1,282,868		1,295,841	(343,585)	952,256
857 VICTIM SENSITIVE INTERVIEW (IAG)		18,600	18,600			18,600
	<b>\$17,420,706</b>	<b>\$17,573,568</b>	<b>\$8,157,141</b>	<b>\$14,493,307</b>	<b>(\$912,224)</b>	<b>\$21,738,224</b>

**HOMELAND SECURITY AND EMERGENCY MANAGEMENT**

651 PORT SECURITY	650,000	650,000		319,393	(88,800)	230,593
695 EMERGENCY MANAGEMENT PERFORMANCE		733,855		1,297,235		1,297,235
767 JUSTICE ASSISTANCE GRANT	2,373,570	2,934,236	1,626,929	499,678		2,126,607
769 URBAN AREA SECURITY INITIATIVE	54,136,474	54,136,475	44,054,550			44,054,550
858 FLOOD MITIGATION				1,677,592		1,677,592
	<b>\$57,160,044</b>	<b>\$58,454,566</b>	<b>\$45,681,479</b>	<b>\$3,793,898</b>	<b>(\$88,800)</b>	<b>\$49,386,577</b>
<b>GRAND TOTAL</b>	<b>\$217,139,016</b>	<b>\$231,407,263</b>	<b>\$164,820,867</b>	<b>\$94,204,993</b>	<b>(\$1,078,063)</b>	<b>\$257,947,797</b>

**605 - PARTNERSHIPS TO IMPROVE COMMUNITY HEALTH**

U.S. Department of Health and Human Services: Under this grant agreement, the Cook County Department of Public Health will support implementation of population-based strategies that expand the reach and impact of policy, systems, and environmental (PSE) improvements that promote healthy living and reduce the burden of chronic diseases.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	228,256
119 / 501190 Scheduled Salary Adjustment	361,075
170 / 501510 Mandatory Medicare Costs	3,041
172 / 501540 Workers' Compensation	3,258
174 / 501570 Statutory Pension	28,433
175 / 501590 Life Insurance Program	510
176 / 501610 Health Insurance	33,942
177 / 501640 Dental Insurance Plan	1,131
178 / 501660 Unemployment Compensation	3,258
179 / 501690 Vision Care Insurance	291
181 / 501715 Group Pharmacy Insurance	8,031
190 / 501970 Transportation and Other Travel Expenses for Employees	4,000
<b>Personal Services Total</b>	<b>\$675,226</b>
<b>Contractual Services</b>	
220 / 520150 Communication Services	4,800
260 / 520830 Professional and Managerial Services	1,454,580
<b>Contractual Services Total</b>	<b>\$1,459,380</b>
<b>Contingency</b>	
883 / 580260 Cook County Administration	98,120
<b>Contingency Total</b>	<b>\$98,120</b>
<b>Operating Funds Total</b>	<b>\$2,232,726</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 GRANT ACTIVITY</b>				
<b>01 PH PARTNERSHIPS TO IMPROVE - 6051502</b>				
0095	Program Coordinator	22	2.0	147,708
0223	Grant Analyst	21	1.0	80,548
			<b>3.0</b>	<b>\$228,256</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>3.0</b>	<b>\$228,256</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>3.0</b>	<b>\$228,256</b>

**608 - 167TH STREET CONSTRUCTION PROJECT**

Illinois Department of Commerce and Economic Opportunity: Funds will be used to rebuild 167th Street from Center Street to Lowe Avenue, a local road in the City of Harvey. This truck route serves industrial districts in Harvey and South Holland as well as CN's Gateway intermodal terminal in Harvey. The improvement consists of P.C.C pavement construction including but not limited to, pavement removal, earth excavation, storm sewer, curb and gutter, traffic signal installation and other necessary highway appurtenances.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	1,875,000
<b>Contractual Services Total</b>	<b>\$1,875,000</b>
<b>Operating Funds Total</b>	<b>\$1,875,000</b>

**612 - COMMUNITY JUSTICE CENTER**

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to provide funding for two of the Community Justice Centers (the West Side Community Justice Center and the Central Community Justice Center).

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	257,953
119 / 501190 Scheduled Salary Adjustment	(5,156)
170 / 501510 Mandatory Medicare Costs	3,672
172 / 501540 Workers' Compensation	3,799
174 / 501570 Statutory Pension	33,150
175 / 501590 Life Insurance Program	680
176 / 501610 Health Insurance	55,964
177 / 501640 Dental Insurance Plan	800
178 / 501660 Unemployment Compensation	3,799
179 / 501690 Vision Care Insurance	1,096
185 / 501810 Professional and Technical Membership Fees	499
<b>Personal Services Total</b>	<b>\$356,256</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	448
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(104,056)
<b>Contingency Total</b>	<b>(\$104,056)</b>
<b>Operating Funds Total</b>	<b>\$252,198</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 GRANT ACTIVITY</b>				
<b>04 COMMUNITY JUSTICE CENTER - 6121601</b>				
0051	Administrative Assistant V	20	1.0	84,272
0050	Administrative Assistant IV	18	1.0	72,174
0046	Administrative Assistant I	12	1.0	52,493
0907	Clerk V	11	1.0	49,014
			<b>4.0</b>	<b>\$257,953</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>4.0</b>	<b>\$257,953</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>4.0</b>	<b>\$257,953</b>

**615 - SERVICES TO COOK COUNTY VICTIMS**

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to provide victim assistance services for crime victims who are navigating the criminal justice system.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	458,346
119 / 501190 Scheduled Salary Adjustment	188,206
170 / 501510 Mandatory Medicare Costs	12,866
172 / 501540 Workers' Compensation	13,308
174 / 501570 Statutory Pension	116,142
175 / 501590 Life Insurance Program	2,720
176 / 501610 Health Insurance	223,856
177 / 501640 Dental Insurance Plan	2,384
178 / 501660 Unemployment Compensation	13,308
179 / 501690 Vision Care Insurance	5,200
<b>Personal Services Total</b>	<b>\$1,036,336</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	1,792
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(167,820)
<b>Contingency Total</b>	<b>(\$166,028)</b>
<b>Operating Funds Total</b>	<b>\$870,308</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 STATE'S ATTORNEY SERVICES TO COOK COUNTY VICTIMS</b>				
<b>03 SERVICES TO COOK COUNTY VICTIMS - 6151601</b>				
0667	Victim Witness Coordinator II	15	1.0	64,982
0556	Law Clerk I	14	6.0	350,016
0936	Stenographer V	13	1.0	43,348
			<b>8.0</b>	<b>\$458,346</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>8.0</b>	<b>\$458,346</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>8.0</b>	<b>\$458,346</b>



**616 - POST CONVICTION DNA TESTING ASSISTANCE PROGRAM**

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to review appropriate post-conviction cases to identify those where DNA testing could prove the actual innocence of a person convicted of a violent felony offense(s) as defined by state law.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	233,316
119 / 501190 Scheduled Salary Adjustment	(59,553)
170 / 501510 Mandatory Medicare Costs	4,184
172 / 501540 Workers' Compensation	4,328
174 / 501570 Statutory Pension	37,767
175 / 501590 Life Insurance Program	680
176 / 501610 Health Insurance	28,262
177 / 501640 Dental Insurance Plan	754
178 / 501660 Unemployment Compensation	4,328
179 / 501690 Vision Care Insurance	194
190 / 501970 Transportation and Other Travel Expenses for Employees	4,552
<b>Personal Services Total</b>	<b>\$258,812</b>
<b>Supplies and Materials</b>	
388 / 531650 Computer Operation Supplies	4,500
<b>Supplies and Materials Total</b>	<b>\$4,500</b>
<b>Capital Outlay</b>	
579 / 560450 Computer Equipment	2,100
<b>Capital Outlay Total</b>	<b>\$2,100</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	448
883 / 580260 Cook County Administration	20,542
<b>Contingency Total</b>	<b>\$20,990</b>
<b>Operating Funds Total</b>	<b>\$286,402</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 STATE'S ATTORNEY HOMICIDE ADVOCACY SERVICES</b>				
<b>03 POST CONVICTION DNA TESTING ASSISTANCE PROGRAM - 6161501</b>				
1172	Assistant State's Attorney	AT	2.0	190,196
0051	Administrative Assistant V	20	0.6	43,120
			<b>2.6</b>	<b>\$233,316</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>2.6</b>	<b>\$233,316</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>2.6</b>	<b>\$233,316</b>

**620 - MEDIATION SERVICES FOR ACCESS AND VISITATION**

U.S. Department of Health and Human Services - Illinois Department of Healthcare and Family Services: This program provides mediation services to non-custodial parents who were never married to the custodial parent. Mediation includes the development of visitation plans, drafting court orders and preparing documentation required by the Marriage and Marriage Dissolution Act. The program provides a system for supervised visitation and is administered by the Office of Marriage and Family Counseling of the court's Domestic Relations Division.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	115,189
119 / 501190 Scheduled Salary Adjustment	78,314
172 / 501540 Workers' Compensation	1,728
174 / 501570 Statutory Pension	15,078
175 / 501590 Life Insurance Program	268
176 / 501610 Health Insurance	22,092
177 / 501640 Dental Insurance Plan	706
178 / 501660 Unemployment Compensation	1,728
179 / 501690 Vision Care Insurance	230
181 / 501715 Group Pharmacy Insurance	5,520
<b>Personal Services Total</b>	<b>\$240,853</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	448
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(68,282)
<b>Contingency Total</b>	<b>(\$67,834)</b>
<b>Operating Funds Total</b>	<b>\$173,019</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 CJ ACCESS AND VISITATION</b>				
<b>01 MEDIATION SERVICES FOR ACCESS AND VISITATION - 6201701</b>				
1542	Conciliation Counselor	19	1.5	115,189
			<b>1.5</b>	<b>\$115,189</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>1.5</b>	<b>\$115,189</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>1.5</b>	<b>\$115,189</b>

**625 - HUMAN TRAFFICKING TASK FORCE**

U.S. Department of Justice: Funds will be used to investigate and prosecute proactive and reactive human trafficking cases.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	205,063
119 / 501190 Scheduled Salary Adjustment	229,670
170 / 501510 Mandatory Medicare Costs	6,430
172 / 501540 Workers' Compensation	7,531
174 / 501570 Statutory Pension	65,723
175 / 501590 Life Insurance Program	1,247
176 / 501610 Health Insurance	67,113
177 / 501640 Dental Insurance Plan	3,171
178 / 501660 Unemployment Compensation	7,531
179 / 501690 Vision Care Insurance	2,168
186 / 501860 Training Programs for Staff Personnel	3,195
190 / 501970 Transportation and Other Travel Expenses for Employees	7,311
<b>Personal Services Total</b>	<b>\$606,153</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	151,233
<b>Contractual Services Total</b>	<b>\$151,233</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	320
<b>Supplies and Materials Total</b>	<b>\$320</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	448
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(50,000)
883 / 580260 Cook County Administration	42,738
<b>Contingency Total</b>	<b>(\$6,814)</b>
<b>Operating Funds Total</b>	<b>\$750,892</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>62 STATE'S ATTORNEY HUMAN TRAFFICKING TASK FORCE</b>				
<b>01 SA HUMAN TRAFFICKING TASK FORCE - 6251501</b>				
1165	Assistant State's Attorney	AT	1.0	129,060
1151	Assistant State's Attorney	AT	1.0	76,003
			<b>2.0</b>	<b>\$205,063</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>2.0</b>	<b>\$205,063</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>2.0</b>	<b>\$205,063</b>

**628 - INTELLECTUAL PROPERTY CRIME ENFORCEMENT**

U.S. Department of Justice: Funds will be used to collaborate with members of law enforcement, financial institutions, and private industries to focus on investigating and prosecuting individuals and criminal enterprises that prey on the economic stream in local, state, national, and international jurisdictions.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	113,935
119 / 501190 Scheduled Salary Adjustment	(28,916)
170 / 501510 Mandatory Medicare Costs	4,164
172 / 501540 Workers' Compensation	4,308
174 / 501570 Statutory Pension	37,595
175 / 501590 Life Insurance Program	673
176 / 501610 Health Insurance	34,863
177 / 501640 Dental Insurance Plan	611
178 / 501660 Unemployment Compensation	4,308
179 / 501690 Vision Care Insurance	331
190 / 501970 Transportation and Other Travel Expenses for Employees	6,447
<b>Personal Services Total</b>	<b>\$178,319</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	600
<b>Contractual Services Total</b>	<b>\$600</b>
<b>Contingency</b>	
883 / 580260 Cook County Administration	18,898
<b>Contingency Total</b>	<b>\$18,898</b>
<b>Operating Funds Total</b>	<b>\$197,817</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 GRANT ACTIVITY</b>				
<b>01 INTELLECTUAL PROPERTY CRIME ENFORCEMENT - 6281501</b>				
1161	Assistant State's Attorney	AT	1.0	96,080
0556	Law Clerk I	14	0.6	17,855
			<b>1.6</b>	<b>\$113,935</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>1.6</b>	<b>\$113,935</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>1.6</b>	<b>\$113,935</b>

**631 - FORENSIC DNA**

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Provides support to improve the ability to effectively investigate, analyze, and litigate cases involving DNA and digital evidence.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
186 / 501860 Training Programs for Staff Personnel	5,000
190 / 501970 Transportation and Other Travel Expenses for Employees	8,640
<b>Personal Services Total</b>	<b>\$13,640</b>
<b>Contractual Services</b>	
217 / 520100 Transportation for Specific Activities and Purposes	6,000
260 / 520830 Professional and Managerial Services	16,500
<b>Contractual Services Total</b>	<b>\$22,500</b>
<b>Supplies and Materials</b>	
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	2,300
355 / 530700 Photographic and Reproduction Supplies	700
<b>Supplies and Materials Total</b>	<b>\$3,000</b>
<b>Operating Funds Total</b>	<b>\$39,140</b>

**632 - MITIGATOR PROJECT**

U.S. Department of Justice - Illinois Criminal Justice Information Authority: To provide effective assistance of counsel for its indigent clients who are charged with crimes. This award supports staff to ensure fair and equitable treatment of defendants.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	120,940
119 / 501190 Scheduled Salary Adjustment	(45,547)
170 / 501510 Mandatory Medicare Costs	1,711
172 / 501540 Workers' Compensation	1,770
174 / 501570 Statutory Pension	15,446
175 / 501590 Life Insurance Program	277
176 / 501610 Health Insurance	23,279
177 / 501640 Dental Insurance Plan	788
178 / 501660 Unemployment Compensation	1,770
179 / 501690 Vision Care Insurance	230
190 / 501970 Transportation and Other Travel Expenses for Employees	3,000
<b>Personal Services Total</b>	<b>\$123,664</b>
<b>Contractual Services</b>	
217 / 520100 Transportation for Specific Activities and Purposes	3,006
260 / 520830 Professional and Managerial Services	7,680
<b>Contractual Services Total</b>	<b>\$10,686</b>
<b>Supplies and Materials</b>	
355 / 530700 Photographic and Reproduction Supplies	1,000
388 / 531650 Computer Operation Supplies	1,292
<b>Supplies and Materials Total</b>	<b>\$2,292</b>
<b>Operating Funds Total</b>	<b>\$136,642</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 GRANT ACTIVITY</b>				
<b>04 MITIGATOR PROJECT - 6321602</b>				
5924	Mitigator Specialist	16	2.0	120,940
			<b>2.0</b>	<b>\$120,940</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>2.0</b>	<b>\$120,940</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>2.0</b>	<b>\$120,940</b>

**636 - INTERNET CRIMES AGAINST CHILDREN**

U.S. Department of Justice: Funds will be used to support the Cook County Internet Crimes Against Children (ICAC) Task Force in it's mission to aggressively identify, investigate, and prosecute persons who use the Internet to sexually exploit children.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	240,684
119 / 501190 Scheduled Salary Adjustment	(6,999)
170 / 501510 Mandatory Medicare Costs	3,432
172 / 501540 Workers' Compensation	3,550
174 / 501570 Statutory Pension	30,979
175 / 501590 Life Insurance Program	510
176 / 501610 Health Insurance	27,982
177 / 501640 Dental Insurance Plan	754
178 / 501660 Unemployment Compensation	3,550
179 / 501690 Vision Care Insurance	194
186 / 501860 Training Programs for Staff Personnel	2,955
190 / 501970 Transportation and Other Travel Expenses for Employees	18,426
<b>Personal Services Total</b>	<b>\$326,017</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	8,101
<b>Contractual Services Total</b>	<b>\$8,101</b>
<b>Supplies and Materials</b>	
388 / 531650 Computer Operation Supplies	2,576
<b>Supplies and Materials Total</b>	<b>\$2,576</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	672
<b>Contingency Total</b>	<b>\$672</b>
<b>Operating Funds Total</b>	<b>\$337,366</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 INTERNET CRIMES AGAINST CHILDREN</b>				
<b>02 INTERNET CRIMES AGAINST CHILDREN - 6361501</b>				
1157	Assistant State's Attorney	AT	1.5	125,588
0691	Victim Witness Coordinator IV	19	0.6	45,340
0048	Administrative Assistant III	16	1.0	69,756
			<b>3.1</b>	<b>\$240,684</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>3.1</b>	<b>\$240,684</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>3.1</b>	<b>\$240,684</b>

**637 - HUMAN TRAFFICKING EQUIPMENT**

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to enhance State's Attorney's Office's ability to investigate and prosecute long-term proactive and reactive human trafficking cases.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	64,893
115 / 501170 Appropriation Adjustment for Personal Services	23,625
170 / 501510 Mandatory Medicare Costs	966
172 / 501540 Workers' Compensation	1,000
174 / 501570 Statutory Pension	8,723
175 / 501590 Life Insurance Program	170
176 / 501610 Health Insurance	11,314
177 / 501640 Dental Insurance Plan	377
178 / 501660 Unemployment Compensation	1,000
179 / 501690 Vision Care Insurance	97
186 / 501860 Training Programs for Staff Personnel	3,200
190 / 501970 Transportation and Other Travel Expenses for Employees	13,755
<b>Personal Services Total</b>	<b>\$129,120</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	3,098
<b>Contractual Services Total</b>	<b>\$3,098</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	1,177
388 / 531650 Computer Operation Supplies	720
<b>Supplies and Materials Total</b>	<b>\$1,897</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	224
<b>Contingency Total</b>	<b>\$224</b>
<b>Operating Funds Total</b>	<b>\$134,339</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 GRANT ACTIVITY</b>				
<b>02 HUMAN TRAFFICKING EQUIPMENT - 6371501</b>				
0692	Victim Witness Coordinator III	16	1.0	64,893
			1.0	\$64,893
<b>TOTAL SALARIES AND POSITIONS</b>			1.0	\$64,893
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			1.0	\$64,893



**644 - SUSTAINED TRAFFIC ENFORCEMENT PROGRAM**

U.S. Department of Transportation - Illinois Department of Transportation: To support the Police Department in conducting directed enforcement for alcohol and/or occupant protection mobilization during one or more critical holidays and other special campaigns.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	102,848
<b>Contingency Total</b>	<b>\$102,848</b>
<b>Operating Funds Total</b>	<b>\$102,848</b>

**645 - HUMAN TRAFFICKING ANTI-DEMAND CAMPAIGN**

Hunt Alternative Fund: Cook County Sheriff's Office National Day of Johns Arrests - Administer training and technical assistance. Provide postage and delivery of related public awareness items.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Personal Services</b>	
190 / 501970 Transportation and Other Travel Expenses for Employees	2,000
<b>Personal Services Total</b>	<b>\$2,000</b>
<b>Contractual Services</b>	
240 / 520490 External Graphics and Reproduction Services	1,000
<b>Contractual Services Total</b>	<b>\$1,000</b>
<b>Supplies and Materials</b>	
333 / 530270 Institutional Supplies	2,000
<b>Supplies and Materials Total</b>	<b>\$2,000</b>
<b>Operating Funds Total</b>	<b>\$5,000</b>

**650 - TREATMENT COURT ENHANCEMENT**

U.S. Department of Justice: Funds will be used to establish a more uniform screening process for non-violent offenders to allow for a faster placement in the appropriate diversion treatment courts with a decreased period of time spent in custody awaiting the placement.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	82,068
170 / 501510 Mandatory Medicare Costs	1,510
172 / 501540 Workers' Compensation	2,097
174 / 501570 Statutory Pension	21,734
175 / 501590 Life Insurance Program	67
176 / 501610 Health Insurance	25,808
177 / 501640 Dental Insurance Plan	754
178 / 501660 Unemployment Compensation	2,490
179 / 501690 Vision Care Insurance	194
186 / 501860 Training Programs for Staff Personnel	7,200
190 / 501970 Transportation and Other Travel Expenses for Employees	22,883
<b>Personal Services Total</b>	<b>\$166,805</b>
<b>Contingency</b>	
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(58,334)
883 / 580260 Cook County Administration	11,821
<b>Contingency Total</b>	<b>(\$46,513)</b>
<b>Operating Funds Total</b>	<b>\$120,292</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 TREATMENT COURT ENHANCEMENT</b>				
<b>02 TREATMENT COURT ENHANCEMENT - 6501501</b>				
1161	Assistant State's Attorney	AT	1.0	64,200
0556	Law Clerk I	14	0.6	17,868
			<b>1.6</b>	<b>\$82,068</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>1.6</b>	<b>\$82,068</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>1.6</b>	<b>\$82,068</b>

**651 - PORT SECURITY**

U.S. Department of Homeland Security - City of Chicago: This program provides financial assistance for the continuation and expansion of maritime security initiatives, in partnership with the United States Coast Guard, and the Federal Emergency Management Agency. This grant program aligns with the mission, goals and objectives of the federal, state and local homeland security strategies and further supports existing efforts to prevent, protect, mitigate, respond and recover from threats and hazards that pose the greatest risk. This grant program seeks to support and strengthen the local, regional, state and federal maritime security posture.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	319,393
<b>Contractual Services Total</b>	<b>\$319,393</b>
<b>Contingency</b>	
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(88,800)
<b>Contingency Total</b>	<b>(\$88,800)</b>
<b>Operating Funds Total</b>	<b>\$230,593</b>

**652 - HWY FREIGHT AND RAIL STUDY**

U.S. Department of Transportation - Illinois Department of Transportation: This grant is used to assist in the identification and prioritization of transportation improvements related to Freight and Rail and Logistics industries in Cook County. The study will be a tool that guides programming and planning of transportation infrastructure improvements.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
847 / 580160 Grant Disbursements	480,000
<b>Contingency Total</b>	<b>\$480,000</b>
<b>Operating Funds Total</b>	<b>\$480,000</b>

**655 - HIGH INTENSITY DRUG TRAFFICKING AREA**

Office of National Drug Control Policy: The mission of the Chicago HIDTA is to enhance and coordinate America's drug control efforts among federal, state and local law enforcement agencies in order to eliminate or reduce drug trafficking and its harmful consequences in critical regions of the United States. The mission includes coordinated efforts to reduce the production, manufacturing, distribution, transportation and chronic use of illegal drugs, as well as the attendant money laundering of drug proceeds.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	1,521,516
119 / 501190 Scheduled Salary Adjustment	6,000
170 / 501510 Mandatory Medicare Costs	21,954
172 / 501540 Workers' Compensation	22,712
174 / 501570 Statutory Pension	198,195
175 / 501590 Life Insurance Program	3,315
176 / 501610 Health Insurance	262,358
177 / 501640 Dental Insurance Plan	7,413
178 / 501660 Unemployment Compensation	4,275
179 / 501690 Vision Care Insurance	2,448
181 / 501715 Group Pharmacy Insurance	62,664
190 / 501970 Transportation and Other Travel Expenses for Employees	72,000
<b>Personal Services Total</b>	<b>\$2,184,850</b>
<b>Contractual Services</b>	
220 / 520150 Communication Services	114,087
225 / 520260 Postage	6,800
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability	7,500
260 / 520830 Professional and Managerial Services	1,220,216
<b>Contractual Services Total</b>	<b>\$1,348,603</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	52,995
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	2,000
355 / 530700 Photographic and Reproduction Supplies	3,000
<b>Supplies and Materials Total</b>	<b>\$57,995</b>
<b>Rental and Leasing</b>	
630 / 550018 County Wide Canon Photocopier Lease	4,302
630 / 550020 County Wide Photocopier Lease	6,000
634 / 550060 Rental of Automotive Equipment	1,097,400
<b>Rental and Leasing Total</b>	<b>\$1,107,702</b>
<b>Contingency</b>	
810 / 580340 Contingency Fund - For Confidential Investigation	212,240
818 / 580033 Reimbursement to Designated Fund	4,480
<b>Contingency Total</b>	<b>\$216,720</b>
<b>Operating Funds Total</b>	<b>\$4,915,870</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 SHE CHICAGO HIDTA</b>				
<b>01 SHE CHICAGO HIDTA - 6551601</b>				
1370	Director, Chicago HIDTA Office	24	1.0	116,227
4115	Criminal Research Anlyst V	22	1.0	108,953

**655 - HIGH INTENSITY DRUG TRAFFICKING AREA****PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
0253	Business Manager III	22	1.0	112,821
4114	Criminal Research Analyst IV	20	1.0	90,599
1112	Systems Analyst III	20	1.0	92,419
4113	Criminal Research Analyst III	18	5.0	296,498
0144	Accountant IV	17	2.0	146,208
0048	Administrative Assistant III	16	4.0	252,384
4112	Criminal Research Analyst II	16	5.0	249,470
0047	Administrative Assistant II	14	1.0	55,937
<b>TOTAL SALARIES AND POSITIONS</b>			<b>22.0</b>	<b>\$1,521,516</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>22.0</b>	<b>\$1,521,516</b>

**668 - SCIENCE AND ENERGY EDUCATION AND OUTREACH**

Illinois Science and Energy Innovation Foundation: This grant would fund a full-time position in the CCDEC to establish, manage and maintain strong strategic relationships between County departments and municipalities and non-profits, and serve as the point of contact at the County for matters related to the smart grid. The Coordinator will be required to have a knowledge of smart grid technology and energy efficiency programs and a background in community outreach.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	55,428
170 / 501510 Mandatory Medicare Costs	804
172 / 501540 Workers' Compensation	831
174 / 501570 Statutory Pension	7,253
175 / 501590 Life Insurance Program	130
176 / 501610 Health Insurance	12,744
177 / 501640 Dental Insurance Plan	396
178 / 501660 Unemployment Compensation	828
179 / 501690 Vision Care Insurance	115
181 / 501715 Group Pharmacy Insurance	3,576
190 / 501970 Transportation and Other Travel Expenses for Employees	2,000
<b>Personal Services Total</b>	<b>\$84,105</b>
<b>Contractual Services</b>	
220 / 520150 Communication Services	463
241 / 520491 Internal Graphics and Reproduction Services	4,051
<b>Contractual Services Total</b>	<b>\$4,514</b>
<b>Contingency</b>	
847 / 580160 Grant Disbursements	55,417
883 / 580260 Cook County Administration	6,400
<b>Contingency Total</b>	<b>\$61,817</b>
<b>Operating Funds Total</b>	<b>\$150,436</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>00 GRANTS</b>				
<b>03 ILLINOIS SCIENCE FOUNDATION - 6681601</b>				
6424	Energy Efficiency Community Outreach Coordinator	19	1.0	55,428
			<b>1.0</b>	<b>\$55,428</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>1.0</b>	<b>\$55,428</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>1.0</b>	<b>\$55,428</b>



**669 - COMMUNITY SOLAR PV SYSTEMS ON ROOFTOPS AND VACANT LAND**

U.S. Department of Energy: Cook County and partners Solar Market Pathways grant focuses on unlocking the potential of community solar in Cook County. Leveraging a broad stakeholder-driven approach, community solar will create pathways for Cook County's urban population to participate in distributed solar generation, expanding the demographic participation to seniors, low income, and apartment and condominium residents. This project will demonstrate replicable models for community solar by analyzing at least 5 case study projects, developing the supporting programming and advancing at least 3 projects to full plans and potential installation.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
190 / 501970 Transportation and Other Travel Expenses for Employees	11,806
<b>Personal Services Total</b>	<b>\$11,806</b>
<b>Contractual Services</b>	
240 / 520490 External Graphics and Reproduction Services	17,777
260 / 520830 Professional and Managerial Services	612,211
<b>Contractual Services Total</b>	<b>\$629,988</b>
<b>Contingency</b>	
883 / 580260 Cook County Administration	102,924
<b>Contingency Total</b>	<b>\$102,924</b>
<b>Operating Funds Total</b>	<b>\$744,718</b>

**670 - HWY FREIGHT AND RAIL STUDY (LINCOLN HIGHWAY) LOGISTICS CORRIDOR**

U.S. Department of Transportation - Illinois Department of Transportation: This FTA and State funded project will fund a study to identify transportation and pre-development impediments to the redevelopment of rail-adjacent, industrial properties, well-suited for cargo oriented development along Lincoln Highway - US 30, a truck route corridor in Chicago Heights, Ford Heights, and Sauk Village. The study will prioritize infrastructure improvements essential to attracting private investor interest in manufacturing sites served by Class I railroads and an IDOT truck route.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	225,000
<b>Contractual Services Total</b>	<b>\$225,000</b>
<b>Operating Funds Total</b>	<b>\$225,000</b>

**671 - SOLAR THERMAL INSTALLATION**

Illinois Clean Energy Foundation : Funds will be used to install solar walls at four cook County Highway facilities (Des Plaines, Orland Park, Schaumburg, and Riverdale). The solar walls will be built vertically and affixed to existing building walls and southern orientations to maximize energy harvest.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
847 / 580160 Grant Disbursements	358,936
<b>Contingency Total</b>	<b>\$358,936</b>
<b>Operating Funds Total</b>	<b>\$358,936</b>

**676 - SAFETY AND JUSTICE CHALLENGE PLANNING GRANT**

John D. and Catherine T. MacArthur Foundation: This second year Safety+Justice Challenge Program grant will fund the development of a comprehensive plan to examine how the Cook County Department of Corrections is being used and to develop and implement strategies to reduce the incarceration of low-level, nonviolent persons awaiting trial without compromising public safety.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	57,185
119 / 501190 Scheduled Salary Adjustment	(8,025)
170 / 501510 Mandatory Medicare Costs	672
172 / 501540 Workers' Compensation	897
174 / 501570 Statutory Pension	7,207
175 / 501590 Life Insurance Program	199
176 / 501610 Health Insurance	8,798
177 / 501640 Dental Insurance Plan	418
178 / 501660 Unemployment Compensation	897
179 / 501690 Vision Care Insurance	98
181 / 501715 Group Pharmacy Insurance	2,773
190 / 501970 Transportation and Other Travel Expenses for Employees	5,888
<b>Personal Services Total</b>	<b>\$77,007</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	9,000
<b>Contractual Services Total</b>	<b>\$9,000</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	1,170
<b>Supplies and Materials Total</b>	<b>\$1,170</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	224
883 / 580260 Cook County Administration	4,234
<b>Contingency Total</b>	<b>\$4,458</b>
<b>Operating Funds Total</b>	<b>\$91,635</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 GRANT ACTIVITY</b>				
<b>CJ MACARTHUR FOUNDATION SAFETY - 6761601</b>				
5572	Project Coordinator-CCW	19	0.5	33,741
0048	Administrative Assistant III	16	0.5	23,444
			<b>1.0</b>	<b>\$57,185</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>1.0</b>	<b>\$57,185</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>1.0</b>	<b>\$57,185</b>

**677 - EBOLA SUPPLEMENTAL**

U.S. Department of Health and Human Services - Illinois Department of Public Health: Under this program, the Cook County Department of Public Health will develop, complete and post a Comprehensive Emergency Management Program to combat the medical emergency posed by the Ebola Virus and/or other infectious disease; i.e. Zika Virus.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contractual Services</b>	
240 / 520490 External Graphics and Reproduction Services	6,000
260 / 520830 Professional and Managerial Services	111,580
<b>Contractual Services Total</b>	<b>\$117,580</b>
<b>Supplies and Materials</b>	
360 / 530790 Medical, Dental, and Laboratory Supplies	26,541
<b>Supplies and Materials Total</b>	<b>\$26,541</b>
<b>Rental and Leasing</b>	
630 / 550010 Rental of Office Equipment	90,000
<b>Rental and Leasing Total</b>	<b>\$90,000</b>
<b>Contingency</b>	
883 / 580260 Cook County Administration	26,013
<b>Contingency Total</b>	<b>\$26,013</b>
<b>Operating Funds Total</b>	<b>\$260,134</b>

**679 - JUVENILE ACCOUNTABILITY - PROJECT RECLAIM**

U.S. Department of Justice - Illinois Department of Human Services: Funds will be used to support programs that will keep youth out of the criminal justice system, provide effective developmentally appropriate support and services for youth who are already in the system, and help place youth on a trajectory for positive outcomes that enhance public safety.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	308,890
<b>Contractual Services Total</b>	<b>\$308,890</b>
<b>Contingency</b>	
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(18,445)
847 / 580160 Grant Disbursements	60,000
<b>Contingency Total</b>	<b>\$41,555</b>
<b>Operating Funds Total</b>	<b>\$350,445</b>

**695 - EMERGENCY MANAGEMENT PERFORMANCE**

U.S. Department of Homeland Security - Illinois Emergency Management Agency: This program provides financial assistance for the development of effective, integrated emergency management organizations in the State of Illinois and its political subdivisions in order to perform administrative activities and prepare for any natural or technological emergency or disaster in accordance with applicable Federal and State laws and regulations including the Federal Civil Defense Act of 1950, as amended, and the Illinois Emergency Management Agency Act.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	1,297,235
<b>Contingency Total</b>	<b>\$1,297,235</b>
<b>Operating Funds Total</b>	<b>\$1,297,235</b>

**697 - INTELLECTUAL PROPERTY THEFT ENFORCEMENT PROGRAM**

U.S. Department of Justice: This grant is aimed at protecting public health, safety, and the economy from counterfeit goods and product piracy. Funds are used for investigations involving the act of counterfeit at retail establishments, mega malls, flea markets, and trade shows.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
120 / 501210 Overtime Compensation	61,048
<b>Personal Services Total</b>	<b>\$61,048</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	3,000
<b>Supplies and Materials Total</b>	<b>\$3,000</b>
<b>Capital Outlay</b>	
579 / 560450 Computer Equipment	44,999
<b>Capital Outlay Total</b>	<b>\$44,999</b>
<b>Contingency</b>	
883 / 580260 Cook County Administration	21,874
<b>Contingency Total</b>	<b>\$21,874</b>
<b>Operating Funds Total</b>	<b>\$130,921</b>



**721 - HERO FORENSIC CAPACITY ENHANCEMENT PROGRAM**

U.S. Department of Justice: Funds will be used to: 1) enhance digital forensic examination capacity of the Cook County Internet Crimes Against Children (ICAC) Task Force; 2) improve the Task Force's effectiveness to prevent, interdict, investigate, and prosecute Internet crimes against children and technology-facilitated child exploitation, and 3) reduce the forensic examination backlog, and/or increase the number of forensic exams completed by the Task Force.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	43,456
119 / 501190 Scheduled Salary Adjustment	83,907
170 / 501510 Mandatory Medicare Costs	1,847
172 / 501540 Workers' Compensation	1,910
174 / 501570 Statutory Pension	16,672
175 / 501590 Life Insurance Program	298
178 / 501660 Unemployment Compensation	1,910
<b>Personal Services Total</b>	<b>\$150,000</b>
<b>Operating Funds Total</b>	<b>\$150,000</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>00 001 GRANT</b>				
<b>01 HERO FORENSIC CAPACITY ENHANCEMENT PROGRAM - 7211501</b>				
0691	Victim Witness Coordinator IV	19	1.0	43,456
			<b>1.0</b>	<b>\$43,456</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>1.0</b>	<b>\$43,456</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>1.0</b>	<b>\$43,456</b>

**724 - VOICES VIOLENCE ON ILLINOIS CAMPUS ELIMINATION PROGRAM**

U.S. Department of Justice: Funds will be used to strengthen the response to victims of sexual assault, domestic violence, dating violence, and stalking who are enrolled in colleges located in Cook County, including the city of Chicago.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	151,963
119 / 501190 Scheduled Salary Adjustment	165,313
170 / 501510 Mandatory Medicare Costs	6,384
172 / 501540 Workers' Compensation	6,604
174 / 501570 Statutory Pension	57,635
175 / 501590 Life Insurance Program	1,030
176 / 501610 Health Insurance	90,957
177 / 501640 Dental Insurance Plan	1,342
178 / 501660 Unemployment Compensation	6,604
179 / 501690 Vision Care Insurance	719
190 / 501970 Transportation and Other Travel Expenses for Employees	13,453
<b>Personal Services Total</b>	<b>\$502,004</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	270,096
<b>Contractual Services Total</b>	<b>\$270,096</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	4,440
<b>Supplies and Materials Total</b>	<b>\$4,440</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	448
<b>Contingency Total</b>	<b>\$448</b>
<b>Operating Funds Total</b>	<b>\$776,988</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>00 001 GRANT</b>				
<b>01 VOICES VIOLENCE ON ILLINOIS CAMPUS ELIMINATION PROGRAM - 7241501</b>				
1172	Assistant State's Attorney	AT	1.0	100,533
0048	Administrative Assistant III	16	1.0	51,430
			<b>2.0</b>	<b>\$151,963</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>2.0</b>	<b>\$151,963</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>2.0</b>	<b>\$151,963</b>

**727 - TOXICOLOGY BACKLOG REDUCTION**

U.S. Department of Justice - Illinois Criminal Justice Information Authority: This grant will be used to assist with the reduction of case backlog in the toxicology laboratory of the Cook County Medical Examiner's Office.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Operation and Maintenance</b>	
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	29,160
<b>Operation and Maintenance Total</b>	<b>\$29,160</b>
<b>Operating Funds Total</b>	<b>\$29,160</b>

**729 - DOMESTIC VIOLENCE MULTIDISCIPLINARY TEAM RESPONSE**

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to develop and implement a multi-disciplinary team community approach to responding to and combatting domestic violence in the City of Chicago and Cook County.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	215,902
119 / 501190 Scheduled Salary Adjustment	6,935
170 / 501510 Mandatory Medicare Costs	1,090
172 / 501540 Workers' Compensation	1,127
174 / 501570 Statutory Pension	9,836
175 / 501590 Life Insurance Program	17
176 / 501610 Health Insurance	76,703
177 / 501640 Dental Insurance Plan	38
178 / 501660 Unemployment Compensation	1,127
179 / 501690 Vision Care Insurance	10
185 / 501810 Professional and Technical Membership Fees	8,007
190 / 501970 Transportation and Other Travel Expenses for Employees	5,656
<b>Personal Services Total</b>	<b>\$326,448</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	31,754
<b>Contingency Total</b>	<b>\$31,754</b>
<b>Operating Funds Total</b>	<b>\$358,202</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>00 0100 - GRANTS</b>				
<b>01 SAO SEXUAL ASSAULT DV MDT - 7291601</b>				
0696	Investigator II (State's Attorney)	SA2	1.0	79,916
1172	Assistant State's Attorney	AT	1.0	86,597
0692	Victim Witness Coordinator III	16	1.0	49,389
			<b>3.0</b>	<b>\$215,902</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>3.0</b>	<b>\$215,902</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>3.0</b>	<b>\$215,902</b>

**742 - VICTIM SENSITIVE INTERVIEW**

Illinois Department of Children and Family Services: Funds will be used to provide child sexual abuse victims with assistance services as they are navigating the criminal justice system.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	87,994
119 / 501190 Scheduled Salary Adjustment	(6,542)
170 / 501510 Mandatory Medicare Costs	1,181
172 / 501540 Workers' Compensation	1,222
174 / 501570 Statutory Pension	10,662
175 / 501590 Life Insurance Program	191
176 / 501610 Health Insurance	6,179
177 / 501640 Dental Insurance Plan	120
178 / 501660 Unemployment Compensation	1,222
179 / 501690 Vision Care Insurance	70
<b>Personal Services Total</b>	<b>\$102,299</b>
<b>Contingency</b>	
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(64,367)
<b>Contingency Total</b>	<b>(\$64,367)</b>
<b>Operating Funds Total</b>	<b>\$37,932</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 STATE'S ATTORNEY VICTIM SENSITIVE INTERVIEW</b>				
<b>05 VICTIM SENSITIVE INTERVIEW - 7421601</b>				
0051	Administrative Assistant V	20	1.0	87,994
			1.0	\$87,994
<b>TOTAL SALARIES AND POSITIONS</b>			1.0	\$87,994
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			1.0	\$87,994

**746 - HIDDEN VICTIMS SUPPORT GROUP**

Illinois Attorney General's Office: Funds will be used to provide monthly homicide survivor support groups for family members whose lives have been impacted by tragedy.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	10,800
<b>Contractual Services Total</b>	<b>\$10,800</b>
<b>Operating Funds Total</b>	<b>\$10,800</b>

**747 - VICTIM WITNESS SEXUAL ASSAULT SERVICES**

Illinois Attorney General's Office: Funds will be used to provide victim assistance services for domestic violence and sexual assault crime victims who are navigating the criminal justice system.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	21,670
<b>Contingency Total</b>	<b>\$21,670</b>
<b>Operating Funds Total</b>	<b>\$21,670</b>

**748 - AIR POLLUTION PARTICULATE MONITORING**

U.S. Environmental Protection Agency: The mission of the Cook County Department of Environmental Control is to support and improve the quality of the environment through the development and enforcement of regulations that protect the health, welfare, property, comfort, and the quality of life of the citizens of Cook County.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	124,551
170 / 501510 Mandatory Medicare Costs	3,685
172 / 501540 Workers' Compensation	3,850
174 / 501570 Statutory Pension	33,594
175 / 501590 Life Insurance Program	601
176 / 501610 Health Insurance	65,604
177 / 501640 Dental Insurance Plan	1,592
178 / 501660 Unemployment Compensation	3,850
179 / 501690 Vision Care Insurance	463
190 / 501970 Transportation and Other Travel Expenses for Employees	5,700
<b>Personal Services Total</b>	<b>\$243,490</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	4,200
<b>Contractual Services Total</b>	<b>\$4,200</b>
<b>Supplies and Materials</b>	
360 / 530790 Medical, Dental, and Laboratory Supplies	32,000
<b>Supplies and Materials Total</b>	<b>\$32,000</b>
<b>Operation and Maintenance</b>	
410 / 540050 Electricity	13,000
442 / 540200 Maintenance and Repair of Medical, Dental and Laboratory Equipment	41,900
444 / 540250 Maintenance and Repair of Automotive Equipment	1,000
445 / 540290 Operation of Automotive Equipment	1,000
<b>Operation and Maintenance Total</b>	<b>\$56,900</b>
<b>Contingency</b>	
847 / 580160 Grant Disbursements	10,046
883 / 580260 Cook County Administration	9,828
<b>Contingency Total</b>	<b>\$19,874</b>
<b>Operating Funds Total</b>	<b>\$356,464</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 BUREAU OF ADMIN</b>				
<b>03 EC AIR POLLUTION PARTICULATE MONITORING - 7481601</b>				
0050	Administrative Assistant IV	18	1.0	76,492
1439	Environmental Control Monitoring Technician I	15	1.0	48,059
			<b>2.0</b>	<b>\$124,551</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>2.0</b>	<b>\$124,551</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>2.0</b>	<b>\$124,551</b>



**755 - VECTOR SURVEILLANCE AND CONTROL GRANT**

Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will conduct a mosquito prevention program which includes testing of Culex mosquitoes for the West Nile virus, and testing dead crows and blue jays for the West Nile virus, and providing control of the larval mosquitoes of the genus Culex, the primary vector (carriers) of West Nile virus and St. Louis encephalitis.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	77,216
170 / 501510 Mandatory Medicare Costs	1,074
172 / 501540 Workers' Compensation	1,111
174 / 501570 Statutory Pension	9,696
175 / 501590 Life Insurance Program	170
176 / 501610 Health Insurance	12,728
177 / 501640 Dental Insurance Plan	377
178 / 501660 Unemployment Compensation	1,111
179 / 501690 Vision Care Insurance	97
181 / 501715 Group Pharmacy Insurance	2,677
185 / 501810 Professional and Technical Membership Fees	10,000
190 / 501970 Transportation and Other Travel Expenses for Employees	8,872
<b>Personal Services Total</b>	<b>\$125,129</b>
<b>Contractual Services</b>	
220 / 520150 Communication Services	600
240 / 520490 External Graphics and Reproduction Services	5,000
260 / 520830 Professional and Managerial Services	58,345
<b>Contractual Services Total</b>	<b>\$63,945</b>
<b>Supplies and Materials</b>	
360 / 530790 Medical, Dental, and Laboratory Supplies	33,689
<b>Supplies and Materials Total</b>	<b>\$33,689</b>
<b>Contingency</b>	
847 / 580160 Grant Disbursements	352,554
883 / 580260 Cook County Administration	35,255
<b>Contingency Total</b>	<b>\$387,809</b>
<b>Operating Funds Total</b>	<b>\$610,572</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 GRANT ACTIVITY</b>				
<b>01 PH VECTOR SURVEILLANCE AND CONTROL GRANT - 7551601</b>				
2031	Sanitarian III	18	1.0	77,216
			1.0	\$77,216
<b>TOTAL SALARIES AND POSITIONS</b>			1.0	\$77,216
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			1.0	\$77,216

**762 - PROSECUTION BASED VICTIM ASSISTANCE**

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to provide victim assistance services for crime victims who are navigating the criminal justice system.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	759,064
119 / 501190 Scheduled Salary Adjustment	93,465
170 / 501510 Mandatory Medicare Costs	10,557
172 / 501540 Workers' Compensation	10,921
174 / 501570 Statutory Pension	95,300
175 / 501590 Life Insurance Program	2,210
176 / 501610 Health Insurance	168,688
177 / 501640 Dental Insurance Plan	3,092
178 / 501660 Unemployment Compensation	10,921
179 / 501690 Vision Care Insurance	2,600
<b>Personal Services Total</b>	<b>\$1,156,818</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	2,912
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(231,946)
<b>Contingency Total</b>	<b>(\$229,034)</b>
<b>Operating Funds Total</b>	<b>\$927,784</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 STATE'S ATTORNEY PROSECUTION BASED VICTIM ASSISTANCE</b>				
<b>03 PROSECUTION BASED VICTIM ASSISTANCE - 7621601</b>				
0667	Victim Witness Coordinator II	15	6.0	338,189
0666	Victim Witness Coordinator I	14	8.0	420,875
			<b>14.0</b>	<b>\$759,064</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>14.0</b>	<b>\$759,064</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>14.0</b>	<b>\$759,064</b>

**765 - NATIONAL INSURANCE CRIME GRANT**

National Insurance Crime Bureau: Funds will be used to investigate and prosecute crimes relating to insurance fraud.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	176,610
119 / 501190 Scheduled Salary Adjustment	8,094
170 / 501510 Mandatory Medicare Costs	3,749
172 / 501540 Workers' Compensation	3,878
174 / 501570 Statutory Pension	33,840
175 / 501590 Life Insurance Program	510
176 / 501610 Health Insurance	41,973
177 / 501640 Dental Insurance Plan	1,131
178 / 501660 Unemployment Compensation	3,878
179 / 501690 Vision Care Insurance	291
<b>Personal Services Total</b>	<b>\$273,954</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	448
<b>Contingency Total</b>	<b>\$448</b>
<b>Operating Funds Total</b>	<b>\$274,402</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 GRANT ACTIVITY</b>				
<b>01 SA NATIONAL INSURANCE CRIME - 7659999</b>				
1158	Assistant State's Attorney	AT	1.0	108,346
1155	Assistant State's Attorney	AT	1.0	68,264
			<b>2.0</b>	<b>\$176,610</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>2.0</b>	<b>\$176,610</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>2.0</b>	<b>\$176,610</b>

**766 - BROWNFIELDS ASSESSMENT**

U.S. Environmental Protection Agency: To provide funding for the Cook County Coalition to inventory, characterize, access, conduct cleanup planning, and community involvement-related activities for brownfields sites. Municipal partners include Bellwood, Forest Park, Franklin Park, Melrose Park, Maywood, Northlake, and Schiller park.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
190 / 501970 Transportation and Other Travel Expenses for Employees	2,600
<b>Personal Services Total</b>	<b>\$2,600</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	350,270
<b>Contractual Services Total</b>	<b>\$350,270</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	5,000
<b>Supplies and Materials Total</b>	<b>\$5,000</b>
<b>Operating Funds Total</b>	<b>\$357,870</b>

**767 - JUSTICE ASSISTANCE GRANT**

U.S. Department of Justice - City of Chicago : The primary objective of the federally funded Justice Assistance Grant (JAG) is to provide funding to communities, organizations and agencies, to augment their efforts in the area of safety and crime reduction in their respective communities and to the residents of Cook County, especially as it relates to youth. The law enforcement arm of each funded community has the goal of protecting law enforcement officers and providing young people with the opportunity to develop a positive understanding of the role of police professionals in their lives.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
847 / 580160 Grant Disbursements	2,126,607
<b>Contingency Total</b>	<b>\$2,126,607</b>
<b>Operating Funds Total</b>	<b>\$2,126,607</b>

**769 - URBAN AREA SECURITY INITIATIVE**

U.S. Department of Homeland Security - Illinois Emergency Management Agency: Through the attainment of County-wide consensus this Urban Area Security Initiative Grant, funded by the United States Department of Homeland Security, is focused on the mission of reducing the Urban Area's vulnerabilities and the minimization of damage through mitigation and the development and support of an efficient / effective system of recovery from terrorist attacks and incidents of natural disasters.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	3,350,332
170 / 501510 Mandatory Medicare Costs	26,550
172 / 501540 Workers' Compensation	26,550
174 / 501570 Statutory Pension	231,694
175 / 501590 Life Insurance Program	11,359
176 / 501610 Health Insurance	286,682
177 / 501640 Dental Insurance Plan	9,165
178 / 501660 Unemployment Compensation	26,549
179 / 501690 Vision Care Insurance	3,083
181 / 501715 Group Pharmacy Insurance	75,748
<b>Personal Services Total</b>	<b>\$4,047,712</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	5,462,538
<b>Contractual Services Total</b>	<b>\$5,462,538</b>
<b>Operation and Maintenance</b>	
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	78,202
<b>Operation and Maintenance Total</b>	<b>\$78,202</b>
<b>Capital Outlay</b>	
521 / 560420 Institutional Equipment	3,571,547
564 / 560310 Improvements to Buildings	880,000
<b>Capital Outlay Total</b>	<b>\$4,451,547</b>
<b>Rental and Leasing</b>	
638 / 550100 Rental of Institutional Equipment	880,000
<b>Rental and Leasing Total</b>	<b>\$880,000</b>
<b>Contingency</b>	
847 / 580160 Grant Disbursements	29,134,551
<b>Contingency Total</b>	<b>\$29,134,551</b>
<b>Operating Funds Total</b>	<b>\$44,054,550</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>02 HOMELAND SECURITY AND EMERG. MGM'T - HOMELAND SECURITY</b>				
<b>26 UASI 2015 MANAGEMENT &amp; ADMINISTRATION - 7691501</b>				
5888	Resident Preparedness and Community Emergency Response Program Project Manager	24	0.5	37,875
5789	Chief of Planning-DHSEM	24	1.0	124,432
6500	Information Security Program Manager	24	1.0	119,060
6470	Cyber Sec.Threat Intel.Analyst	24	0.5	60,576
6449	Manager of Information Security Risk & Compliance	24	1.0	119,060
6368	Senior Information Security Specialist	24	1.0	164,989
6355	Manager of Information Security	24	0.5	115,000
6119	Information Security Specialist	24	2.0	194,779

**769 - URBAN AREA SECURITY INITIATIVE****PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
5903	Training and Exercise Coordinator	24	4.0	314,838
5902	Technical Security Manager-DHSEM	24	1.0	79,195
5790	Chief of Logistics-DHSEM	24	1.0	91,350
5792	Critical Infrastructure Manager	24	1.0	77,665
1719	Grant Coordinator	23	1.0	77,215
5882	Regional Coordinator-DHSEM	23	4.0	323,887
5819	Executive Assistant II	22	2.0	150,050
5795	Procurement Officer-DHSEM	22	1.0	77,837
0223	Grant Analyst	21	2.5	132,959
5887	Emergency Logistics Officer	21	9.5	659,664
5818	Executive Assistant I	20	2.0	122,484
6675	Information Security Analyst	20	1.0	61,078
5900	Regional Planner-DHSEM	20	1.0	62,595
0050	Administrative Assistant IV	18	1.0	50,862
4707	Fixed Assets Accountant	18	1.0	50,280
0048	Administrative Assistant III	16	1.0	44,469
6674	Information Security Student Intern	14	1.0	38,133
			<b>42.5</b>	<b>\$3,350,332</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>42.5</b>	<b>\$3,350,332</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>42.5</b>	<b>\$3,350,332</b>

**770 - ILLINOIS FREE LUNCH AND BREAKFAST PROGRAM**

U.S. Department of Agriculture - Illinois State Board of Education: The Illinois Free Lunch and Breakfast Program is a state funded meal program. The Illinois State Board of Education operates this program through agreements with schools and facilities. This grant reimburses the JTDC for lunch and breakfasts served to its juvenile residents. The grant amount of \$13,943 is based on 278,860 meals at \$.05 each.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Supplies and Materials</b>	
310 / 530010 Food Supplies	6,971
<b>Supplies and Materials Total</b>	<b>\$6,971</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	13,944
<b>Contingency Total</b>	<b>\$13,944</b>
<b>Operating Funds Total</b>	<b>\$20,915</b>



**772 - HOME INVESTMENT PARTNERSHIPS PROGRAM**

U.S. Department of Housing and Urban Development: The Department of Planning and Development seeks to improve the quality of life for the residents of Cook County by implementing programs which ensure affordable housing, infrastructure improvements and economic growth throughout Suburban Cook County.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	489,327
170 / 501510 Mandatory Medicare Costs	6,900
172 / 501540 Workers' Compensation	6,935
174 / 501570 Statutory Pension	62,000
175 / 501590 Life Insurance Program	804
176 / 501610 Health Insurance	56,570
177 / 501640 Dental Insurance Plan	2,118
178 / 501660 Unemployment Compensation	6,935
179 / 501690 Vision Care Insurance	690
181 / 501715 Group Pharmacy Insurance	17,904
183 / 501770 Seminars for Professional Employees	1,000
190 / 501970 Transportation and Other Travel Expenses for Employees	2,000
<b>Personal Services Total</b>	<b>\$653,183</b>
<b>Contractual Services</b>	
225 / 520260 Postage	500
228 / 520280 Delivery Services	300
<b>Contractual Services Total</b>	<b>\$800</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	267,934
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(304,084)
847 / 580160 Grant Disbursements	6,758,783
883 / 580260 Cook County Administration	83,422
<b>Contingency Total</b>	<b>\$6,806,055</b>
<b>Operating Funds Total</b>	<b>\$7,460,038</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 P&amp;D HOME INVESTMENT PARTNERS</b>				
<b>02 HOME INVESTMENT PARTNERSHIPS PROGRAM - 7721501</b>				
0028	Program Manager	24	1.0	101,642
0294	Administrative Analyst IV	22	3.0	268,667
0145	Accountant V	19	2.0	119,018
			<b>6.0</b>	<b>\$489,327</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>6.0</b>	<b>\$489,327</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>6.0</b>	<b>\$489,327</b>

**773 - NATIONAL SCHOOL BREAKFAST PROGRAM**

U.S. Department of Agriculture - Illinois State Board of Education: The National School Breakfast Program is a federally assisted meal program operating in over 100,000 public and non-profit private schools and residential facilities for children and youth. At the State level, the Illinois State Board of Education operates this program through agreements with schools and facilities. This grant reimburses the JTDC for breakfasts served to its juvenile residents. The grant amount of \$277,466 is based on 139,430 meals at \$1.99 each.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Supplies and Materials</b>	
310 / 530010 Food Supplies	138,733
<b>Supplies and Materials Total</b>	<b>\$138,733</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	277,466
<b>Contingency Total</b>	<b>\$277,466</b>
<b>Operating Funds Total</b>	<b>\$416,199</b>

**774 - NATIONAL SCHOOL LUNCH/SNACK PROGRAM**

U.S. Department of Agriculture - Illinois State Board of Education: The National School Lunch Programs is federally assisted meal program operating in over 100,000 public and non-profit private schools and residential facilities for children and youth. At the State level, the Illinois State Board of Education operates this program through agreements with schools and facilities. This grant reimburses the JTDC for lunches and after school snacks served to its juvenile residents. The grant amount of \$543,548 is based on 139,430 meals at \$3.30 each, plus snacks, 99,320 at \$0.84, or \$83,429.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Supplies and Materials</b>	
310 / 530010 Food Supplies	271,774
<b>Supplies and Materials Total</b>	<b>\$271,774</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	543,548
<b>Contingency Total</b>	<b>\$543,548</b>
<b>Operating Funds Total</b>	<b>\$815,322</b>

**778 - TITLE IV-D CHILD SUPPORT ENFORCEMENT PROGRAM INTERGOVERNMENTAL AGREEMENT**

U.S. Department of Health and Human Services - Illinois Department of Healthcare and Family Services: This Parentage and Child Support Program of the court's Domestic Relations Division administers an expedited administrative hearing process for Title IV-D cases to ensure that single, never married parents receive prompt and regular child support payments. The program employs hearing officers, clerks and support staff with offices in the Richard J. Daley Center. Specially trained hearing officers make recommendations to Domestic Relations judges on establishing, enforcing or modifying child support orders and also make recommendations on parentage and medical support orders. The staff works with four Domestic Relations Division judges assigned to the program to expedite the resolution and processing of parentage and child support cases.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	1,113,348
119 / 501190 Scheduled Salary Adjustment	(89,320)
170 / 501510 Mandatory Medicare Costs	14,849
172 / 501540 Workers' Compensation	15,360
174 / 501570 Statutory Pension	134,045
175 / 501590 Life Insurance Program	1,856
176 / 501610 Health Insurance	153,036
177 / 501640 Dental Insurance Plan	4,891
178 / 501660 Unemployment Compensation	15,360
179 / 501690 Vision Care Insurance	1,593
181 / 501715 Group Pharmacy Insurance	41,341
<b>Personal Services Total</b>	<b>\$1,406,359</b>
<b>Rental and Leasing</b>	
630 / 550010 Rental of Office Equipment	14,152
<b>Rental and Leasing Total</b>	<b>\$14,152</b>
<b>Operating Funds Total</b>	<b>\$1,420,511</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 CJ EXPEDITED CHILD SUPPORT</b>				
<b>02 TITLE IV-D CHILD SUPPORT ENFORCEMENT PROGRAM INTERGOVERNMENTAL AGREEMENT - 7781701</b>				
1827	Hearing Officer	21	8.0	785,332
0936	Stenographer V	13	2.0	104,698
0907	Clerk V	11	5.0	223,318
			<b>15.0</b>	<b>\$1,113,348</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>15.0</b>	<b>\$1,113,348</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>15.0</b>	<b>\$1,113,348</b>

**779 - CHILD SUPPORT ENFORCEMENT**

U.S. Department of Health and Human Services - Illinois Department of Healthcare and Family Services: The Grant is for the Clerk's Office participation in all administrative and judicial proceedings involving the establishment of parentage and the establishment, modification, enforcement and collections of all Title IV-D Child Support obligations on behalf of the participants in the Child Support Enforcement Program. The Clerk's office in general serves the citizens of Cook County and the participants in the judicial system in an efficient, effective and ethical manner. All services, information and court records will be provided with courtesy and cost efficiency. The Clerk of the Circuit Court of Cook County is the keeper of records for all judicial matters brought in the Circuit Court. The Clerk is responsible for attending all sessions of the courts, preserving all files and papers associated with such judicial proceedings, maintaining a complete record of all determinations made in the Circuit Court, and performing all other administrative duties required by law or by the rules and orders of the court.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	1,256,898
119 / 501190 Scheduled Salary Adjustment	781,415
170 / 501510 Mandatory Medicare Costs	27,949
172 / 501540 Workers' Compensation	28,913
174 / 501570 Statutory Pension	252,313
175 / 501590 Life Insurance Program	3,652
176 / 501610 Health Insurance	301,004
177 / 501640 Dental Insurance Plan	9,619
178 / 501660 Unemployment Compensation	28,913
179 / 501690 Vision Care Insurance	3,134
181 / 501715 Group Pharmacy Insurance	81,314
<b>Personal Services Total</b>	<b>\$2,775,124</b>
<b>Operating Funds Total</b>	<b>\$2,775,124</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 CLERK OF THE CIRCUIT COURT CHILD SUPPORT ENFORCEMENT</b>				
<b>06 CHILD SUPPORT ENFORCEMENT - 7791701</b>				
5497	Chief Deputy Clerk IV	23	1.0	105,621
5488	Assistant Chief Deputy Clerk III	22	1.0	69,215
1108	Programmer IV	22	1.0	106,818
5747	Manager VI-CCC	19	2.0	151,544
5746	Manager V-CCC	18	1.0	73,120
5745	Manager IV-CCC	17	2.0	112,190
0639	Investigator II	16	1.0	44,247
5807	Bookkeeper VIII-CCC	16	1.0	64,225
5744	Manager III-CCC	16	3.0	194,631
5799	Administrative Support III	15	1.0	50,553
5681	Timekeeper-Administrative Assistant II-Clerk of the Circuit Court	15	1.0	60,496
5534	Assistant Manager III-Finance	14	1.0	49,308
0046	Administrative Assistant I	12	2.8	138,611
4220	Clerk IV, Senior (Courts)	10	0.8	36,319
			<b>19.6</b>	<b>\$1,256,898</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>19.6</b>	<b>\$1,256,898</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>19.6</b>	<b>\$1,256,898</b>

**781 - CHILD SUPPORT ENFORCEMENT PROGRAM**

U.S. Department of Health and Human Services - Illinois Department of Healthcare and Family Services: Funds are used to work with other County agencies to implement the Child Enforcement program by serving all subpoenas, writs, and summons, and to provide location services for the delivery of the court papers.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	1,508,554
119 / 501190 Scheduled Salary Adjustment	880,002
120 / 501210 Overtime Compensation	7,917
170 / 501510 Mandatory Medicare Costs	34,634
172 / 501540 Workers' Compensation	35,828
174 / 501570 Statutory Pension	312,662
175 / 501590 Life Insurance Program	5,654
176 / 501610 Health Insurance	376,189
177 / 501640 Dental Insurance Plan	12,537
178 / 501660 Unemployment Compensation	35,828
179 / 501690 Vision Care Insurance	3,224
181 / 501715 Group Pharmacy Insurance	89,009
189 / 501950 Allowances Per Collective Bargaining Agreement	20,188
<b>Personal Services Total</b>	<b>\$3,322,226</b>
<b>Contractual Services</b>	
220 / 520150 Communication Services	43,252
225 / 520260 Postage	12,667
263 / 520930 Legal Fees	47,500
<b>Contractual Services Total</b>	<b>\$103,419</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	7,917
<b>Supplies and Materials Total</b>	<b>\$7,917</b>
<b>Operation and Maintenance</b>	
444 / 540250 Maintenance and Repair of Automotive Equipment	3,958
445 / 540290 Operation of Automotive Equipment	26,917
<b>Operation and Maintenance Total</b>	<b>\$30,875</b>
<b>Rental and Leasing</b>	
634 / 550060 Rental of Automotive Equipment	145,667
<b>Rental and Leasing Total</b>	<b>\$145,667</b>
<b>Operating Funds Total</b>	<b>\$3,610,104</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 SHE CHILD SUPPORT ENFORCEMEN</b>				
<b>02 SHE CHILD SUPPORT ENFORCEMENT - 7811601</b>				
1331	Deputy Sheriff Lieutenant	D4	1.0	86,024
1341	Deputy Sheriff Sergeant	D3	2.0	156,156
1339	Deputy Sheriff D2B	D2B	14.0	1,011,568
5205	Deputy Director	24	1.0	84,999
0048	Administrative Assistant III	16	1.0	60,197
0047	Administrative Assistant II	14	2.0	109,610
			<b>21.0</b>	<b>\$1,508,554</b>

**781 - CHILD SUPPORT ENFORCEMENT PROGRAM****PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
TOTAL SALARIES AND POSITIONS			21.0	\$1,508,554
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			21.0	\$1,508,554

**782 - CHILD SUPPORT ENFORCEMENT GRANT**

U.S. Department of Health and Human Services - Illinois Department of Healthcare and Family Services: The State's Attorney is the legal representative in Cook County for participants in the Child Support Enforcement Program.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	7,066,567
119 / 501190 Scheduled Salary Adjustment	3,153,407
120 / 501210 Overtime Compensation	50
124 / 501250 Employee Health Insurance Allotment	400
170 / 501510 Mandatory Medicare Costs	45,849
172 / 501540 Workers' Compensation	164,180
174 / 501570 Statutory Pension	413,900
175 / 501590 Life Insurance Program	28,419
176 / 501610 Health Insurance	1,863,030
177 / 501640 Dental Insurance Plan	62,286
178 / 501660 Unemployment Compensation	164,180
179 / 501690 Vision Care Insurance	16,159
181 / 501715 Group Pharmacy Insurance	455,784
186 / 501860 Training Programs for Staff Personnel	750
190 / 501970 Transportation and Other Travel Expenses for Employees	1,500
<b>Personal Services Total</b>	<b>\$13,436,461</b>
<b>Contractual Services</b>	
220 / 520150 Communication Services	10,000
225 / 520260 Postage	5,000
241 / 520491 Internal Graphics and Reproduction Services	750
245 / 520610 Advertising For Specific Purposes	2,000
260 / 520830 Professional and Managerial Services	6,500
263 / 520930 Legal Fees	4,000
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	2,000
<b>Contractual Services Total</b>	<b>\$30,250</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	5,000
355 / 530700 Photographic and Reproduction Supplies	3,038
388 / 531650 Computer Operation Supplies	5,000
<b>Supplies and Materials Total</b>	<b>\$13,038</b>
<b>Operation and Maintenance</b>	
410 / 540050 Electricity	16,500
440 / 540130 Maintenance and Repair of Office Equipment	50
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	50
444 / 540250 Maintenance and Repair of Automotive Equipment	3,500
461 / 540370 Maintenance of Facilities	2,500
<b>Operation and Maintenance Total</b>	<b>\$22,600</b>
<b>Capital Outlay</b>	
530 / 560510 Office Furnishings and Equipment	50
579 / 560450 Computer Equipment	50
<b>Capital Outlay Total</b>	<b>\$100</b>
<b>Rental and Leasing</b>	
630 / 550010 Rental of Office Equipment	10,000
660 / 550130 Rental of Facilities	1,319,174
<b>Rental and Leasing Total</b>	<b>\$1,329,174</b>



**782 - CHILD SUPPORT ENFORCEMENT GRANT****DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	20,160
<b>Contingency Total</b>	<b>\$20,160</b>
<b>Operating Funds Total</b>	<b>\$14,851,783</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 STATE'S ATTORNEY CHILD SUPPORT ENFORCEMENT</b>				
<b>04 CHILD SUPPORT ENFORCEMENT GRANT - 7821601</b>				
1170	Assistant State's Attorney	AT	1.0	148,280
1147	Assistant State's Attorney	AT	3.0	287,552
1152	Assistant State's Attorney	AT	3.0	217,264
1154	Assistant State's Attorney	AT	1.6	146,759
1155	Assistant State's Attorney	AT	2.0	191,627
0500	Assistant State's Attorney	AT	14.0	856,874
1160	Assistant State's Attorney	AT	1.0	127,974
1164	Assistant State's Attorney	AT	3.0	379,842
1165	Assistant State's Attorney	AT	1.0	136,548
0254	Business Manager IV	23	1.0	128,277
0537	Chief Deputy Clerk (Administrative)	23	1.0	122,167
0056	Project Director	22	1.0	94,215
0110	Director of Financial Control I	20	1.0	101,408
0051	Administrative Assistant V	20	1.0	101,408
0252	Business Manager II	20	1.0	101,408
0050	Administrative Assistant IV	18	7.0	563,244
1111	Systems Analyst II	18	1.0	80,186
0048	Administrative Assistant III	16	13.0	936,483
0047	Administrative Assistant II	14	27.0	1,660,670
0046	Administrative Assistant I	12	2.0	110,238
0907	Clerk V	11	10.0	480,094
6711	Clerk IV AFSCME	11	2.0	94,049
			<b>97.6</b>	<b>\$7,066,567</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>97.6</b>	<b>\$7,066,567</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>97.6</b>	<b>\$7,066,567</b>

**790 - ENERGY EFFICIENCY PROGRAM**

Illinois Department of Commerce and Economic Opportunity: Funds will be used to support energy efficiency projects.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	105,714
172 / 501540 Workers' Compensation	1,585
175 / 501590 Life Insurance Program	134
176 / 501610 Health Insurance	11,046
177 / 501640 Dental Insurance Plan	353
178 / 501660 Unemployment Compensation	1,585
179 / 501690 Vision Care Insurance	115
181 / 501715 Group Pharmacy Insurance	2,984
<b>Personal Services Total</b>	<b>\$123,516</b>
<b>Capital Outlay</b>	
564 / 560310 Improvements to Buildings	2,569,470
<b>Capital Outlay Total</b>	<b>\$2,569,470</b>
<b>Operating Funds Total</b>	<b>\$2,692,986</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 GRANTS</b>				
<b>03 ENERGY EFFICIENCY PROGRAM - 7901501</b>				
6080	Energy Manager	23	1.0	105,714
			1.0	\$105,714
<b>TOTAL SALARIES AND POSITIONS</b>			1.0	\$105,714
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			1.0	\$105,714

**793 - ADULT REDEPLOY ILLINOIS PROGRAM**

Illinois Criminal Justice Information Authority: This grant would continue funding from the State of Illinois Adult Redeploy Illinois Program, through the Criminal Justice Information Authority, for two of the Circuit Court of Cook County’s newest specialty courts: the Access to Community Treatment Court (ACT) and the Adult Redeploy Illinois (ARI) HOPE Program. The ACT Court is a drug court probation program that operates in the Circuit Court Criminal Division. Its goal is to help certain nonviolent, felony criminal offenders suffering from substance abuse problems from becoming repeat offenders and being incarcerated. The program links participants with behavioral health, vocational, and educational treatment services from community-based sources. The court closely monitors participants’ compliance with program protocols and provides encouragement for success through a range of rewards and sanctions. Incarceration is used as a last resort and for short periods. The annual service goal for the ACT Court is 170 participants. The Circuit Court’s ARI HOPE Court is a structured probation program that operates in the Circuit Court’s Municipal District One (City of Chicago). The ARI HOPE judge and team work to give offenders the support and services they need to complete their probation sentence and move toward productive lives. Offenders who qualify are diverted from the Illinois Department of Corrections into the program which combines intensive probation supervision with cognitive behavioral therapy, trauma-based treatment, and substance abuse treatment. Additional community-based social services, such as housing and vocational services, are also offered as part of the program. The court closely monitors participants’ compliance with program protocols provides encouragement for success through a range of rewards and sanctions. Incarceration is used as a last resort and for short periods. The annual service goal for the ARI-HOPE Court is 300 participants. The grant will fund treatment and toxicology services not covered by Medicaid health insurance. Funds will also be used for court staff, professional services for project management, program evaluation, and equipment.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	512,392
119 / 501190 Scheduled Salary Adjustment	72,651
170 / 501510 Mandatory Medicare Costs	3,519
172 / 501540 Workers' Compensation	3,907
174 / 501570 Statutory Pension	36,708
175 / 501590 Life Insurance Program	662
176 / 501610 Health Insurance	43,472
177 / 501640 Dental Insurance Plan	3,009
178 / 501660 Unemployment Compensation	3,902
181 / 501715 Group Pharmacy Insurance	9,962
186 / 501860 Training Programs for Staff Personnel	2,500
<b>Personal Services Total</b>	<b>\$692,684</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	264,495
<b>Contractual Services Total</b>	<b>\$264,495</b>
<b>Capital Outlay</b>	
590 / 567020 Equipment or Improvements Not Otherwise Classified	5,307
<b>Capital Outlay Total</b>	<b>\$5,307</b>
<b>Contingency</b>	
847 / 580160 Grant Disbursements	1,060,127
<b>Contingency Total</b>	<b>\$1,060,127</b>
<b>Operating Funds Total</b>	<b>\$2,022,613</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 CJ ADULT REDEPLOY</b>				
<b>05 CJ ADULT REDEPLOY - 7931501</b>				
1155	Assistant State's Attorney	AT	0.5	
0513	Court Coordinator V	21	0.5	33,821
			<b>1.0</b>	<b>\$33,821</b>

**793 - ADULT REDEPLOY ILLINOIS PROGRAM****PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>12 ADULT REDEPLOY ILLINOIS PROGRAM - 7931701</b>				
1567	Adult Probation Officer - PSB	PSB	1.0	64,120
1561	Adult Probation Officer	PS1	4.0	229,959
1151	Assistant State's Attorney	AT	1.0	63,250
5710	Attorney-Adult Redeploy Illinois	24	1.0	68,123
0510	Court Coordinator III	18	1.0	53,119
			<b>8.0</b>	<b>\$478,571</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>9.0</b>	<b>\$512,392</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>9.0</b>	<b>\$512,392</b>

**801 - SAO SEXUAL ASSAULT MDT RESPONSE**

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to develop and implement a multi-disciplinary team community approach to responding to and combatting sexual assault in the City of Chicago and Cook County.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	273,951
119 / 501190 Scheduled Salary Adjustment	(7,230)
170 / 501510 Mandatory Medicare Costs	1,135
172 / 501540 Workers' Compensation	1,174
174 / 501570 Statutory Pension	10,247
175 / 501590 Life Insurance Program	170
176 / 501610 Health Insurance	91,244
177 / 501640 Dental Insurance Plan	377
178 / 501660 Unemployment Compensation	1,174
179 / 501690 Vision Care Insurance	97
190 / 501970 Transportation and Other Travel Expenses for Employees	5,556
<b>Personal Services Total</b>	<b>\$377,895</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	9,134
<b>Contractual Services Total</b>	<b>\$9,134</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	21,164
<b>Contingency Total</b>	<b>\$21,164</b>
<b>Operating Funds Total</b>	<b>\$408,193</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>00 001 GRANT</b>				
<b>01 SEXUAL ASSAULT MDT RESPONSE - 8011601</b>				
0696	Investigator II (State's Attorney)	SA2	1.0	80,484
1172	Assistant State's Attorney	AT	1.0	96,827
0692	Victim Witness Coordinator III	16	1.0	50,098
0666	Victim Witness Coordinator I	14	1.0	46,542
			<b>4.0</b>	<b>\$273,951</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>4.0</b>	<b>\$273,951</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>4.0</b>	<b>\$273,951</b>

**807 - HUNT ALTERNATIVE**

Hunt Alternative Fund: Cook County Sheriff's Office National Day of Johns Arrests - Administer training and technical assistance. Provide postage and delivery of related public awareness items (DVDs, cups and wrist bands).

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Personal Services</b>	
186 / 501860 Training Programs for Staff Personnel	6,000
190 / 501970 Transportation and Other Travel Expenses for Employees	3,500
<b>Personal Services Total</b>	<b>\$9,500</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	3,500
<b>Contractual Services Total</b>	<b>\$3,500</b>
<b>Supplies and Materials</b>	
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	2,000
<b>Supplies and Materials Total</b>	<b>\$2,000</b>
<b>Operating Funds Total</b>	<b>\$15,000</b>

**808 - RESTORATIVE JUSTICE COMMUNITY COURT**

U.S. Department of Justice - Center for Court Innovation: The Circuit Court of Cook County will use this grant award from the Center for Court Innovation to develop and implement the court's first ever Restorative Justice Community Court pilot (RJCC) program for young adults. The RJCC will be initially piloted in Chicago's North Lawndale community and will target young adults, ages 18-26, accused of committing low-level, nonviolent felony and misdemeanor offenses. The court will follow Restorative Justice concepts which invest in the future of nonviolent offenders, their victims, and the community. The RJCC will partner with various community social service organizations to address the social and educational needs of the offenders, repair the harm done to victims and the community, and help to reintegrate the offender back into the community, and reduce further involvement in the criminal justice system. The two year grant for \$200,000, extends from 7/1/16-6/30/18.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	59,578
170 / 501510 Mandatory Medicare Costs	870
172 / 501540 Workers' Compensation	900
174 / 501570 Statutory Pension	7,854
175 / 501590 Life Insurance Program	170
176 / 501610 Health Insurance	11,314
177 / 501640 Dental Insurance Plan	377
178 / 501660 Unemployment Compensation	900
179 / 501690 Vision Care Insurance	97
181 / 501715 Group Pharmacy Insurance	2,677
186 / 501860 Training Programs for Staff Personnel	7,200
190 / 501970 Transportation and Other Travel Expenses for Employees	11,912
<b>Personal Services Total</b>	<b>\$103,849</b>
<b>Contingency</b>	
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(4,289)
<b>Contingency Total</b>	<b>(\$4,289)</b>
<b>Operating Funds Total</b>	<b>\$99,560</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>00 001 GRANT</b>				
<b>01 COMMUNITY COURT - 8081601</b>				
0511	Court Coordinator IV	20	0.9	59,578
			<b>0.9</b>	<b>\$59,578</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>0.9</b>	<b>\$59,578</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>0.9</b>	<b>\$59,578</b>

**809 - CRIMINAL DIVISION CASEFLOW MANAGEMENT INITIATIVE**

Illinois State Justice Institute: This technical award will fund a contract with the National Center for State Courts to assist the court with a pilot project to design and implement best practices for caseflow management - to achieve expeditious and just resolution of cases. The grant requires a match contribution of \$5,000, and is effective for the period April 18, 2016 to April 18, 2017.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	55,000
<b>Contractual Services Total</b>	<b>\$55,000</b>
<b>Contingency</b>	
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(5,000)
<b>Contingency Total</b>	<b>(\$5,000)</b>
<b>Operating Funds Total</b>	<b>\$50,000</b>



**810 - HWY 131ST STREET - PULASKI RD TO KEDZIE AVE**

U.S. Department of Transportation - Illinois Department of Transportation: This Federal STP and State IDOT EDP funded project will provide funding for the reconstruction of a segment of 131st Street, a local road in the Village of Alsip. This capital improvement will help create 81 new jobs with average hourly wages greater than \$25/hr.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	2,000,000
<b>Contractual Services Total</b>	<b>\$2,000,000</b>
<b>Operating Funds Total</b>	<b>\$2,000,000</b>

**811 - HWY 134TH STREET - HALSTED TO MARSDEN DR**

This Federal STP and IDOT EDP funded project will provide funding for the reconstruction of a segment of 134th Street, a local road in the Village of Riverdale. This segment provides access to the plant of ArcelorMittal, a manufacturer of steel products. ArcelorMittal has committed to retaining 296 workers at this location as a result of this project.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	3,571,486
<b>Contractual Services Total</b>	<b>\$3,571,486</b>
<b>Operating Funds Total</b>	<b>\$3,571,486</b>

**812 - HWY COUNTY LINE ROAD - I294 TO NORTH AVE**

Illinois State Toll Highway Authority: This project will provide funding for new roadway construction, pavement reconstruction, and an intersection reconfiguration on County Line Road that will coincide with the construction of a new southbound exit ramp for I-294. Also included in the improvements will be retaining walls, street lighting, and traffic signal improvements. This improvement will benefit drivers who live or work in the area as well as truck drivers serving the Union Pacific's Global 2 intermodal yard and manufacturers located in adjoining industrial districts.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	29,470,000
<b>Contractual Services Total</b>	<b>\$29,470,000</b>
<b>Operating Funds Total</b>	<b>\$29,470,000</b>

**813 - HWY KEDZIE AVE - FLOSSMOOR RD TO 159TH ST**

U.S. Department of Transportation: This Federal STP funded project will provide funding to complete the preliminary and design engineering for the modernization of Kedzie Avenue from Flossmoor Road to 159th Street. This modernization will include pavement rehabilitation, traffic signal modernization and improved pedestrian accommodations.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	2,000,000
<b>Contractual Services Total</b>	<b>\$2,000,000</b>
<b>Operating Funds Total</b>	<b>\$2,000,000</b>

**814 - RIVERSIDE-LAWNDALE**

Metropolitan Water Reclamation District - The Cook County Land Bank Authority, with funding from Metropolitan Water Reclamation District and CDBG-DR funds, will conduct a voluntary buyout of homes in the flood-plain region of the Riverside Lawn area. Riverside Lawn is an unincorporated residential subdivision within Riverside Township of suburban Cook County, Illinois. The subdivision, which contains approximately 40 homes, is located along the western and southern banks of the Des Plaines River and between the village of Riverside to the north and the village of Lyons to the south.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	851,659
<b>Contractual Services Total</b>	<b>\$851,659</b>
<b>Contingency</b>	
814 / 580380 Appropriation Adjustments	977,349
847 / 580160 Grant Disbursements	5,835,514
<b>Contingency Total</b>	<b>\$6,812,863</b>
<b>Operating Funds Total</b>	<b>\$7,664,522</b>

**815 - 156TH STREET - COMMERCIAL AVE TO HALSTED ST**

U.S. Department of Housing and Urban Development - Illinois Department of Transportation: :This Federal CDBG and State IDOT EDP funded project will provide funding for the reconstruction of a segment of 156th Street, a local road in the City of Harvey. Operations of LB Steel, one of the largest processors of strip mill plate for construction and mining equipment and power generation industries, have been significantly impacted by the poor condition of this roadway. LB Steel has committed to continued employment of 225 union workers at this facility and to the creation of an additional 65 new jobs as a result of this capital improvement.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	2,547,980
<b>Contractual Services Total</b>	<b>\$2,547,980</b>
<b>Contingency</b>	
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(1,273,990)
<b>Contingency Total</b>	<b>(\$1,273,990)</b>
<b>Operating Funds Total</b>	<b>\$1,273,990</b>

**820 - ANNIE E. CASEY FOUNDATION JUVENILE DETENTION ALTERNATIVE INITIATIVES**

Annie E. Casey Foundation: The Circuit Court of Cook County has been designated the first national detention reform site by the Annie E. Casey Foundation. This grant of \$100,000 for calendar year 2016 provides funds to host 10-12 multi-disciplinary juvenile justice delegations which are exploring application of the court's community-based continuum of alternative programs and services for at-risk court-involved minors. The grant provides resources for advanced training of court practitioners, ancillary services for diversion programs, purchase of bus passes for court-involved minors/families, and training equipment. Positive youth development programming will be provided to all court involved youth under these funds.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
186 / 501860 Training Programs for Staff Personnel	20,000
190 / 501970 Transportation and Other Travel Expenses for Employees	5,000
<b>Personal Services Total</b>	<b>\$25,000</b>
<b>Contractual Services</b>	
298 / 521310 Special or Cooperative Programs	30,000
<b>Contractual Services Total</b>	<b>\$30,000</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	45,000
<b>Supplies and Materials Total</b>	<b>\$45,000</b>
<b>Operating Funds Total</b>	<b>\$100,000</b>

**827 - PARTNER ABUSE INTERVENTION PROGRAM**

Illinois Department of Human Services: This grant program partially funds the salaries of probation officers of the Social Service Department, who facilitate domestic violence group counseling and otherwise work with domestic violence offenders.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	29,900
<b>Contingency Total</b>	<b>\$29,900</b>
<b>Operating Funds Total</b>	<b>\$29,900</b>



**830 - COMPLEX DRUG PROSECUTIONS**

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to implement strategies that have proven to be effective in combating drug enterprises and networks operating in the City and Suburban Cook County.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	1,008,940
119 / 501190 Scheduled Salary Adjustment	(8,282)
170 / 501510 Mandatory Medicare Costs	14,354
172 / 501540 Workers' Compensation	14,849
174 / 501570 Statutory Pension	129,581
175 / 501590 Life Insurance Program	1,700
176 / 501610 Health Insurance	111,928
177 / 501640 Dental Insurance Plan	3,016
178 / 501660 Unemployment Compensation	14,849
179 / 501690 Vision Care Insurance	873
<b>Personal Services Total</b>	<b>\$1,291,808</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	1,793
<b>Contractual Services Total</b>	<b>\$1,793</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	2,240
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(343,585)
<b>Contingency Total</b>	<b>(\$341,345)</b>
<b>Operating Funds Total</b>	<b>\$952,256</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 STATE'S ATTORNEY COMPLEX DRUG PROSECUTIONS</b>				
<b>02 SA COMPLEX DRUG PROSECUTIONS - 8301501</b>				
0696	Investigator II (State's Attorney)	SA2	2.0	140,451
1167	Assistant State's Attorney	AT	2.0	224,302
1159	Assistant State's Attorney	AT	2.0	202,823
1158	Assistant State's Attorney	AT	1.0	124,915
1156	Assistant State's Attorney	AT	3.0	316,449
			<b>10.0</b>	<b>\$1,008,940</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>10.0</b>	<b>\$1,008,940</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>10.0</b>	<b>\$1,008,940</b>

**838 - DOMESTIC VIOLENCE SERVICE ENHANCEMENT**

U.S. Department of Justice - Illinois Criminal Justice Information Authority: This "Family Court Enhancement Project" anticipated grant is the latest in a series of grants awarded to the court to support efforts to provide services to victims of domestic violence, and their children. Based on its outstanding work to date, the Circuit Court of Cook County is one of four courts in the nation to have received a project award from DOJ. This award will be used to conduct a comprehensive assessment of the court's structures and processes around the issues of child custody and visitation decision-making, in order to identify key gaps and barriers faced by victims and their children in the court system. Following the assessment, implementation plans will be developed to address the barriers, with the ultimate goal of improving the court's response to child-related remedies in Orders of Protection. The funds will be used for training and contractual services, focused on research, surveys, focus groups and the development of performance measures. No matching funds are required.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	123,031
119 / 501190 Scheduled Salary Adjustment	1,761
170 / 501510 Mandatory Medicare Costs	1,789
172 / 501540 Workers' Compensation	1,851
174 / 501570 Statutory Pension	16,155
175 / 501590 Life Insurance Program	340
176 / 501610 Health Insurance	22,628
177 / 501640 Dental Insurance Plan	754
178 / 501660 Unemployment Compensation	1,851
179 / 501690 Vision Care Insurance	194
181 / 501715 Group Pharmacy Insurance	5,354
<b>Personal Services Total</b>	<b>\$175,708</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	448
<b>Contingency Total</b>	<b>\$448</b>
<b>Operating Funds Total</b>	<b>\$176,156</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 GRANT ACTIVITY</b>				
<b>03 CHIEF JUDGE DOMESTIC VIOLENCE SERVICE ENHANCEMENT - 8381401</b>				
1542	Conciliation Counselor	19	1.0	79,255
0047	Administrative Assistant II	14	1.0	43,776
			<b>2.0</b>	<b>\$123,031</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>2.0</b>	<b>\$123,031</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>2.0</b>	<b>\$123,031</b>

**847 - HEMOPHILIA TREATMENT**

U.S. Department of Health and Human Services - Great Lakes Hemophilia Foundation: This grant provides Supplemental funding for a Social Worker to assist patients with congenital bleeding disorders such as hemophilia or Von Willebrand's Disease. Services include coordinating care, helping patients and families in financial crisis; interfacing with Cook County Jail, and preventing the transmission of HIV. Social Worker provides public health surveillance data to Great Lakes Hemophilia Foundation.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	25,277
883 / 580260 Cook County Administration	2,809
<b>Contingency Total</b>	<b>\$28,086</b>
<b>Operating Funds Total</b>	<b>\$28,086</b>

**853 - P&D LEAD HAZARD CONTROL AND HEALTHY HOMES****DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	33,394
847 / 580160 Grant Disbursements	1,933,212
<b>Contingency Total</b>	<b>\$1,966,606</b>
<b>Operating Funds Total</b>	<b>\$1,966,606</b>

**854 - RAP/WRAP DRUG COURT ENHANCEMENT PROGRAM**

U.S. Department of Health and Human Services: Three years, 10/1/16-9/30/18, award pending: The Circuit Court established the Rehabilitation Alternative Probation (RAP) Drug Court Program for men in 1998 and the Women's Rehabilitation Alternative Probation (WRAP) program in 2001 to divert individuals with substance use disorders into treatment. The RAP/WRAP Drug Court Program (RAP/WRAP) is currently one of the largest drug courts in Illinois, with approximately 225 participants supervised each year. Through this grant, the Circuit Court's RAP/WRAP Drug Court Service Enhancement Program aims to increase the number and percentage of participants who achieve stable recovery and graduate successfully from RAP/WRAP. This will be accomplished by expanding clients' access to community based residential substance abuse treatment; incorporating motivational interviewing, moral reconnection therapy, and medication-assisted treatment for opiate dependent clients, and expanding peer and trauma support services. The RAP/WRAP court team and treatment provider staff will fully leverage participant eligibility for Medicaid and private insurance to cover treatment to provide other needed recovery support services to this population.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	23,854
170 / 501510 Mandatory Medicare Costs	342
172 / 501540 Workers' Compensation	354
174 / 501570 Statutory Pension	3,092
175 / 501590 Life Insurance Program	85
176 / 501610 Health Insurance	5,657
177 / 501640 Dental Insurance Plan	189
178 / 501660 Unemployment Compensation	354
179 / 501690 Vision Care Insurance	49
181 / 501715 Group Pharmacy Insurance	1,338
186 / 501860 Training Programs for Staff Personnel	13,830
190 / 501970 Transportation and Other Travel Expenses for Employees	12,619
<b>Personal Services Total</b>	<b>\$61,763</b>
<b>Contractual Services</b>	
241 / 520491 Internal Graphics and Reproduction Services	1,000
260 / 520830 Professional and Managerial Services	231,915
<b>Contractual Services Total</b>	<b>\$232,915</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	480
<b>Supplies and Materials Total</b>	<b>\$480</b>
<b>Contingency</b>	
883 / 580260 Cook County Administration	30,027
<b>Contingency Total</b>	<b>\$30,027</b>
<b>Operating Funds Total</b>	<b>\$325,185</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>00 0100 - GRANTS</b>				
<b>01 WRAP DRUG COURT - 8541601</b>				
0617	Legal Analyst	14	0.5	23,854
			<b>0.5</b>	<b>\$23,854</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>0.5</b>	<b>\$23,854</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>0.5</b>	<b>\$23,854</b>

**855 - SOLID WASTE ENFORCEMENT**

Illinois Environmental Protection Agency - Inspection of solid waste management facilities.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Contingency</b>	
847 / 580160 Grant Disbursements	329,911
<b>Contingency Total</b>	<b>\$329,911</b>
<b>Operating Funds Total</b>	<b>\$329,911</b>

**857 - VICTIM SENSITIVE INTERVIEW (IAG)**

Illinois Attorney General's Office: Funds will be used to provide child sexual abuse victims with assistance services as they are navigating the criminal justice system.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	18,600
<b>Contingency Total</b>	<b>\$18,600</b>
<b>Operating Funds Total</b>	<b>\$18,600</b>

**858 - FLOOD MITIGATION**

U.S. Department of Homeland Security - Illinois Emergency Management Agency - To reduce or eliminate claims under the National Flood Insurance Program and acquire insured property with a high likelihood of flooding.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
847 / 580160 Grant Disbursements	1,677,592
<b>Contingency Total</b>	<b>\$1,677,592</b>
<b>Operating Funds Total</b>	<b>\$1,677,592</b>



**859 - ASSISTED OUTPATIENT TREATMENT PROGRAM**

U.S. Department of Health and Human Services - Funds will be used for Assisted outpatient treatment.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
119 / 501190 Scheduled Salary Adjustment	259,487
170 / 501510 Mandatory Medicare Costs	3,067
172 / 501540 Workers' Compensation	3,173
174 / 501570 Statutory Pension	27,690
175 / 501590 Life Insurance Program	335
176 / 501610 Health Insurance	27,615
177 / 501640 Dental Insurance Plan	883
178 / 501660 Unemployment Compensation	3,173
179 / 501690 Vision Care Insurance	287
183 / 501770 Seminars for Professional Employees	7,460
186 / 501860 Training Programs for Staff Personnel	35,000
190 / 501970 Transportation and Other Travel Expenses for Employees	6,000
<b>Personal Services Total</b>	<b>\$374,170</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	520,830
<b>Contractual Services Total</b>	<b>\$520,830</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	5,000
<b>Supplies and Materials Total</b>	<b>\$5,000</b>
<b>Contingency</b>	
883 / 580260 Cook County Administration	100,000
<b>Contingency Total</b>	<b>\$100,000</b>
<b>Operating Funds Total</b>	<b>\$1,000,000</b>

**861 - OJJDP SAFE AND THRIVING COMMUNITIES**

U.S. Department of Justice - Funds will address youth violence and safety in the targeted communities of Ford Heights, Harvey, and Robbins. Strategic planning process are to link 300 youth ages in 10 to 24 to prevention, intervention, and workforce development services and supports.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
190 / 501970 Transportation and Other Travel Expenses for Employees	7,060
<b>Personal Services Total</b>	<b>\$7,060</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	943,774
<b>Contractual Services Total</b>	<b>\$943,774</b>
<b>Contingency</b>	
847 / 580160 Grant Disbursements	18,722
883 / 580260 Cook County Administration	30,444
<b>Contingency Total</b>	<b>\$49,166</b>
<b>Operating Funds Total</b>	<b>\$1,000,000</b>

**903 - BIOTERRORISM PREPAREDNESS AND RESPONSE**

U.S. Department of Health and Human Services - Illinois Department of Public Health: As a state certified health department in the State of Illinois, the Cook County Department of Public Health is mandated to provide Bioterrorism Preparation and Response activities to include Hazard Vulnerability Risk Assessment, self-assessment of emergency capabilities, and formulation of Annual work plan to respond to bioterrorism.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	609,614
119 / 501190 Scheduled Salary Adjustment	(24,727)
170 / 501510 Mandatory Medicare Costs	8,481
172 / 501540 Workers' Compensation	8,773
174 / 501570 Statutory Pension	76,562
175 / 501590 Life Insurance Program	916
176 / 501610 Health Insurance	75,481
177 / 501640 Dental Insurance Plan	2,412
178 / 501660 Unemployment Compensation	8,773
179 / 501690 Vision Care Insurance	786
181 / 501715 Group Pharmacy Insurance	20,391
186 / 501860 Training Programs for Staff Personnel	2,000
190 / 501970 Transportation and Other Travel Expenses for Employees	20,000
<b>Personal Services Total</b>	<b>\$809,462</b>
<b>Contractual Services</b>	
220 / 520150 Communication Services	10,000
260 / 520830 Professional and Managerial Services	164,607
<b>Contractual Services Total</b>	<b>\$174,607</b>
<b>Contingency</b>	
880 / 580220 Institutional Memberships & Fees	100
883 / 580260 Cook County Administration	81,028
<b>Contingency Total</b>	<b>\$81,128</b>
<b>Operating Funds Total</b>	<b>\$1,065,197</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 PH BIOTERRORISM PREP/PLANNING</b>				
<b>03 BIOTERRORISM PREPAREDNESS AND RESPONSE - 9031501</b>				
1055	Project Director V	24	1.0	86,146
4381	Assistant Program Coordinator-Emergency Preparedness Public Health	21	2.0	134,346
4021	Public Health Emergency Response Coordinator	20	4.0	315,416
2114	Epidemiologist IV	20		1
0224	Telecommunications Analyst II	19	1.0	73,703
2117	Epidemiologist III	18		1
0048	Administrative Assistant III	16		1
			<b>8.0</b>	<b>\$609,614</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>8.0</b>	<b>\$609,614</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>8.0</b>	<b>\$609,614</b>

**905 - RADON AWARENESS**

U.S. Environmental Protection Agency - Illinois Environmental Protection Agency: Focuses on raising awareness about the health risks of radon (the second leading cause of lung cancer in the US) and mitigating those risks through community outreach and education as well as through the sale of low cost radon test kits.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
186 / 501860 Training Programs for Staff Personnel	450
190 / 501970 Transportation and Other Travel Expenses for Employees	450
<b>Personal Services Total</b>	<b>\$900</b>
<b>Contractual Services</b>	
225 / 520260 Postage	4,500
240 / 520490 External Graphics and Reproduction Services	1,500
241 / 520491 Internal Graphics and Reproduction Services	1,000
260 / 520830 Professional and Managerial Services	2,000
<b>Contractual Services Total</b>	<b>\$9,000</b>
<b>Contingency</b>	
847 / 580160 Grant Disbursements	8,250
<b>Contingency Total</b>	<b>\$8,250</b>
<b>Operating Funds Total</b>	<b>\$18,150</b>

**909 - AIR POLLUTION CONTROL**

U.S. Environmental Protection Agency - Illinois Environmental Protection Agency: Through the Clean Air Act Air Pollution Control Program grant, the Cook County Department of Environmental Control (CCDEC) provides air monitoring and enforcement activities for the Illinois Environmental Protection Agency and U.S. Environmental Protection Agency. Under the grant, CCDEC 1) operates and maintains a large portion of the air monitoring network in Cook County, 2) conducts inspections and enforcement activities at commercial and industrial facilities to ensure compliance with National Emission Standards for Hazardous Air Pollutant (NESHAP) area source regulations, and 3) responds to citizen complaints regarding potential air-related violations.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	326,672
170 / 501510 Mandatory Medicare Costs	5,640
172 / 501540 Workers' Compensation	5,831
174 / 501570 Statutory Pension	50,294
175 / 501590 Life Insurance Program	1,035
176 / 501610 Health Insurance	76,524
177 / 501640 Dental Insurance Plan	2,413
178 / 501660 Unemployment Compensation	5,831
179 / 501690 Vision Care Insurance	709
181 / 501715 Group Pharmacy Insurance	21,398
186 / 501860 Training Programs for Staff Personnel	1,814
190 / 501970 Transportation and Other Travel Expenses for Employees	1,092
<b>Personal Services Total</b>	<b>\$499,253</b>
<b>Supplies and Materials</b>	
360 / 530790 Medical, Dental, and Laboratory Supplies	6,059
<b>Supplies and Materials Total</b>	<b>\$6,059</b>
<b>Operation and Maintenance</b>	
442 / 540200 Maintenance and Repair of Medical, Dental and Laboratory Equipment	18,500
444 / 540250 Maintenance and Repair of Automotive Equipment	3,463
445 / 540290 Operation of Automotive Equipment	4,815
<b>Operation and Maintenance Total</b>	<b>\$26,778</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	64,617
847 / 580160 Grant Disbursements	1,192,796
883 / 580260 Cook County Administration	27,035
<b>Contingency Total</b>	<b>\$1,284,448</b>
<b>Operating Funds Total</b>	<b>\$1,816,538</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 GRANT ACTIVITY</b>				
<b>01 EC AIR POLLUTION - 9091601</b>				
2221	Chemist II	18	2.0	124,352
4873	Monitoring Technician I (Environmental Control)	17	1.0	73,989
2337	Electronic Equipment Technician II	17	1.0	70,172
1439	Environmental Control Monitoring Technician I	15	1.0	58,159
			<b>5.0</b>	<b>\$326,672</b>

**909 - AIR POLLUTION CONTROL**

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
TOTAL SALARIES AND POSITIONS			5.0	\$326,672
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			5.0	\$326,672

**910 - COMMUNITY DEVELOPMENT BLOCK GRANT DISASTER RECOVERY**

U.S. Department of Housing and Urban Development: To assist towns and communities severely impacted by flooding from the Spring 2013 rain storms.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	213,899
170 / 501510 Mandatory Medicare Costs	3,335
172 / 501540 Workers' Compensation	3,450
174 / 501570 Statutory Pension	30,107
175 / 501590 Life Insurance Program	500
176 / 501610 Health Insurance	40,000
177 / 501640 Dental Insurance Plan	1,200
178 / 501660 Unemployment Compensation	3,450
179 / 501690 Vision Care Insurance	400
183 / 501770 Seminars for Professional Employees	7,000
185 / 501810 Professional and Technical Membership Fees	500
190 / 501970 Transportation and Other Travel Expenses for Employees	6,000
<b>Personal Services Total</b>	<b>\$309,841</b>
<b>Contractual Services</b>	
225 / 520260 Postage	2,000
228 / 520280 Delivery Services	200
240 / 520490 External Graphics and Reproduction Services	2,000
245 / 520610 Advertising For Specific Purposes	1,000
<b>Contractual Services Total</b>	<b>\$5,200</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	6,000
388 / 531650 Computer Operation Supplies	5,000
<b>Supplies and Materials Total</b>	<b>\$11,000</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	641,861
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(46,463)
847 / 580160 Grant Disbursements	68,342,688
883 / 580260 Cook County Administration	83,600
<b>Contingency Total</b>	<b>\$69,021,686</b>
<b>Operating Funds Total</b>	<b>\$69,347,727</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 GRANTS</b>				
<b>01 COMMUNITY DEVELOPMENT BLOCK GRANT DISASTER RECOVERY - 9101401</b>				
6409	Comm. Dev. Project Manager	22	1.0	73,090
6408	Housing Project Manager	22	1.0	73,713
6410	Compliance Prog. Specialist	21	1.0	67,096
			<b>3.0</b>	<b>\$213,899</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>3.0</b>	<b>\$213,899</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>3.0</b>	<b>\$213,899</b>

**920 - CITIES READINESS INITIATIVE**

U.S. Department of Health and Human Services - Illinois Department of Public Health: As a state certified health department in the State of Illinois, the Cook County Department of Public Health is mandated to provide support services to assist suburban Cook County communities in planning and exercises for public health incidents/emergencies.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	74,465
119 / 501190 Scheduled Salary Adjustment	(5,297)
170 / 501510 Mandatory Medicare Costs	1,003
172 / 501540 Workers' Compensation	1,038
174 / 501570 Statutory Pension	9,054
175 / 501590 Life Insurance Program	134
176 / 501610 Health Insurance	11,046
177 / 501640 Dental Insurance Plan	353
178 / 501660 Unemployment Compensation	1,038
179 / 501690 Vision Care Insurance	115
181 / 501715 Group Pharmacy Insurance	2,984
190 / 501970 Transportation and Other Travel Expenses for Employees	5,000
<b>Personal Services Total</b>	<b>\$100,933</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	5,214
<b>Supplies and Materials Total</b>	<b>\$5,214</b>
<b>Contingency</b>	
883 / 580260 Cook County Administration	11,794
<b>Contingency Total</b>	<b>\$11,794</b>
<b>Operating Funds Total</b>	<b>\$117,941</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 PH CITIES READINESS INITIATIVE</b>				
<b>02 PH CITIES READINESS INITIATIVE - 9201601</b>				
4021	Public Health Emergency Response Coordinator	20	1.0	74,465
			<b>1.0</b>	<b>\$74,465</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>1.0</b>	<b>\$74,465</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>1.0</b>	<b>\$74,465</b>



**928 - TATTOO FACILITIES INSPECTIONS**

Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will perform inspections, investigations, surveillance, enforcement, and administration activities for Tattoo/Body Art Facilities in suburban Cook County.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	19,500
<b>Contingency Total</b>	<b>\$19,500</b>
<b>Operating Funds Total</b>	<b>\$19,500</b>

**930 - TANNING FACILITIES INSPECTIONS**

Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will perform inspections, investigations, surveillance, enforcement, and administration activities for Tanning Facilities in suburban Cook County.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	14,050
<b>Contingency Total</b>	<b>\$14,050</b>
<b>Operating Funds Total</b>	<b>\$14,050</b>

**935 - ILLINOIS TOBACCO-FREE COMMUNITIES**

Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will conduct an Illinois Tobacco-Free Communities Program which will address the following four (4) goals: 1. Prevent the initiation of tobacco use among young people; 2. Eliminate exposure to second-hand smoke; 3. Promote tobacco-use cessation among youths and adults; and 4. Identify and eliminate tobacco-related disparities among specific population groups.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	291,335
119 / 501190 Scheduled Salary Adjustment	(4,815)
170 / 501510 Mandatory Medicare Costs	4,155
172 / 501540 Workers' Compensation	4,298
174 / 501570 Statutory Pension	37,505
175 / 501590 Life Insurance Program	514
176 / 501610 Health Insurance	42,343
177 / 501640 Dental Insurance Plan	1,353
178 / 501660 Unemployment Compensation	4,298
179 / 501690 Vision Care Insurance	441
181 / 501715 Group Pharmacy Insurance	11,439
190 / 501970 Transportation and Other Travel Expenses for Employees	7,000
<b>Personal Services Total</b>	<b>\$399,866</b>
<b>Contractual Services</b>	
220 / 520150 Communication Services	1,200
240 / 520490 External Graphics and Reproduction Services	2,065
260 / 520830 Professional and Managerial Services	240,576
<b>Contractual Services Total</b>	<b>\$243,841</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	78,044
883 / 580260 Cook County Administration	80,195
<b>Contingency Total</b>	<b>\$158,239</b>
<b>Operating Funds Total</b>	<b>\$801,946</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 PH IL TOBACCO-FREE COMMUNITIES</b>				
<b>03 PH ILLINOIS TOBACCO-FREE COMMUNITIES - 9351501</b>				
0095	Program Coordinator	22	1.0	74,366
2024	Public Health Educator III	19	1.0	70,701
2023	Public Health Educator II	17	1.0	73,026
4091	Public Health Educator Senior	16	1.0	73,242
			<b>4.0</b>	<b>\$291,335</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>4.0</b>	<b>\$291,335</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>4.0</b>	<b>\$291,335</b>

**941 - EMERGENCY SOLUTIONS GRANTS**

U.S. Department of Housing and Urban Development: The Department of Planning and Development seeks to improve the quality of life for the residents of Cook County by implementing programs which ensure affordable housing, infrastructure improvements and economic growth throughout Suburban Cook County.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	32,050
847 / 580160 Grant Disbursements	1,188,920
883 / 580260 Cook County Administration	23,814
<b>Contingency Total</b>	<b>\$1,244,784</b>
<b>Operating Funds Total</b>	<b>\$1,244,784</b>

**942 - COMMUNITY DEVELOPMENT BLOCK GRANT**

U.S. Department of Housing and Urban Development: The primary objective of the Community Development Block Grant is the development of viable urban communities including decent housing, a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	888,792
170 / 501510 Mandatory Medicare Costs	10,669
172 / 501540 Workers' Compensation	11,037
174 / 501570 Statutory Pension	96,316
175 / 501590 Life Insurance Program	1,474
176 / 501610 Health Insurance	124,454
177 / 501640 Dental Insurance Plan	3,883
178 / 501660 Unemployment Compensation	11,037
179 / 501690 Vision Care Insurance	1,265
181 / 501715 Group Pharmacy Insurance	32,824
183 / 501770 Seminars for Professional Employees	8,000
185 / 501810 Professional and Technical Membership Fees	4,000
186 / 501860 Training Programs for Staff Personnel	4,000
190 / 501970 Transportation and Other Travel Expenses for Employees	10,000
<b>Personal Services Total</b>	<b>\$1,207,751</b>
<b>Contractual Services</b>	
225 / 520260 Postage	2,000
228 / 520280 Delivery Services	500
240 / 520490 External Graphics and Reproduction Services	2,000
245 / 520610 Advertising For Specific Purposes	1,000
260 / 520830 Professional and Managerial Services	200,000
<b>Contractual Services Total</b>	<b>\$205,500</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	4,000
388 / 531650 Computer Operation Supplies	2,000
<b>Supplies and Materials Total</b>	<b>\$6,000</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	1,630,405
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(227,008)
847 / 580160 Grant Disbursements	14,704,882
883 / 580260 Cook County Administration	263,805
<b>Contingency Total</b>	<b>\$16,372,084</b>
<b>Operating Funds Total</b>	<b>\$17,791,335</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 BUREAU OF PLANNING &amp; URBAN DEV</b>				
<b>12 COMMUNITY DEVELOPMENT BLOCK GRANT - 9421501</b>				
1719	Grant Coordinator	23	1.0	101,506
0294	Administrative Analyst IV	22	1.0	79,466
0175	Planner V	21	2.0	171,785
0145	Accountant V	19	1.0	55,408

**942 - COMMUNITY DEVELOPMENT BLOCK GRANT****PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
0050	Administrative Assistant IV	18	1.0	82,456
0176	Planner III	18	2.0	160,403
0144	Accountant IV	17	1.0	49,781
0048	Administrative Assistant III	16	2.0	143,156
0177	Planner II	16	1.0	44,831
			<b>12.0</b>	<b>\$888,792</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>12.0</b>	<b>\$888,792</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>12.0</b>	<b>\$888,792</b>

**946 - SUPPLEMENTAL NUTRITION FOR WOMEN, INFANTS AND CHILDREN**

U.S. Department of Agriculture - Illinois Department of Human Services: To provide low-income pregnant; breastfeeding and postpartum women, infants, and children 0 to age 5, determined to be a nutritional risk, at no cost, supplemental nutritious foods, nutritional education, and referrals to health and social services.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	134,421
119 / 501190 Scheduled Salary Adjustment	(41,486)
120 / 501210 Overtime Compensation	2,000
136 / 501400 Differential Pay	1,100
170 / 501510 Mandatory Medicare Costs	1,906
172 / 501540 Workers' Compensation	1,971
174 / 501570 Statutory Pension	17,203
175 / 501590 Life Insurance Program	268
176 / 501610 Health Insurance	22,092
177 / 501640 Dental Insurance Plan	706
178 / 501660 Unemployment Compensation	1,971
179 / 501690 Vision Care Insurance	230
181 / 501715 Group Pharmacy Insurance	5,968
190 / 501970 Transportation and Other Travel Expenses for Employees	100
<b>Personal Services Total</b>	<b>\$148,450</b>
<b>Contingency</b>	
847 / 580160 Grant Disbursements	192,150
883 / 580260 Cook County Administration	5,217
<b>Contingency Total</b>	<b>\$197,367</b>
<b>Operating Funds Total</b>	<b>\$345,817</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 SH IDHS FAMILY PLANNING TITLE X</b>				
<b>01 SH SUPPLEMENTAL NUTRITION FOR WOMEN, INFANTS AND CHILDREN - 9461508</b>				
2112	Nutritionist I	15	2.0	134,421
			2.0	\$134,421
<b>TOTAL SALARIES AND POSITIONS</b>			2.0	\$134,421
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			2.0	\$134,421

**948 - GENETICS EDUCATION AND FOLLOW-UP**

Illinois Department of Public Health: As a state certified health department in the State of Illinois, the Cook County Department of Public Health is mandated to support referral services to a population of newborns, children, and adults whose genetic condition necessitates coordinated health care services, including families identified as suspect for, or confirmed with a genetic disorder found as a result of newborn screening and those families who have experienced a sudden infant death.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	92,800
883 / 580260 Cook County Administration	3,200
<b>Contingency Total</b>	<b>\$96,000</b>
<b>Operating Funds Total</b>	<b>\$96,000</b>



**950 - LEAD POISONING CASE MANAGEMENT WITH ENVIRONMENTAL INSPECTIONS**

Illinois Department of Public Health: As a state certified health department in the State of Illinois, the Cook County Department of Public Health is mandated to provide Case Management Services for children with elevated levels of lead in their blood, environmental inspections to find the source of the lead poisoning, and mitigation of those sources.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Operation and Maintenance</b>	
442 / 540200 Maintenance and Repair of Medical, Dental and Laboratory Equipment	15,000
<b>Operation and Maintenance Total</b>	<b>\$15,000</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	41,784
883 / 580260 Cook County Administration	6,309
<b>Contingency Total</b>	<b>\$48,093</b>
<b>Operating Funds Total</b>	<b>\$63,093</b>

**955 - HIV/AIDS DIRECT PREVENTION SERVICES**

U. S. Department of Health and Human Services - Public Health Institute of Metropolitan Chicago: Under this grant agreement, the Cook County Department of Public Health will provide HIV Counseling, Testing, and Referral, and Partner Counseling and Referral, along with Health education and Risk Reduction for any and all clients. CCDPH will deliver specific HIV prevention services to targeted populations listed by PHIMC in Contract Deliverables.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	124,600
883 / 580260 Cook County Administration	3,401
<b>Contingency Total</b>	<b>\$128,001</b>
<b>Operating Funds Total</b>	<b>\$128,001</b>

**969 - VISION AND HEARING SCREENING**

Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will provide vision and hearing screening to eligible children, ages 5 to 17 who are eligible for free lunch program. The goal of this program is to identify those children who need a thorough eye and/or ear examination by a doctor and make a referral to the appropriate health professional.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

<b>Account</b>	<b>Approved Budget</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	37,184
<b>Contingency Total</b>	<b>\$37,184</b>
<b>Operating Funds Total</b>	<b>\$37,184</b>

**974 - CASE MANAGEMENT HIGH-RISK INFANTS**

U.S. Department of Health and Human Services - Illinois Department of Human Services: Under this grant agreement, the Cook County Department of Public health will provide case management services to high-risk infants identified by the Adverse Pregnancy Outcome Reporting System (APORS). The goal of services is to 1) decrease infant mortality and morbidity, 2) improve pregnancy outcomes, and 3) reduce the incidence of prematurity and low birth weight.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	363,244
119 / 501190 Scheduled Salary Adjustment	131,041
170 / 501510 Mandatory Medicare Costs	1,910
172 / 501540 Workers' Compensation	2,047
174 / 501570 Statutory Pension	17,866
175 / 501590 Life Insurance Program	402
176 / 501610 Health Insurance	33,138
177 / 501640 Dental Insurance Plan	1,059
178 / 501660 Unemployment Compensation	2,047
179 / 501690 Vision Care Insurance	345
181 / 501715 Group Pharmacy Insurance	8,952
190 / 501970 Transportation and Other Travel Expenses for Employees	613
<b>Personal Services Total</b>	<b>\$562,664</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	12,000
<b>Contractual Services Total</b>	<b>\$12,000</b>
<b>Supplies and Materials</b>	
350 / 530600 Office Supplies	13,500
<b>Supplies and Materials Total</b>	<b>\$13,500</b>
<b>Contingency</b>	
847 / 580160 Grant Disbursements	220,820
883 / 580260 Cook County Administration	24,399
<b>Contingency Total</b>	<b>\$245,219</b>
<b>Operating Funds Total</b>	<b>\$833,383</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 PH IL DEPT OF HUMAN SERVICES</b>				
<b>05 CASE MANAGEMENT HIGH-RISK INFANTS - 9741706</b>				
0907	Clerk V	11	1.0	50,956
0906	Clerk IV	09	7.0	312,288
			<b>8.0</b>	<b>\$363,244</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>8.0</b>	<b>\$363,244</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>8.0</b>	<b>\$363,244</b>

**975 - LOCAL HEALTH PROTECTION**

Illinois Department of Public Health: As a state certified health department in the State of Illinois, the Cook County Department of Public Health is mandated to provide health protection services including, but not limited to, infectious diseases, food protection, potable (drinking) water supply, and private sewage disposal in suburban Cook County.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	1,303,765
119 / 501190 Scheduled Salary Adjustment	478,289
170 / 501510 Mandatory Medicare Costs	7,966
172 / 501540 Workers' Compensation	9,464
174 / 501570 Statutory Pension	82,594
175 / 501590 Life Insurance Program	1,407
176 / 501610 Health Insurance	118,797
177 / 501640 Dental Insurance Plan	3,971
178 / 501660 Unemployment Compensation	9,464
179 / 501690 Vision Care Insurance	1,018
181 / 501715 Group Pharmacy Insurance	28,108
183 / 501770 Seminars for Professional Employees	2,500
185 / 501810 Professional and Technical Membership Fees	1,012
190 / 501970 Transportation and Other Travel Expenses for Employees	20,000
<b>Personal Services Total</b>	<b>\$2,068,355</b>
<b>Contractual Services</b>	
220 / 520150 Communication Services	4,107
228 / 520280 Delivery Services	5,000
<b>Contractual Services Total</b>	<b>\$9,107</b>
<b>Contingency</b>	
847 / 580160 Grant Disbursements	810,626
883 / 580260 Cook County Administration	103,081
<b>Contingency Total</b>	<b>\$913,707</b>
<b>Operating Funds Total</b>	<b>\$2,991,169</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 PH IDPH HEALTH PROTECTION</b>				
<b>02 PH LOCAL HEALTH PROTECTION - 9751502</b>				
2027	Sanitarian I	15	1.0	52,753
			<b>1.0</b>	<b>\$52,753</b>
<b>04 LOCAL HEALTH PROTECTION - 9751702</b>				
2031	Sanitarian III	18	2.0	157,636
4876	Sanitarian II (Public Health)	17	1.0	54,817
2023	Public Health Educator II	17	1.0	72,305
2119	Epidemiologist II	16	3.0	214,103
2028	Sanitarian II	16	1.0	68,370
4110	Epidemiologist Senior	15	4.0	257,420
2027	Sanitarian I	15	2.0	96,917
2120	Epidemiologist I	14	4.0	234,920
2096	Health Advocate	10	2.0	94,524
			<b>20.0</b>	<b>\$1,251,012</b>

**975 - LOCAL HEALTH PROTECTION**

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
TOTAL SALARIES AND POSITIONS			21.0	\$1,303,765
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			21.0	\$1,303,765

**977 - PERINATAL HEPATITIS B PREVENTION**

U.S. Department of Health and Human Services - Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will conduct Perinatal Hepatitis B Program to ensure that at-risk infants are age-appropriately vaccinated against Hepatitis B and to screen infants to determine the infant's serostatus; i.e. the state of either having or not having detectable antibodies against a specific antigen, as measured by a blood test.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
847 / 580160 Grant Disbursements	35,000
<b>Contingency Total</b>	<b>\$35,000</b>
<b>Operating Funds Total</b>	<b>\$35,000</b>

**979 - SUPPLEMENTAL NUTRITION FOR WOMEN, INFANTS & CHILDREN**

U.S. Department of Agriculture - Illinois Department of Human Services: Under this grant agreement, the Cook County Department of Public Health will provide low-income, pregnant, breastfeeding, and postpartum women, infants, and children to age five (5) determined to be at nutritional risk, at no cost, supplemental nutritious foods, nutrition education, and referrals to health and social services.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	1,804,569
119 / 501190 Scheduled Salary Adjustment	693,819
170 / 501510 Mandatory Medicare Costs	10,107
172 / 501540 Workers' Compensation	10,864
174 / 501570 Statutory Pension	61,568
175 / 501590 Life Insurance Program	1,809
176 / 501610 Health Insurance	149,121
177 / 501640 Dental Insurance Plan	4,765
178 / 501660 Unemployment Compensation	10,864
179 / 501690 Vision Care Insurance	1,552
181 / 501715 Group Pharmacy Insurance	40,284
186 / 501860 Training Programs for Staff Personnel	250
190 / 501970 Transportation and Other Travel Expenses for Employees	3,363
<b>Personal Services Total</b>	<b>\$2,792,935</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	10,000
<b>Contractual Services Total</b>	<b>\$10,000</b>
<b>Contingency</b>	
847 / 580160 Grant Disbursements	766,931
883 / 580260 Cook County Administration	64,118
<b>Contingency Total</b>	<b>\$831,049</b>
<b>Operating Funds Total</b>	<b>\$3,633,984</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 PUBLIC HEALTH IDHS SUPPLEMENTAL NUTRITION WIC</b>				
<b>03 SUPPLEMENTAL NUTRITION FOR WOMEN, INFANTS &amp; CHILDREN - 9791701</b>				
2112	Nutritionist I	15	12.0	748,813
2135	Dietary Technician	13	2.0	116,310
4082	Health Advocate(Public Health)	11	4.0	203,824
4080	Clerk IV (Public Health)	10	4.0	181,418
2096	Health Advocate	10	8.0	367,406
0906	Clerk IV	09	4.0	186,798
			<b>34.0</b>	<b>\$1,804,569</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>34.0</b>	<b>\$1,804,569</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>34.0</b>	<b>\$1,804,569</b>



**995 - SAFE DRINKING WATER AND GROUND WATER PERMIT**

U.S. Environmental Protection Agency - Illinois Department of Public Health: The IDPH Potable Water Program has two (2) parts: 1) Safe Drinking Water Program where the Cook County Department of Public Health will insure that all non-community water supplies will have a sanitary survey completed every two (2) years, and 2) Ground Water Permit Program where the Cook County Department of Public Health will inspect and issue permit to closed loop wells and water wells to ensure that these wells are constructed and located properly.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
847 / 580160 Grant Disbursements	40,700
<b>Contingency Total</b>	<b>\$40,700</b>
<b>Operating Funds Total</b>	<b>\$40,700</b>

**996 - SUMMER FOOD INSPECTION**

U.S. Department of Agriculture -Illinois Department of Public Health: to provide funds to support the inspection of summer food facilities across suburban Cook County.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	15,109
847 / 580160 Grant Disbursements	20,000
883 / 580260 Cook County Administration	1,216
<b>Contingency Total</b>	<b>\$36,325</b>
<b>Operating Funds Total</b>	<b>\$36,325</b>

**997 - ILLINOIS BREAST AND CERVICAL CANCER SCREENING**

U.S. Department of Health and Human Services - Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will provide free comprehensive breast and cervical cancer services for all eligible women. This program serves uninsured and/or under insured women 40-64 years of age. It provides high-quality screening and diagnostic services to detect breast and cervical cancer at its earliest stages.

**DISTRIBUTION BY APPROPRIATION CLASSIFICATION**

Account	Approved Budget
<b>Personal Services</b>	
110 / 501010 Salaries and Wages of Regular Employees	44,192
119 / 501190 Scheduled Salary Adjustment	(22,096)
170 / 501510 Mandatory Medicare Costs	346
172 / 501540 Workers' Compensation	358
174 / 501570 Statutory Pension	3,125
175 / 501590 Life Insurance Program	67
176 / 501610 Health Insurance	5,523
177 / 501640 Dental Insurance Plan	176
178 / 501660 Unemployment Compensation	358
179 / 501690 Vision Care Insurance	57
181 / 501715 Group Pharmacy Insurance	1,492
186 / 501860 Training Programs for Staff Personnel	67
190 / 501970 Transportation and Other Travel Expenses for Employees	500
<b>Personal Services Total</b>	<b>\$34,165</b>
<b>Contractual Services</b>	
260 / 520830 Professional and Managerial Services	70,594
<b>Contractual Services Total</b>	<b>\$70,594</b>
<b>Contingency</b>	
818 / 580033 Reimbursement to Designated Fund	15,884
847 / 580160 Grant Disbursements	257,306
883 / 580260 Cook County Administration	6,473
<b>Contingency Total</b>	<b>\$279,663</b>
<b>Operating Funds Total</b>	<b>\$384,422</b>

**PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE**

Job Code	Title	Grade	Approved Budget	
			FTE	Salaries
<b>01 GRANT ACTIVITY</b>				
<b>01 PH BREAST AND CERVICAL CANCER SCREENING - 9971501</b>				
6711	Clerk IV AFSCME	11	1.0	44,192
			<b>1.0</b>	<b>\$44,192</b>
<b>TOTAL SALARIES AND POSITIONS</b>			<b>1.0</b>	<b>\$44,192</b>
<b>TURNOVER ADJUSTMENT</b>				
<b>OPERATING FUNDS TOTAL</b>			<b>1.0</b>	<b>\$44,192</b>



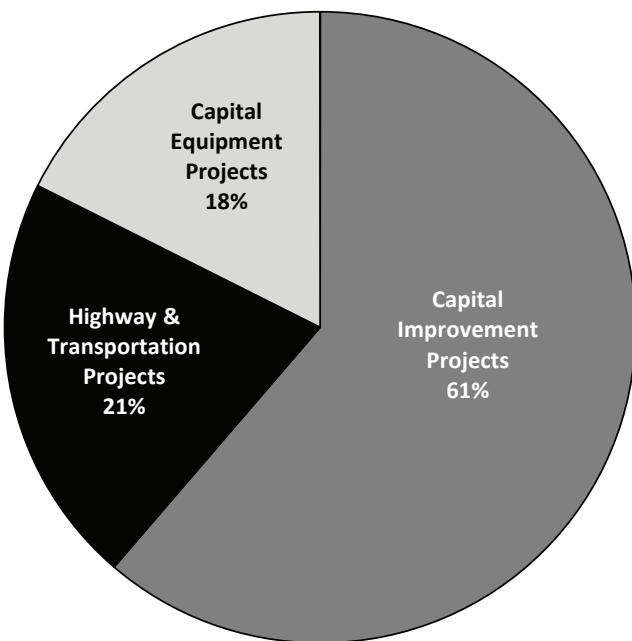
## OVERVIEW OF CAPITAL BUDGET

Each year as part of the annual budget process the County reassesses its capital programming needs in regards to capital improvements for facilities, capital equipment purchases and highway and transportation planning. The County then separately determines its ability and willingness to both issue new taxpayer-funded debt for capital expenditures and fund less expensive and/or shorter duration capital projects through the operating budget as pay-as-you-go financing. The determination of funding levels and funding types are made as part of the Capital Budget and is reevaluated annually in light of legacy debt obligations, operating budget priorities and debt service costs. Once a prudent level of debt and operating financing is identified, the funding is matched to the projects and equipment that are necessary to address critical needs as determined by the capital renewal and deferred maintenance assessment. The available funding for that fiscal year determines the capital budget funding. The appropriation of the capital budget is part of the annual budget process.

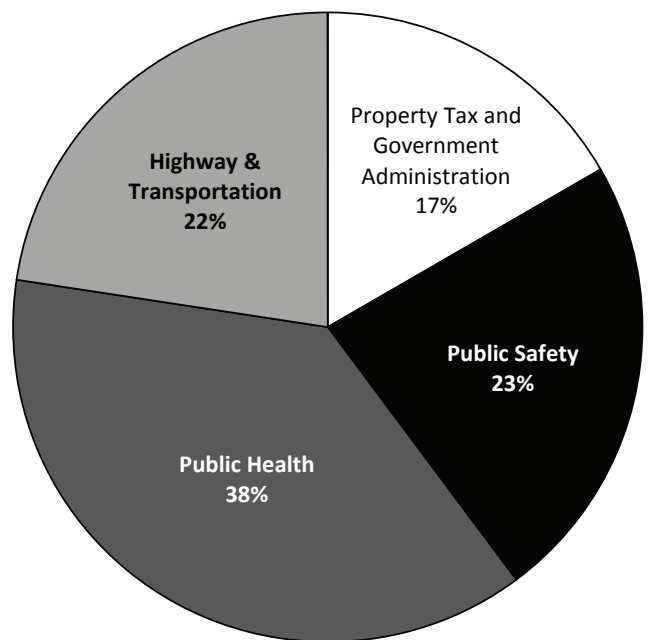
The County’s proposed FY2017 Capital Budget recommends \$475.7M in Capital Investments and includes:

\$291.6M in Capital Improvement Program (CIP) for County facilities; \$100.48 M in Highway & Transportation projects for County maintained roads; and \$83.7M in Capital Equipment needs (CE) for County departments and agencies. These amounts include all projects that are expected to be reasonably be funded in FY2017, which includes re-appropriation of projects approved in prior years that were not expended.

**Capital Investment Plan**



**Capital Investment by Function**



## PURPOSE OF CAPITAL PROGRAMMING

The capital programming process allows for the identification, review, planning, and budgeting of capital investments. The process is designed to provide a comprehensive look at Cook County's present, mid-term, and long-term capital needs, which is essential for long term fiscal planning, including projected future debt service requirements.

Further, capital programming allows for the efficient and effective provision of public facilities and strategic repair and replacement of capital assets. Programming capital assets, such as facilities, highway infrastructure and technological systems, over time can promote more strategic use of Cook County's limited financial resources and assist in the coordination of public and private development. Because the capital programming process involves mid- and long-term planning, it allows the County to go beyond basic year-to-year budgeting and planning and to maintain an effective level of service for both the present and future County residents. Capital programming that coordinates planning, financing, and infrastructure and facilities improvements is essential to meet the needs of a jurisdiction uniquely situated as the center of the Midwest.

## TRENDS AFFECTING FISCAL PLANNING FOR THE CAPITAL BUDGET

Several different kinds of trends and economic indicators are reviewed, projected, and analyzed each year for their impact on the operating budget and fiscal policy as applied to the Capital Budget. These trends and indicators include:

### **INFLATION**

Important as an indicator of future project costs or the costs of delaying capital expenditures

### **POPULATION GROWTH/DECLINE**

Provides the main indicator of the size or scale of required future facilities and services, as well as the timing of population-driven project requirements. Though Cook County population is largely stagnant, and has been for several decades, other factors may affect the use requirements for various facilities such as the Department of Corrections pre-trial detainee population.

### **DEMOGRAPHIC CHANGES**

Changes in the number and/or locations within the County of specific age groups or other special groups, which provide an indication of requirements and costs of specific public facilities (e.g. the Health and Hospital System's facilities).

### **IMPLEMENTATION RATES**

Measured through the actual expenditures within programmed and authorized levels. Implementation rates are important in establishing actual annual cash requirements to fund projects in the CIP portion of the Capital Budget. As a result, implementation rates are a primary determinant of required annual bond issuance.

## **SPENDING AFFORDABILITY**

One of the most important factors in the capital budget development process is determining spending affordability. Spending affordability is determined by the amount of debt service and pay-as-you-go capital funds that can be reasonably afforded by the operating budget given the County's revenue levels, operating/service needs, and capital/infrastructure needs. The size and financial health of the capital program is therefore somewhat constrained by the ability of the operating budget to absorb increased debt service amounts and/or operating requirements for pay-as-you-go capital expenditures. Realizing that maintenance and improvement of County infrastructure is important to the overall health of the County, policymakers will continue to work to balance the levels of capital funding required and its impact to operating expenditures.

## **GUIDING PRINCIPLES OF CAPITAL PROGRAMMING**

For the capital programming included in the FY2017 Capital Budget, the County employed the fundamentals of both zero and performance-based budgeting in the evaluation and recommendation of projects and funding. Some budgetary and programmatic principles invested in the Capital Budget include:

- To build facilities supporting County stakeholders' objectives;
- To support the physical development objectives incorporated in approved plans, including the 10-year CIP plan, capital equipment plan (in future years this component will be significantly impacted by the new requirement that all County agencies provide a capital equipment inventory and replacement cycle), and long-range transportation plan
- To improve financial planning by comparing needs with resources, estimating future debt service and debt issuance to fund the plan, thus identifying future operating budget implications
- To establish priorities among projects so that limited resources are used to the best advantage;
- To identify, as accurately as possible, the impact of public facility decisions on future operating budgets, in terms of energy use, maintenance costs, and staffing requirements among others
- To provide a concise, central source of information on all planned rehabilitation of public facilities for citizens, agencies, and other stakeholders in the County
- To ensure any unused funds from prior year appropriations are re-appropriated to new and other multiyear projects.

## **FINANCIAL AND DEBT MANAGEMENT POLICIES**

The Cook County Board-adopted financial and debt management policies provide the parameters for the amounts and timing of bond-financed projects to be included in the capital budget, ensuring that the CIP is financially sustainable and that it supports best practices in budgeting and capital programming. The FY2017 Budget Recommendation includes revisions to the County's financial and debt management policies. The County's financial policies including specific policies on debt and asset management, capital programming and capital expenditure accountability are located in the financial policies section of the budget book.

## FUNDING THE CAPITAL PROGRAMMING PROCESS

Capital funding will be made using the following criteria:

- Use of debt to finance components of the capital budget will be used only when other financing sources have been evaluated and deemed unavailable
- All equipment with a useful life of less than 5 years will be funded through pay-as-you-go means
- The County will prioritize equipment/projects costing less than \$150,000 and equipment/projects with lower useful life to be funded through pay-as-you-go means
- The County will decrease the planned budgeted expenditure on debt supported capital equipment every year with the goal of eventually funding capital equipment through pay-as-you means entirely, with the exception of large non-recurring multi-year initiatives to acquire entirely new depreciable technology
- The County will utilize a Capital Equipment inventory to be submitted by all County Agencies in 2017 to guide the long-term funding plan for a replacement cycle of all capital equipment Countywide
- The County will utilize the election cycle levy requirements to provide additional pay-go financial resources for the Capital Budget in odd years beginning with 2017; this will provide greater stability in the operating budget as well as reduce the amount of debt needed to fund shorter duration assets
- The County will limit and clearly identify any County personnel that are associated with a capital project to be funded from debt proceeds, and will seek to avoid the funding of personnel from debt proceeds

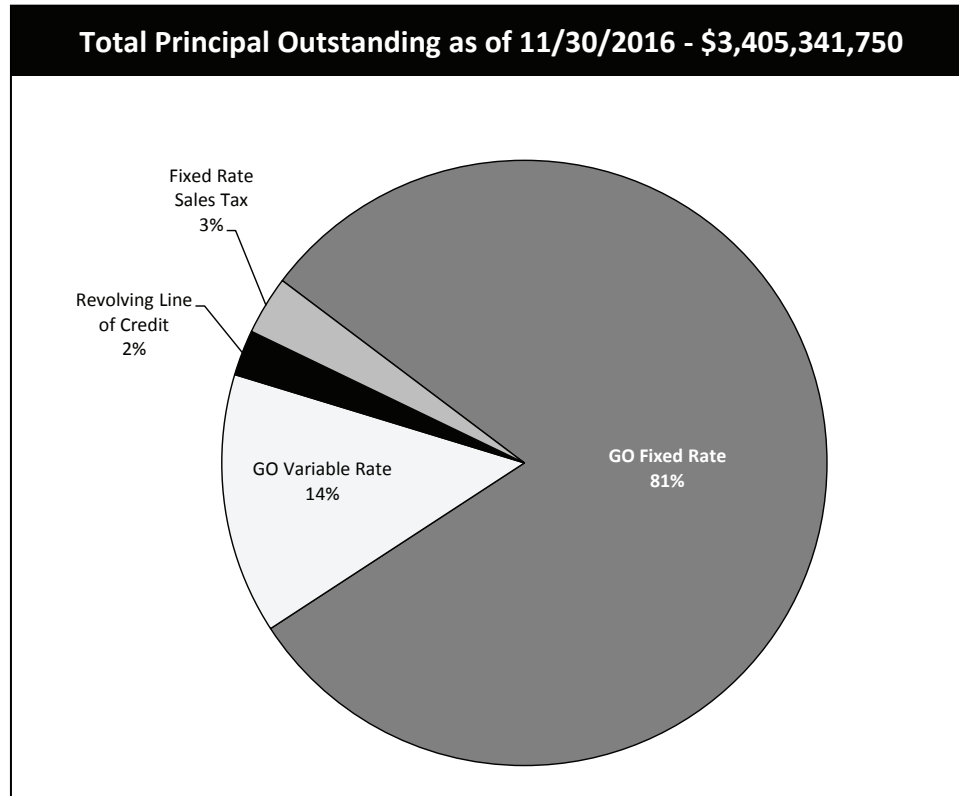
## DEBT OVERVIEW

Analysis of the County's legacy and current debt obligations are essential to determine a prudent level of debt financing that will allow for the critical renewal, repair and maintenance of capital projects and equipment and ensure that the County's debt does not unduly burden taxpayers or pose a risk to the County's credit ratings and overall credit-worthiness.

The County's debt is issued pursuant to the County's home rule powers under the 1970 Constitution of the State Of Illinois and authorizing ordinances adopted by the County Board. The County has authority to incur debt payable from ad valorem property tax receipts or from any other lawful source and maturing within 40 years from the time it is incurred without prior referendum approval.

The total debt portfolio is comprised of \$3.4 billion worth of General Obligation ("GO") Bonds, Sales Tax Revenue Bonds and a General Obligation Tax Exempt Revolving Line of Credit. The following chart shows a breakdown of the County's debt portfolio:





Underlying the administration’s focus on austerity with regards to debt issuance, the long-term General Obligation debt and self-insurance fund liabilities stood at \$3.8 billion at the close of FY 2011. At the close of FY 2016 the County is projected to have a total of slightly more than \$3.4 billion in long-term bonded debt and self-insurance fund liabilities, or a 10.7% reduction.

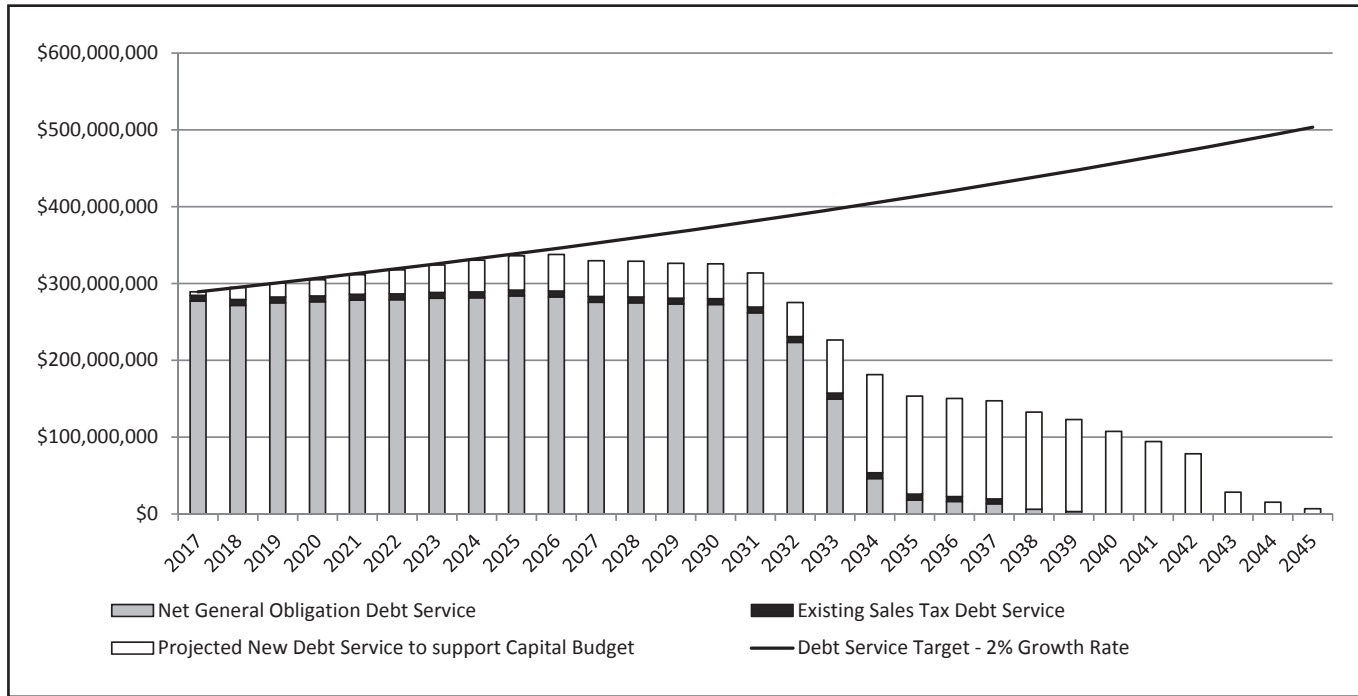
METRIC	CURRENT	MAXIMUM ALLOWED*
Direct Debt per Capita	\$650	\$1,000
Direct Debt as a percentage of Estimated Market Value of all taxable property	0.74%	1.25%
Direct Debt as a percentage of Equalized Assessed Value of all taxable property	2.57%	4.00%
Debt Service as a percentage of all operating funds	6.10%	15.00%
Variable Rate Debt as a percentage of overall debt portfolio	16.35%	25.00%

*\*Maximum values are self-imposed limitations as included in the County’s Debt Management policies within the Financial Polices section of the FY2017 Executive Budget Recommendation*

## DEBT SERVICE

The County’s Bond and Interest fund is utilized for General Obligation debt service payments. General Obligation debt service is paid through levy of ad valorem taxes upon all the taxable property in the County. Sales Tax bond debt service is paid through monthly deposits of sales tax revenue received by the County.

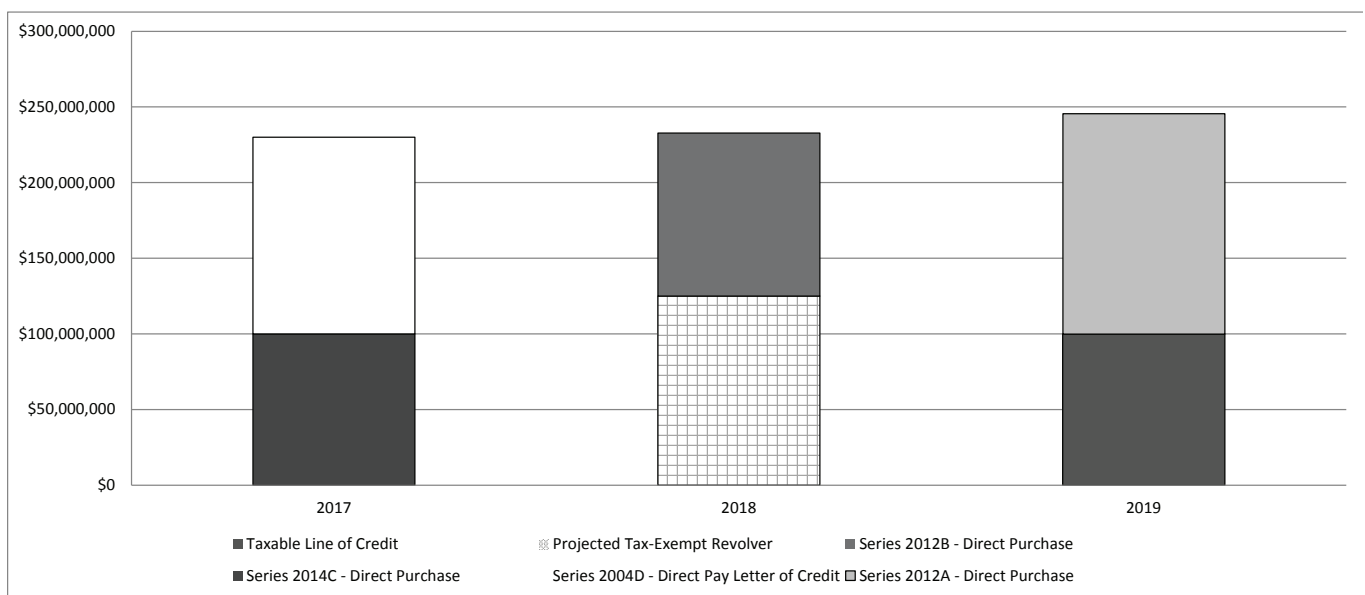
The following chart and the accompanying table shows the County’s anticipated debt service due in coming years based on debt currently outstanding and anticipated new future borrowing:



Budget Year	Existing General Obligation Debt Service	Levy Abatement from Debt Service on Hand	Net General Obligation Debt Service	Existing Sales Tax Debt Service	Projected New Debt Service to support Capital Budget	Total Projected Debt Service
2017	\$290,331,308	(\$13,197,916)	\$277,133,392	\$7,535,000	\$4,500,000	\$289,168,392
2018	\$280,368,569	(\$8,781,210)	\$271,587,358	\$7,536,000	\$15,767,241	\$294,890,599
2019	\$274,900,451		\$274,900,451	\$7,535,000	\$18,089,824	\$300,525,275
2020	\$276,238,642		\$276,238,642	\$7,534,000	\$21,190,281	\$304,962,923
2021	\$278,455,547		\$278,455,547	\$7,535,000	\$25,569,352	\$311,559,899
2022	\$278,937,346		\$278,937,346	\$7,534,000	\$31,342,221	\$317,813,567
2023	\$280,851,133		\$280,851,133	\$7,532,000	\$35,788,883	\$324,172,017
2024	\$281,540,618		\$281,540,618	\$7,534,000	\$41,334,565	\$330,409,182
2025	\$283,843,645		\$283,843,645	\$7,534,000	\$44,756,791	\$336,134,436
2026	\$282,604,407		\$282,604,407	\$7,531,000	\$47,669,500	\$337,804,907
2027	\$275,612,388		\$275,612,388	\$7,535,000	\$46,565,750	\$329,713,138
2028	\$274,921,903		\$274,921,903	\$7,535,000	\$46,565,000	\$329,021,903
2029	\$273,370,960		\$273,370,960	\$7,535,000	\$45,459,500	\$326,365,460
2030	\$272,708,230		\$272,708,230	\$7,531,000	\$45,459,250	\$325,698,480
2031	\$261,829,668		\$261,829,668	\$7,532,000	\$44,351,500	\$313,713,168
2032	\$223,428,072		\$223,428,072	\$7,533,000	\$44,351,500	\$275,312,572
2033	\$149,756,814		\$149,756,814	\$7,534,000	\$69,201,500	\$226,492,314
2034	\$46,081,750		\$46,081,750	\$7,534,000	\$127,754,000	\$181,369,750
2035	\$18,193,500		\$18,193,500	\$7,532,000	\$127,761,750	\$153,487,250
2036	\$16,375,250		\$16,375,250	\$6,251,000	\$127,747,500	\$150,373,750
2037	\$13,283,000		\$13,283,000	\$6,253,000	\$127,751,750	\$147,287,750
2038	\$6,143,000		\$6,143,000		\$126,387,500	\$132,530,500
2039	\$3,041,000		\$3,041,000		\$119,909,000	\$122,950,000
2040	\$0		\$0		\$107,496,500	\$107,496,500
2041	\$0		\$0		\$94,209,000	\$94,209,000
2042	\$0		\$0		\$78,267,750	\$78,267,750
2043	\$0		\$0		\$28,310,500	\$28,310,500
2044	\$0		\$0		\$15,221,500	\$15,221,500
2045	\$0		\$0		\$6,762,000	\$6,762,000

### CREDIT FACILITY EXPIRATION TIMING

The County currently has four outstanding variable rate bond issues and two lines of credits. The bank credit facilities associated with variable rate bonds and lines of credit are subject to expiration between Fiscal Years 2017 and 2019. The Tax exempt revolving line of credit is currently subject to expiration at the end of FY2016; however, the County intends to renew it for another two year period. The table below summarizes the expiration timing for each facility and type of credit facility. Specifically the bonds are supported by either Direct Pay Letter of Credit (DPLoC) or direct bank placements. The County does not have any interest rate derivatives associated with any of its outstanding indebtedness, and these credit agreements generally terminate if the County's General Obligation bond rating is downgraded below BBB/Baa2.



### COUNTY BOND RATING

#### GENERAL OBLIGATION DEBT

Rating Agency	Rating	Outlook
Moody's Investor Services	A2	Stable
Standard & Poor's	AA-	Stable
Fitch Rating	A+	Stable

#### SALES TAX DEBT

Rating Agency	Rating	Outlook
Standard & Poor's	AAA	Stable

## FY2016 RECAP

### GENERAL OBLIGATION BONDS, SERIES 2016A

On July 14, 2016, the County issued General Obligation Bonds, Series 2016A in the amount of \$284.9 million as authorized by the Board of Commissioners. The bonds refunded \$333.7 million of outstanding 2006A bonds, which had an average interest rate cost of 4.83%. The refunded bonds have a blended net interest cost of 3.16%, which enabled the County to reduce debt service costs by \$56.6 million, without any change in the final maturity.

## FUTURE FINANCING ANTICIPATED IN FY2017

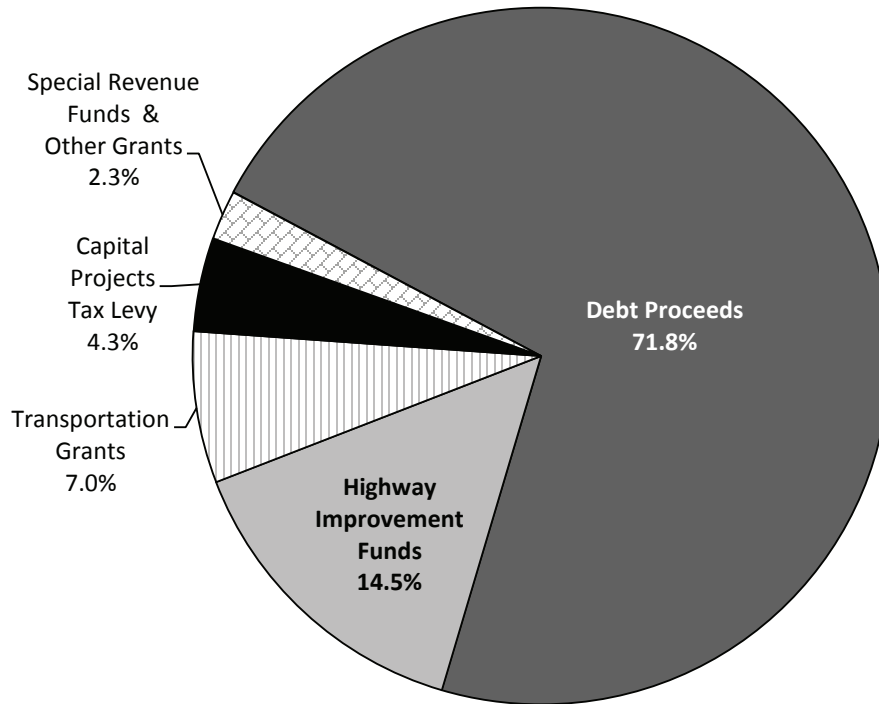
### USE OF TAX EXEMPT REVOLVER, SERIES 2014D

The capital investment identified from debt proceeds in the 2017 Capital Budget is currently contemplated to come in part from proceeds of draws on the Tax Exempt Revolver, Series 2014D, and the Revolver is expected to be the primary funding source in Fiscal Year 2017. Future bond issues over time will finance the portions of the Capital Budget funded in out years. It is anticipated that the amount drawn during FY2017 will total \$125 million, reflecting the funding for projects approved in 2015, 2016 and the 2017 Capital Budget. The County anticipates issuing fixed rate bonds with maturities that are commensurate with the average useful life of the projects funded by the drawn amount on the revolving line of credit to refinance the outstanding balance. Additionally, the County will continue to monitor municipal debt capital markets to seek opportunities for economic refunding of its substantial legacy debt.

## FUNDING THE CAPITAL PROGRAM

The Capital Budget is predominately funded from sources outside of the County's operating funds. The primary source of funding for CIP and CE is municipal debt issued by the County; although, a small portion of capital improvement projects and capital equipment is funded through grants, and special purpose funds; additionally in an effort to begin funding more discrete capital equipment items, like technology hardware and vehicles from operating (pay as you go) sources, the County is levying \$20.65M in property taxes to fund these items in FY2017. The Capital Projects levy will be recurring in odd years to offset the predictable and well established impact of the election cycle in creating both a funding source for the Capital Budget as well as greater stability in operating fund availability. The County's Highway projects are primarily funded through the County's allocation of the Motor Fuel Tax funds from the State of Illinois as well as other Federal and State of Illinois grants on a pay-as-you-go basis.

### Capital Funding Source



Sources	Amounts
Debt Proceeds	\$341,663,705
Highway Improvement Funds	\$68,975,200
Transportation Grants	\$33,446,000
Capital Projects Tax Levy	\$20,648,073
Special Revenue Funds & Other Grants	\$10,932,891
<b>Total</b>	<b>\$475,665,869</b>

Uses	Amounts
Capital Improvement Projects	\$291,551,563
Highway & Transportation Projects	\$100,448,000
Capital Equipment Projects	\$83,666,306
<b>Total</b>	<b>\$475,665,869</b>

**FUTURE BORROWING REQUIRED TO SUPPORT THE CAPITAL BUDGET:  
FY2017 TO FY2021**

<b>Source</b>	<b>Proposed FY2017</b>	<b>Proposed FY2018</b>	<b>Proposed FY2019</b>	<b>Proposed FY2020</b>	<b>Proposed FY2021</b>
Capital Improvement Program	\$238,219,000	\$144,290,000	\$162,375,000	\$122,215,000	\$152,290,000
Capital Equipment Purchases	\$46,000,000	\$25,000,000	\$17,500,000	\$0	\$5,000,000

## RELATIONSHIP BETWEEN CAPITAL AND OPERATING BUDGETS

The County's bond and interest fund is utilized to fund General Obligation debt service payments through a designated debt service property tax levy. The County's Capital Budget is predominately funded through the issuance of municipal bonds. Accordingly, any further increase in debt service will further reduce available revenues from property tax receipts to fund general operations. Sales Tax Revenue Bonds similarly reduce sales tax revenues available for operations in future years as debt service claims a portion of these revenues in future years. If borrowing is used to fund the investment, a \$10 million investment in a capital equipment asset with an eight-year useful life would have a \$1.6 million impact in subsequent years' operating budgets through increased debt service. Similarly, if debt is used to fund a \$10 million investment in highways or County facilities, there would be an impact of \$550,000 during the initial 10-year interest-only period and greater impacts in out years. These factors underlie the need to prudently determine the best means of financing the Capital Budget, and to ensure that investments that result in reduced operating expenditures are prioritized.

The cost of operating and maintaining newly completed capital projects also has an impact on the operating budget. For example, the replacement of a building's roof, windows, and mechanical systems may result in a decrease in the cost of utilities, which would in turn effectively lower the facility's operating costs. Conversely, the greatest operating impacts often occur with the construction of a new facility. In such cases, costs related to staffing the facility, including the required professional, support and maintenance staff, and additional operating and utility costs would add expense lines to the operating budget. Similarly, completed information technology projects will likely entail additional operating costs such as upgrades, license renewals, or training of staff to operate new systems but may have reduced operating costs associated with efficiencies.

Capital expenditures selected by the County in the Capital Budget can have positive impacts on the operating budget. Specific positive impacts are highlighted in the following section.

## SUMMARY OF CAPITAL INVESTMENTS AND THEIR IMPACT ON THE COOK COUNTY OPERATING BUDGET

Each year Cook County lays out its capital investment needs through its Capital Improvement Program for facilities, Capital Equipment Budget for asset purchases and Highway and Transportation Plan for road and bridge infrastructure improvements.

## CAPITAL IMPROVEMENT PROGRAM

The Department of Capital Planning and Policy (DCPP) works collaboratively with the Bureau of Finance to determine available resources and project the cash flow needs in order to implement the CIP. The intent is a long-term projection of debt service levels and funding implications for County initiatives over a ten year period, so that the cost of capital improvements are not measured solely in terms of the initial cost, but takes into consideration the long-term fiscal impacts on the County's operating budget. DCPP is recommending approximately \$1.35 billion in spending over the next 10 years, which averages roughly \$135 million a year. The three guiding principles that dictate the Capital Improvement Program's (CIP) approach includes achieving code compliance, creating operational savings and right-sizing operations. DCPP, in conjunction with other departments with-in the Bureau of Asset Management, continues to seek and provide additional operational efficiencies by reducing operational expenses through the consolidation of underutilized space and dispensation of assets that are no longer viable. The 2017 CIP also emphasizes the County's continued commitment to initiatives to consolidate its real estate footprint that began in 2016 and to reduce energy and natural resource usage through energy efficiency and guaranteed performance contracts. The County maintains a goal of reducing one million square feet of real estate in its portfolio by FYE2018, and is on track to achieve this target and several projects funded in this year's Capital Budget facilitate this objective: demolition of three divisions at the Department of Corrections reflects the reduced pre-trial detained population; the construction of the new central medical campus clinical and administration building will also allow for a significant reduction in square footage, as will the improvements at the Cicero Warehouse that will facilitate closure of the Hawthorne Warehouse by FYE2017.

## DEMOLITION OF COOK COUNTY JAIL DIVISION I, IA, III, & XVII

In conjunction with the President's and Sheriff's Offices, DCPP continues to move forward with substantial demolition initiatives on the Department of Corrections campus (County Jail). The initial phase of this demolition began with Divisions III & XVII and demolition of Divisions I & IA will follow. **These demolitions are expected to save more than \$3 million in building operating costs during FY 2017 and avoid \$188 million in capital costs over the next decade.** Based upon the excessive age of these facilities and the sustained decreases in the jail population, there is a cost benefit to reducing the current footprint of the jail for operational and energy savings. Demolishing older and underutilized buildings provides immediate operational savings as well as relieves congestion on the campus and provides opportunity for further consolidation and redevelopment that is in tune with the changing dynamics of the County's public safety policies.

## COOK COUNTY CENTRAL HOSPITAL CAMPUS REDEVELOPMENT AND STRATEGIC CONSOLIDATION

To better serve patients, and County taxpayers, Cook County's Stroger Hospital Campus is in the beginning phases of redevelopment. Building on the recommendations from the REASRP, facilities will undergo consolidation to reduce the cost of deferred maintenance, allow for future adaptability, and increase connectivity among various medical functions performed on the campus. Future construction will moderate costs by capitalizing on savings from LEED principles. And the realignment of space will free up land to be used for market rate development, which will provide a new revenue source for the County.

Additionally, through the countywide facility condition assessment, it was determined that a strategic reduction of aging and underutilized healthcare facilities could result in substantial operational and energy savings.

Through further analysis, DCPD developed a strategic plan to reduce the healthcare footprint at all three primary campuses; Central Campus (IMD), Provident and Oak Forest. Phase one of this demolition initiative includes the razing of four buildings at the Oak Forest Campus, the Sengstacke building at the Provident Campus and Fantus Clinic at the Stroger Campus. Over the next 20 years, the County estimates operating the campus as it is would cost \$350 million, and another \$130 million would need to be spent in capital investments to repair aged buildings. **Demolishing the buildings will enable the County to avoid a 10-year capital investment of more than \$100 million, and will also reduce operating expenses by about \$1.3 million annually.** This is a substantial undertaking that will provide immediate operational savings and provide a platform for both strategic redevelopment and adaptive reuse.

## WAREHOUSE CONSOLIDATION

Through the county-wide facility condition assessment, it was determined that a strategic reduction of aging and underutilized warehouse facilities could result in substantial operational and energy savings. Through further analysis, DCPD developed a strategic plan to reduce the County's warehouse portfolio and look for alternatives to provide modern and right-sized storage facilities. Phase 1 of this consolidation was the build-out of the new Cicero warehouse, completed last year, which combined the Clerk of the Circuit Court's storage needs into one modern and efficient facility. The next phase will include the consolidation of the remaining Rockwell and Hawthorne storage facilities. This consolidation will accommodate the balance of the County's current and future storage needs. Key components of this new facility will include areas for secure and environmentally sensitive material as well as data storage requirements.

## HIGHWAY AND TRANSPORTATION

The Cook County 2017-2020 Transportation Program totals \$423.3M, with \$100.4M programmed in FY2017 for engineering, construction, right-of-way acquisition and maintenance contracts. The program is fiscally constrained based on expected levels of funding from current revenue sources. The Department continues to prioritize maintenance and preservation of our existing infrastructure assets, with transportation system modernization and expansion integrated as funding becomes available.

The 2016-2019 Transportation Plan is funded primarily by Motor Fuel Tax (MFT) revenues, supplemented with Federal and State grants, local reimbursements, the remainder of the 2012 Cook County Road Construction Bond program, and interest earnings.

Cook County is pleased to announce the adoption of the Connecting Cook County 2040 Long Range Transportation Plan (2040 LRTP) by the Cook County Board of Commissioners, which will act as a policy for the Department for future Multi Year Programs. Connecting Cook County, the County's first strategic transportation plan in 70 years, was developed to guide where and how the County invests in transportation to improve mobility across the region and more fully realize its opportunities to attract and retain businesses, people, capital, and talent.

Collaboration with the State and local municipalities in recent years has resulted in success securing new State and Federal funding sources related to economic development for a number of projects, including \$5.06 million in IDOT Economic Development Program (EDP) funds for 131st Street, 134st Street and 156th Street projects,



\$1.27 million in federal Community Development Block Grant funding for 156th Street project, and \$2.5 million in Illinois Department of Commerce and Economic Opportunity funds for the 167th Street project.

Local reimbursements from municipalities, the Metropolitan Water Reclamation District, and the Illinois State Toll Highway Authority also provide project funding to support collaborative improvements, which impact multiple jurisdictions and involve multi-agency coordination.

## CAPITAL EQUIPMENT

The FY2017 operating budget includes \$20.3 investments in capital equipment that will be funded through a capital project property tax levy on a pay as-you-go basis. The goal is to prioritize equipment/projects that cost less than \$150,000, and in any event ensure that any projects that have a useful life of less than 5 years are paid through these funds.

The largest major IT capital equipment project recommended in FY2017 is the Enterprise Resourcing Planning (ERP) Software Implementation project (\$31.4M). Its implementation will address a critical need in modernizing County government operations through the use of integrated applications and automation of several back office functions. Continuing to prioritize projects that will facilitate the migration of the County's systems and data off the mainframe will save approximately \$5.5 million annually in maintenance and hosting costs once all data has been migrated in approximately five years. Other major IT capital equipment projects include the Integrated Tax Administration System (\$3.2M). The new Integrated Property Tax System will improve customer service by sending out timely and accurate property tax information, modernizing an antiquated system and reducing outmoded data. Getting tax bills out on time also saves underlying taxing districts an estimated \$1 million per month by avoiding tax anticipation warrants or dipping into reserves.

## CAPITAL BUDGET HIGHLIGHTS & SIGNIFICANT PROJECTS FOR THE UPCOMING YEAR

### CAPITAL IMPROVEMENT PROGRAM HIGHLIGHTS

#### CORPORATE CAPITAL PROJECTS

- Warehouse Consolidation
- 5th Floor Boardroom Renovation for ADA Compliance
- Consolidating the Print Shop into a Centralized Facility

#### HEALTH AND HOSPITAL SYSTEM PROJECTS

- New Clinical and Administration Building
- Strategic Demolition on each Major Healthcare Campus
- Construction of Community Based Healthcare Clinics
- New Medical Diagnostic Center
- Forensic Medicine Toxicology and Autopsy Facility Modernization

#### PUBLIC SAFETY PROJECTS

- Department of Corrections demolitions
- Courthouse Security Enhancements
- Juvenile Courthouse and Juvenile Temporary Detention Center

#### COUNTYWIDE PROJECTS

- Phase 2 Guaranteed Energy Performance Contracting
- LEED-Certified Construction Projects
- Roof Replacements
- ADA Compliance Assessment for the Corporate, Health & Hospital, and Department of Corrections Facilities

### HIGHWAY AND TRANSPORTATION HIGHLIGHTS

#### MAJOR FY2017 PROJECTS:

- Lake Cook Road – road, bridge, and traffic signal improvements
- County Line Road – I-294 to North Avenue
- Joe Orr Road – new roadway construction
- Touhy Avenue – Elmhurst Road to Mt Prospect Avenue

### CAPITAL EQUIPMENT SUMMARY

- Countywide Enterprise Resource Planning System
- Integrated Property Tax System
- Unified Communication Upgrade
- Clerk of the Court Case Management System
- Revenue Integrated Tax Administration System
- Recorder of Deeds Land Management System

## EXECUTIVE SUMMARY

Cook County's Capital Improvement Program (CIP) sets forth the plan for the design, construction and renovation of County buildings and building systems to make them safe, functional, efficient and cost-effective. The Bureau of Asset Management and the Department of Capital Planning & Policy (DCPP) – with the approval of the Cook County Board President and Cook County Board of Commissioners – develops and provides daily oversight of the County's CIP.

DCPP recommends spending approximately \$1.35 billion over the next 10 years, which averages roughly \$135 million a year. Code compliance, economical operations and appropriate utilization are the three guiding principles that dictate the CIP's approach. The 2017 CIP emphasizes the County's commitment to improving the occupant and visitor's experience by facilitating projects that improve security, code compliance, fire and life safety systems, as well as continued strides to comply with the American with Disabilities Act. In parallel, DCPP maintains its commitment to initiatives that reduce energy and natural resource. Furthermore, DCPP – in conjunction with other departments within the Bureau of Asset Management – continues to find additional operational efficiencies through the consolidation of underutilized space and dispensation of assets that are no longer viable. The 2017 efforts build on the previous year's initiatives and continue with implementation of strategic developments across the County's portfolios to realize these goals.



*Cook County Health and Hospital System - Rendering of Proposed Clinic and Administration Building*

## STRATEGIC FRAMEWORK FOR CAPITAL IMPROVEMENTS

In 2013, DCPD and the Department of Real Estate Management (DREM) hired a consultant to conduct condition assessments of building structures, systems, utilities and equipment at County-owned facilities. As a result, the Real Estate Asset Strategic Realignment Plan (REASRP) provided comprehensive reports that serve as the basis for utilization efforts and priority capital improvements. From the inspection data, a long-range capital improvement plan for years 2014 to 2023 was developed to address identified capital needs strategically. The REASRP consultant team made some high level recommendations for each of the County's portfolios detailing how to consolidate and make better use of County assets. This year's 2017-2026 CIP continues to build upon and implement the REASRP data.

The 2017-2026 CIP is a 10 year plan with an estimated budgetary appropriation of \$292 million in FY 2017 to address capital renewals and renovations, as well as strategic redevelopments across all County portfolios.

DCPD works collaboratively with the Bureau of Finance to determine available resources and cash flow needs to implement the CIP. The intent is to project debt service levels and funding implications over a ten-year period, so the costs of capital improvements are not measured solely in terms of the initial cost.

## DEVELOPMENT OF THE CAPITAL PLAN

DCPD develops the Capital Plan by gathering analytical information from the Facility Condition Assessment (FCA) report and by completing a comprehensive review of individual business case requests.

This enables the DCPD to do the following:

- Identify and address critical system replacements and upgrades.
- Calculate the estimated costs of recommended improvements and ensure optimal return on investment.
- Prioritize improvements according to the County's long-term objectives.
- Run funding scenarios that demonstrate the impact of differing spending levels.
- Develop a capital plan and balanced budget that will sustain County facilities and support their core function for the long term.

Capital renewal and deferred maintenance assessment software is used by DCPD to maintain updated data that provides FCA reports for each County-owned facility. The FCA reports provide a detailed, system-level inventory of the County facilities and identify capital renewal and deferred maintenance deficiencies, which allow DCPD to prioritize, plan systematically and bundle similar projects for cost effective procurement.

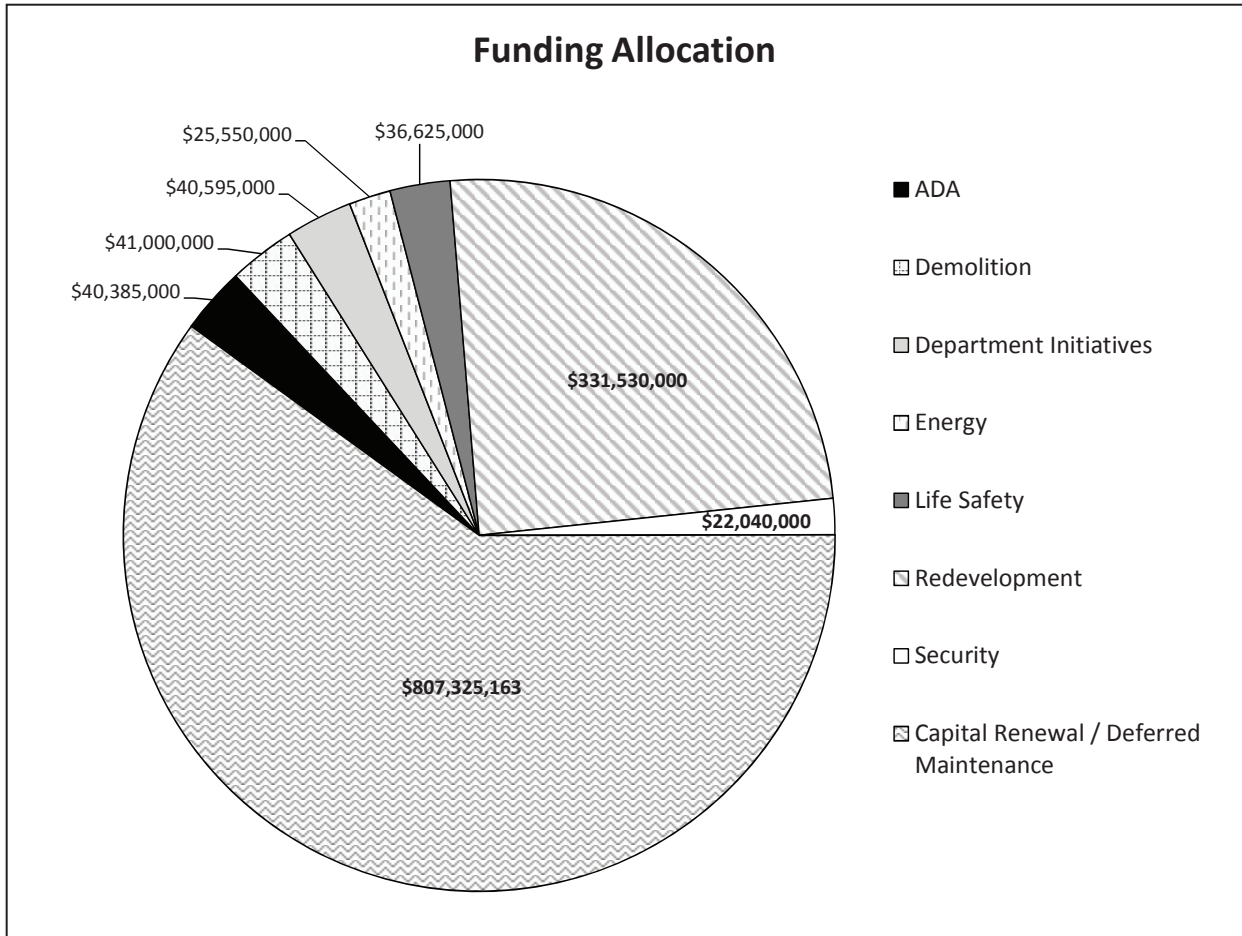
<b>PRIORITY FOR MAINTENANCE AND REPLACEMENT</b>
<b>Priority 1</b> – Currently Critical (Immediate) Conditions require immediate action to correct a cited safety hazard, stop accelerated deterioration, or return a facility to operation.
<b>Priority 2</b> – Potentially Critical (Years 1-2) Conditions, if not corrected expeditiously, will become critical within a year resulting in intermittent operations, rapid deterioration, potential life safety hazards, etc.
<b>Priority 3</b> – Necessary/Not Yet Critical (Years 3-4) Conditions require appropriate attention to avoid predictable deterioration, potential downtime, or associated damage or higher costs if deferred further.
<b>Priority 4</b> – Recommended (Years 5-10) Conditions include items that represent sensible improvement to existing conditions, but are not required for the basic function of the facility, overall usability improvements, or long-term maintenance cost reduction.
<b>Priority 5</b> – Does Not Meet Current Codes but is "Grandfathered." No action is required at this time; however, renovation work performed in the future may trigger correction.

The facility condition data developed during the County assessment in 2013 provided a facility condition index (FCI) for each facility. A building's FCI is calculated by dividing the cost of required improvements by the building's current replacement value (see below).

$$\text{FCI} = \frac{\text{Maintenance, replacements, deficiencies of facility(ies)}}{\text{Current Replacement value of facility(ies)}}$$

In 2013, Cook County facilities had an average FCI of 40.40%. The industry standard for an FCI above 75% represents that the cost to renovate has exceeded the potential for a return on invested capital. The funding requested in the CIP is needed to gradually reduce the current facility condition index; (FCI is forecasted with on-going capital renewal needs and strategic redevelopments, retiring facilities that have exceeded their useful life, and investments in new facilities).

This recommended Capital Improvement Program allocates funding to address Priority 1 'critical needs' projects (e.g. life safety, code and regulatory, risk of failure to critical systems and building envelopes), limited Priority 2 'Potentially Critical' projects and strategic redevelopment opportunities. The actual funding needs have been identified in the 2017 CIP and are allocated as shown in the chart on the following page.



2017-2026 Capital Improvement Program – Funding Allocation

## PORTFOLIO OVERVIEWS & SIGNIFICANT PROJECTS

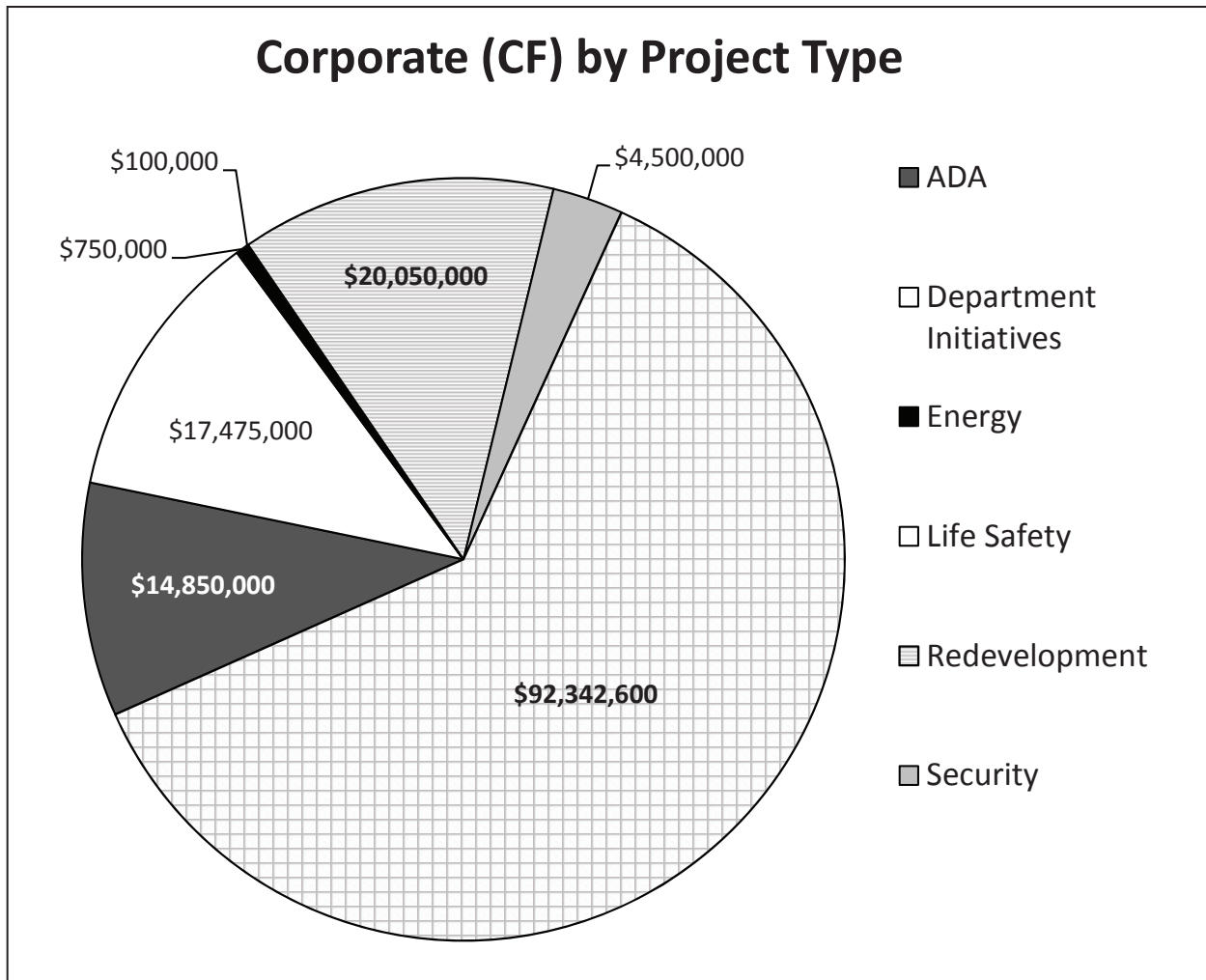
The County’s assets have been categorized into four separate portfolios as follows:

- Corporate Facilities
- Health and Hospitals
- Public Safety

### CORPORATE PORTFOLIO

The Cook County Corporate Portfolio operating group utilizes 2.6M square feet of facilities built between 1906 and 2013. Included in the corporate operating group are projects at facilities such as the County Building, George W. Dunne County Office Building, Warehouses, and Highway Department facilities.

Corporate Portfolio	CIP 2017-2026 Total	2017	2018	2019	2020	2021	Total 2022-2026
Countywide Corporate	\$39,750,000	\$1,250,000	\$7,500,000	\$7,000,000	\$7,000,000	\$4,000,000	\$13,000,000
County Building	\$60,031,500	\$9,431,500	\$8,000,000	\$5,600,000	\$17,500,000	\$2,500,000	\$17,000,000
George W. Dunne Admin. Building	\$24,903,200	\$9,383,200	\$8,065,000	\$7,065,000	\$65,000	\$65,000	\$260,000
Rockwell Warehouse	\$1,300,000	\$1,050,000	\$250,000	\$0	\$0	\$0	\$0
CCHD Maintenance Fac. Dist. 1	\$2,985,000	\$0	\$0	\$2,985,000	\$0	\$0	\$0
CCHD Maintenance Fac. Dist. 2	\$5,709,700	\$0	\$5,209,700	\$500,000	\$0	\$0	\$0
CCHD Maintenance Fac. Dist. 3	\$1,120,000	\$0	\$0	\$0	\$0	\$100,000	\$1,020,000
CCHD Maintenance Fac. Dist. 4	\$6,730,000	\$0	\$600,000	\$6,130,000	\$0	\$0	\$0
CCHD Maintenance Fac. Dist. 5	\$7,538,200	\$0	\$0	\$0	\$7,538,200	\$0	\$0
<b>Grand Total</b>	<b>\$150,067,600</b>	<b>\$21,114,700</b>	<b>\$29,624,700</b>	<b>\$29,280,000</b>	<b>\$32,103,200</b>	<b>\$6,665,000</b>	<b>\$31,280,000</b>





*Dunne Building, 69 W. Washington – 24th Floor Renovation Project for Department of Transportation and Highways*

## CORPORATE CAPITAL PORTFOLIO PROJECTS FOR 2017

### **WAREHOUSE CONSOLIDATION**

Following a comprehensive review of the county-wide facility condition assessment reports, it was determined that a strategic reduction of aging and underutilized warehouse facilities could result in substantial operational and energy savings. DCCP developed a strategic plan to reduce the County's aging warehouse portfolio and provide modern and right-sized storage facilities. Phase 1 of the effort was the build-out of the new Cicero warehouse, completed in 2015, which consolidated the Clerk of the Circuit Court's storage needs into one modern and efficient facility. The next phase, planned for 2017, will include the move of the County Clerk Elections Department from Hawthorne into the vacant east section of the Cicero warehouse. DCCP has met with the Elections Department to conduct feasibility studies and will assign a contractor in the fourth quarter of 2016. The remaining Hawthorne warehouse occupants will then consolidate into the Rockwell storage facility. These consolidations will accommodate the balance of the County's current and future storage needs while vacating Hawthorne warehouse. Key components of the new build-outs at Cicero and Rockwell facilities will include storage areas for secure and environmentally sensitive material as well as data.

### **ADA 5TH FLOOR BOARDROOM RENOVATION**

The Cook County Boardroom lacks the appropriate level of ADA compliance for employees and public visitors as required by current code. DCCP is addressing these compliance issues by renovating the existing Boardroom



and reconfiguring the adjoining spaces on the 5th floor. A contracted design team will complete its design in the first quarter of 2017. The project will include ADA compliance alterations as well as associated finishes, fixtures and equipment. There will also be technology and security upgrades incorporated into the project in order to better serve the occupants and public visitors to the Boardroom and 5th floor.

### PRINT SHOP CONSOLIDATION

Currently the in-house printing functions for the County are housed in three separate locations. The goal of this project is to consolidate these functions into a centralized, modern space at Rockwell warehouse, to increase productivity and operational performance. Furthermore, this consolidation will reduce the print shop's gross original footprint and right-size the space for current operations. Overall, efficiency and performance of the printing functions will increase and render savings for the County.

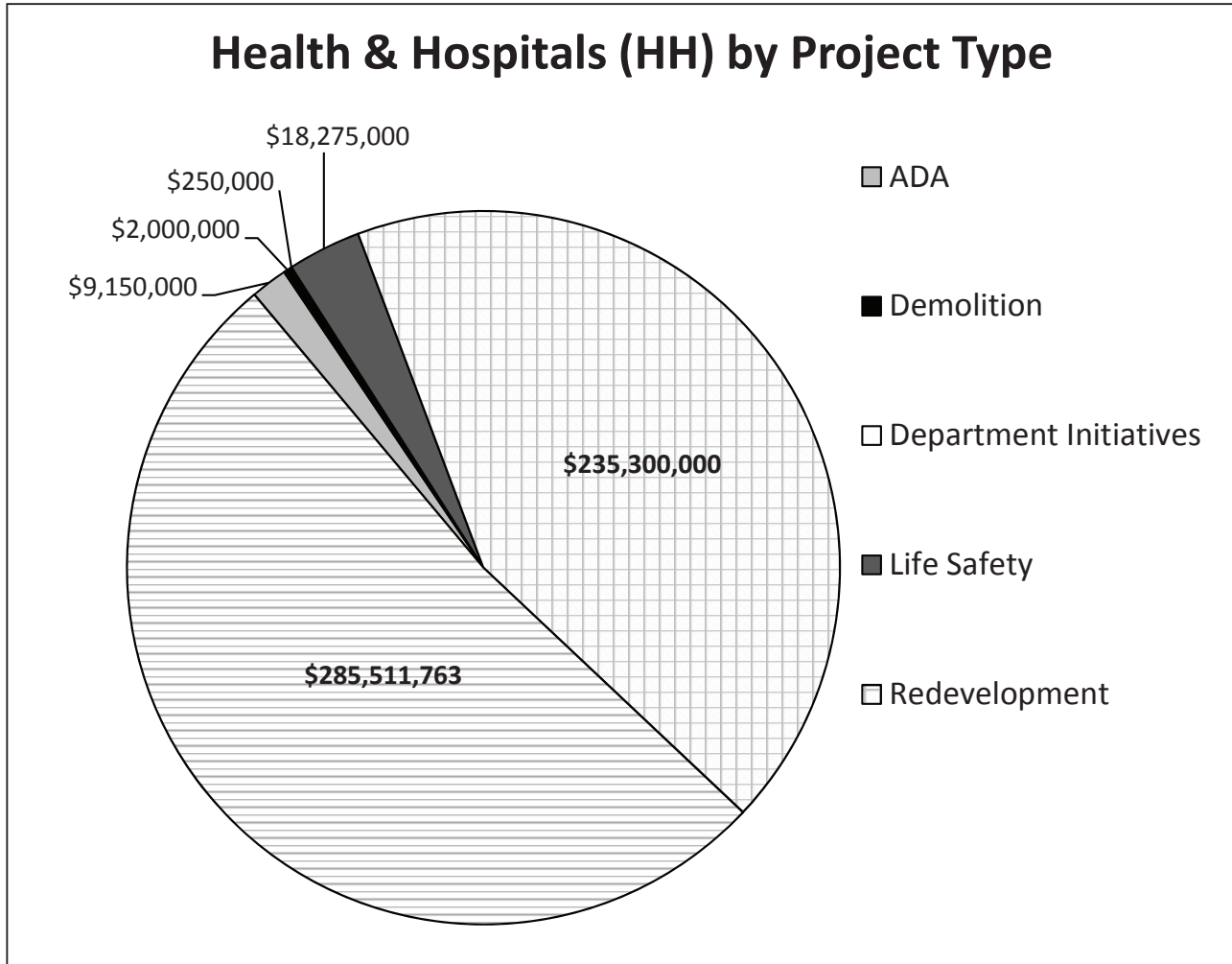
### CORPORATE OFFICE CONSOLIDATION

DCCP, in conjunction with other Bureau of Asset Management departments, is studying how to consolidate the corporate office footprint and better utilize space in the downtown offices. With these studies, the Bureau is also reviewing opportunities to lease spaces that could become available as a result of the consolidation efforts.

### HEALTH AND HOSPITALS SYSTEM PORTFOLIO

The Cook County Health and Hospitals System operates in 5.2M square feet of facilities built between 1908 and 2002. Projects for this operating group are included at various locations throughout the County, including the John H. Stroger Campus, Oak Forest Regional Outpatient Center, Provident Hospital, and Countywide clinics.

Facility	CIP 2017-2026 Total	2017	2018	2019	2020	2021	Total 2022-2026
Countywide Hospitals	\$73,950,000	\$20,200,000	\$24,750,000	\$8,000,000	\$4,000,000	\$4,000,000	\$13,000,000
Oak Forest	\$37,000,000	\$12,200,000	\$24,800,000	\$0	\$0	\$0	\$0
John H. Stroger, Jr., Hospital	\$353,250,000	\$113,450,000	\$27,700,000	\$17,700,000	\$1,200,000	\$0	\$193,200,000
Provident Campus	\$43,000,000	\$22,000,000	\$21,000,000	\$0	\$0	\$0	\$0
Robert J. Stein Institute of Forensic Medicine	\$4,675,000	\$1,325,000	\$3,350,000	\$0	\$0	\$0	\$0
Robbins Health Center	\$4,900,000	\$0	\$0	\$0	\$4,000,000	\$0	\$900,000
Ruth M. Rothstein Core Center	\$4,021,763	\$106,063	\$1,425,000	\$1,105,000	\$680,450	\$215,000	\$490,250
Dr. Jorge Prieto Health Center	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0
Cottage Grove Medical Center	\$4,450,000	\$0	\$200,000	\$0	\$4,250,000	\$0	\$0
Englewood Health Center	\$4,840,000	\$40,000	\$500,000	\$0	\$4,000,000	\$0	\$300,000
Logan Square Health Center	\$12,000,000	\$6,000,000	\$6,000,000	\$0	\$0	\$0	\$0
Old Main Hospital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cicero Health Center	\$8,000,000	\$3,200,000	\$4,800,000	\$0	\$0	\$0	\$0
<b>Grand Total</b>	<b>\$550,486,763</b>	<b>\$178,921,063</b>	<b>\$114,525,000</b>	<b>\$26,805,000</b>	<b>\$18,130,450</b>	<b>\$4,215,000</b>	<b>\$207,890,250</b>



*Stroger Hospital*

## HEALTH AND HOSPITALS CAPITAL PROJECTS FOR 2017

### **OAK FOREST HOSPITAL CAMPUS FEASIBILITY STUDY**

The Bureau of Asset Management is working with the Health & Hospital System to look at a more efficient use for the Oak Forest Hospital campus. An RFQ will be issued in the last quarter of 2016 to engage a qualified team to complete a feasibility analysis for the entire campus. Many of the buildings on the campus are beyond their useful life and the site is substantially underutilized. The feasibility study will provide the Bureau with a guide for how to address the long-range campus needs in parallel with the changing requirements of the Cook County Health & Hospital System as a whole.

### **COMMUNITY BASED HEALTHCARE CLINICS**

Capital Planning, in partnership with the Health & Hospital System, is designing and constructing new community based healthcare clinics for the residents of Cook County. These facilities will provide much needed healthcare services locally and will expand the System's network of community-based services. These modern clinics will increase the availability of local medical services in their respective communities and provide enhanced access to continual care. Lastly, CCHHS will have the ability to maximize revenue by improving service utilization through these community health centers.

### **NEW DIAGNOSTIC CENTER**

In the upcoming year, the DCPD will embark on an aggressive campaign to add a much needed Diagnostic Center to the Health System portfolio. Working in conjunction with the CCHHS, DCPD will move forward with the design and construction of a modern diagnostic center to provide a broad range of medical analytic services to the residents of Cook County. This new facility will expand the breadth and scale of services CCHHS can provide and create an additional revenue stream for the health system, while meeting the core healthcare needs of our geographic area.

### **FORENSIC MEDICINE TOXICOLOGY & AUTOPSY MODERNIZATION**

The Forensic Medicine facility is one of the core service facilities servicing the entire county. The functions housed and performed at this building support numerous departments within the county that require precise and timely analysis. The current structure is in need of a major renovation to improve efficiency, employee work conditions and account for advancements in forensic medicine technology. This project will improve workflow throughout and enhance the services this department provides to all user agencies of the system.

### **CENTRAL CAMPUS REDEVELOPMENT**

The Bureau of Asset Management, in partnership with CCHHS, has hired a contractor to design, develop and construct a new clinic and administration building. The new building will replace the current Fantus Clinic and consolidate the campus' clinic and administration needs into a single, 9-story, approximately 282,000 square foot facility. The design will be completed in the first quarter of 2017 and construction is planned to be completed in the 3rd quarter of 2018.

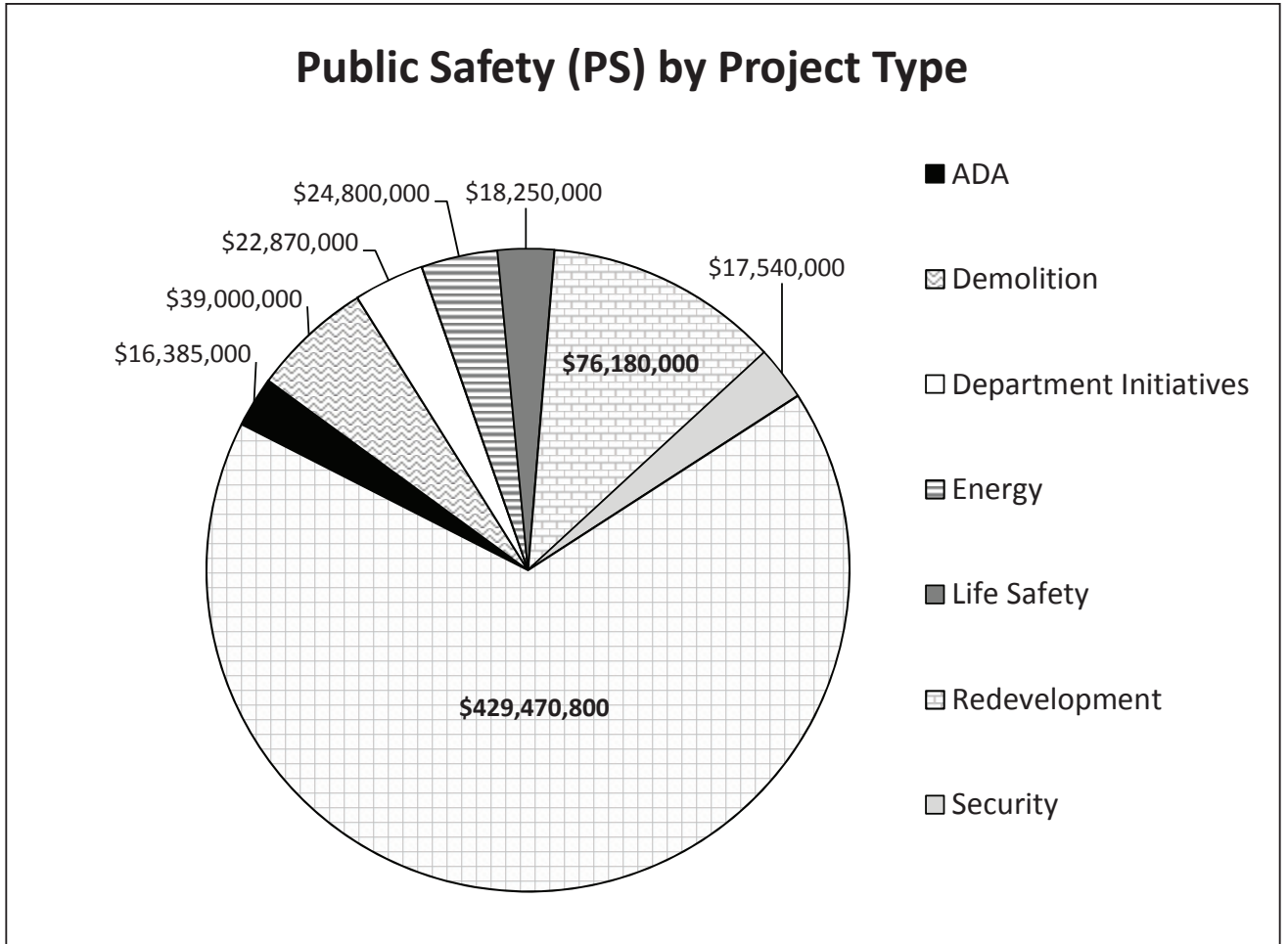


*Cook County Health and Hospital System - Rendering of Proposed Clinic and Administration Building Lobby*

## PUBLIC SAFETY PORTFOLIO

Cook County Court System and Corrections operates in approximately 9.7 million square feet of leased and owned facilities with structures built between 1910 and 2002. Projects in this operating group are found at various locations throughout the County, including the Department of Corrections, the Juvenile Temporary Detention Center, the Daley Center and the outlying District Court Houses.

Facility	CIP 2017-2026 Total	2017	2018	2019	2020	2021	Total 2022-2026
Countywide Public Safety	\$77,010,000	\$17,100,000	\$19,700,000	\$13,410,000	\$11,800,000	\$3,000,000	\$12,000,000
Department of Corrections	\$368,560,000	\$43,740,000	\$29,095,000	\$38,300,000	\$28,900,000	\$138,525,000	\$90,000,000
Daley Center	\$4,025,800	\$2,625,800	\$1,350,000	\$50,000	\$0	\$0	\$0
Domestic Violence Courthouse	\$16,700,000	\$200,000	\$500,000	\$6,000,000	\$0	\$0	\$10,000,000
Juvenile West Courthouse	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0
Markham Courthouse	\$11,900,000	\$0	\$0	\$900,000	\$11,000,000	\$0	\$0
Maywood Courthouse	\$9,840,000	\$4,840,000	\$1,500,000	\$3,500,000	\$0	\$0	\$0
Rolling Meadows Courthouse	\$34,625,000	\$75,000	\$550,000	\$8,000,000	\$26,000,000	\$0	\$0
Skokie Courthouse	\$22,825,000	\$175,000	\$0	\$1,050,000	\$1,000,000	\$0	\$20,600,000
Circuit Court Branch 23/50	\$2,175,000	\$2,175,000	\$0	\$0	\$0	\$0	\$0
Circuit Court Branch 34/48	\$1,100,000	\$1,100,000	\$0	\$0	\$0	\$0	\$0
Bridgeview Courthouse	\$31,600,000	\$600,000	\$0	\$30,000,000	\$1,000,000	\$0	\$0
Circuit Court Branch 29/42	\$1,375,000	\$1,375,000	\$0	\$0	\$0	\$0	\$0
JDTC	\$40,130,000	\$8,130,000	\$7,500,000	\$4,500,000	\$0	\$0	\$20,000,000
Cicero Warehouse	\$16,500,000	\$6,500,000	\$2,000,000	\$0	\$5,000,000	\$125,000	\$2,875,000
Jefferson Building	\$4,580,000	\$1,330,000	\$250,000	\$3,000,000	\$0	\$0	\$0
Whitcomb Building	\$1,250,000	\$1,250,000	\$0	\$0	\$0	\$0	\$0
<b>Grand Total</b>	<b>\$644,495,800</b>	<b>\$91,515,800</b>	<b>\$62,445,000</b>	<b>\$108,710,000</b>	<b>\$84,700,000</b>	<b>\$141,650,000</b>	<b>\$155,475,000</b>



## PUBLIC SAFETY CAPITAL PROJECTS FOR 2017

### DEPARTMENT OF CORRECTIONS MASTER PLAN

In 2016, the Department of Capital Planning and Policy (DCPP) solicited an RFQ for Capital Program Management services. These services include development of a master plan for the Maywood and Department of Corrections (DOC) campuses along with facility condition assessments for all of the buildings at each site. Once complete, the master plan will provide a roadmap to achieve additional operational efficiencies.

### ADA IMPROVEMENTS

Over the last two years, DCPP has partnered with the Sheriff’s Office, Department of Corrections (DOC) and Department of Facilities Management (DFM) to address many of the ADA compliance-related items mentioned in the Department of Justice’s (DOJ) Barriers Report. However, numerous ADA compliance issues still exist on the jail campus and courthouses. Some of the improvements made to date include renovations to the detainee holding cells in the Criminal Courts Building (CCB) and Cermak Hospital on the DOC campus.

### CELL DOORS, LOCKS, FRAMES AND ROTARY SWITCH REPLACEMENT

Many of the cells have lost their structural integrity and are exhibiting failure due to the condition of the locks, doors, frames, hinges and frame strapping. The Department of Corrections staff manually operates some cell

doors and gates in its divisions because of the age of these buildings. An automatic, tamper-proof system will be installed in late 2017 to ensure the safety of the occupants and the building. This project not only includes the replacement of cell locks, doors and frames, but also the master control station for Divisions, IV, V, and VI.

## **ROOF REPLACEMENTS**

In 2013, DCPD determined that the majority of roof systems on the DOC campus were in need of full tear off and replacement. DCPD established a priority rating mechanism through a roof assessment and began replacing priority one roofing systems. In 2015, DCPD replaced the roof on both Division III Annex and Division IV. By the end of the fourth quarter of 2016, DCPD will have a contractor procured to design the remaining roof replacements on the DOC campus.

## **COURTHOUSE SECURITY ENHANCEMENTS**

Many of the County Courthouses do not have adequate, modern security and processing entrances to provide safety for staff and visitors. DCPD, in partnership with the Sheriff's Department and Department of Homeland Security, is working to modernize the entry configuration of the deficient facilities. The intent of these enhancements is to maximize the screening process and improve both facility security and visitor movement. Such enhancements include renovations to entrance lobbies, screening areas, security cameras and ADA improvements. These developments will significantly improve the operational efficiency and security of a person's movement in and out of the court facilities. An RFP for design services will be issued in the first quarter of 2017. The renovations will be phased over a period of five years and begin at the Leighton Criminal Courthouse in 2017.

## **DOC CAMERA PROJECT PHASE II**

The initial phase of the Sheriff Video Camera and Recording Systems project was completed in 2015 and included the installation of over 1700 new security cameras and monitoring equipment at the DOC campus and the outlying courthouses. The second phase will incorporate upgrades to the remaining balance of buildings in this project. The first phase of the project has succeeded in reducing the number of potential lawsuits, violations and grievances filed, resulting in an improved and more secure environment for employees, detainees and the public.

## **CCAB/CCB MECHANICAL/ELECTRICAL/PLUMBING SYSTEMS REPLACEMENT**

The Cook County Administration Building (CCAB), erected in 1978, is currently experiencing the deterioration and failure of many of its core building systems. Over the 2016 and 2017 construction years, DCPD will oversee the replacement of the following systems and components: courtroom sound systems, electrical service, sump pumps, hot water heaters, chilled water bridges and air handlers.

## **CCAB ADULT PROBATION RENOVATION**

In 2016, DCPD worked with the Office of the Chief Judge to consolidate and renovate the existing Adult Probation offices located in the lower level of the CCAB. The project is in construction and is expected to complete in the fourth quarter of 2016. The more modern, secure and efficient space will allow personnel working in satellite offices to re-join their divisions as well as resolving union grievances due to deteriorated working conditions. A second phase is planned for 2017 which will include the remaining areas in the lower level of the Criminal Court Administration Building and is expected to complete in the fourth quarter of 2017.

### **CCB MAIN HOLDING & LOCKUP AREA ADA IMPROVEMENTS**

The existing holding cells in the Criminal Courts Building (CCB) are significantly dated and designed prior to and without appropriate accommodations for persons with disabilities. The limitations of the outdated layout caused undue hardships for both the staff as well as those being sent to the area to be processed efficiently and effectively. Therefore to bring these areas into full compliance, DCPD along with the Chief Judge and Sheriff's Office are embarking on a major renovation of these areas to improve functionality and provide equality of treatment regardless of a person's mobility. The rehabilitation of these areas will be extensive and include ADA compliance measures, HVAC, electrical and security upgrades to improve the operation, security and environment of these areas.

### **DEMOLITION OF DIVISION III, XVII, I & IA**

In conjunction with the President's and Sheriff's Offices, DCPD is moving forward with demolition initiatives on the DOC campus. The County will realize immediate operational savings and congestion relief on the campus by demolishing older and underutilized buildings. These strategic demolitions will also provide opportunities for redevelopment and restructuring on the campus. Contractors have been procured and will demolish Division III & XVII starting in the fourth quarter of 2016 and finishing in the first quarter of 2017. Procurement of design services for the demolition of Division I & IA will be completed in the fourth quarter of 2016 with demolition scheduled for completion by the end of 2018.

### **DIVISION XI MAIN ENTRANCE SECURITY MODIFICATIONS**

The Department of Corrections Division XI is the only detention facility not housed on the DOC campus, but rather across the street. As constructed, the entrance to this division lacks the appropriate level of security measures found on the primary DOC campus. As such, the DOC has requested improvements to the entrance of this division to enhance security, visitor processing and employee safety. The project includes new security fencing, ADA improvements and a visitor processing facility to screen persons prior to entering the division. These improvements will limit the risk of contraband and life threatening devices entering the facility.

### **JUVENILE COURTHOUSE AND JUVENILE TEMPORARY DETENTION CENTER**

Collaborating with the JTDC team, DCPD is moving forward with a project to renovate/replace the existing elevator systems in the East building, West Courthouse, and the Parking Garage, which are each original to the building construction, erected in 1974 and 1993 respectively. This project will bring the vertical elevator systems into compliance with current fire service code and address ADA compliance and deferred maintenance needs. The work has been broken up into two projects to facilitate an expedited replacement of the four elevators in the West Courthouse, which are already failing. Both projects are in design and construction is expected to begin in the fourth quarter of 2016.

## **COUNTYWIDE CAPITAL PROJECTS**

DCPD developed the Countywide Capital Projects Program to comprehensively target the needs of various facilities with similar systems. These countywide programs increase efficiency by packaging similar projects together for cost effective procurement and project delivery. Properties are assessed regularly for the need to replace or upgrade building systems such as elevators, roofs, fire and life safety systems and telecommunications.

## COUNTYWIDE PROJECTS FOR 2017

### **ADA COMPLIANCE PROGRAM**

The DCPP ADA program continues to move Cook County towards greater ADA compliance. Last year we started the design process for significant ADA renovation at the Leighton Courthouse and made improvements at all suburban courthouses and Cermak Infirmary. Some of the projects have been collaborative efforts with Facilities Management, utilizing County trades' skillsets whenever possible. This coming year we will make improvements to the DOC campus and implement thorough ADA assessments of our Public Safety, Health & Hospital and Corporate facilities. This comprehensive documentation will enable DCPP to identify all potential physical barriers and coordinate strategic planning, prioritization and project development. By executing a countywide assessment, DCPP can realize efficiency and economies of scale in the development of program projects.

### **GREEN CONSTRUCTION: LEED (LEADERSHIP IN ENERGY & ENVIRONMENTAL DESIGN)**

Cook County was the first governmental agency in Illinois to pass an ordinance requiring all new construction to be LEED-certified by the US Green Building Council in 2002; the CIP in 2017 continues this progressive approach.

DCPP has implemented LEED principles on all CIP projects. For example, standard products and materials installed on any County project meet LEED requirements regardless of formal LEED project registration. The Department of Corrections Residential Treatment Unit has formally received a LEED Silver certification in 2015.

DCPP anticipates the new Core Medical building for the central campus redevelopment to achieve LEED Silver Rating once it is completed.

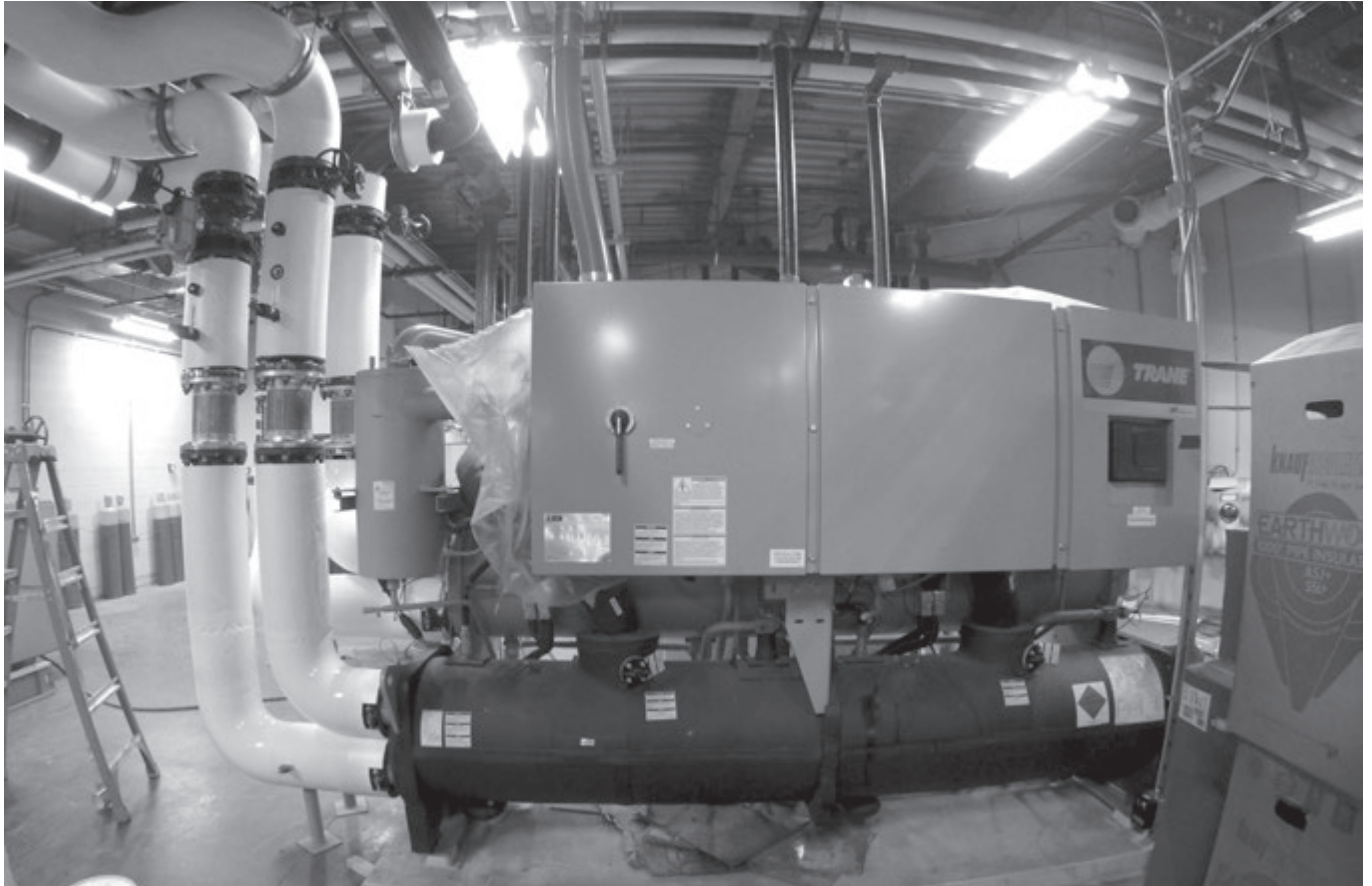
DCPP is coordinating the Existing Building Operation and Maintenance (EBOM) LEED Certification of the George Dunne Building and anticipates a rating of LEED Gold.

### **GUARANTEED ENERGY PERFORMANCE CONTRACTING**

DCPP partnered with the Department of Environmental Control to enter into a Guaranteed Energy Performance Contract (GEPC), which totals \$24M in improvements at Stroger Hospital campus and \$36M at the Department of Corrections facilities. The GEPC projects began in August of 2012 and are completed at both sites.

These energy conservation projects will yield \$4.1M annually in operational and utility cost savings over the 20-year contract performance period. These projects have also earned the county over \$4.2M in Illinois DCEO related rebates and grants. In July 2015, the Board of Commissioners approved two additional GEPC projects totaling \$44M to begin Phase 2 Construction and Implementation at four suburban courthouses, five highway maintenance facilities, and the corporate buildings (118 N. Clark and 69 W. Washington). The Phase 2 projects are in construction and expected to be complete by the third quarter of 2017. The implementation of these projects saves taxpayer money, demonstrates the County's commitment to improving our buildings' performance and reduces our impact on the environment.





*Skokie Courthouse – New Geothermal Chiller*

## **FIRE & LIFE SAFETY SYSTEM UPGRADES**

Fire & Life Safety Systems are critical to the wellbeing of employees and visitors of all County facilities. Throughout our portfolio, the County has a variety of aging and antiquated Life Safety Systems that require replacement, renovation or upgrades to bring them up to code compliance. DCPD has created an aggressive countywide program to assess and address these core building systems. Some of the facilities receiving new or upgrades in Fire & Life Safety Systems for the 2016 CIP include:

- Division VI on the DOC Campus
- Division XI on the DOC Campus
- Boot Camp on the DOC Campus
- 6th District Courthouse , Markham, Illinois

Halon Fire Suppression systems were employed over 17 years ago to provide a means of fire suppression, primarily in rooms with high-value electronics equipment. New codes and standards have been created since these systems were installed. The gaseous chemical used in Halon Suppression systems was identified to cause ozone depletion and is no longer allowed for recharging the existing systems. DCPD will address this obsolete system through a complete replacement and installation of a Pre-action Fire Suppression System at the following locations:

- 2nd District Courthouse, Skokie, Illinois
- Stein Forensic Institute
- Jefferson Building, Maywood Campus
- Juvenile Temporary Detention Center
- 4th District Courthouse, Maywood Campus

### **FLOOR COVERING REPLACEMENT**

The countywide carpet replacement program identifies and addresses floor covering needs in the portfolio through a needs-based assessment process. Floor covering replacement not only enhances building aesthetics, but also provides safe use for the public and increases the overall cleanliness of our facilities. As a core building capital renewal, the replacement of floor coverings ensure that a building's useful life is attained through systematic and phased replacement of these necessary building features.

### **ROOF REPLACEMENTS**

With a countywide portfolio that contains 70% of facilities built before 1970, the requirement for new roofs and significant replacements is a critical need for many buildings. DCPP has engaged a professional roofing consultant to inspect and prioritize County facilities' roof replacements. In addition, DCPP reviews the selected roofing systems to appropriately marry the existing and new systems, maximizing its useful life and energy efficiency. In association with the President's Green Initiative and utilizing LEED principles, DCPP will be utilizing roofing systems that reduce the heat island effect and provide increased life expectancy.

## DEPARTMENT OF CAPITAL PLANNING & POLICY 2016

### ACCOMPLISHMENTS

#### NATIONAL ASSOCIATION OF COUNTIES AWARD

The National Association of Counties (NACo) recognized Cook County and awarded DCPD a 2016 Achievement Award for its Guaranteed Energy Performance Contracting. This program was recognized in the category of “County Resiliency: Infrastructure, Energy & Sustainability” for reducing the County’s carbon footprint.

#### COMPLETED CAPITAL PROJECTS FOR FY 2015

In 2015 DCPD completed a large number of projects. The use of the prequalified pool of professional consultants, Job Order Contracting program and cloud-based project management software are a few of the measures that have allowed the delivery of projects on time and within budget.

118 N. Clark Heat Condensate Conversion	Hawthorne Warehouse Fire Pump Replacement
CCB Fire Pump Replacement Pump 1 & Pump 2	JTDC Ceiling Replacement, Phase II
CCB Sound System Improvements	JTDC Digital Video Data Center
Compressor Replacement - DOC	Markham Courtroom Partition Wall & Addition
Countywide Public Restroom Upgrade	Morgue Sinks & Scales Replacement
Daley Center - Penthouse Overhead Sectional Door Replacement	Morgue-Cameras and Monitors
Daley Center - Replace Glass Hardware in CL & Double Door Threshold Lobby	New Parking Lot - DOC Empowerment
DOC Div I Hot water Tank Semi Instantaneous tank	Oak Forest Hospital New 40KW UPS Installation
DOC Div IX Cell Replacement	Oak Forest Hospital(Homeland Security building) Roof & Tuck-pointing
DOC Division IV Fire Pump Replacement	Rockwell warehouse Fire Pump Replacement
DOC Division IV Plumbing Piping Replacement	Rolling Meadows Fire Pump Replacement
DOC Division V Fire Pump Replacement	Rolling Meadows Repair - Replace North and East Entrance Doors
DOC Division VI Plumbing Piping Replacement	Skokie Dock Lighting Replacement
DOC Officer's Dining Room Renovations	Stroger/JTDC ADA Compliance

# CAPITAL IMPROVEMENT PROJECTS EXECUTIVE BUDGET RECOMMENDATION 2017

Facility/Project Name	Prioritized Spending 2017-2026	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022-2026
<b>CIP Total Spending</b>	<b>\$1,345,050,163</b>	<b>\$291,551,56</b>	<b>\$206,594,70</b>	<b>\$164,795,00</b>	<b>\$134,933,65</b>	<b>\$152,530,00</b>	<b>\$394,645,250</b>
<b>Corporate Portfolio</b>	<b>\$150,067,600</b>	<b>\$21,114,700</b>	<b>\$29,624,700</b>	<b>\$29,280,000</b>	<b>\$32,103,200</b>	<b>\$6,665,000</b>	<b>\$31,280,000</b>
<b>Countywide Corporate</b>	<b>\$39,750,000</b>	<b>\$1,250,000</b>	<b>\$7,500,000</b>	<b>\$7,000,000</b>	<b>\$7,000,000</b>	<b>\$4,000,000</b>	<b>\$13,000,000</b>
Countywide CF ADA Improvements (JOC)	\$8,250,000	\$250,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
Countywide CF Fire and Life Safety Upgrades (Package11)	\$4,500,000	\$500,000	\$4,000,000	\$0	\$0	\$0	\$0
Countywide CF Job Order Contracting Projects	\$16,500,000	\$500,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,000,000
Countywide CF Roof Replacements	\$10,500,000	\$0	\$500,000	\$4,000,000	\$4,000,000	\$1,000,000	\$1,000,000
<b>County Building</b>	<b>\$60,031,500</b>	<b>\$9,431,500</b>	<b>\$8,000,000</b>	<b>\$5,600,000</b>	<b>\$17,500,000</b>	<b>\$2,500,000</b>	<b>\$17,000,000</b>
County Building - 10th Floor Renovation & Department Consolidation	\$5,500,000	\$0	\$500,000	\$2,500,000	\$2,500,000	\$0	\$0
County Building - 11th Floor Renovation & Department Consolidation	\$5,500,000	\$0	\$0	\$500,000	\$2,500,000	\$2,500,000	\$0
County Building - 2nd Floor Renovation & Department Consolidation	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
County Building - 5th Floor ADA Compliance Renovation	\$6,500,000	\$6,500,000	\$0	\$0	\$0	\$0	\$0
County Building - 8th Floor Renovation & Department Consolidation	\$5,500,000	\$0	\$500,000	\$2,500,000	\$2,500,000	\$0	\$0
County Building - Capital Renewals	\$27,000,000	\$0	\$0	\$0	\$10,000,000	\$0	\$17,000,000
County Building - Critical Mechanical Systems Replacements (JOC)	\$631,500	\$631,500	\$0	\$0	\$0	\$0	\$0
County Building - Electronic Touch Screen Directory & Information Boards in Lobby (JOC)	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0
County Building - Print Shop Consolidation (JOC)	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0
County Building - Recorder of Deeds: CCL Leakage	\$8,000,000	\$1,000,000	\$7,000,000	\$0	\$0	\$0	\$0
<b>George W. Dunne Admin Building</b>	<b>\$24,903,200</b>	<b>\$9,383,200</b>	<b>\$8,065,000</b>	<b>\$7,065,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$260,000</b>
Dunne Building - (HVAC) induction unit BAS networking	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - 22nd Floor Conference Center Renovation	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - 69 W Consolidation	\$16,500,000	\$2,500,000	\$7,000,000	\$7,000,000	\$0	\$0	\$0
Dunne Building - A/C Replacements	\$275,000	\$275,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - ADA upgrades	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - Air handler project (A/C replacements - 2016)	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - Boiler Replacement	\$1,050,000	\$50,000	\$1,000,000	\$0	\$0	\$0	\$0
Dunne Building - Chiller adaptive frequency drive project	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - Command center upgrade	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - Electrical Panel & Transformer Replacement	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - Electrical Transformers	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - ESCO CM Oversight	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - Exterior doors	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - HVAC Mechanical Component & System Valve Replacement	\$585,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$260,000
Dunne Building - HVAC mechanical component and system valve replacement	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - HVAC pump replacement	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - HVAC Pump Replacements	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - Pedway flooring	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - Pedway revolving door break-away wings	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - Plaza Improvements	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0
Dunne Building - Plaza Improvements	\$268,200	\$268,200	\$0	\$0	\$0	\$0	\$0
Dunne Building - Pressure reducing valves	\$175,000	\$175,000	\$0	\$0	\$0	\$0	\$0
<b>CCHD Maintenance Fac. Dist. 1</b>	<b>\$2,985,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,985,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Highway District 1 - Capital Renewals	\$2,985,000	\$0	\$0	\$2,985,000	\$0	\$0	\$0
<b>CCHD Maintenance Fac. Dist. 2</b>	<b>\$5,709,700</b>	<b>\$0</b>	<b>\$5,209,700</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Highway District 2 - Capital Renewals	\$5,709,700	\$0	\$5,209,700	\$500,000	\$0	\$0	\$0
<b>CCHD Maintenance Fac. Dist. 3</b>	<b>\$1,120,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$1,020,000</b>	<b>\$1,020,000</b>
Highway District 3 - Capital Renewals	\$1,120,000	\$0	\$0	\$0	\$100,000	\$1,020,000	\$1,020,000
<b>CCHD Maintenance Fac. Dist. 4</b>	<b>\$6,730,000</b>	<b>\$0</b>	<b>\$600,000</b>	<b>\$6,130,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Highway District 4 - Capital Renewals	\$6,730,000	\$0	\$600,000	\$6,130,000	\$0	\$0	\$0
<b>CCHD Maintenance Fac. Dist. 5</b>	<b>\$7,538,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,538,200</b>	<b>\$0</b>	<b>\$0</b>
Highway District 5 - Capital Renewals	\$7,538,200	\$0	\$0	\$0	\$7,538,200	\$0	\$0
<b>Rockwell Warehouse</b>	<b>\$1,300,000</b>	<b>\$1,050,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Rockwell - Energy efficiency upgrades	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
Rockwell - Garage oil shop renovation	\$250,000	\$0	\$250,000	\$0	\$0	\$0	\$0
Rockwell - Sheriff's Garage Entrance Renovation(JOC/DFM)	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
Rockwell - Print shop Consolidation	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0
<b>Health and Hospitals Portfolio</b>	<b>\$550,486,763</b>	<b>\$178,921,063</b>	<b>\$114,525,000</b>	<b>\$26,805,000</b>	<b>\$18,130,450</b>	<b>\$4,215,000</b>	<b>\$207,890,250</b>
<b>Countywide Hospitals</b>	<b>\$73,950,000</b>	<b>\$20,200,000</b>	<b>\$24,750,000</b>	<b>\$8,000,000</b>	<b>\$4,000,000</b>	<b>\$4,000,000</b>	<b>\$13,000,000</b>
Countywide HH ADA Improvements (JOC)	\$9,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
Countywide HH Job Order Contracting Projects	\$16,000,000	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,000,000
Countywide HH Roof Replacements	\$4,950,000	\$0	\$950,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Countywide Clinics	\$36,000,000	\$16,000,000	\$16,000,000	\$4,000,000	\$0	\$0	\$0
Behavioral Health Center	\$8,000,000	\$3,200,000	\$4,800,000	\$0	\$0	\$0	\$0
<b>John H. Stroger Jr. Hospital</b>	<b>\$393,250,000</b>	<b>\$133,450,000</b>	<b>\$47,700,000</b>	<b>\$17,700,000</b>	<b>\$1,200,000</b>	<b>\$0</b>	<b>\$193,200,000</b>
Central Campus (JHS) Parking - Capital Renewals	\$2,750,000	\$0	\$2,750,000	\$0	\$0	\$0	\$0
Central Campus Redevelopment (New Building)	\$95,500,000	\$85,500,000	\$10,000,000	\$0	\$0	\$0	\$0
Fantus Clinic to Stroger Hospital consolidation	\$11,000,000	\$11,000,000	\$0	\$0	\$0	\$0	\$0
JHS - Capital Renewals	\$190,000,000	\$0	\$0	\$0	\$0	\$0	\$190,000,000
JHS - Door and Hardware Replacement	\$1,000,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0
JHS - Elevator modernization	\$8,250,000	\$0	\$750,000	\$7,500,000	\$0	\$0	\$0
JHS - Fire Alarm System Replacements	\$5,500,000	\$0	\$500,000	\$5,000,000	\$0	\$0	\$0
JHS - Flooring Replacement (JOC)	\$350,000	\$250,000	\$100,000	\$0	\$0	\$0	\$0
JHS - Mechanical Systems Capital Renewal / Replacements (JOC)	\$30,600,000	\$11,600,000	\$12,600,000	\$5,200,000	\$1,200,000	\$0	\$0
JHS - Overhead Paging System & Nurse Call System Replacement (JOC)	\$2,500,000	\$2,500,000	\$0	\$0	\$0	\$0	\$0
JHS - Power Plant - Capital Renewals	\$3,800,000	\$600,000	\$0	\$0	\$0	\$0	\$3,200,000
JHS - Precast & Sealant Replacements	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0
Provident - New Clinical Diagnostic Center (Replacement Center)	\$40,000,000	\$20,000,000	\$20,000,000	\$0	\$0	\$0	\$0
<b>Cottage Grove Medical Center</b>	<b>\$4,450,000</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$4,250,000</b>	<b>\$0</b>	<b>\$0</b>
Cottage Grove	\$4,000,000	\$0	\$0	\$0	\$4,000,000	\$0	\$0
Cottage Grove Medical Center - Capital Renewals	\$450,000	\$0	\$200,000	\$0	\$250,000	\$0	\$0
<b>Dr. Jorge Prieto Health Center</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Prieto Health Center - Capital Renewals	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0
Prieto Health Center - Parking Lot Paving	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0
<b>Englewood Health Center</b>	<b>\$4,840,000</b>	<b>\$400,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>\$300,000</b>
Englewood Health Center - Capital Renewals	\$690,000	\$400,000	\$500,000	\$0	\$0	\$0	\$150,000
Englewood Health Center - New Clinic	\$4,150,000	\$0	\$0	\$0	\$4,000,000	\$0	\$150,000
<b>John Sengstacke Clinic (former)</b>	<b>\$3,000,000</b>	<b>\$2,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
John Sengstacke Clinic Demolition (JOC)	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0
Provident - Parking Structure - Capital Renewals	\$1,000,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0
<b>Logan Square Health Center</b>	<b>\$12,000,000</b>	<b>\$0</b>	<b>\$6,000,000</b>	<b>\$6,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
New Health Clinic Logan Square (Replacement Clinic)	\$12,000,000	\$0	\$6,000,000	\$6,000,000	\$0	\$0	\$0
<b>New Oak Forest Outpatient Facility</b>	<b>\$32,500,000</b>	<b>\$7,700,000</b>	<b>\$24,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Oak Forest Regional Outpatient Center	\$32,000,000	\$7,200,000	\$24,800,000	\$0	\$0	\$0	\$0
OFC Renovation/Relocation Mail order pharmacy	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
<b>OFH Building A</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Hawthorne MDF room relocation (JOC/DFM)	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
<b>OFH Employee Annex</b>	<b>\$1,750,000</b>	<b>\$1,750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
OFC - Emergency Operations Center - Capital Renewals	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
OFC - Homeland Security Emergency back-up 2nd power source (JOC)	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0	\$0
<b>OFH Employee Residence</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
OFH Data center expansion (mirror site)	\$2,500,000	\$2,500,000	\$0	\$0	\$0	\$0	\$0
<b>Old Main Hospital</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Old Cook County Hospital - Adaptive Re-use (Ground Lease for Re-Development)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Robbins Health Center</b>	<b>\$4,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>\$900,000</b>
Robbins Health Center - Capital Renewals	\$900,000	\$0	\$0	\$0	\$0	\$0	\$900,000
Robbins Health Center - new clinic	\$4,000,000	\$0	\$0	\$0	\$4,000,000	\$0	\$0
<b>Rob't J. Stein Institute of Forensic Medicine</b>	<b>\$4,675,000</b>	<b>\$1,325,000</b>	<b>\$3,350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Forensic Medicine East parking lot security gates - (JOC)	\$125,000	\$125,000	\$0	\$0	\$0	\$0	\$0
Forensic Medicine Toxicology & Autopsy Modernization	\$3,400,000	\$350,000	\$3,050,000	\$0	\$0	\$0	\$0
Forensic Medicine Toxicology Walk-in Refrigerator /Freezer Replacement (JOC)	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0
Modification of Existing CCME X-ray room (JOC)	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
Renovations of investigation department	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$0

Facility/Project Name	Prioritized Spending 2017-2026	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022- 2026
<b>CIP Total Spending</b>	<b>\$1,345,050,163</b>	<b>\$291,551,56</b>	<b>\$206,594,70</b>	<b>\$164,795,00</b>	<b>\$134,933,65</b>	<b>\$152,530,00</b>	<b>\$394,645,250</b>
Stein Conference Room Ramp (JOC/DFM)	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0
<b>Ruth M. Rothstein Core Center</b>	<b>\$4,021,763</b>	<b>\$106,063</b>	<b>\$1,425,000</b>	<b>\$1,105,000</b>	<b>\$680,450</b>	<b>\$215,000</b>	<b>\$490,250</b>
Core Center - Asphalt resurfacing	\$162,500	\$0	\$0	\$0	\$162,500	\$0	\$0
Core Center - Atrium temperature control	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$0
Core Center - AVA system inspection and rebalance	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$0
Core Center - Capital Renewals	\$1,250,000	\$0	\$1,250,000	\$0	\$0	\$0	\$0
Core Center - Common areas finish replacement	\$600,000	\$0	\$0	\$0	\$0	\$200,000	\$400,000
Core Center - Domestic water - heat pumps	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0
Core Center - Elevators - modernize	\$525,000	\$0	\$175,000	\$175,000	\$175,000	\$0	\$0
Core Center - Exhaust fans - replace	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0
Core Center - Exterior metal elements - scrape and paint roof area, steel lintels, entrance canopy	\$34,000	\$14,000	\$0	\$0	\$0	\$0	\$20,000
Core Center - HVAC central unit motor - replace	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Core Center - HVAC split system (15 room)-replace	\$4,000	\$0	\$0	\$0	\$0	\$0	\$4,000
Core Center - HVAC unit coil - replace	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Core Center - Masonry pointing/sealing	\$900,000	\$0	\$0	\$900,000	\$0	\$0	\$0
Core Center - Painting-metal signs, fence	\$5,000	\$5,000	\$0	\$0	\$0	\$0	\$0
Core Center - Parking lot and driveways: asphalt surfaces - sealcoat, restripe	\$16,250	\$0	\$0	\$0	\$0	\$0	\$16,250
Core Center - Parking lot and driveways: asphalt/concrete pavement repairs	\$9,750	\$9,750	\$0	\$0	\$0	\$0	\$0
Core Center - Parking lot sidewalks/wheel stops	\$4,000	\$4,000	\$0	\$0	\$0	\$0	\$0
Core Center - Roof perimeter sealant replacement/epoxy coat at HVAC air intake rooms	\$13,313	\$13,313	\$0	\$0	\$0	\$0	\$0
Core Center - Roof replacement	\$342,950	\$0	\$0	\$0	\$342,950	\$0	\$0
<b>Cicero Health Center</b>	<b>\$8,000,000</b>	<b>\$3,200,000</b>	<b>\$4,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Cicero Health Center	\$8,000,000	\$3,200,000	\$4,800,000	\$0	\$0	\$0	\$0
<b>Public Safety Portfolio</b>	<b>\$644,495,800</b>	<b>\$91,515,800</b>	<b>\$62,445,000</b>	<b>\$108,710,000</b>	<b>\$84,700,000</b>	<b>\$141,650,000</b>	<b>\$155,475,000</b>
<b>Countywide Public Safety</b>	<b>\$176,085,000</b>	<b>\$23,675,000</b>	<b>\$26,700,000</b>	<b>\$35,410,000</b>	<b>\$36,800,000</b>	<b>\$41,500,000</b>	<b>\$12,000,000</b>
Countywide Courthouse Security Enhancements	\$16,610,000	\$200,000	\$2,200,000	\$5,410,000	\$8,800,000	\$0	\$0
Countywide DOC Camera Project Phase II	\$10,600,000	\$600,000	\$5,000,000	\$5,000,000	\$0	\$0	\$0
Countywide PS ADA Improvements (JOC)	\$8,000,000	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
Countywide PS Building Envelope (JOC/DFM)	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0
Countywide PS Emergency Power and UPS System Upgrades	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0	\$0
Countywide PS Guaranteed Energy Performance Contract (ESCO) - Courthouses	\$3,300,000	\$3,300,000	\$0	\$0	\$0	\$0	\$0
Countywide PS Job Order Contracting Projects	\$16,500,000	\$500,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,000,000
Countywide PS Replacement of Cell Doors, Locks, Frames and Rotary Switches	\$8,000,000	\$5,000,000	\$3,000,000	\$0	\$0	\$0	\$0
Countywide PS Roof Replacements	\$12,000,000	\$6,000,000	\$6,000,000	\$0	\$0	\$0	\$0
DOC - Energy Improvements	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0
DOC - Replacement Administration/Training Building	\$61,500,000	\$4,000,000	\$5,000,000	\$5,000,000	\$9,000,000	\$38,500,000	\$0
DOC Mechanical Systems Capital Renewal / Replacements (JOC)	\$1,825,000	\$1,825,000	\$0	\$0	\$0	\$0	\$0
DOC Restroom Exhaust Fan Replacements (JOC)	\$750,000	\$750,000	\$0	\$0	\$0	\$0	\$0
Energy Efficiency Up-grades for Water Conservation	\$14,900,000	\$0	\$900,000	\$10,000,000	\$4,000,000	\$0	\$0
South Campus Demolition - All Building	\$14,000,000	\$0	\$0	\$2,000,000	\$12,000,000	\$0	\$0
DOC - Asphalt parking lot & sidewalk replacement (JOC)	\$6,000,000	\$0	\$1,000,000	\$5,000,000	\$0	\$0	\$0
<b>Boot Camp Building 10</b>	<b>\$2,300,000</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>
DOC - Parking Garage - Capital Renewals	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0
DOC - Tunnels - Chilled Water Bridges (JOC)	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$0
DOC - Tunnels Capital Renewals	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0
<b>Bridgeview Courthouse</b>	<b>\$31,600,000</b>	<b>\$600,000</b>	<b>\$0</b>	<b>\$30,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>
Bridgeview Courthouse - Capital Renewals	\$30,000,000	\$0	\$0	\$30,000,000	\$0	\$0	\$0
Bridgeview Courthouse - Carpet Replacement (DFM)	\$600,000	\$600,000	\$0	\$0	\$0	\$0	\$0
Bridgeview Reconfiguration, new carpet and workstations	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0
<b>Cermak Hospital</b>	<b>\$30,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000,000</b>
Cermak Hospital - Capital Renewals	\$30,000,000	\$0	\$0	\$0	\$0	\$0	\$30,000,000
Cermak Hospital Holding cells / separation (JOC/DFM)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Chiller Plant</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>
DOC - Central Chiller Plant - Capital Renewals	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0
<b>Cicero Warehouse</b>	<b>\$16,500,000</b>	<b>\$6,500,000</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$5,000,000</b>	<b>\$125,000</b>	<b>\$2,875,000</b>
Cicero Records - Build out for Elections (JOC)	\$8,500,000	\$6,500,000	\$2,000,000	\$0	\$0	\$0	\$0
Cicero Records - Capital Renewals	\$8,000,000	\$0	\$0	\$0	\$5,000,000	\$125,000	\$2,875,000
Cicero Records - Security Enhancements (JOC)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cicero Records - Warehouse Improvements (JOC)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Circuit Court Branch 23/50</b>	<b>\$2,175,000</b>	<b>\$2,175,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Circuit Court Branch 23/50 - Capital Renewals (JOC/DFM)	\$2,175,000	\$2,175,000	\$0	\$0	\$0	\$0	\$0
<b>Circuit Court Branch 29/42</b>	<b>\$1,375,000</b>	<b>\$1,375,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Circuit Court Branch 29/42 - Capital Renewals (JOC/DFM)	\$1,375,000	\$1,375,000	\$0	\$0	\$0	\$0	\$0
<b>Circuit Court Branch 34/48</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Circuit Court Branch 34/48 - Capital Renewals (JOC/DFM)	\$1,100,000	\$1,100,000	\$0	\$0	\$0	\$0	\$0
<b>Criminal Court Admin. Building</b>	<b>\$22,150,000</b>	<b>\$6,575,000</b>	<b>\$75,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$15,000,000</b>	<b>\$0</b>
CCAB - Capital Renewals	\$15,000,000	\$0	\$0	\$0	\$0	\$15,000,000	\$0
CCAB Adult Probation Renovation - Phase II (JOC)	\$3,000,000	\$3,000,000	\$0	\$0	\$0	\$0	\$0
CCAB carpet replacement	\$650,000	\$75,000	\$75,000	\$500,000	\$0	\$0	\$0
CCAB Renovation Floors 7, 8, & 9	\$3,500,000	\$3,500,000	\$0	\$0	\$0	\$0	\$0
<b>Criminal Courts (26th/California)</b>	<b>\$27,600,000</b>	<b>\$3,525,000</b>	<b>\$8,475,000</b>	<b>\$600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000,000</b>
CCB - Capital Renewals	\$15,000,000	\$0	\$0	\$0	\$0	\$0	\$15,000,000
CCB carpet replacement	\$750,000	\$75,000	\$75,000	\$600,000	\$0	\$0	\$0
CCB Main Holding Area ADA Improvements & Lock-Up Renovation	\$6,500,000	\$2,000,000	\$4,500,000	\$0	\$0	\$0	\$0
CCB Mechanical/Electrical Systems Replacements (JOC)	\$3,900,000	\$0	\$3,900,000	\$0	\$0	\$0	\$0
DOC Removal of underground storage tank	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0
Renovation of Bond Court	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
Renovation of the Criminal CBC Bond Control Room (JOC)	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0
Security enhancements at CCB sally port	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$0
<b>Daley Center</b>	<b>\$4,025,800</b>	<b>\$2,625,800</b>	<b>\$1,350,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Daley - Boiler Upgrades	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Daley - CC and LL restroom door ADA modifications	\$35,000	\$35,000	\$0	\$0	\$0	\$0	\$0
Daley - Clark street exterior stairway	\$697,000	\$697,000	\$0	\$0	\$0	\$0	\$0
Daley - Clark street service tunnel leakage	\$160,000	\$160,000	\$0	\$0	\$0	\$0	\$0
Daley - Cooling towers re-lining	\$180,000	\$180,000	\$0	\$0	\$0	\$0	\$0
Daley - Elevator Modernization	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
Daley - EM Radiator & Load Bank Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Daley - Exit ramp barrier system upgrades	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
Daley - Exterior granite paver replacements	\$61,800	\$61,800	\$0	\$0	\$0	\$0	\$0
Daley - Exterior Window Sealant Removal & Replacement	\$1,300,000	\$0	\$1,300,000	\$0	\$0	\$0	\$0
Daley - Install 15 new key card readers (9th floor, 31st Floor, Freight Elevators)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Daley - Install Drug/Bomb Detection Device	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Daley - Life safety system upgrades	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0
Daley - Roof Door Intrusion Alarm & Phone	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Daley - Security Enhancements	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
Daley - Security upgrades	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
Daley - Upgrade 208V switchboard; service and feeder cables on 31st floor	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0
Daley - Upgrade 208V switchboard; service and feeder cables on 9th floor	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0
Daley - Upgrade 208V switchboard; service and feeder cables on Concourse Level	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Daley - Upgrade 408V switchboard; service and feeder cables on 9th floor	\$50,000	\$0	\$50,000	\$0	\$0	\$0	\$0
Daley - Upgrade 408V switchboard; service and feeder cables on Concourse Level	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Daley - Washington street tunnel leakage	\$92,000	\$92,000	\$0	\$0	\$0	\$0	\$0
Daley - Wireless LAN For Video Interpreters	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Division I</b>	<b>\$19,000,000</b>	<b>\$15,000,000</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Division I & 1A Demolition	\$19,000,000	\$15,000,000	\$4,000,000	\$0	\$0	\$0	\$0
<b>Division II, Dorm II</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Remove underground storage tank	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0
<b>Division II, Dorm IV</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Division II - Renovations of shower and direct supervision stations	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
<b>Division III</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Division III & XVII (Old Cermak Hospital) Demolition (JOC)	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0

# CAPITAL IMPROVEMENT PROJECTS EXECUTIVE BUDGET RECOMMENDATION 2017

Facility/Project Name	Prioritized Spending 2017-2026	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022- 2026
<b>CIP Total Spending</b>	<b>\$1,345,050,163</b>	<b>\$291,551,56</b>	<b>\$206,594,70</b>	<b>\$164,795,00</b>	<b>\$134,933,65</b>	<b>\$152,530,00</b>	<b>\$394,645,250</b>
<b>Division IV</b>	<b>\$4,665,000</b>	<b>\$1,715,000</b>	<b>\$950,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>
Division IV Building entrance overhang (JOC)	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0
Division IV Capital Renewals	\$800,000	\$0	\$800,000	\$0	\$0	\$0	\$0
Division IV Dock Concrete replacement (JOC)	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0
Division IV Elevator modernization (JOC)	\$2,150,000	\$0	\$150,000	\$1,000,000	\$1,000,000	\$0	\$0
Division IV Exterior walls / clay brick (JOC/DFM)	\$815,000	\$815,000	\$0	\$0	\$0	\$0	\$0
Division IV, V, VI Structural foundation upgrades.	\$650,000	\$650,000	\$0	\$0	\$0	\$0	\$0
<b>Division IX</b>	<b>\$4,020,000</b>	<b>\$800,000</b>	<b>\$250,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$40,000,000</b>	<b>\$0</b>
Division IX - Hardened glass in cell doors (JOC)	\$800,000	\$800,000	\$0	\$0	\$0	\$0	\$0
Division IX Capital Renewals	\$400,000	\$0	\$0	\$0	\$0	\$40,000,000	\$0
Division IX Elevator modernization (JOC)	\$1,250,000	\$0	\$250,000	\$1,000,000	\$0	\$0	\$0
<b>Division V</b>	<b>\$12,750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,000,000</b>
Division V - Capital Renewals	\$12,000,000	\$0	\$0	\$0	\$0	\$0	\$12,000,000
Division V Lobby Renovations	\$750,000	\$0	\$0	\$750,000	\$0	\$0	\$0
<b>Division VI</b>	<b>\$9,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,000,000</b>
Division VI - Capital Renewals	\$7,000,000	\$0	\$0	\$0	\$0	\$0	\$7,000,000
Division VI - Structural/Foundation Capital Renewals (JOC)	\$2,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0
<b>Division VII-Div. I Annex</b>	<b>\$6,900,000</b>	<b>\$1,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000,000</b>
Division VIII - Capital Renewals	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$5,000,000
Division VIII ADA Capacity Expansion (JOC)	\$900,000	\$900,000	\$0	\$0	\$0	\$0	\$0
Division VIII Play Yards Concealment (JOC)	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
<b>Division X</b>	<b>\$41,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$40,000,000</b>	<b>\$0</b>
Division X Capital Renewals	\$41,000,000	\$0	\$0	\$1,000,000	\$0	\$40,000,000	\$0
<b>Division XI</b>	<b>\$21,150,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000,000</b>
Division XI Training kitchen (JOC)	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0
Division XI Capital Renewals	\$21,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$20,000,000
<b>Division XVII (Old Cermak Hospital)</b>	<b>\$16,795,000</b>	<b>\$4,000,000</b>	<b>\$445,000</b>	<b>\$7,050,000</b>	<b>\$300,000</b>	<b>\$5,000,000</b>	<b>\$0</b>
Division III & XVII (Old Cermak Hospital) Demolition (JOC)	\$4,000,000	\$4,000,000	\$0	\$0	\$0	\$0	\$0
Division XI Entrance - New Security Post	\$5,300,000	\$0	\$0	\$0	\$300,000	\$5,000,000	\$0
DOC Post 8 - Replacement Security Post	\$7,000,000	\$0	\$0	\$7,000,000	\$0	\$0	\$0
DOC Security Posts - Capital Renewals	\$495,000	\$0	\$445,000	\$50,000	\$0	\$0	\$0
<b>DOC Guard Post Division XI</b>	<b>\$1,075,000</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$400,000</b>	<b>\$600,000</b>	<b>\$25,000</b>	<b>\$0</b>
DOC - Guard Tower - Capital Renewals	\$475,000	\$0	\$50,000	\$400,000	\$0	\$25,000	\$0
DOC - Guard Tower D Demolition & New Tower Constructed (JOC)	\$600,000	\$0	\$0	\$0	\$600,000	\$0	\$0
<b>DOC Gym (Div IV)</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$550,000</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Division IV Capital Renewals	\$1,300,000	\$0	\$550,000	\$750,000	\$0	\$0	\$0
<b>DOC Kitchen</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
DOC - Powerhouse Plant - Capital Renewals	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0
<b>DOC Powerhouse</b>	<b>\$6,800,000</b>	<b>\$0</b>	<b>\$5,000,000</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>
DOC - Central Chiller Plant - Capital Renewals	\$3,000,000	\$0	\$3,000,000	\$0	\$0	\$0	\$0
DOC - Powerhouse Plant - Capital Renewals	\$1,600,000	\$0	\$0	\$600,000	\$0	\$0	\$1,000,000
DOC- Powerhouse Chiller replacement - 1500 Ton	\$2,200,000	\$0	\$2,000,000	\$200,000	\$0	\$0	\$0
<b>DOC South Campus Building 1</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
DOC - Administration bldg fire suppression server room	\$1,000,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0
<b>Domestic Violence Courthouse</b>	<b>\$16,700,000</b>	<b>\$200,000</b>	<b>\$500,000</b>	<b>\$6,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,000,000</b>
Domestic Violence - PV Inverter replacement	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0
Domestic Violence - Capital Renewals	\$10,000,000	\$0	\$0	\$0	\$0	\$0	\$10,000,000
Domestic Violence - Energy enhancements	\$6,500,000	\$0	\$500,000	\$6,000,000	\$0	\$0	\$0
<b>Jefferson Building</b>	<b>\$4,580,000</b>	<b>\$1,330,000</b>	<b>\$250,000</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Exterior renovation and landscaping (JOC/DFM)	\$180,000	\$180,000	\$0	\$0	\$0	\$0	\$0
Jefferson ADA Bathroom up-grade (JOC)	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0
Jefferson Building - Roof replacement	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
Jefferson ERPS addition (Evidence storage)	\$250,000	\$0	\$250,000	\$0	\$0	\$0	\$0
Jefferson/Whitcomb Parking lot resurfacing	\$3,000,000	\$0	\$0	\$3,000,000	\$0	\$0	\$0
<b>Juvenile Temporary Detention Center</b>	<b>\$40,130,000</b>	<b>\$8,130,000</b>	<b>\$7,500,000</b>	<b>\$4,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000,000</b>
JTDC East - Capital Renewals	\$20,000,000	\$0	\$0	\$0	\$0	\$0	\$20,000,000
JTDC East Additional lighting for courtyard	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
JTDC East Additional water fountains in courtyard	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0
JTDC East Admission showers upgrades	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0
JTDC East Electronic Medical Records (Infrastructure only)	\$2,750,000	\$2,750,000	\$0	\$0	\$0	\$0	\$0
JTDC East Elevator modernization	\$12,000,000	\$3,000,000	\$4,500,000	\$4,500,000	\$0	\$0	\$0
JTDC East PA System Replacement (JOC/DFM)	\$3,000,000	\$0	\$3,000,000	\$0	\$0	\$0	\$0
JTDC East Replace 2 boilers (JOC)	\$900,000	\$900,000	\$0	\$0	\$0	\$0	\$0
JTDC East/West - Mechanical/Electrical Capital Renewals (JOC)	\$830,000	\$830,000	\$0	\$0	\$0	\$0	\$0
Replacement of kitchen area ceiling light fixture	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0
Storeroom floor renovation	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0
<b>Juvenile West Courthouse</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
JTDC East/West - Mechanical/Electrical Capital Renewals (JOC)	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0
<b>Markham Courthouse</b>	<b>\$11,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$900,000</b>	<b>\$11,000,000</b>	<b>\$0</b>	<b>\$0</b>
Markham Courthouse - Capital Renewals	\$10,000,000	\$0	\$0	\$0	\$10,000,000	\$0	\$0
Markham Courthouse - Electrical Upgrade	\$900,000	\$0	\$0	\$900,000	\$0	\$0	\$0
Reconfiguration, new carpet and workstations	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0
<b>Maywood Courthouse</b>	<b>\$9,840,000</b>	<b>\$4,840,000</b>	<b>\$1,500,000</b>	<b>\$3,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Maywood Courthouse Environmental Lab	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
Maywood Cooling tower replacement (JOC)	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
Maywood Courthouse - Carpet Replacement (DFM)	\$280,000	\$280,000	\$0	\$0	\$0	\$0	\$0
Maywood Courthouse - Clerk of Circuit Courts renovation workstations, shelving, data & power (JOC)	\$750,000	\$750,000	\$0	\$0	\$0	\$0	\$0
Maywood Courthouse - Mechanical Systems Capital Renewal / Replacements (JOC/DFM)	\$1,060,000	\$1,060,000	\$0	\$0	\$0	\$0	\$0
Maywood parking lot curb replacement and asphalt paving	\$5,750,000	\$750,000	\$1,500,000	\$3,500,000	\$0	\$0	\$0
Renovation of lock-up and interview area	\$750,000	\$750,000	\$0	\$0	\$0	\$0	\$0
<b>Rolling Meadows Courthouse</b>	<b>\$34,625,000</b>	<b>\$75,000</b>	<b>\$550,000</b>	<b>\$8,000,000</b>	<b>\$26,000,000</b>	<b>\$0</b>	<b>\$0</b>
Rolling Meadows - Civil Process Office - flooring replacement	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0
Rolling Meadows - Reconfiguration, new carpet and workstations.	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0
Rolling Meadows Courthouse - Capital Renewals	\$25,000,000	\$0	\$0	\$0	\$25,000,000	\$0	\$0
Rolling Meadows Courthouse - Carpet replacement	\$550,000	\$0	\$550,000	\$0	\$0	\$0	\$0
Rolling Meadows Courthouse Parking Garage - Capital Renewal	\$8,000,000	\$0	\$0	\$8,000,000	\$0	\$0	\$0
<b>Skokie Courthouse</b>	<b>\$22,825,000</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$1,050,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$20,600,000</b>
Skokie Reconfiguration, new carpet and workstations	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0
Skokie Capital Renewals	\$16,600,000	\$100,000	\$0	\$500,000	\$0	\$0	\$16,000,000
Skokie Carpet replacement	\$450,000	\$0	\$0	\$450,000	\$0	\$0	\$0
Skokie Civil Process Office - Flooring replacement	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0
Skokie Mechanical/Electrical Systems Replacements (JOC/DFM)	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0
Skokie Parking Garage - Capital Renewals	\$4,600,000	\$0	\$0	\$0	\$0	\$0	\$4,600,000
<b>Whitcomb Building</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Whitcomb ADA Bathroom up-grade	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
Whitcomb Building - Roof replacement	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
<b>Grand Total</b>	<b>\$1,345,050,163</b>	<b>\$291,551,563</b>	<b>\$206,594,700</b>	<b>\$164,795,000</b>	<b>\$134,933,650</b>	<b>\$152,530,000</b>	<b>\$394,645,250</b>

## INTRODUCTION

The Cook County Multi Year Transportation Program is a financial and planning tool published annually by the Department of Transportation and Highways. The Department holds jurisdictional authority over 561 center line miles of roadway, and has maintenance responsibility for 1,620 lane miles of pavement, 136 bridges, 364 traffic signals, seven pumping stations and four maintenance facilities. This Program presents individual projects to be implemented in the 2017-2020 fiscal years with the objective of preserving, modernizing, and expanding the County's regional transportation network. It also presents an estimate of revenues and expenditures expected over this period. The Program serves as a basis for annual budgeting and project scheduling, and reflects the Department's commitment to viable improvements as circumstances support at the time of this publication.

## LONG RANGE TRANSPORTATION PLAN

Cook County is pleased to announce the adoption of Connecting Cook County 2040 Long Range Transportation Plan (2040 LRTP) by the Cook County Board of Commissioners, which will act as a policy for the Department for future Multi Year Programs. Connecting Cook County, the County's first strategic transportation plan in 70 years, was developed to guide where and how the County invests in transportation to improve mobility across the region and more fully realize its opportunities to attract and retain businesses, people, capital, and talent.

### NEEDS

As the largest freight hub and second most populous county in the U.S., Cook County serves as the center of the nation's transportation infrastructure. Demand on the County's transportation system is equally immense: 20 million trips per day, continued population and job growth, and 925 million tons of freight movement. Facing scarce financial resources, Cook County must supply transportation services that support existing uses of the system along with new demands brought about by changing demographics, technological developments, and a globally linked supply chain.

### RESOURCES

Cook County enjoys a network of public and private transportation assets featuring two major airports, ten interstate expressways, and one of the country's largest public transit and rail networks. However, the long-term sustainability of these assets and, more importantly, the regional economy are threatened by a lack of vision and investment in aging infrastructure. The Chicago metropolitan area invests less on a per capita basis than many of its international and domestic counterparts. As a result, there has been no significant increase in transit service since the 1990s and ridership has declined. Similarly, the rapid growth in freight shipments makes manufacturing distribution and logistics a key sector of the County's economy, supporting over 176,000 jobs and generating \$12.3 billion in personal income.



**PRIORITIES**

Five policy priorities (see next page) have been developed that will shape the County’s transportation policies and capital improvement program. They will also serve as the foundation for collaborative efforts with other public and private agencies responsible for providing transportation services.



**PRIORITIZE transit and other transportation alternatives**

Improved transit is an essential part of addressing congestion on our roads and meeting the travel needs of residents who cannot afford a car or choose not to have one. Other modes such as walking, biking, car sharing, and ride sharing connect residents to public transportation, schools, stores, work, and more and must be among the options offered to families and businesses when transportation facilities are improved.



**SUPPORT the region’s role as North America’s freight capital**

Metropolitan Chicago’s role as the freight center of North America brings jobs, wages, and sales revenues, but it also presents the challenges of greater congestion, wear and tear on roads and rails, and travel delays. Competitor regions have added strategic capacity and connections to capture a greater portion of growth in the freight sector. As a result, the Chicago region’s market share is slipping. To retain its status as a global freight hub, the County will make plans, policies, and rail and trucking investments with strong public benefits.



**PROMOTE equal access to opportunities**

Regions that are more inclusive—that fully use their human, transportation, real estate, and business assets—achieve greater and more evenly distributed economic growth than less inclusive areas. Within Cook County, transportation services and the opportunities they afford are not equally distributed, which disproportionately affects African Americans and residents of south Cook County. To fully realize equitable distribution of opportunities, the County’s economic development and transportation policies will create a climate conducive to business expansion and to making jobs more broadly accessible.



**MAINTAIN & MODERNIZE what already exists**

Striking the right balance between maintenance and modernization of existing transportation facilities and new construction is a challenge. It is tempting to add new capacity, but failure to maintain what already exists increases long-term operating costs, safety hazards, delays, and congestion. Bringing the average pavement quality of County roads up to “good condition” will require an additional \$60 million per year for the next 10 years. Cook County will use new practices and technologies to improve the capacity of existing transportation facilities and ensure that today’s investments do not preclude future innovation and growth.



### **INCREASE investments in transportation**

Building the robust transportation network that is so critical to the region's economic competitiveness depends upon increased, more reliable and flexible revenue sources. In 2015, Cook County took the unprecedented step of ending the long-standing practice of diverting motor fuel tax funds to other uses. Starting in 2017, this action will provide an additional \$45 million per year to pursue the priorities described in Connecting Cook County. This first step is part of a campaign to increase funding for transportation from multiple sources, including competitive grants, taxes, tolls, and fares.



## **2016 ACCOMPLISHMENTS**

### **HIGHLIGHTS OF 2016 ACCOMPLISHMENTS**

The Department awarded construction contracts for improvements at five (5) locations, totaling \$1.94 million including the reconstruction of the Rosemont Transit Center. By the end of the fiscal year, the Department will have awarded a construction contract for 156th Street as well.

The Department completed construction projects at 17 locations, including the preservation of 9.31 lane miles through resurfacing and/or patching projects and major improvements at Center Street.

### **CENTER STREET**

Construction for the immense Center Street Project from 171st Street to 159th Street started in 2015 and was completed in 2016. Center Street improvements are greatly enhancing the transportation network around Harvey's Industrial Park providing better service to United Parcel Service, the CN Railroad's Gateway Intermodal Terminal, Fore Transportation and other national and local businesses.



### **156TH STREET**

The Department is initiating the reconstruction of 156th Street from Commercial Avenue to Halsted Street in Q4 of 2016. Improvements at 156th Street are an economic development investment that will enhance the road and sewer infrastructure in Harvey adjacent to LB Steel, a steel manufacturer with 225 union employees that expects to add 65 new positions. Funding for the total cost of these improvements are coming from federal and state government grant dollars.



**ROSEMONT TRANSIT CENTER**

The improvements to the Rosemont Transit Station on the CTA Blue Line are a notable example of the Department carrying out the 2040 LRTP’s vision of prioritizing transit and other transportation alternatives. This particular station on the CTA Blue Line is the busiest transfer point in the region between Pace buses and CTA rail. The existing Rosemont Transit Center already exceeds capacity and must be modernized and expanded to accommodate Pace’s new express bus service on the Jane Addams Tollway. The availability of underdeveloped land around the station, which is owned by Cook County and the Tollway, presents future opportunities to build a multi-modal transportation center. In the interim, Cook County is upgrading existing bus bays to accommodate growing Pace use of the transit center. In the long term, Cook County will lead a collaborative process to redevelop the site and build a state-of-the-art multimodal transportation center.

***Interim Rosemont Transit Station Improvements***

- Expand the bus station islands to accommodate two buses in each bay for additional boarding capacity
- Construct two new bus bays for additional boarding and one new bus bay for extra buses to sit on layovers



- Upgrade sidewalks and bus boarding islands for improved ADA compliance
- Improve pedestrian and bicycle access and safety around the transit center with additional sidewalks, crosswalks and bike racks
- Improve the flow of traffic for taxi, shuttle, bicyclist, pedestrian, and Kiss-n-Ride zones
- Realign the bus lanes from the Tollway exit to reduce conflict with vehicular traffic around the parking lots upon entry into the Transit Center
- Repair pavement and construct new parking lot gates

**2017 TRANSPORTATION PROGRAM**

The Cook County 2017-2020 Transportation Program includes \$423.4 million in engineering, construction, right-of-way acquisition and maintenance contracts (Figure 10). The Program is fiscally constrained based on expected levels of funding from current revenue sources. First and foremost, the Department is focused on maintaining and preserving existing infrastructure assets. Modernization and expansion of an integrated transportation system is undertaken only as funding becomes available. A complete project list, including project type, location, scope, and funding is presented at the end of this section.

Implementing 2040 LRTP’s vision within the 2017-2020 Transportation Program includes projects that follow the five policy priorities outlined within the plan. The majority of this first wave of economic development oriented investments are located in the south suburbs—a sub-region where economic growth has lagged behind other parts of the County.

The 2017-2020 Program includes three fully funded industrial truck route improvements representing \$11.8 million in public investment. These projects, 131st Street, 134th Street, and 156th Street, are local and major collector roads in the Villages of Alsip and Riverdale, and the City of Harvey which lacked the engineering and construction resources to rebuild them. The County secured full project funding through grants from the Illinois Departments of Transportation and Commerce and Economic Opportunity in addition to contributing Motor Fuel Tax and Community Development Block Grants (CDBG) resources.

<b>FUNDED PROJECTS BY FISCAL YEAR (ALL COSTS IN THOUSANDS)</b>					
<b>PROJECT YEAR</b>	<b>PRELIMINARY ENGINEERING</b>	<b>ROW</b>	<b>DESIGN ENGINEERING</b>	<b>CONSTRUCTION/ MAINTENANCE</b>	<b>TOTAL COST</b>
FY 2017	\$3,000	\$892	\$3,306	\$93,250	\$100,448
FY 2018	\$1,900	\$150	\$5,963	\$188,010	\$196,023
FY 2019	\$1,000	\$50	\$2,063	\$87,365	\$90,478
FY 2020	\$1,000	\$50	\$4,613	\$30,736	\$36,399
<b>TOTAL</b>	<b>\$6,900</b>	<b>\$1,142</b>	<b>\$15,945</b>	<b>\$399,361</b>	<b>\$423,348</b>

## **PROGRAM DEVELOPMENT**

The projects included in the 2017-2020 Program are developed under the current Department of Transportation and Highways planning process. This process first identifies the need for an improvement by integrating stakeholder input with the results of highway inventories, traffic surveys, crash analyses, pavement condition analyses, intersection design studies, drainage analyses, maintenance records, and collaborative opportunities. Once the need is identified, preliminary design studies are conducted to select a preferred alternative in coordination with local municipalities. Detailed design plans, specifications, and construction costs are then prepared and needed right-of-way is secured before letting a construction contract to complete the project.

While projects presented in this plan are scheduled for a specific year based upon a purpose and need for improvement, the construction schedule in any year is subject to plan readiness, funding availability, and regional coordination with other projects. Projects may be removed, deferred, or replaced with other projects over the year based on circumstances related to funding opportunities, traffic or safety considerations, or development patterns.

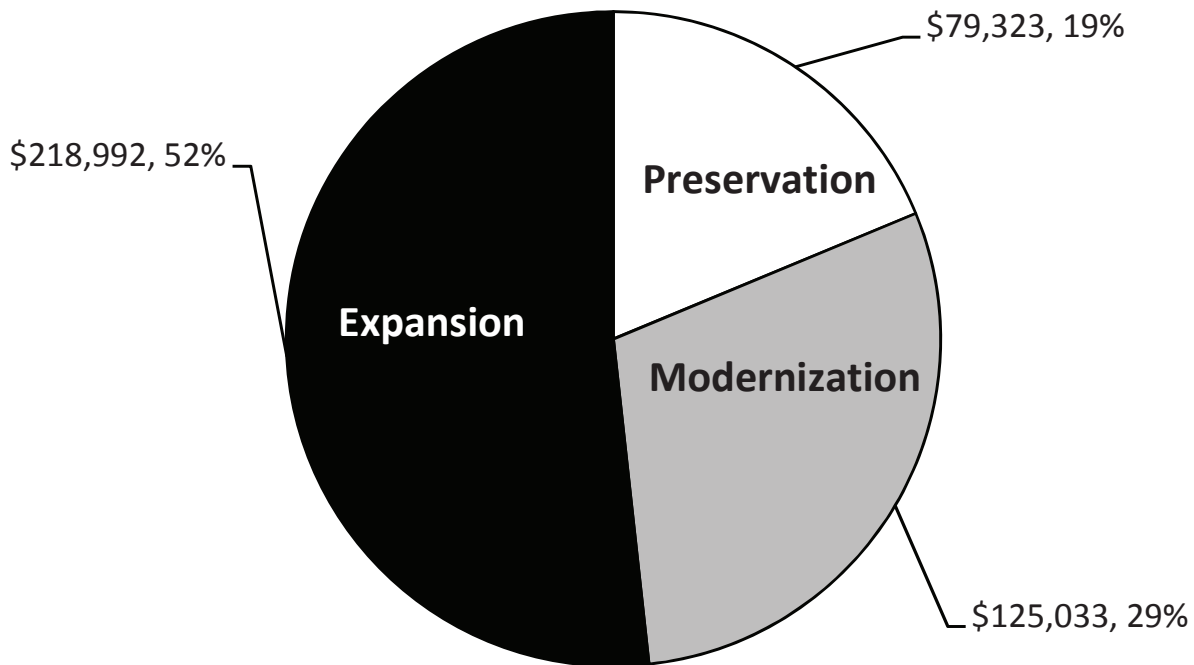
## **PROGRAM CATEGORIES**

In alignment with the County's new vision outlined in the LRTP, a three (3) project classification system has been developed laying the ground work for the Department to develop a new project prioritization and evaluation system that will be implemented to ensure there is a high return to the County in the form of economic growth and/or improvised quality of life.

- Preservation Projects repair or maintain existing assets
- Modernization Projects replace existing assets with upgrades to current standards and/or to accommodate future opportunities for enhancement
- Expansion Projects include new roadway alignments, multi-use path connections and roadway widening to meet long-term growth needs

Funding share for the three program categories is shown in pie chart on the next page. A full of list of the 2017-2020 Program's projects with their associated costs is presented at the end of this section.

## 2017-2020 Funding Share of Program Categories (\$1,000's)



### PRESERVATION PROJECTS

This category includes projects aimed at extending the service life of County roadways, bridges, traffic signals and other transportation related items to minimize their life cycle cost. Preservation Projects funded in the 2017-2020 Transportation Program total \$79.3 million.

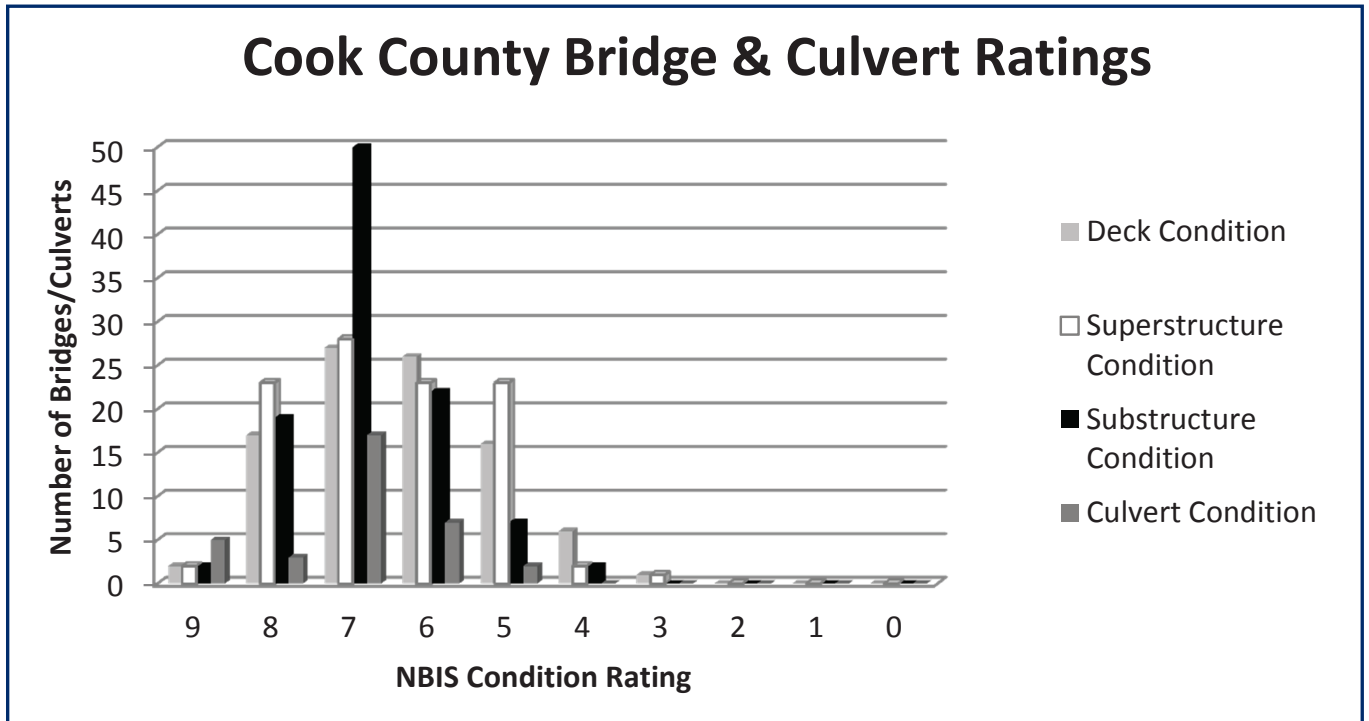
#### PAVEMENT PRESERVATION AND REHABILITATION PROGRAM

The Department utilizes its Pavement Preservation and Rehabilitation Program in preserving the Department's largest asset. Two countywide contracts for Pavement Preservation and Rehabilitation are programmed for each fiscal year in 2017-2020. These contracts address multiple project locations in one region (north or south), through a single construction contract. Aggregating smaller project locations allows the Department to improve efficiency in both design and construction, streamline the procurement process, and take advantage of economies of scale to lower construction costs. Locations to be included in these contracts will be determined based on roadway condition, utilizing a data-driven evaluation of the current roadway system. The Program includes 11 defined locations of Pavement Preservation and Rehabilitation projects (specific locations listed at the end of this section) to be awarded in 2016 and constructed in 2017 that total \$5.0 million. The Department intends to award an additional set of Pavement Preservation and Rehabilitation projects in Q2 of 2017 that total \$10 million.

**BRIDGE PROGRAM**

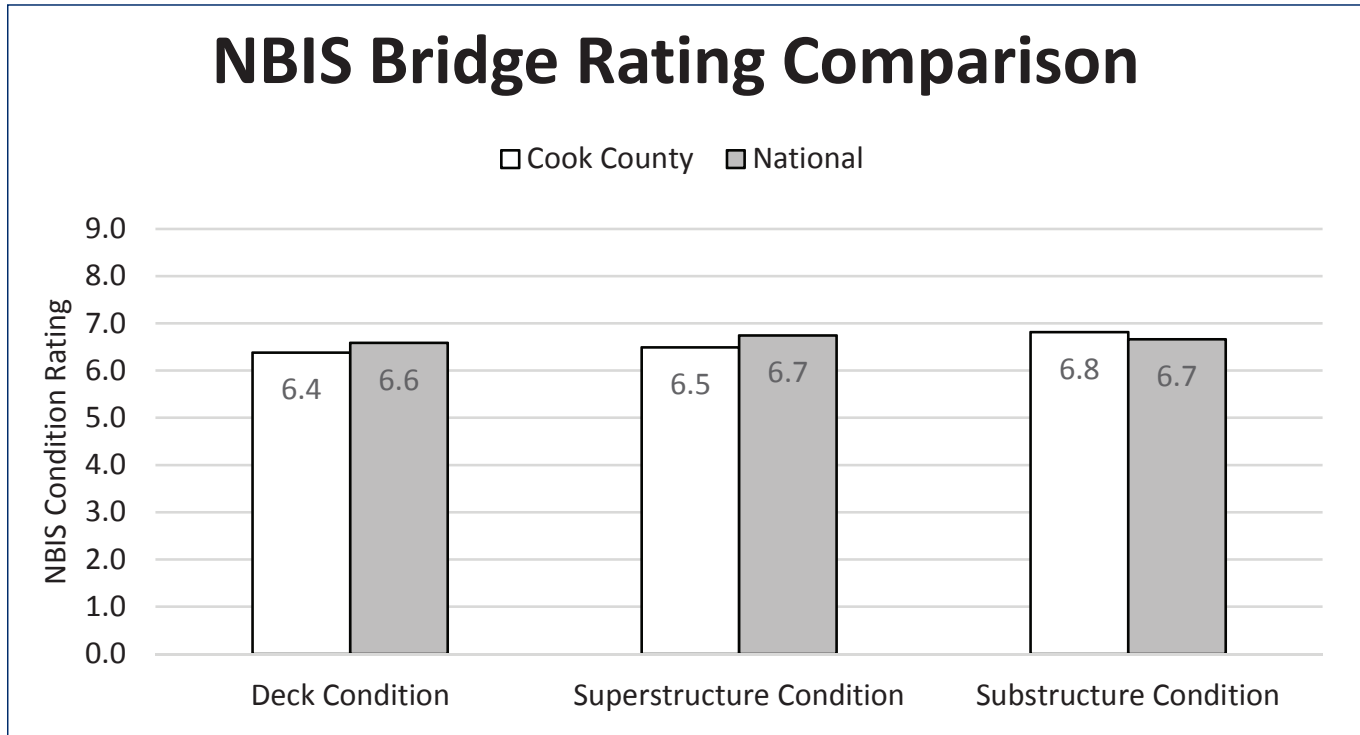
Projects in this category extend the service life of bridges through repairs. Typical bridge repairs include joint or bearing replacement, partial and full deck patching, substructure repairs, and bridge painting. In-house crews perform preventive maintenance, such as power washing and scupper cleaning annually. This category does not include major rehabilitation, bridge replacement and the construction of new bridges that are included in Modernization and Expansion Projects. The Bridge Program includes \$3.0M in the 2017-2020 Transportation Program.

The Department inspects its structure inventory on a routine basis, in accordance with National Bridge Inspection Standards (NBIS). Through a regular inspection and repair program, the Department currently maintains acceptable NBIS condition ratings seen in Figure 2. NBIS condition ratings range from 0 (failed condition) to 9 (excellent condition).



**HOW DOES THE COUNTY COMPARE?**

The Department has successfully been maintaining its bridges near the nationwide average with a constrained budget. Future bridge work within this Transportation Program will work towards bringing bridge ratings up to or above nationwide averages.



Source: FHWA 2013 Status of the Nation's Highways, Bridges, and Transit Conditions & Performance

**COUNTYWIDE MAINTENANCE PROGRAM**

The Department is dedicated to maintaining County transportation facilities through a combination of internal operations and maintenance contracts. The Countywide Maintenance Program in the 2017-2020 Transportation Program totals \$21.9 million, funding maintenance contracts for pavement markings, signage, traffic signal, mechanical maintenance, street sweeping, and snow removal. This total also includes materials used by Department maintenance staff such as salt, stone, asphalt patching material, and equipment rental.

### DID YOU KNOW?

The Department of Transportation and Highways is responsible in maintaining 1,620 Lane Miles of roadways that include tasks such as:

- Snow and ice control operations
- Maintaining a safe riding surface
- Resolving drainage issues
- Repairing storm sewers
- Mowing operations
- Tree trimming operations
- Assisting local agencies in emergency responses
- Traffic Control Devices
  - Signs
  - Pavement Markings
  - Traffic Control Signals



### MODERNIZATION PROJECTS

Projects in this category involve the replacement of assets such as pavement, traffic signals, structures, drainage systems, medians, sidewalks, or multi-use paths. These improvements include design elements to accommodate for future enhancement opportunities while providing safety and capacity improvements to the system. Major Reconstruction projects funded in the 2017-2020 Transportation Program total \$125 million, and include reconstruction of:

- 108th Avenue – 167th Street to 159th Street
- 134th Street – Halsted Street to Marsden Drive
- 156th Street – Commercial Avenue to Halsted Street
- Happ Road over Skokie River – bridge replacement
- Kedzie Avenue – Flossmoor Road to 159th Street
- Old Orchard Road – Woods Drive to Skokie Boulevard
- Quentin Road – Dundee Road to Lake Cook Road
- Sanders Road – Milwaukee Avenue to Willow Road
- Shoe Factory Road – Essex Drive to east of Beverly Road

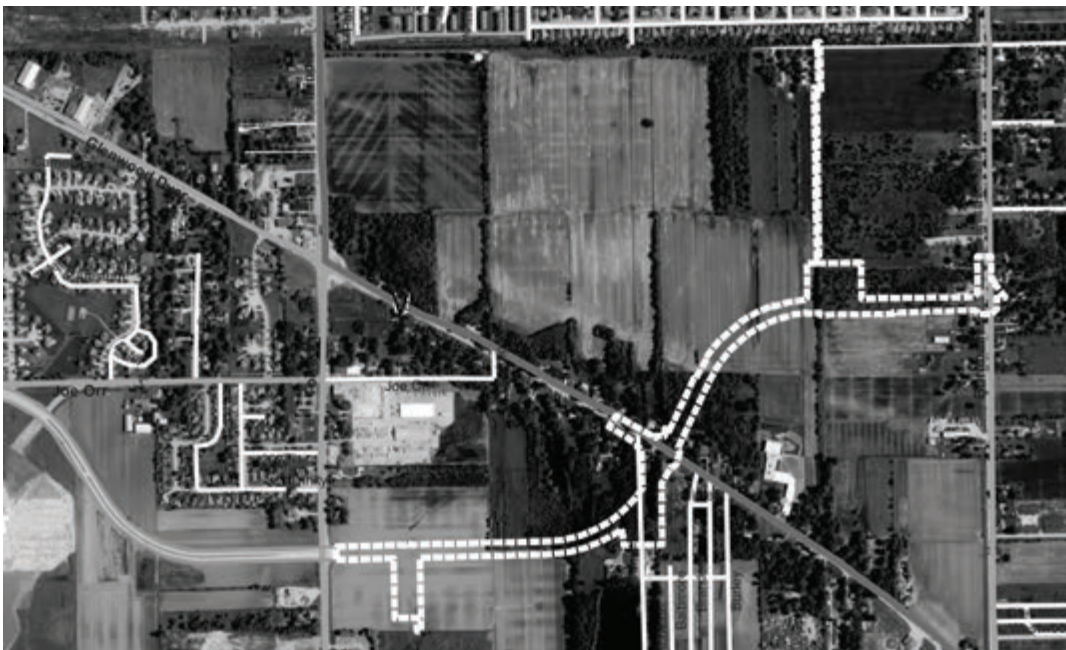


Funding has also been programmed for preliminary and design engineering of several Modernization Projects. As the full scopes of these projects develop, appropriate funding for construction will be considered for inclusion in future Transportation Programs.

**EXPANSION PROJECTS**

Projects in this category involve new roadway construction, multi-use path connections and roadway widening to meet long-term growth needs providing regional transportation and economic benefits. These corridor improvements typically require multi-agency coordination and leverage federal state and local partnerships for funding and execution. Expansion Projects funded in the 2017-2020 Transportation Program total to \$219 million, including construction of:

- Central Road – Ela Road to Roselle Road
- County Line Road – I-294 to North Avenue
- Lake Cook Road Reconstruction – Raupp Boulevard to Hastings Lane
- Joe Orr Road Extension – Torrence Avenue to Burnham Avenue
- Touhy Avenue – Elmhurst Road to Mt Prospect Avenue
- Skokie Valley Trail Bridge over Lake Cook Road – construction of a new pedestrian and bicycle bridge connecting the Skokie Valley Trail from Lake County into Cook County



*The Joe Orr Road extension will provide an East-West Bi-State highway link that will not only reduce congestion but spur economic development in the area.*



*Touhy Avenue will be fully rebuilt corridor that will focus on the needs of all modes of transportation.*

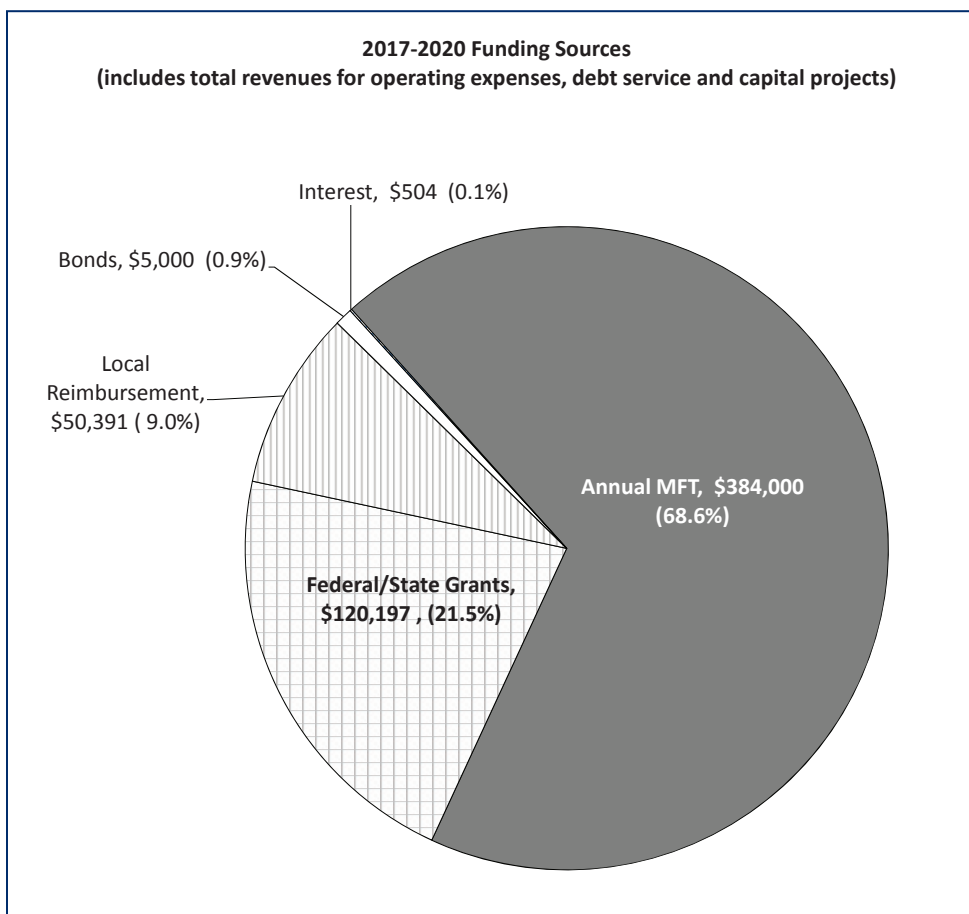


## 2017-2020 FUNDING ESTIMATES

The 2017-2020 Transportation Program is funded primarily by Motor Fuel Tax (MFT) revenues, supplemented with Federal and State grants, local reimbursements, the balance of the 2012 Cook County Road Construction Bond Program, and bank account interest. Over the next 4 years, a total of \$423.4 million is estimated in transportation revenue (see charts at the end of this section).

### REVENUES

The MFT revenue collected, administered, and allocated by the State of Illinois, is a fixed amount per gallon of fuel purchased. Therefore, rising fuel prices do not result in increased revenues, as a percentage tax would. As fuel prices have increased over the past decade, fewer miles are being driven and automobiles have become more fuel-efficient. This trend has resulted in significant decline in MFT receipts, although construction costs have continued to rise creating a structural gap in funding. MFT revenues in the past 3 years have been relatively constant and are projected to remain constant for the purposes of developing this Program.



Federal and State programs offer competitive grant funding for projects that meet certain criteria, and the Department continues to pursue partnerships with local and regional agencies which position us to receive this grant funding. Approximately \$101.3 million from Federal Surface Transportation Program (STP) and the Congestion Mitigation and Air Quality Program (CMAQ) has been secured for projects in this Plan. This funding is primarily associated with the regionally significant County Line Road, Touhy Avenue and Lake Cook Road projects. Further, \$6.8 million in federal funds specifically

for bridge replacement projects is included in the 2017-2020 Program. The Department will continue to pursue federal funding for regionally significant projects, including the Joe Orr Road extension to the State of Indiana and the Vollmer Road vertical clearance improvement, as well as smaller, targeted enhancement projects.

Collaboration with the State and local municipalities in recent years has resulted in success securing new State and Federal funding sources related to economic development for a number of projects, including \$5.06 million in IDOT Economic Development Program (EDP) funds for 131st Street, 134st Street and 156th Street projects, \$1.27 million in federal Community Development Block Grant funding for 156th Street project, and \$2.5 million in Illinois Department of Commerce and Economic Opportunity funds for the 167th Street project.

Finally, local reimbursements from municipalities, the Metropolitan Water Reclamation District, and the Illinois State Toll Highway Authority provide project funding to support collaborative improvements which impact multiple jurisdictions and involve multi-agency coordination.

**EXPENDITURES**

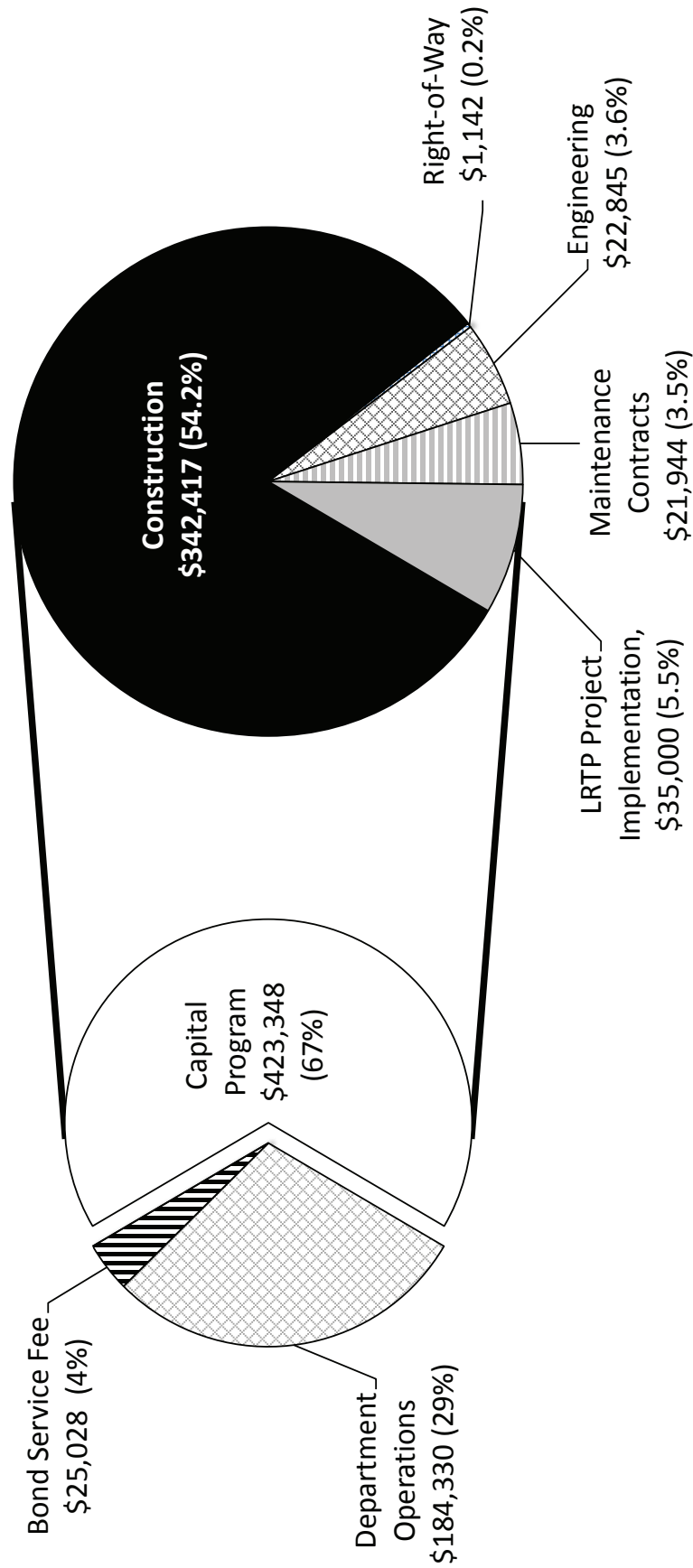
The majority of revenues received is expended in the 2017-2020 Program improvements which include construction, engineering, and land acquisition for highway improvements, and an allocation of funds for the new LRTP Project Implementation, as well as maintenance contracts and materials. Starting in 2017, the allocation to Public Safety ceases with the end of Motor Fuel Tax diversions. This action, a priority of the 2040 LRTP calling for increased transportation infrastructure investment, is one of many implementation action items already undertaken by the Cook County Board President.

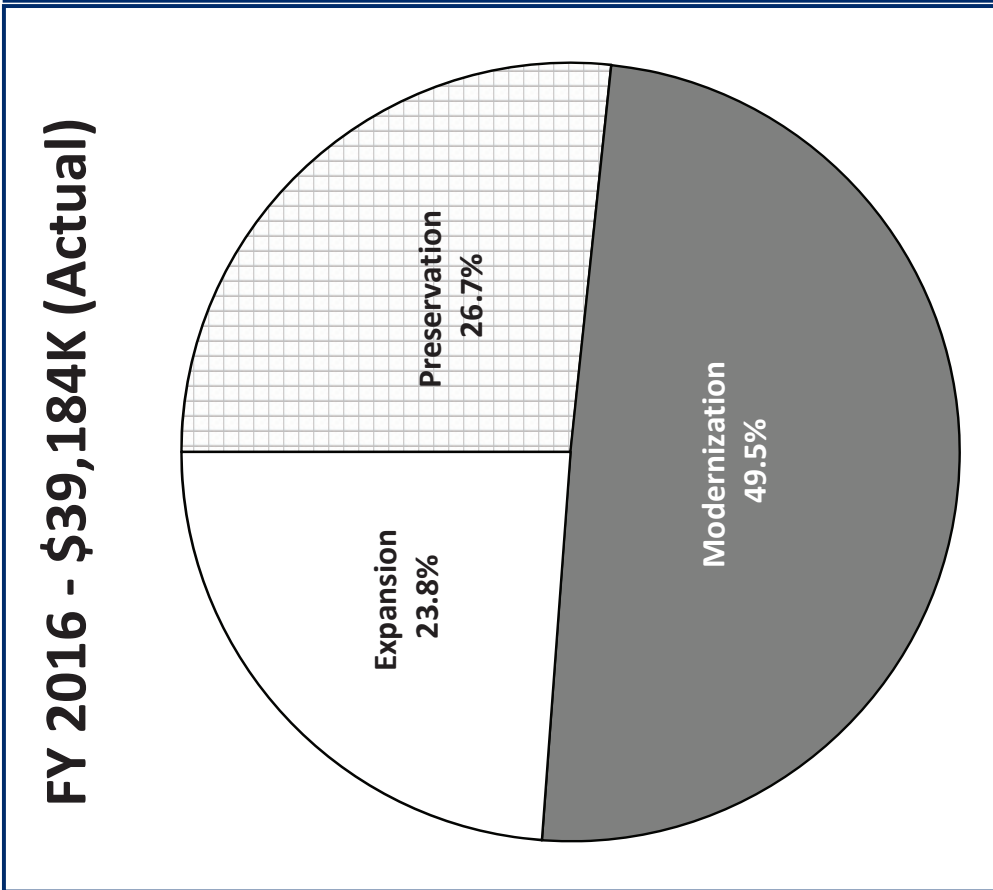
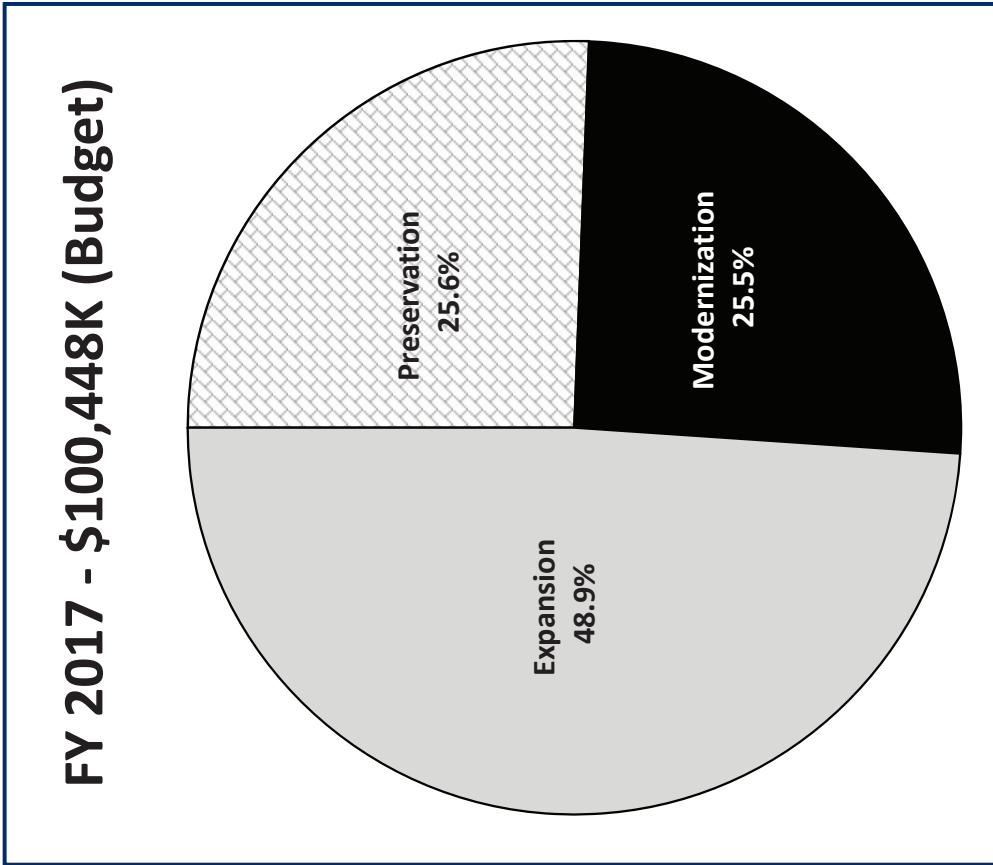
The restoration of the Motor Fuel Tax funds allows for increased transportation investment annually, however an increased operating budget, expecting to remain relatively constant for the next four years, creates a gap in funding required to advance projects in the desired future fiscal year. The desired year is based on plan readiness and a commitment to implement projects in the fiscal years which align with the specified grant award. To achieve the desired timetable, the Department continues to aggressively pursue an appropriation in a forthcoming State Capital Bill in addition to external grant funding sources.

<b>FUND SOURCE PROJECTION SUMMARY (ALL COST IN THOUSANDS)</b>					
	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>TOTAL FUNDING</b>
Annual MFT	\$41,528	\$42,974	\$44,377	\$45,738	\$174,617
Federal/State Grants	\$33,446	\$65,651	\$21,100	\$0	\$120,197
Local Reimbursements	\$20,348	\$27,808	\$2,235	\$0	\$50,391
Bonds	\$5,000	-	-	-	\$5,000
Interest	\$126	\$126	\$126	\$126	\$504
Future Appropriation	-	\$59,464	\$22,640	(\$9,465)	\$72,639
<b>TOTAL</b>	<b>\$100,448</b>	<b>\$196,023</b>	<b>\$90,478</b>	<b>\$36,399</b>	<b>\$423,348</b>

The Department covers a large jurisdictional area and strives to disperse projects in a strategic fashion to meet the critical needs of the regional transportation system. Though a single regionally significant or major reconstruction project may allocate more funding to one geographical area over another in a short term horizon, the distribution of expenditures is expected to balance over time.

### 2017-2020 Disbursements





Cook County Department of Transportation and Highways  
2016-2020 Transportation Program

County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-16	FY-17	FY-18	FY-19	FY-20	Estimated Total Cost (1,000's)	County Funding	Outside Funding		
11	M	Oak Lawn	103rd Street	Central Avenue to Cicero Avenue	1.0	Pavement Reconstruction, Traffic Signal Modernization, Multi-Use Path	Prelim. Engineering ROW Engineering Construction	M	\$0	\$0	\$0	\$4,500	\$0	\$0	\$4,500	\$4,500	\$0	
<b>Project Total</b>																		
17	M	Oak Lawn	108th Avenue	167th Street to 159th Street	1.01	3 Lane Pavement Reconstruction, Drainage Improvements, Shared Use Path	Prelim. Engineering ROW Engineering Construction	M	\$400	\$100	\$100	\$9,000	\$0	\$0	\$9,500	\$9,500	\$0	
<b>Project Total</b>																		
5, 6	M	Alsip	131st Street	Pulaski Road to Kedzie Avenue	1.0	Pavement Reconstruction	Prelim. Engineering ROW Engineering Construction	M	\$50	\$300	\$5,330	\$0	\$0	\$5,680	\$200	\$5,480	\$0	
<b>Project Total</b>																		
5	M	Riverdale	134th Street	Halsted Street to Marsden Drive	0.27	Drainage Improvements, Traffic Signal Modernization, Pavement Reconstruction	Prelim. Engineering ROW Engineering Construction	F, S	\$226	\$226	\$3,120	\$0	\$0	\$3,572	\$0	\$3,572	\$0	
<b>Project Total</b>																		
5	M	Harvey	158th Street	Commercial Avenue to Halsted St	0.7	Pavement Reconstruction, Storm Sewer Improvements	Prelim. Engineering ROW Engineering Construction	F, S	\$2,548	\$0	\$0	\$0	\$0	\$0	\$2,548	\$0	\$2,548	\$0
<b>Project Total</b>																		
6	M	Tinley Park	80th Avenue (Village Letting)	at Timber Drive	-	Traffic Signal Installation and interconnection	Prelim. Engineering ROW Engineering Construction	M	\$235	\$0	\$0	\$0	\$0	\$0	\$235	\$235	\$0	
<b>Project Total</b>																		
Various	P	Various	Bridge Repairs	Various Locations South	-	Bridge Repairs	Prelim. Engineering ROW Engineering Construction	M	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Project Total</b>																		
Various	P	Various	Bridge Repairs	Various Locations North	-	Bridge Repairs	Prelim. Engineering ROW Engineering Construction	M	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Project Total</b>																		
9, 15	M	Mt. Prospect	Busse Road	Golf Road to Central Road	1.24	Pavement Reconstruction and Multi-Use Path	Prelim. Engineering ROW Engineering Construction	M	\$500	\$0	\$0	\$0	\$0	\$0	\$500	\$500	\$0	
<b>Project Total</b>																		
16	P	Stickney, Forest View	Central Avenue	North of I-55 to Pershing Road	-	Bridge Deck Replacement	Prelim. Engineering ROW Engineering Construction	M	\$300	\$0	\$0	\$0	\$0	\$0	\$300	\$300	\$0	
<b>Project Total</b>																		

Cook County Department of Transportation and Highways  
2016-2020 Transportation Program

County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-16	FY-17	FY-18	FY-19	FY-20	Estimated Total Cost (1,000's)	County Funding	Outside Funding
15	E	Hoffman Estates, Schaumburg, Schaumburg Township	Central Road	Ela Road to Roselle Road	0.7	4 Lane Reconstruction with Median	Prelim. Engineering Engineering Construction	M	\$0	\$21,000	\$0	\$0	\$0	\$21,000	\$10,000	\$11,000
<b>Project Total</b>																
17	M	Burr Ridge	County Line Road	at Carriage Way Drive	-	Pavement Reconstruction and Rehabilitation	Prelim. Engineering ROW Engineering Construction	M	\$100	\$600	\$0	\$0	\$0	\$700	\$700	\$0
<b>Project Total</b>																
17	E	North Lake, Elmhurst	County Line Road	I-294 to North Ave	2.37	New Roadway Construction, Pavement Reconstruction, Intersection Reconfiguration	Prelim. Engineering ROW Engineering Construction	M	\$4,000	\$8,500	\$8,500	\$9,000	\$9,000	\$39,000	\$39,000	\$0
<b>Project Total</b>																
Various	M/E	Various	Countywide	Various Locations	-	L RTP Implementation Projects	Prelim. Engineering ROW Engineering Construction	M	\$0	\$27,005	\$9,833	\$0	\$0	\$36,838	\$0	\$36,838
<b>Project Total</b>																
Various	P	Various	Diamond Grinding	Various Locations		Concrete Roadway Diamond Grinding	Prelim. Engineering ROW Engineering Construction	M	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Project Total</b>																
9	P	Elmwood Park	Diversey Avenue	75th Avenue to Harlem Avenue	0.37	Hot-Mix Asphalt Resurfacing and/or Concrete Patching	Prelim. Engineering ROW Engineering Construction	M	\$135	\$135	\$0	\$0	\$0	\$135	\$135	\$0
<b>Project Total</b>																
13	P	Wilmette, Skokie	East Frontage Road (94) (Pavement Preservation & Rehabilitation)	Old Orchard Road north to Glenview Road	0.61	Hot-Mix Asphalt Resurfacing with Patching	Prelim. Engineering ROW Engineering Construction	M	\$0	\$426	\$0	\$0	\$0	\$426	\$426	\$0
<b>Project Total</b>																
17	E	Various	Elgin O'Hare Western Access (EOWA)	Western Access	-	Corridor Enhancement Study	Prelim. Engineering ROW Engineering Construction	M	\$200	\$0	\$0	\$0	\$0	\$200	\$200	\$0
<b>Project Total</b>																
5	P	Flossmoor	Flossmoor Avenue (Pavement Preservation & Rehabilitation)	at Kedzie Avenue	0.2	Joint Repair and PCC Patching	Prelim. Engineering ROW Engineering Construction	M	\$0	\$78	\$0	\$0	\$0	\$78	\$78	\$0
<b>Project Total</b>																
5	P	Markham	Frontage Road (Pavement Preservation & Rehabilitation)	at Crawford Ave. (Approx. 1100 ft. section)	0.21	Hot-Mix Asphalt Resurfacing	Prelim. Engineering ROW Engineering Construction	M	\$0	\$256	\$0	\$0	\$0	\$256	\$256	\$0
<b>Project Total</b>																

Cook County Department of Transportation and Highways  
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County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-16	FY-17	FY-18	FY-19	FY-20	Estimated Total Cost (1,000's)	County Funding	Outside Funding	
9	P	Elmwood Park	Fullerton Avenue	Webster Street to Harlem Avenue	1.00	Hot-Mix Asphalt Resurfacing and/or Concrete Patching	Prelim. Engineering ROW Engineering Construction	M	\$135	\$0	\$0	\$0	\$0	\$0	\$135	\$135	\$0
<b>Project Total</b>																	
13	M	Wilmette, Northfield	Happ Road	over Skokie River	-	Bridge Removal and Replacement	Prelim. Engineering ROW Engineering Construction	M, F	\$0	\$4,000	\$0	\$0	\$0	\$0	\$4,000	\$880	\$3,120
<b>Project Total</b>																	
13	M	Northfield	Happ Road	Winnelka Road to Willow Road	0.57	Pavement Reconstruction, Intersection Improvement	Prelim. Engineering ROW Engineering Construction	M	\$500	\$0	\$0	\$0	\$0	\$0	\$500	\$500	\$0
<b>Project Total</b>																	
13	M	Wilmette	Hibbard Road (DOT Letting)	at Skokie Blvd.	-	Intersection Improvements, Traffic Signal Installation	Prelim. Engineering ROW Engineering Construction	M	\$325	\$325	\$0	\$0	\$0	\$0	\$325	\$325	\$0
<b>Project Total</b>																	
15	M	Streamwood	Irving Park Road	at Bartlett Road	-	Intersection Improvements, Traffic Signal Modernization	Prelim. Engineering ROW Engineering Construction	M	\$10	\$453	\$0	\$0	\$0	\$0	\$788	\$788	\$0
<b>Project Total</b>																	
6	E	Lynwood	Joe Orr Road	Torrence Avenue to Burnham Avenue	1.15	New Roadway Construction, 4 Lanes with Median	Prelim. Engineering ROW Engineering Construction	M	\$750	\$0	\$0	\$0	\$0	\$0	\$750	\$0	\$0
<b>Project Total</b>																	
5	P	Ford Heights, Lynwood, Glenwood, Bloom TWP	Joe Orr Road (Pavement Preservation & Rehabilitation)	Cottage Grove to Stonely Island	1.23	Hot-Mix Asphalt Resurfacing	Prelim. Engineering ROW Engineering Construction	M	\$1,073	\$0	\$0	\$0	\$0	\$0	\$1,073	\$1,073	\$0
<b>Project Total</b>																	
5	P	Blue Island, Robbins	Kedzie Ave. Service Drives East & West (Pavement Preservation & Rehabilitation)	143rd Street to 141st Street	0.45	Hot-Mix Asphalt Resurfacing	Prelim. Engineering ROW Engineering Construction	M	\$336	\$0	\$0	\$0	\$0	\$0	\$336	\$336	\$0
<b>Project Total</b>																	
8	M	Chicago	Kedzie Avenue	at Milwaukee Avenue and Logan Blvd	-	Intersection Improvements	Prelim. Engineering ROW Engineering Construction	M	\$240	\$0	\$0	\$0	\$0	\$0	\$240	\$240	\$0
<b>Project Total</b>																	
5, 6	M	Markham, Flossmoor, Homewood	Kedzie Avenue	Flossmoor Road to 159th Street	4.01	Pavement Patching and Pavement Resurfacing	Prelim. Engineering ROW Engineering Construction	M, F	\$600	\$1,000	\$0	\$0	\$0	\$0	\$1,600	\$4,500	\$2,000
<b>Project Total</b>																	

Cook County Department of Transportation and Highways  
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County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-16	FY-17	FY-18	FY-19	FY-20	Estimated Total Cost (1,000's)	County Funding	Outside Funding	
5	P	Markham	Kedzie Avenue (Pavement Preservation & Rehabilitation)	at 163rd St. Intersection (Approx. 250 ft. section)	-	Hot-Mix Asphalt Resurfacing	Prelim. Engineering ROW Engineering Construction	M	\$0	\$141	\$0	\$0	\$0	\$0	\$141	\$141	\$0
<b>Project Total</b>																	
14	P	Buffalo Grove	Lake Cook Road (Bridge Repairs 2016)	over Buffalo Creek	-	Joint Replacement, Deck and Structural Repairs	Prelim. Engineering ROW Engineering Construction	M	\$218	\$0	\$0	\$0	\$0	\$0	\$218	\$218	\$0
<b>Project Total</b>																	
14	P	Buffalo Grove	Lake Cook Road (Bridge Repairs 2016)	over Wisconsin-Central Railroad	-	Joint Replacement, Deck and Structural Repairs	Prelim. Engineering ROW Engineering Construction	M	\$366	\$0	\$0	\$0	\$0	\$0	\$366	\$366	\$0
<b>Project Total</b>																	
14	E	Buffalo Grove, Wheeling, Northbrook, Northfield TWP	Lake Cook Road (Contract 1)	Raupps Blvd to Hastings Lane (Welland Road Extension)	1.47	Pavement Reconstruction, New Roadway Construction, Bridge Improvements, Traffic Signal Improvements	Prelim. Engineering ROW Engineering Construction	M, F, L	\$0	\$0	\$0	\$0	\$0	\$0	\$37,339	\$19,404	\$17,935
<b>Project Total</b>																	
14	E	Buffalo Grove, Wheeling, Northbrook, Northfield TWP	Lake Cook Road (Contract 2)	Raupps Blvd to Hastings Lane (Buffalo Grove Road to Illinois Route 83/McHenry Road)	1.21	Pavement Reconstruction, Intersection and Traffic Signal Improvements	Prelim. Engineering ROW Engineering Construction	M	\$2,500	\$0	\$0	\$0	\$0	\$0	\$2,500	\$0	\$0
<b>Project Total</b>																	
14	P	Northbrook	Lake Cook Road (Pavement Preservation & Rehabilitation)	at Takeda Parkway	0.13	Hot-Mix Asphalt Resurfacing	Prelim. Engineering ROW Engineering Construction	M	\$0	\$271	\$0	\$0	\$0	\$0	\$271	\$271	\$0
<b>Project Total</b>																	
14	M	Northbrook	Lee Road (IDOT Letting)	Shermer Road to Dundee Road	0.08	Pavement Reconstruction	Prelim. Engineering ROW Engineering Construction	M	\$0	\$0	\$150	\$0	\$0	\$0	\$150	\$150	\$0
<b>Project Total</b>																	
5, 6	E	Chicago Heights, Ford Heights, Sauk Village	Lincoln Highway Logistics Corridor Study	Chicago Road to I-394, Joe Orr Rd to Sauk Trail	-	Corridor Enhancement Study	Prelim. Engineering ROW Engineering Construction	F	\$225	\$0	\$0	\$0	\$0	\$0	\$225	\$0	\$0
<b>Project Total</b>																	
6	E	Crestwood	Midlothian Turnpike Sidewalks/Bike Path	Central Avenue to Pulaski Road	2.07	Multi-Use Path	Prelim. Engineering ROW Engineering Construction	M	\$34	\$0	\$0	\$0	\$0	\$0	\$34	\$0	\$0
<b>Project Total</b>																	
15	P	South Barrington	Mundthank Road	Higgins Road to Meadow Court	0.96	Pavement Patching, Pavement Resurfacing, Drainage Improvements	Prelim. Engineering ROW Engineering Construction	M	\$61	\$0	\$0	\$0	\$0	\$0	\$61	\$61	\$0
<b>Project Total</b>																	



Cook County Department of Transportation and Highways  
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County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-16	FY-17	FY-18	FY-19	FY-20	Estimated Total Cost (1,000's)	County Funding	Outside Funding	
15	P	South Barrington	Mundthark Road (Pavement Preservation & Rehabilitation)	Barrington Road to Freeman Road	0.96	Hot-Mix Asphalt Resurfacing with Patching	Prelim. Engineering ROW Engineering Construction Project Total	M	\$0	\$870	\$0	\$0	\$0	\$0	\$870	\$870	\$0
13	M	Skokie	Old Orchard Road	Woods Drive to Skokie Blvd. (US-41)	0.67	Pavement Reconstruction, Bridge Rehabilitation	Prelim. Engineering ROW Engineering Construction Project Total	M	\$1,910	\$0	\$0	\$0	\$0	\$0	\$1,910	\$1,910	\$0
Various	P	Various	Pavement Preservation & Rehabilitation	Various Locations North	-	Hot-Mix Asphalt Resurfacing and/or Concrete Patching	Prelim. Engineering ROW Engineering Construction Project Total	M, F, S	\$2,020	\$0	\$17,739	\$17,739	\$0	\$19,759	\$3,859	\$15,900	\$0
Various	P	Various	Pavement Preservation & Rehabilitation	Various Locations South	-	Hot-Mix Asphalt Resurfacing and/or Concrete Patching	Prelim. Engineering ROW Engineering Construction Project Total	M	\$0	\$4,000	\$4,500	\$4,000	\$4,000	\$4,000	\$16,500	\$16,500	\$0
4, 5, 6	P	Thornton Township	Pavement Rehabilitation Supplement (Township Letting)	Various Locations	-	Hot-Mix Asphalt Resurfacing and/or Concrete Patching	Prelim. Engineering ROW Engineering Construction Project Total	M	\$200	\$0	\$0	\$0	\$0	\$0	\$200	\$200	\$0
16, 17	M	Various	Plainfield Road	County Line Road to 1st Avenue	4.43	Pavement Reconstruction, Drainage Improvement	Prelim. Engineering ROW Engineering Construction Project Total	M	\$700	\$0	\$0	\$0	\$0	\$0	\$700	\$700	\$0
5, 6	M	Alsip, Crestwood, Robbins	Puaski Ave	127th Street to 143rd Street	1.93	Pavement Reconstruction	Prelim. Engineering ROW Engineering Construction Project Total	M	\$700	\$0	\$0	\$0	\$0	\$0	\$700	\$700	\$0
14	M	Deer Park, Palatine	Quentin Road	Dundee Road to Lake Cook Road	1.15	Pavement Reconstruction, Bridge Replacement, Shared Use Path	Prelim. Engineering ROW Engineering Construction Project Total	M, F	\$0	\$1,500	\$18,000	\$0	\$0	\$19,500	\$15,820	\$3,680	\$0
16	E	Brookfield, Riverside	Riverside - Brookfield Trail Connection	31st St. from First Ave to Golfview Rd., Golfview Rd./First Ave from 31st St. to 26th St.	-	Multi-Use Path	Prelim. Engineering ROW Engineering Construction Project Total	M	\$600	\$0	\$0	\$0	\$0	\$600	\$600	\$0	\$0
17	M	Palos Hills	Roberts Road	111th Street to 107th Street	-	Traffic Signal Modernization and Channelization	Prelim. Engineering ROW Engineering Construction Project Total	M	\$24	\$17	\$17	\$0	\$0	\$58	\$68	\$0	\$0

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County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-16	FY-17	FY-18	FY-19	FY-20	Estimated Total Cost (1,000's)	County Funding	Outside Funding							
6, 17	P	Palos Hills, Hickory Hills, Justice, Bridgeview	Roberts Road	108th Street to 86th Street	2.6	Hot-Mix Asphalt Resurfacing, Concrete Patching and Overlay	Prelim. Engineering								\$0								
							Engineering								\$0								
							Construction							\$5,100			\$5,100						
<b>Project Total</b>																\$0	\$5,100	\$0					
15	M	Schaumburg	Roselle Road (S/THA Letting)	over Jane Addams Memorial Tollway (I-90)	0.66	Bridge Replacement, 4 Lane Reconstruction, Traffic Signal Improvements	Prelim. Engineering								\$0								
							Engineering								\$0								
							Construction							\$4,757	\$4,757		\$9,514		\$9,514				
<b>Project Total</b>																\$0	\$4,757	\$0	\$0	\$0	\$9,514	\$9,514	\$0
9	M	Rosemont	Rosemont Transit Center	I-90 and River Road	-	Transit Parking Lot Improvements	Prelim. Engineering								\$0								
							Engineering								\$0								
							Construction							\$825		\$825		\$825					
<b>Project Total</b>																\$0	\$825	\$0	\$0	\$0	\$825	\$825	\$0
9	M	Prospect Heights, Glenview, Northfield TWP	Sanders Road	Milwaukee Avenue to Willow Road	2.2	Pavement Reconstruction	Prelim. Engineering			\$400					\$400								
							Engineering								\$7,000		\$7,000						
							Construction							\$400		\$0		\$7,400		\$7,400			
<b>Project Total</b>																\$0	\$400	\$0	\$0	\$0	\$7,400	\$7,400	\$0
6	P	Park Forest	Sauk Trail (Pavement Preservation & Rehabilitation)	at Lakewood	-	PCC Patching and Diamond Grinding	Prelim. Engineering								\$0								
							Engineering									\$232		\$232					
							Construction							\$0	\$232		\$0	\$232					
<b>Project Total</b>																\$0	\$0	\$0	\$0	\$0	\$232	\$232	\$0
6	P	Richton Park	Sauk Trail (Pavement Preservation & Rehabilitation)	at Richton Square Road	-	PCC Patching and Diamond Grinding	Prelim. Engineering								\$0								
							Engineering									\$341		\$341					
							Construction							\$0	\$341		\$0	\$341					
<b>Project Total</b>																\$0	\$0	\$0	\$0	\$0	\$341	\$341	\$0
15	M	Schaumburg	Schaumburg Road	at Roselle Road	-	Traffic Signal Modernization and Channelization	Prelim. Engineering								\$0								
							Engineering									\$820		\$820					
							Construction							\$0	\$820		\$0	\$820					
<b>Project Total</b>																\$0	\$820	\$0	\$0	\$0	\$820	\$820	\$0
15	M	Hoffman Estates	Shoe Factory Road	Essex Drive to East of Beverly Road	0.51	Pavement Reconstruction to 4 Lanes with Median	Prelim. Engineering								\$0								
							Engineering									\$500		\$500					
							Construction								\$7,890		\$7,890						
<b>Project Total</b>																\$0	\$500	\$0	\$0	\$0	\$8,390	\$8,390	\$0
14	E	Northbrook	Skokie Valley Bike Trail Bridge	over Lake Cook Road	-	New Pedestrian Bridge Construction	Prelim. Engineering								\$0								
							Engineering									\$150		\$150					
							Construction								\$715		\$715						
<b>Project Total</b>																\$0	\$150	\$0	\$0	\$0	\$865	\$865	\$0
Various	P	Various	Southwest Intersection Group	Various Locations	-	Intersection Improvements	Prelim. Engineering								\$0								
							Engineering									\$2,000		\$2,000					
							Construction							\$0	\$2,000		\$2,000						
<b>Project Total</b>																\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000	\$0

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County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-16	FY-17	FY-18	FY-19	FY-20	Estimated Total Cost (1,000's)	County Funding	Outside Funding																		
17	E	Elk Grove Village, Des Plaines, Chicago	Touhy Avenue	Elmhurst Road to Mount Prospect Road	0.92	Pavement Reconstruction, New Grade Separations, Intersection Improvements	Prelim. Engineering ROW Engineering Construction	M, F, L	\$0	\$79,227	\$0	\$0	\$0	\$0	\$79,227	\$21,789	\$57,438																	
<table border="0"> <tr> <td>Project Total</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$0</td> <td>\$79,227</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$79,227</td> <td>\$21,789</td> <td>\$57,438</td> </tr> </table>																	Project Total									\$0	\$79,227	\$0	\$0	\$0	\$79,227	\$21,789	\$57,438	
Project Total									\$0	\$79,227	\$0	\$0	\$0	\$79,227	\$21,789	\$57,438																		
Various	M	Various	Various Engineering Professional Service Contracts	Various Locations	-	Engineering Services	Prelim. Engineering ROW Engineering Construction	M	\$200	\$1,000	\$1,000	\$1,000	\$1,000	\$4,200																				
<table border="0"> <tr> <td>Project Total</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$200</td> <td>\$1,000</td> <td>\$1,000</td> <td>\$1,000</td> <td>\$1,000</td> <td>\$4,200</td> <td></td> <td></td> </tr> </table>																	Project Total									\$200	\$1,000	\$1,000	\$1,000	\$1,000	\$4,200			
Project Total									\$200	\$1,000	\$1,000	\$1,000	\$1,000	\$4,200																				
17	P	Tinley Park	Various Locations	175th Street, Ridgeland Avenue, Oak Forest Avenue	-	Phase 1 Corridor Study	Prelim. Engineering ROW Engineering Construction	M	\$500						\$500																			
<table border="0"> <tr> <td>Project Total</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$500</td> <td></td> <td></td> <td></td> <td></td> <td>\$500</td> <td></td> <td></td> </tr> </table>																	Project Total									\$500					\$500			
Project Total									\$500					\$500																				
Various	P	Various	Various Maintenance Contracts	Various Locations	-	Infrastructure Maintenance	Prelim. Engineering ROW Engineering Construction	M	\$500						\$500																			
<table border="0"> <tr> <td>Project Total</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$500</td> <td></td> <td></td> <td></td> <td></td> <td>\$500</td> <td></td> <td></td> </tr> </table>																	Project Total									\$500					\$500			
Project Total									\$500					\$500																				
5, 6	M	Olympia Fields, Flossmoor	Vollmer Road	Kedzie Avenue to Western Avenue	1.0	Bridge Reconstruction, Pavement Reconstruction, Drainage Improvements	Prelim. Engineering ROW Engineering Construction	M	\$8,896	\$4,986	\$4,986	\$5,986	\$5,986	\$30,840	\$30,840																			
<table border="0"> <tr> <td>Project Total</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$8,896</td> <td>\$4,986</td> <td>\$4,986</td> <td>\$5,986</td> <td>\$5,986</td> <td>\$30,840</td> <td>\$30,840</td> <td></td> <td></td> </tr> </table>																	Project Total									\$8,896	\$4,986	\$4,986	\$5,986	\$5,986	\$30,840	\$30,840		
Project Total									\$8,896	\$4,986	\$4,986	\$5,986	\$5,986	\$30,840	\$30,840																			
13	P	Northfield	West Frontage Road (Pavement Preservation & Rehabilitation)	Illinois Road to Happ Road	1.17	Hot-Mix Asphalt Resurfacing with Patching	Prelim. Engineering ROW Engineering Construction	M	\$0	\$600	\$0	\$0	\$0	\$0	\$600																			
<table border="0"> <tr> <td>Project Total</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$0</td> <td>\$600</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$600</td> <td></td> <td></td> </tr> </table>																	Project Total									\$0	\$600	\$0	\$0	\$0	\$600			
Project Total									\$0	\$600	\$0	\$0	\$0	\$600																				
14	M	Prospect Heights	Willow Road (MWRD Letting)	at Hillcrest Lake	-	Pavement Reconstruction-Flood Mitigation	Prelim. Engineering ROW Engineering Construction	M	\$0	\$955	\$0	\$0	\$0	\$0	\$955																			
<table border="0"> <tr> <td>Project Total</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$0</td> <td>\$955</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$955</td> <td></td> <td></td> </tr> </table>																	Project Total									\$0	\$955	\$0	\$0	\$0	\$955			
Project Total									\$0	\$955	\$0	\$0	\$0	\$955																				
15	P	Schaumburg	Wise Road	Roselle Road to Irving Park Road	2.41	Pavement Patching and Curb and Gutter Replacement	Prelim. Engineering ROW Engineering Construction	M	\$0	\$5,000	\$0	\$0	\$0	\$0	\$5,000																			
<table border="0"> <tr> <td>Project Total</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$0</td> <td>\$5,000</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$5,000</td> <td></td> <td></td> </tr> </table>																	Project Total									\$0	\$5,000	\$0	\$0	\$0	\$5,000			
Project Total									\$0	\$5,000	\$0	\$0	\$0	\$5,000																				
<table border="0"> <tr> <td><b>Total - Projects</b></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td><b>\$462,532</b></td> <td><b>\$290,100</b></td> <td><b>\$172,432</b></td> </tr> </table>															<b>Total - Projects</b>															<b>\$462,532</b>	<b>\$290,100</b>	<b>\$172,432</b>		
<b>Total - Projects</b>															<b>\$462,532</b>	<b>\$290,100</b>	<b>\$172,432</b>																	

Note: Project totals does NOT reflect previous fiscal year expenses

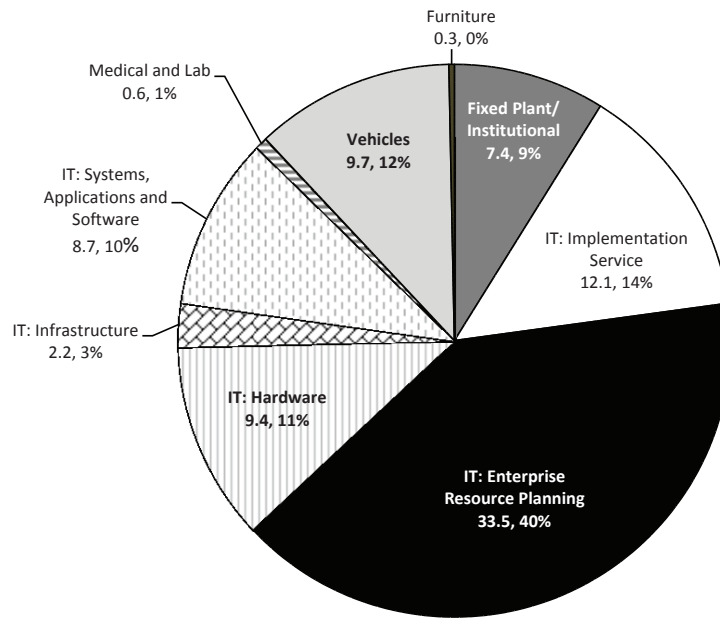
Totals by Project Type		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Preservation (P)		\$3,359	\$3,000	\$1,900	\$1,000	\$1,000	\$10,259
Modernization (M)		\$10,260	\$892	\$150	\$50	\$50	\$11,402
Expansion (E)		\$2,240	\$3,306	\$5,963	\$2,063	\$4,613	\$18,185
<b>Total</b>		<b>\$23,325</b>	<b>\$33,250</b>	<b>\$188,010</b>	<b>\$87,365</b>	<b>\$30,736</b>	<b>\$422,686</b>
		<b>\$39,184</b>	<b>\$100,448</b>	<b>\$196,023</b>	<b>\$90,478</b>	<b>\$36,399</b>	<b>\$462,532</b>



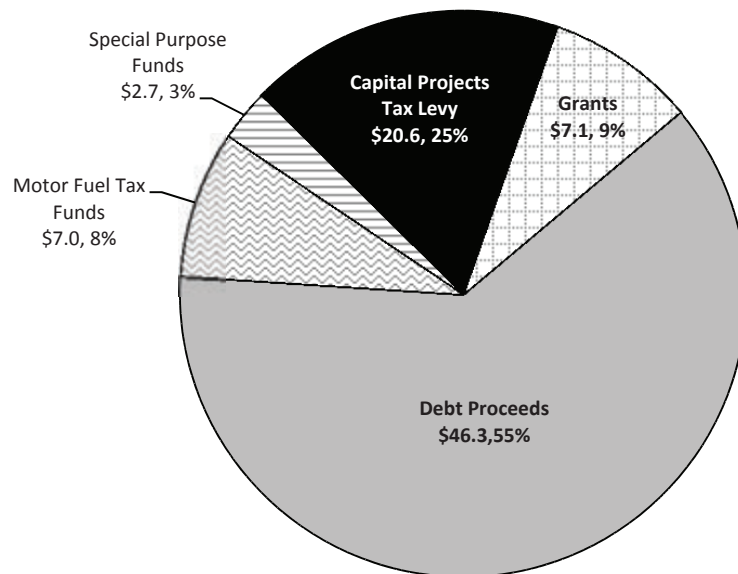
## OVERVIEW

Cook County's Capital Equipment acquisitions are used to update aging technologies, increase efficiency, purchase vehicles and other discrete equipment, and improve customer service, many of these initiatives contribute to future savings for taxpayers. From replacing snow removal trucks to upgrading outdated computer systems, the County's Capital Equipment programming provides for a long-term investment in major countywide systems and ensures that the essential tools for day-to-day operations and services are adequate and operational.

**FY2017 Capital Equipment Recommendation**  
**Total \$84M**



**2017 Capital Equipment Funding Sources**



## RECOMMENDATION

Cook County departments requested \$173 million in capital equipment for FY 2017. Of those requests, the County's capital equipment review process recommended funding for \$84 million or 49% of all requests. A total of 79% of the FY2017 capital budget is devoted to Information Technology, with the remaining 21% composed of vehicle purchases, fixed plant assets, institutional equipment and medical lab equipment.

## REVIEW PROCESS

Each year as part of the annual budget process Cook County departments provide the Department of Budget and Management Services (DBMS) with cost estimates, project details, and an explanation of how capital equipment investments have the potential to improve services and yield value to taxpayers. In an effort to improve oversight and reduce waste, Capital Equipment requests undergo an extensive review process, which ensures that the approved projects/items are necessary, produce operational savings and/or improve services to County residents and employees. DBMS reviews requests in partnership with Bureau of the Technology (BOT), the Chief Administrative Officer, the Department of Capital Planning and Policy (DCPP), and the Department of Facilities Management (DFM) to prioritize limited resources and ensure compatibility with the County's long-term strategic plans and vision.

During 2017 all County agencies will be required to submit an annual Capital Equipment inventory which will include a replacement cycle for all assets under their control. This process change will further enhance the ability to provide a long-term funding plan for Capital Equipment in FY2018 and future years.

The recommendation to fund \$74.7 resulted from this collaborative, transparent review process. Review committees identified investments that:

- Have a useful life of at least five years
- Achieve operational savings and process efficiencies to support departments' core functions
- Achieve strategic savings through Countywide contracts when possible
- Have an achievable implementation plan
- Support County strategic priorities, such as centralized vehicle management, reuse of equipment in good condition, and standardizing County computer hardware and software

## INVESTMENTS IN TECHNOLOGY

Historically, the County has underinvested in technology and as a result has still been utilizing outdated systems for mission-critical operations that are at the end of, or are past, their useful lives. Consequently, the County has a critical need to update its systems and related infrastructure that support key finance, human resources, public safety and property tax related functions.

BOT and DBMS met with using departments and offices that requested major information technology (IT) projects or equipment to review items and/or projects such as computers, software, and case-management systems. In addition to specifically evaluating FY 2017 requests, BOT and DBMS reviewers and using departments discussed spending-to-date on approved FY 2013 - 2016 IT equipment. Initial IT requests totaled \$111.8 million, but through a review process that determined which requests would best meet the County's most

critical IT needs and/or provide the highest return on investment, this number was reduced to a \$65.7 million recommendation.

The largest IT capital equipment project recommended in FY 2017 is the Implementation of Oracle E-Business Suite (EBS) platform project (\$33.5M) for the Enterprise Resource Planning (ERP) system. The implementation will address a critical need in modernizing County government operations through the use of integrated applications and automation of several back office functions. Other major (costing \$1M or greater) IT capital equipment projects include:

1. BOT Unified Communications (\$5.5M)
2. Implementation of Clerk of the Circuit Court Legacy Electronic Case Management System, Year 3 of 6 (\$4.0M)
3. 3.Integrated Property Tax System (\$5.0M)
4. 4.Revenue Integrated Tax Processing System (\$3.2M)
5. Recorder of Deeds Land Management System (\$1.3M)
6. Juvenile Enterprise Management System (JEMS) Replacement (\$1.3M)
7. SAN Expansion for Countywide Imaging Systems (\$1.0M)

Upon the full implementation of the IT systems mentioned above, the County will be able to fundamentally transform the way it operates and provide more innovative and transparent services to its citizens

## **VEHICLE POLICY IMPLEMENTATION**

To reduce costs and improve efficiencies, the countywide fleet continues to undergo a comprehensive internal fleet assessment. In coordination with the County's Vehicle Steering Committee, a review of all passenger and light duty vehicles will result in the second phase of a fleet reduction effort. This process included an assessment, in which criteria such as vehicle utilization, odometer readings, and fleet age were analyzed. All FY 2017 vehicle requests were reviewed to ensure that the County's established requirements for new or replacement vehicles were met.

The County will continue to implement changes to the Vehicle Ordinance that will eliminate take-home non-police vehicles and will continue to reduce the countywide passenger vehicle fleet. All maintenance and costs for each vehicle will be tracked. In addition, the County will continue to move into a cost efficient replacement cycle for vehicles. The County will reduce the passenger fleet size by 77 in FY2017, with a plan to further continue reducing the fleet by an additional 200 vehicles by the end of FY 2019. In FY 2017, the total value of per vehicle reduction is \$4,388. The savings includes \$1,603 in fuel, \$1,400 in maintenance, and \$1,362 in salvage value. In FY 2017, vehicle requests are recommended in the amount of \$9.7 million, or 12% of the total Capital Equipment budget. The Sheriff (\$2.3M) and Department of Transportation and Highways (\$6.8M), of which \$6.6M accounts for specialized heavy vehicles, are the two largest recipients of capital equipment funding for vehicles.

## CAPITAL EQUIPMENT FUNDING

The primary source of capital equipment funding is debt proceeds. Debt will fund \$46.3 million, or 55.3%, of the \$83.6 million in capital equipment recommended in this budget. Included in the \$46.3M in debt funded capital are several large IT projects, discussed previously, that are expected to transform the way the County operates.

In an effort to reduce reliance of debt to fund discrete capital equipment such as technology hardware and vehicles, the County is levying a Capital Project Property Tax Levy that will finance \$20.6 million, or 24.7%, of the capital equipment requests recommendation. The BOT Unified Communications (\$5.5M) is a major IT capital project, including the computer equipment refresh and software (\$10.3M) that will be funded with Capital Levy funds. In addition, Capital Levy funding will fund fixed plant and institutional equipment (\$1.7M), vehicles (\$2.6M), and medical and laboratory equipment (\$0.6M).

Motor Fuel Tax (MFT) funds will finance \$7.0 million, or 8.3%, of the capital equipment requests recommendation. The specialized heavy construction vehicle request is the major equipment (\$6.8M) that will be funded with MFT funds.

Grant funding provides support in the amount of \$7.1M, or 8.5%, to fund fixed plant and institutional equipment (\$5.6M), computer equipment refresh and other associated IT equipment (\$1.2M) in several of the County's public safety departments.

Special Purpose Funds (SPF) will fund \$2.7M, or 3.2% of the total capital equipment requests recommended. The Integrated Property Tax System (\$1.4M) is a major IT capital project, including the computer equipment refresh (\$0.7M) and vehicle requests (\$0.4M) that will be funded in the SPFs. By modernizing the property-tax agencies' business process workflow from a single agency focus to a shared integrative process, the County will move from a 40-year old environment to a solution with a single data source, more efficient workflow, and an updated application and hardware platform. By funding this project in the Special Purpose Funds, the County avoids debt-funding this major, transformative system.

## OVERALL CAPITAL EQUIPMENT STRATEGY

As part of President Preckwinkle's comprehensive plan for Cook County, Capital Equipment project recommendations must be driven by four key goals: fiscal responsibility, innovative leadership, transparency and accountability, and improved services. Investment in Capital Equipment supports these goals while providing departments and employees with the tools they need to better serve all residents.

### FISCAL RESPONSIBILITY

1. Replacing the County's timeworn financial systems with a new, fully integrated Enterprise Phone System (ERP) system will provide cost savings, management efficiencies, and ensure current and accurate data.
2. Continuing to prioritize the process of migrating all of its (40) plus applications off the AS/400 by April 2019. JEMS by far is the largest application in which the Court will require a new system to migrate off the AS/400.



3. Continuing to prioritize projects that will facilitate the countywide replacement of Enterprise Phone System. Unified Communications (VoIP) project improves overall communications; reduces costs; ensures compliance with Federal and State laws; and provides disaster recovery and business continuity capabilities.

### **INNOVATIVE LEADERSHIP**

1. A Countywide data integration project will help all County agencies, as well as the public, more efficiently access and utilize data to make better data-driven policy decisions.
2. The implementation of Integrated Property Tax System will improve customer service by sending out timely and accurate tax information, modernizing an old system and reducing outmoded data. Getting tax bills out on time also saves underlying taxing districts \$3 million per month by avoiding tax anticipation warrants or dipping into reserves.
3. Clerk of the Circuit Court's case management system will provide an efficient, cost effective operational system that will increase productivity and comply with all court designated laws on technology improvement and public records.

### **TRANSPARENCY & ACCOUNTABILITY**

1. Continue working on the replacement of 20-year old voter registration system and the implementation of a new system will improve accuracy of voter rolls and allow integration with other County systems.
2. Implementing a centralized solution that supports the management of the entire County citation process from beginning to end including the issuance of citations, adjudication process, collection of fines, and system management at the department or agency level.

### **IMPROVED SERVICES**

1. Replacement of current lands record processing and transaction system with a new technically advanced solution, Recorder of Deeds Land Management System which will enhance County's overall efficiency and bring economies of scale overall.
2. Public safety and public service will be enhanced by investing in new radios, squad car wireless hotspots, and video interrogation software.
3. New case and document management systems will eliminate redundant data entry and enhance reporting abilities for numerous agencies and departments.

### FY2017 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request	Funding Source
<b>Offices Under the President - Chief Administrative Officer</b>			
<b>BUREAU OF ADMINISTRATION</b>			
011 - Office of the Chief Administrative Officer	Shared Fleet - Vehicle Purchase		
		\$75,000	Capital Levy
	<b>Total Project for Department 011</b>	<b>75,000</b>	
<b>161 - Department of Environmental Control</b>			
Air Monitoring Trailers - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$262,500	Capital Levy
Particulate Speciation Monitors - Medical and Lab Equipment	Medical and Lab Equipment	\$138,600	Capital Levy
Sonic Meteorological Data Translation System - Medical and Lab Equipment	Medical and Lab Equipment	\$29,600	Capital Levy
Primary Standard - Medical and Lab Equipment	Medical and Lab Equipment	\$13,750	Capital Levy
Secondary Standard - Medical and Lab Equipment	Medical and Lab Equipment	\$10,000	Capital Levy
	<b>Total Project for Department 161</b>	<b>454,450</b>	
<b>259 - Medical Examiner</b>			
Replace Toxicology Built-in Refrigerator/Freezer - Fixed Plant or Institutional Equipm	Fixed Plant or Institutional Equipment	\$120,000	Capital Levy
Digital Mobile C-Arm ESP with Hybrid Graphic Printer - Medical and Lab Equipment	Medical and Lab Equipment	\$180,000	Capital Levy
Toxicology Blood Banks - Medical and Lab Equipment	Medical and Lab Equipment	\$80,000	Capital Levy
STAT Drug Analyzer - Medical and Lab Equipment	Medical and Lab Equipment	\$70,000	Capital Levy
SCBA - Hazmat PPE w/Storage Cabinets - Medical and Lab Equipment	Medical and Lab Equipment	\$55,000	Capital Levy
Histology Microtome - Medical and Lab Equipment	Medical and Lab Equipment	\$12,000	Capital Levy
	<b>Total Project for Department 259</b>	<b>517,000</b>	
<b>501 - MFT Illinois First (1st)</b>			
Hot Box Asphalt Recyclers - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$150,000	Motor Fuel Tax
Wide Format Printer - IT and Telecommunications	IT and Telecommunications	\$30,000	Motor Fuel Tax
Desktop Computers - IT and Telecommunications	IT and Telecommunications	\$37,200	Motor Fuel Tax
Snow Fighters - Vehicle Purchase	Vehicle Purchase	\$1,800,000	Motor Fuel Tax
Crew Cab Dump Trucks - Vehicle Purchase	Vehicle Purchase	\$320,000	Motor Fuel Tax
SUV Passenger Vehicles - Vehicle Purchase	Vehicle Purchase	\$124,000	Motor Fuel Tax
Forestry Truck - Vehicle Purchase	Vehicle Purchase	\$350,000	Motor Fuel Tax
Vector Sewer Cleaning Trucks - Vehicle Purchase	Vehicle Purchase	\$800,000	Motor Fuel Tax
Street Sweepers - Vehicle Purchase	Vehicle Purchase	\$550,000	Motor Fuel Tax
Skid Steer Loaders with Attachments - Vehicle Purchase	Vehicle Purchase	\$250,000	Motor Fuel Tax
Front End Loaders - Vehicle Purchase	Vehicle Purchase	\$900,000	Motor Fuel Tax
Stump Grinders - Vehicle Purchase	Vehicle Purchase	\$108,000	Motor Fuel Tax
Mower Boxes & Boom Mower Attachments - Vehicle Purchase	Vehicle Purchase	\$120,000	Motor Fuel Tax
Field Tractor Mowers - Vehicle Purchase	Vehicle Purchase	\$400,000	Motor Fuel Tax
Snow Plows & Snow Plow Equipment - Vehicle Purchase	Vehicle Purchase	\$144,000	Motor Fuel Tax
20 Ton Dump Trailers - Vehicle Purchase	Vehicle Purchase	\$90,000	Motor Fuel Tax
Gradall Trenchers - Vehicle Purchase	Vehicle Purchase	\$800,000	Motor Fuel Tax
	<b>Total Project for Department 501</b>	<b>6,973,200</b>	
<b>510 - Animal Control Department</b>			
Computer Equipment - IT and Telecommunications	IT and Telecommunications	\$42,000	Special Purpose Fund

**FY2017 CAPITAL PROJECTS BY BUREAU**

Project Title	Project Type	Request	Funding Source
Vehicle Purchase - Vehicle Purchase	Vehicle Purchase	\$83,000	Special Purpose Fund
	<b>Total Project for Department 510</b>	<b>125,000</b>	
	<b>Total Project for BUREAU OF ADMINISTRATION</b>	<b>8,144,650</b>	
<b>Offices Under the President - Chief Financial Officer</b>			
<b>BUREAU OF FINANCE</b>			
029 - Office of Enterprise Resource Planning (ERP)	IT and Telecommunications	\$31,450,000	Debt Proceeds
Oracle EBS Implementation - IT and Telecommunications	IT and Telecommunications	\$2,000,000	Debt Proceeds
ERP Contractor Requisition- Reference Contract - IT and Telecommunications			
	<b>Total Project for Department 029</b>	<b>33,450,000</b>	
	<b>Total Project for BUREAU OF FINANCE</b>	<b>33,450,000</b>	
<b>Offices Under the President - Chief Information Officer</b>			
<b>BUREAU OF TECHNOLOGY</b>			
009 - Enterprise Technology	IT and Telecommunications	\$900,000	Capital Levy
OTP Computer Refresh - IT and Telecommunications	IT and Telecommunications	\$750,000	Capital Levy
Network Switch Refresh - IT and Telecommunications	IT and Telecommunications	\$5,500,000	Capital Levy
Unified Communications - IT and Telecommunications	IT and Telecommunications	\$1,000,000	Capital Levy
SAN Expansion - IT and Telecommunications	IT and Telecommunications	\$100,000	Capital Levy
Data Center Circuits - IT and Telecommunications	IT and Telecommunications	\$250,000	Capital Levy
Disaster Recovery Cloud - IT and Telecommunications	IT and Telecommunications	\$150,000	Capital Levy
Interactive Voice Response (IVR) System - IT and Telecommunications	IT and Telecommunications	\$3,160,796	Debt Proceeds
Integrated Tax Processing System - IT and Telecommunications	IT and Telecommunications	\$3,192,384	Debt Proceeds
Integrated Property Tax System - IT and Telecommunications	IT and Telecommunications	\$402,395	Capital Levy
Integrated Property Tax System - IT and Telecommunications	IT and Telecommunications	\$1,260,000	Debt Proceeds
Recorder of Deeds Land Management System - IT and Telecommunications	IT and Telecommunications	\$673,160	Capital Levy
Court Reminder Notification System - IT and Telecommunications	IT and Telecommunications	\$500,000	Capital Levy
Enterprise Identity and Access Management - IT and Telecommunications	IT and Telecommunications	\$100,000	Capital Levy
Vehicles - Vehicle Purchase	Vehicle Purchase		
	<b>Total Project for Department 009</b>	<b>17,938,735</b>	
<b>BUREAU OF TECHNOLOGY - SPECIAL PURPOSE FUNDS</b>			
545 - Geographic Information Systems	IT and Telecommunications	\$1,400,000	Special Purpose Fund
Integrated Property Tax - IT and Telecommunications			
	<b>Total Project for Department 545</b>	<b>1,400,000</b>	
	<b>Total Project for BUREAU OF TECHNOLOGY</b>	<b>19,338,735</b>	
<b>Offices Under the President - Chief of Asset Management</b>			
<b>ASSET MANAGEMENT</b>			
200 - Department of Facilities Management	Fixed Plant or Institutional Equipment	\$10,800	Capital Levy
Steam Valves and Controller - Fixed Plant or Institutional Equipment			

FY2017 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request	Funding Source
Exhaust Units - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$80,000	Capital Levy
Perimeter Heating Systems - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$168,000	Capital Levy
Cooling Tower Finns - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$14,000	Capital Levy
Electrical Disconnectors - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$14,994	Capital Levy
Cabinet Heat Units - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$25,500	Capital Levy
Rooftop Handler - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$62,500	Capital Levy
Handicap Doors - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$30,000	Capital Levy
Pneumatic Controls - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$72,000	Capital Levy
XUV 560 4x4 - Vehicle Purchase	Vehicle Purchase	\$60,000	Capital Levy
F550 - Bucket Truck - Vehicle Purchase	Vehicle Purchase	\$95,000	Capital Levy
<b>Total Project for Department 200</b>		<b>632,794</b>	
790 - Energy Efficiency Program			
Building Improvements	Fixed Plant or Institutional Equipment	\$36,300	Grants
Building Improvements	Fixed Plant or Institutional Equipment	\$100,000	Grants
Building Improvements	Fixed Plant or Institutional Equipment	\$100,000	Grants
Building Improvements	Fixed Plant or Institutional Equipment	\$401,808	Grants
Building Improvements	Fixed Plant or Institutional Equipment	\$554,878	Grants
Building Improvements	Fixed Plant or Institutional Equipment	\$1,376,484	Grants
<b>Total Project for Department 790</b>		<b>2,569,470</b>	
<b>Total Project for ASSET MANAGEMENT</b>		<b>3,202,264</b>	
<b>Offices Under the President - President</b>			
<b>HOMELAND SECURITY AND EMERGENCY MANAGEMENT</b>			
769 - Urban Area Security Initiative			
Cook County Intelligence Program Sustainment - Fixed Plant or Institutional Equipm	Fixed Plant or Institutional Equipment	\$754,290	Grants
Access Control Maintenance - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$80,000	Grants
Mobile Response Team Sustainment and Maintenance - Fixed Plant or Institutional E	Fixed Plant or Institutional Equipment	\$796,396	Grants
Emergency Readiness Centers Sustainment/Maintenance - Equipment - Fixed Plant	Fixed Plant or Institutional Equipment	\$275,020	Grants
Cook County Training & Exercise - Equipment - Fixed Plant or Institutional Equipmen	Fixed Plant or Institutional Equipment	\$197,863	Grants
NIPSTAC/CFD South Chicago Phase II Enhancement - Fixed Plant or Institutional Equ	Fixed Plant or Institutional Equipment	\$880,000	Grants
Management & Administration - Furniture Not Under CIP	Furniture Not Under CIP	\$267,978	Grants
Critical Infrastructure Maintenance - Equipment - IT and Telecommunications	IT and Telecommunications	\$1,200,000	Grants
<b>Total Project for Department 769</b>		<b>4,451,547</b>	
<b>Total Project for HOMELAND SECURITY AND EMERGENCY MANAGEMENT</b>		<b>4,451,547</b>	
<b>Offices Under the President - Public Defender</b>			
<b>PUBLIC DEFENDER</b>			
260 - Public Defender			
eDefender Case Management System Support Hardware - IT and Telecommunicatio	IT and Telecommunications	\$2,500	Capital Levy
Vehicle Request - Replacement Van - Vehicle Purchase	Vehicle Purchase	\$30,000	Capital Levy
Vehicle Request - New Sedan Purchase - Vehicle Purchase	Vehicle Purchase	\$30,000	Capital Levy
<b>Total Project for Department 260</b>		<b>62,500</b>	

**FY2017 CAPITAL PROJECTS BY BUREAU**

Project Title	Project Type	Request	Funding Source
<b>Elected and Appointed Officials - Chief Judge</b>	<b>Total Project for PUBLIC DEFENDER</b>	<b>62,500</b>	
<b>CHIEF JUDGE</b>			
280 - Adult Probation Department			
Computer Replacement - IT and Telecommunications	IT and Telecommunications	\$135,000	Capital Levy
Scanners - IT and Telecommunications	IT and Telecommunications	\$7,600	Capital Levy
Vehicle Replacement - Vehicle Purchase	Vehicle Purchase	\$120,000	Capital Levy
	<b>Total Project for Department 280</b>	<b>262,600</b>	
310 - Office of the Chief Judge			
Computer Equipment - IT and Telecommunications	IT and Telecommunications	\$157,800	Capital Levy
AS400 Application Migration - IT and Telecommunications	IT and Telecommunications	\$100,000	Capital Levy
	<b>Total Project for Department 310</b>	<b>257,800</b>	
326 - Juvenile Probation and Court Services			
Juvenile Enterprise Management System (JEMS) Replacement - IT and Telecommu	IT and Telecommunications	\$1,250,000	Debt Proceeds
	<b>Total Project for Department 326</b>	<b>1,250,000</b>	
440 - Juvenile Temporary Detention Center			
Kitchen Equipment - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$50,000	Capital Levy
Replacement Cameras - IT and Telecommunications	IT and Telecommunications	\$44,000	Capital Levy
Replacement Radios - IT and Telecommunications	IT and Telecommunications	\$438,410	Capital Levy
Supplementary Radio Equipment - IT and Telecommunications	IT and Telecommunications	\$22,400	Capital Levy
17" Laptops - IT and Telecommunications	IT and Telecommunications	\$11,200	Capital Levy
	<b>Total Project for Department 440</b>	<b>566,010</b>	
793 - Adult Redeploy Illinois Program			
Equipment or Improvements - N.O.C.	Fixed Plant / Institutional	\$5,307	Grants
	<b>Total Project for Department 793</b>	<b>5,307</b>	
	<b>Total Project for CHIEF JUDGE</b>	<b>2,341,717</b>	
<b>Elected and Appointed Officials - Clerk of the Circuit Court</b>			
<b>CLERK OF THE CIRCUIT COURT</b>			
335 - Clerk of the Circuit Court - Office of the Clerk			
Implementation of Case Management System (Yr 3 of 6) - IT and Telecommunication	IT and Telecommunications	\$3,950,000	Debt Proceeds
	<b>Total Project for Department 335</b>	<b>3,950,000</b>	
<b>CLERK OF THE CIRCUIT COURT - Special Purpose Funds</b>			
528 - Clerk of the Circuit Court Automation Fund			
Replacement of Outdated Thin Clients - IT and Telecommunications	IT and Telecommunications	\$327,825	Capital Levy
	<b>Total Project for Department 528</b>	<b>327,825</b>	
529 - Clerk of the Circuit Court Document Storage Fund			
Microfilm Reader and Printer - IT and Telecommunications	IT and Telecommunications	\$8,000	Capital Levy
	<b>Total Project for Department 529</b>	<b>8,000</b>	
580 - Clerk of the Circuit Court Electronic Citation Fund			

FY2017 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request	Funding Source
Electronic Tickets Initiative - IT and Telecommunications	IT and Telecommunications	\$250,000	Special Purpose Fund
<b>Total Project for Department 580</b>		<b>250,000</b>	
<b>Total Project for CLERK OF THE CIRCUIT COURT</b>		<b>4,535,825</b>	
<b>Elected and Appointed Officials - County Clerk</b>			
<b>COUNTY CLERK</b>			
110 - County Clerk	IT and Telecommunications	\$22,500	Capital Levy
IT Equipment Upgrade - IT and Telecommunications	Vehicle Purchase	\$75,000	Capital Levy
Delivery Truck - Vehicle Purchase		<b>97,500</b>	
<b>Total Project for Department 110</b>			
<b>COUNTY CLERK - Special Purpose Funds</b>			
524 - County Clerk - Elections Division Fund	Fixed Plant or Institutional Equipment	\$69,900	Capital Levy
Electronic Pollbook Cases - Fixed Plant or Institutional Equipment	IT and Telecommunications	\$139,200	Capital Levy
IT Equipment Upgrade - IT and Telecommunications		<b>209,100</b>	
<b>Total Project for Department 524</b>			
<b>Total Project for COUNTY CLERK</b>		<b>306,600</b>	
<b>Elected and Appointed Officials - Sheriff</b>			
<b>SHERIFF</b>			
214 - Sheriff's Administration	Fixed Plant or Institutional Equipment	\$43,675	Capital Levy
Renovation of 23rd & Rockwell - Electronics/Oil Change Garage -	Vehicle Purchase	\$1,994,786	Capital Levy
Vehicle Purchases - Vehicle Purchase		<b>2,038,461</b>	
<b>Total Project for Department 214</b>			
<b>217 - Information Technology</b>			
Production/Dev/Test environment upgrade and Expansion - IT and Telecommunications	IT and Telecommunications	\$164,000	Capital Levy
F5 Load Balancer - IT and Telecommunications	IT and Telecommunications	\$60,000	Capital Levy
Replacement DMZ Environment - IT and Telecommunications	IT and Telecommunications	\$72,000	Capital Levy
Replace Failed UPS Device - IT and Telecommunications	IT and Telecommunications	\$15,500	Capital Levy
StoreSimple Device - DFS - IT and Telecommunications	IT and Telecommunications	\$100,000	Capital Levy
CCOMS Version Upgrades/ Development - IT and Telecommunications	IT and Telecommunications	\$100,000	Capital Levy
Bureau of Intelligence and Investigations SPSS Statistical Software - IT and Telecom	IT and Telecommunications	\$30,000	Capital Levy
Training Institute Learning Management System Additional Functionality - IT and Tel	IT and Telecommunications	\$110,000	Capital Levy
Training Institute Training Records Software - IT and Telecommunications	IT and Telecommunications	\$10,000	Capital Levy
Department of Corrections - Mugshot Cameras and ID Printers for Pre-Booking Facil	IT and Telecommunications	\$20,424	Capital Levy
Sheriff's Executive Office -Roster Management System Software - IT and Telecomm	IT and Telecommunications	\$100,000	Capital Levy
Records Management System - IT and Telecommunications	IT and Telecommunications	\$500,000	Capital Levy
CCSPD In-Car-Video System Project - IT and Telecommunications	IT and Telecommunications	\$700,000	Capital Levy
Desktop Refresh - IT and Telecommunications	IT and Telecommunications	\$2,000,000	Capital Levy
Video Management System - IT and Telecommunications	IT and Telecommunications	\$10,000	Capital Levy
<b>Total Project for Department 217</b>		<b>3,991,924</b>	
<b>231 - Police Department</b>			
Bomb Unit Specialty Equipment - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$127,004	Capital Levy

**FY2017 CAPITAL PROJECTS BY BUREAU**

Project Title	Project Type	Request	Funding Source
Taser Plan - 2nd Year - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$515,000	Capital Levy
<b>Total Project for Department 231</b>		<b>642,004</b>	
697 - Intellectual Property Theft Enforcement Program Computer Equipment	IT and Telecommunications	\$44,999	Grants
<b>Total Project for Department 697</b>		<b>44,999</b>	
<b>SHERIFF - SPECIAL PURPOSE FUNDS</b>			
577 - Vehicle Purchase Fund Vehicle Purchase - Vehicle Purchase	Vehicle Purchase	\$277,500	Special Purpose Fund
<b>Total Project for Department 577</b>		<b>277,500</b>	
<b>Total Project for SHERIFF</b>		<b>6,994,888</b>	
<b>Elected and Appointed Officials - State's Attorney</b>			
<b>STATE'S ATTORNEY</b>			
250 - State's Attorney Computer Replacement Project - IT and Telecommunications	IT and Telecommunications	\$179,550	Capital Levy
<b>Total Project for Department 250</b>		<b>179,550</b>	
616 - Post Conviction DNA Testing Assistance Program Computer Equipment	IT and Telecommunications	\$2,100	Grants
<b>Total Project for Department 616</b>		<b>2,100</b>	
782 - Child Support Enforcement Grant Office Furnishings and Equipment Computer Equipment	Furniture Not in CIP IT and Telecommunications	\$50 \$50	Grants Grants
<b>Total Project for Department 782</b>		<b>100</b>	
<b>Total Project for STATE'S ATTORNEY</b>		<b>181,750</b>	
<b>Elected and Appointed Officials - Treasurer</b>			
<b>COUNTY TREASURER - SPECIAL PURPOSE FUNDS</b>			
534 - County Treasurer - Tax Sales Automation Fund Computer Equipment Replacement - IT and Telecommunications Increase & Improve Data Storage Capacity - IT and Telecommunications	IT and Telecommunications IT and Telecommunications	\$61,530 \$594,300	Special Purpose Fund Special Purpose Fund
<b>Total Project for Department 534</b>		<b>655,830</b>	
<b>Total Project for COUNTY TREASURER - SPECIAL PURPOSE FUNDS</b>		<b>655,830</b>	
<b>Grand Total:</b>		<b>\$83,666,306</b>	

FY2017 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request	Funding Source
<b>Offices Under the President - Chief Administrative Officer</b>			
<b>BUREAU OF ADMINISTRATION</b>			
011 - Office of the Chief Administrative Officer			
Shared Fleet - Vehicle Purchase	Vehicle Purchase	\$75,000	Capital Levy
<b>Total Project for Department 011</b>		<b>75,000</b>	
<b>161 - Department of Environmental Control</b>			
Air Monitoring Trailers - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$262,500	Capital Levy
Particulate Speciation Monitors - Medical and Lab Equipment	Medical and Lab Equipment	\$138,600	Capital Levy
Sonic Meteorological Data Translation System - Medical and Lab Equipment	Medical and Lab Equipment	\$29,600	Capital Levy
Primary Standard - Medical and Lab Equipment	Medical and Lab Equipment	\$13,750	Capital Levy
Secondary Standard - Medical and Lab Equipment	Medical and Lab Equipment	\$10,000	Capital Levy
<b>Total Project for Department 161</b>		<b>454,450</b>	
<b>259 - Medical Examiner</b>			
Replace Toxicology Built-in Refrigerator/Freezer - Fixed Plant or Institutional Equipm	Fixed Plant or Institutional Equipment	\$120,000	Capital Levy
Digital Mobile C-Arm ESP with Hybrid Graphic Printer - Medical and Lab Equipment	Medical and Lab Equipment	\$180,000	Capital Levy
Toxicology Blood Banks - Medical and Lab Equipment	Medical and Lab Equipment	\$80,000	Capital Levy
STAT Drug Analyzer - Medical and Lab Equipment	Medical and Lab Equipment	\$70,000	Capital Levy
SCBA - Hazmat PPE w/Storage Cabinets - Medical and Lab Equipment	Medical and Lab Equipment	\$55,000	Capital Levy
Histology Microtome - Medical and Lab Equipment	Medical and Lab Equipment	\$12,000	Capital Levy
<b>Total Project for Department 259</b>		<b>517,000</b>	
<b>501 - MFT Illinois First (1st)</b>			
Hot Box Asphalt Recyclers - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	\$150,000	Motor Fuel Tax
Wide Format Printer - IT and Telecommunications	IT and Telecommunications	\$30,000	Motor Fuel Tax
Desktop Computers - IT and Telecommunications	IT and Telecommunications	\$37,200	Motor Fuel Tax
Snow Fighters - Vehicle Purchase	Vehicle Purchase	\$1,800,000	Motor Fuel Tax
Crew Cab Dump Trucks - Vehicle Purchase	Vehicle Purchase	\$320,000	Motor Fuel Tax
SUV Passenger Vehicles - Vehicle Purchase	Vehicle Purchase	\$124,000	Motor Fuel Tax
Forestry Truck - Vehicle Purchase	Vehicle Purchase	\$350,000	Motor Fuel Tax
Vactor Sewer Cleaning Trucks - Vehicle Purchase	Vehicle Purchase	\$800,000	Motor Fuel Tax
Street Sweepers - Vehicle Purchase	Vehicle Purchase	\$550,000	Motor Fuel Tax
Skid Steer Loaders with Attachments - Vehicle Purchase	Vehicle Purchase	\$250,000	Motor Fuel Tax
Front End Loaders - Vehicle Purchase	Vehicle Purchase	\$900,000	Motor Fuel Tax
Stump Grinders - Vehicle Purchase	Vehicle Purchase	\$108,000	Motor Fuel Tax
Mower Boxes & Boom Mower Attachments - Vehicle Purchase	Vehicle Purchase	\$120,000	Motor Fuel Tax
Field Tractor Mowers - Vehicle Purchase	Vehicle Purchase	\$400,000	Motor Fuel Tax
Snow Plows & Snow Plow Equipment - Vehicle Purchase	Vehicle Purchase	\$144,000	Motor Fuel Tax
20 Ton Dump Trailers - Vehicle Purchase	Vehicle Purchase	\$90,000	Motor Fuel Tax
Gradall Trenchers - Vehicle Purchase	Vehicle Purchase	\$800,000	Motor Fuel Tax
<b>Total Project for Department 501</b>		<b>6,973,200</b>	
<b>510 - Animal Control Department</b>			
Computer Equipment - IT and Telecommunications	IT and Telecommunications	\$42,000	Special Purpose Fund



**FY2017 CAPITAL PROJECTS BY BUREAU**

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<b>Total Project for Department 501</b>		<b>6,973,200</b>	
<b>510 - Animal Control Department</b>			
Computer Equipment - IT and Telecommunications	IT and Telecommunications	\$42,000	Special Purpose Fund



**RESOLUTION****SPONSORED BY****THE HONORABLE TONI PRECKWINKLE****PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS****RESOLUTION AND ANNUAL APPROPRIATION BILL  
FOR THE FISCAL YEAR 2017**

A **RESOLUTION** providing for the Annual Appropriation for the Fiscal Year 2017 and for the closing of accounts of the County of Cook, Illinois, under the Annual Appropriation Bill for the Fiscal Year 2016.

**PREAMBLES**

**WHEREAS**, Section 6(a) of Article VII of the 1970 Constitution of the State of Illinois provides that “a County which has a Chief Executive Officer elected by the electors of the County..(is) a Home Rule Unit” and The County of Cook, Illinois (the “County”) has a Chief Executive Officer elected by the electors of the County and is therefore a Home Rule Unit and may, under the powers granted by said Section 6(a) of Article VII of said Constitution of 1970, exercise any power and perform any function pertaining to its government and affairs; and

**WHEREAS**, appropriation of funds is a necessary annual function of government; and

**WHEREAS**, the County will close out its accounts as of November 30, 2016, and render an account and make settlements with the County for the Annual Appropriation Bill for the Fiscal Year 2016.

**NOW THEREFORE**, at a meeting convened and concluded on \_\_\_\_\_ 2016,  
Be It Hereby Resolved by the Board of Commissioners of the County of Cook, Illinois as follows:

**RESOLUTION AND ANNUAL  
APPROPRIATION BILL FOR THE  
FISCAL YEAR 2017**

**BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF COOK COUNTY:**

- Section 1.** That the Board of Commissioners of Cook County (the “County Board” or “Board”) hereby finds that all recitals contained in the preambles to this resolution are full, true and correct and does incorporate them into this resolution by this reference.
- Section 2.** That the County Board, hereby establishes and ordains Fiscal Year 2017 as commencing on December 1, 2016 and concluding on November 30, 2017.
- Section 3.** That this Resolution be and the same is hereby termed the “Annual Appropriation Bill” of the County of Cook for Fiscal Year 2017 and governs all Elected Officials, Departments, Office Institutions or Agencies of the County, including but not limited to the offices and departments under the jurisdiction of the County Board President, the Board of Commissioners, Cook County Health and Hospitals System, Cook County State’s Attorney, Cook County Sheriff, Cook County Public Defender, Clerk of the Circuit Court of Cook County, Cook County Treasurer, Cook County Clerk, Cook County Recorder of Deeds, Cook County Assessor, Chief Judge of the Circuit Court of Cook County, Board of Review, the Office of the Independent Inspector General, the Cook County Land Bank Authority, and the Public Administrator (hereinafter, “Agencies” or “Agency”). The Estimates of Current Assets and the Revenues of the Fiscal Year 2017 Available for Appropriation, and the amounts appropriated and the objects and purposes thereof, are as specified in the following: Executive Budget Recommendations for Fiscal Year 2017, Volumes I, II, and III as amended by the County Board through the amendment process and the Estimate of Revenue and Available Resources for Fiscal Year 2017, as amended by the County Board through the amendment process.
- Section 4.** That the amounts herein set forth herein and the same are hereby appropriated for Fiscal Year 2017 and as further noted in Sections 25 and 26.
- Section 5.** That the salaries or rates of compensation of all officers and employees of the County or Agencies when not otherwise provided by law, shall be governed and administered by the compensation plans in force and effective in the Fiscal Year 2017 Appropriation Bill. In the FY 2017 appropriation, a 1.5% cost of living increase based on the projected year over year change in Consumer Price Index will be provided to all applicable non-union employees effective the first full pay period following December 1, 2016. Cost of Living increases for applicable non-union employees will not be applicable to persons in a Grade K12 position or to persons with an annual salary of \$200,000.00 or greater. The Budget and Management Services Director and the Chief of the Bureau of Human Resources shall be authorized to correct the annual salaries for such applicable non-union positions and modify the Class

& Compensation Schedules in accordance with this Section 5. Step advancement and/or cost of living increases for union employees will be dictated per the terms of the applicable collective bargaining agreements. Amounts actually paid may vary due to rounding based upon the payroll automated system rounding conventions, which is anticipated not to exceed plus or minus 20 cents per pay period. Any and all changes in classification shall be subject to the approval of the Chief of the Bureau of Human Resources.

**Section 6.** That whatever appropriations for salaries or wages of any office, agency or place of employment are supported by a detailed salary schedule, all expenditures against such appropriations shall be made in accordance with such schedule and classification plan, and no payroll item shall be submitted to the Comptroller of the County (the "Comptroller") by any Agency of the County for a sum exceeding the amount shown in said salary schedule, except for rounding and except that the County Board may direct the proper Officials of The County of Cook to expend all or any portion of the appropriation herein contained reserved for adjustments in wages of employees, when approved by the County Board. Modifications to the salary schedule shall be subject to approval by the Cook County Board of Commissioners.

**Section 7.** Only full-time employees working 30 hours per week on average during a standard measurement period as established by the Director of Risk Management, may receive healthcare benefits unless otherwise authorized by Collective Bargaining Agreement, or Employment Agreement as approved by the Chief of the Bureau of Human Resources. Employees shall contribute towards the cost of the health (including pharmacy), dental or vision benefits as required and for the duration of their employment. Employers shall certify employment and payroll status to the Comptroller, and shall be charged back the full premium cost for inaccurate or incomplete certifications. The Budget Director shall implement such a chargeback upon notification of an inaccuracy by the Risk Management Director or Comptroller. All employers shall promptly notify Risk Management when an employee receiving healthcare benefits begins an authorized Personal Leave of Absence. All employers shall utilize the payroll system to identify duration and type of all Leaves of Absence. Judges and associate judges of the Circuit Court, employees who work less than 30 hours per week for standard measurement periods, Chairman and members of the Cook County Sheriff's Merit Board, and commissioners of the Chicago Board of Elections may not access County healthcare benefits unless they contribute the full cost of the healthcare premium associated with said County healthcare benefits.

**Section 8.** That the Budget and Management Services Director is hereby authorized to utilize or transfer amounts between the 110, 115, 119, 120, 121, 126, 129, 130, 133, 155 and 169 accounts where necessary to support salaries, increases and wages for employees carried on these accounts and consistent with pay plans, salary schedules or the classification authority authorized in Chapter 44, Article II, Section 44-44 of the Cook County Code. Transfers out of the 100 account series to the 200, 300, 400, 500, 600, or 800 account series will be required to follow the provisions outlined in Section 9 of this Resolution.

That the Elected Officials, Heads of Departments, Office Institutions or Agencies of the County are prohibited from taking employment actions such as posting employment opportunities, offering employment or promotional opportunities, transferring personnel, changing funding sources, or implementing demotions without obtaining written approval and confirmation from the Budget and Management Services Director that funds are available for said employment action.

Budget and Management Service's validation of funds available for the purpose of position control shall include the combined 110, 115, 119, 126, 129, 133, 155, and 169 accounts. In those instances where Budget and Management Services has determined that an Elected Official's or Department Chief's annualized payrolls will exceed the turnover requirement for the next funding period, for purposes of position control, funds will be considered to be not available.

Before any individual is extended an offer of employment and added to the payroll system or employees are recommended for a reclassification, the relevant Elected Official, Department, Office Institution or Agency of the County must obtain the prior approval of the Budget and Management Services Director in order to validate those funds are available. Should employees be put onto the payroll system without these requisite approvals, while they will be paid for time worked, the Budget Director has the authority to withhold funding from an available account to pay for the unauthorized hire.

**Section 9.** In order to make necessary transfers of \$10,000 or less within and between the 100 (excluding the 110, 172, 175,176, 177, 178, 179, 826, and 181 accounts), 200, 300, 400, 500, 600 and 800 accounts/account series, the Elected Officials, Heads of Departments, Offices, Institutions or Agencies are hereby required to request and receive advance approval from the Budget and Management Services Director. Upon request and justification from the Agency, the Director of Budget and Management is hereby authorized to review said transfer requests and approve said transfer requests in an amount equal to \$10,000 or less within and between accounts without Board approval. A report of such approved transfers shall be made to the Cook County Board of Commissioners by the Budget and Management Services Director via placement of said report on a Board Agenda on a quarterly basis. Except for transfers authorized in Section 8, transfers requested that are equal to or less than \$10,000 from the 110 account or greater than \$10,000 that are within or between the 100, 200, 300, 400, 500, 600 or 800 account series will require the advance approval by the Board. No transfers are allowed from the 172,175,176,177,178,179, 826 or 181 accounts except for the purposes of payment of employee benefit claims and related expenses No transfers are required for shifts in funds between business units within the same department for non-personnel accounts. Transfers made for department 018, account 350 are restricted to the following accounts: 183, 190, 220, 241, 289 or 630. The Elected Officials, Heads of Departments, Offices, Institutions and Agencies of the County, are prohibited from incurring any liability against

any account in excess of the amount herein authorized for such account without securing the prior approval by the Budget and Management Services Director and/or the Board of Commissioners or the Cook County Health and Hospitals System Board for the pledging of appropriate unencumbered balances for subsequent transfer as provided for by the Board of Commissioners or the Cook County Health and Hospitals System Board . The Budget and Management Services Director is hereby authorized to issue rules governing transfers.

Any newly Elected Official who assumes office on or after December 1, 2016, is hereby authorized to transfer funds within and between the 100, 200, 300, 400, 500, 600 or 800 accounts/account series under their respective departments or business units for 90 days after assuming office. Newly Elected Officials may also transfer positions among departments under their control during that 90 day period. Any transfer of funds or positions within a 100, 200, 300, 400, 500, 600 or 800 account/account series by a newly Elected Official may not increase any appropriation with the adopted 2017 Cook County Executive Budget Recommendation. Any newly Elected Official subject to this provision shall provide a report to the Budget and Management Services Director and Board of Commissioners summarizing any transfers made under this provision.

**Section 10.** That persons funded from accounts designated as Extra Employees 126, 129, 130, 133, and 155 must subscribe to account definitions and salary schedules, or classification authority as outlined in the Appendices or Chapter 44, Article II, Section 44-44 of the Cook County Code. Appointments to 130 positions are limited to new positions, programs or emergencies that were not anticipated during the budget process. New appointments to 130 positions must be authorized for 110 funding in the next fiscal year or the position will be deleted at year-end. The employment of persons as Extra Employees shall be in accordance with the rules established by the Bureau of Human Resources.

**Section 11.** The Budget and Management Services Director will create internal service accounts for purpose of consolidating payments to a single vendor for goods and services rendered to the various agencies of county government into which the County Comptroller may from time to time make transfers from corresponding amounts budgeted to each agency. Payment of claims, premiums and other associated costs may be made directly from these internal service accounts. Each month, the County Comptroller shall make available to the County Board the Appropriation Trial Balance Report which shall include information related to said transfers.

That appropriations for Personal Services, Contingency and Special Purposes shall be assigned to the Self Insurance Fund during the fiscal year based upon premium and premium equivalent calculations and projections, including reserves as recommended by the Director of Risk Management, and shall be utilized to pay claims and costs associated with those items.

- Section 12.** Worker's compensation costs including indemnity and medical, and related payments associated with each workers compensation claim shall be charged to the department, agency or elected office's workers compensation funds in instances where the previous three year's annual worker's compensation expenditures generally averaged in excess of \$50,000, calculated under policies jointly established by the Director of Risk Management and the Budget and Management Services Director.
- Section 13.** That, in the event the department of Facilities Management, Bureau of Technology or Comptroller's Office performs work on behalf of and at the behest of another County agency, the work performed on straight time using County employees shall not be charged to the beneficiary agency, but for all work performed on overtime, the overtime differential may be charged to the beneficiary agency's overtime account. Discretionary projects may be charged to beneficiary agency by approval of the space committee.
- Section 14.** That capital equipment purchases will follow an ongoing equipment replacement policy for each major category of equipment used by Cook County agencies, as articulated in the County Performance Based Management and Budgeting ordinance Article X Section 2-932. Including but not limited to vehicles, telecommunications and technology equipment, office furniture, fixed plant and institutional equipment, and medical and lab equipment. During Fiscal Year 2017 all County Agencies shall submit an inventory of capital equipment to include specific inventories of software assets and technology hardware assets which shall identify such a replacement cycle. Capital Improvement projects shall be approved by the Board of Commissioners, with a replacement cycle where applicable, as identified in the Appropriation Bill. Total appropriations for approved capital equipment, capital improvements, and transportation and highway capital projects shall not exceed the amount as appropriated by the Board of Commissioners for said purposes during Fiscal Year 2017. Capital equipment, capital improvements, and transportation and highway capital equipment should be funded, if possible, through a mix of funding sources including operating funds, special revenue funds, grant dollars, and short- and long-term financing alternatives including sales tax bonds, general obligation bonds, revolving lines or credit, or other debt instruments available to the County.
- That appropriation authority to procure capital equipment by Special Revenue Funds using short-term financing arrangements shall require repayment by the Special Revenue Fund over the period approved by the Chief Financial Officer. These repayments will be deposited annually to reimburse the funding source that was initially used to finance the project.
- Section 15.** That appropriations for capital improvements are made by major project groups, and detailed projects within each such group. The Budget and Management Services Director is authorized to allocate available appropriations to detailed projects within the major project group. Upon the final completion of detailed projects within a major project group, the Chief of the Bureau of Asset Management shall submit a form of substantial completion to the Budget and Management Services Director to request closing the project, and may request a reallocation of excess appropriations to other approved projects within other major project



groups. With regards to Capital Equipment the respective requesting agency shall submit to the Director of Budget and Management Services a form of substantial completion to request closing the project. In the event that excess appropriations remain upon substantial completion, or in the event that a form of substantial completion is not received by the end of the fiscal year in which the funds are appropriated, the Director of Budget and Management Services may reallocate the associated appropriations to other approved Capital Equipment projects within said fiscal year.

The Budget and Management Services Director and the Director of Capital Planning shall jointly submit on a quarterly basis to the County Board a Capital Improvements and Equipment Funding and Project Report, which consists of three sections. The first section of the report shall show the bond funding by source and gross funds available through the end of the fiscal year, which includes any interest earned as of the date of the report and a projection of the interest to be earned through the end of the fiscal year. Additionally, the first section will identify all expenditures, encumbrances and unencumbered balances by funding sources. The second section shows the Capital Improvements by bond, separated by major project group, project the funding allocated toward each project; the total amount of expenditures paid; the balance of encumbered funds; and the amount of unencumbered funds. The second section for the Capital Improvements shall also list any transfers of funding allocated between major project groups; any adjustments made by the Budget and Management Services Director at the completion of project groups or projects pursuant to this section; and the status of the project. The third section of the Capital Improvements and Equipment Funding Report shall show the Equipment by bureau/department, separated by, account number, equipment request funded but not yet ordered, purchases not yet completed nor paid; the funding allocated, balance of encumbrance and the fund balance toward each equipment request funded but not yet ordered and purchases not completed nor paid. The third section for the equipment shall also list any transfers of funding allocated between bureau/department, separated by, account number, equipment request funded but not yet ordered, purchases not yet completed nor paid; and any adjustments made by the Budget and Management Services Director at the final purchases of equipment pursuant to this section

- Section 16.** For the purpose of enabling the County to have in its treasury at all times sufficient money to meet demands thereon for ordinary and necessary expenditures the total of the County's Working Cash Funds shall be maintained in the estimated amount of \$209,969,390 projected as of November 30, 2016, unless the Cook County Board of Commissioners elects to change this said amount as necessary. Notwithstanding any provisions of the Illinois Compiled Statutes requiring the immediate application of ad valorem property tax receipts for the reimbursement of the Working Cash Funds, the Working Cash Funds shall be reimbursed from time to time by authority of the Finance Committee and the Cook County Board of Commissioners upon recommendation of the Chief Financial Officer. The amount due the Working Cash Funds after December 1, 2016 shall be repaid in its entirety by no later than November 30, 2017.

The Chief Financial Officer may direct the Comptroller to make a permanent transfer not to exceed \$25 million after County Board approval by roll call vote, from the Working Cash Fund to defer future borrowing requirements for the Self-Insurance Fund and Capital Equipment. The Comptroller shall transfer all interest earnings from the Working Cash Fund to the County General Fund. Such transfers shall not be subject to the Annual Working Cash Repayment Resolution.

**Section 17.** The Chief Financial Officer, in accord with relevant authorizing ordinance or ordinances, and the associated forms of agreement as approved by the Board of Commissioners, may pay or pre-pay, from any unrestricted source, monies owed by the County as a result of a note or bond associated with a line of credit agreement, a revolver, or other debt instrument under which the County is a borrower, under such terms as are set forth in the governing documents and associated agreements.

**Section 18.** That the Comptroller and the Treasurer be and are hereby authorized and directed to close the accounts of the County pursuant to the Annual Appropriation Bill for the Fiscal Year 2016 and that such unexpended balances of the Annual Appropriation Bill for the Fiscal Year 2016 be placed to the credit of each specific fund.

**Section 19.** That there may be unencumbered balances in the various accounts in the different funds of the County that will be adequate to pay for services already rendered because of unforeseen deficiencies at the time the Annual Appropriation Bill for the Fiscal Year 2016 was passed and last adjusted; the Comptroller, Budget and Management Services Director, and the Treasurer be, and are hereby authorized, to use these unexpended balances by way of transfers so that the deficiency may be liquidated, as part of closing out the year. For each fiscal year, the formatting arrangement of appropriations by object level in the relevant Appropriation Bill does not per se limit spending at the object level provided that total county expenditures do not exceed the total sum appropriated for the relevant fiscal year (including such sums as are appropriated on a continuing basis for the Health and Hospital System) and, when required by this Resolution or other applicable law, expenditures greater than an object level are accomplished through permissible transfers made by the Board of Commissioners or the Budget and Management Services Director as authorized by the Board of Commissioners .

Per the Encumbrance Policy promulgated by The Chief Financial Officer, all operating expenses will be applied to the fiscal year in which the good or services are received. Any outstanding operating encumbrances will therefore be released to the appropriate fund at the close of the fiscal year. Grant, and Capital Improvement programs have fiscal calendars that span more than one fiscal years. Therefore, Grant and Capital Improvement programs may have their encumbrances carried forward in to the following fiscal year as appropriated, in accordance with the provisions of the encumbrance policy.

**Section 20.** When all accounts and books for Fiscal Year 2016 are closed and final amounts determined, the Comptroller shall report back to the County Board with the revised revenues, fund

balances and balance sheets in the Annual Comprehensive Annual Financial Report (CAFR). All appropriated amounts for Fiscal Year 2016 shall be reported as adopted by the County Board in the Annual Appropriation Bill for Fiscal Year 2016 and as subsequently adjusted by transfers of funds. Said information will be made available to the County Board and to the public via the Final Appropriation Trial Balance for 2016. The Final Appropriation Trail Balance for 2016 will be posted alongside the 2017 line item budget in a single document on the County's website by April 30, 2017, and shall be made concurrently available on the County's Open Data website in a format compatible with the County's Open Government Ordinance.

**Section 21.** That the Annual Appropriation Bill for Fiscal Year 2017 shall be made available on the Cook County website at [www.cookcountyl.gov](http://www.cookcountyl.gov) and in the Department of Budget and Management Services, 118 North Clark Street, Room 1100, Chicago, Illinois 60602.

**Section 22.** As submitted in the 2017 Revenue Estimate, that the amounts equal to three percent of the estimated property tax levy allocated to the General Fund (which includes the Public Safety Fund and Corporate Fund), Health Fund and Election Fund are hereby appropriated for Fiscal Year 2017 for the Funds indicated for purposes of covering the loss and cost of collecting taxes levied for said Funds, and also the amounts of taxes so levied for the nonpayment of which real estate shall be forfeited to the State and abatements in the amounts of such taxes as extended upon the collectors' books; and to ensure the County meets its obligations for indebtedness as represented by the Bond and Interest Fund, and that the actual collections of property taxes received by the Annuity and Benefit Fund are commensurate with the amounts so levied, the County Clerk is authorized to extend loss and collections for these funds in a manner that is sufficient for these purposes.

**Section 23.** That the Chief Financial Officer shall cause the disbursement to the County Officers' and Employees' Annuity and Benefit Fund, from the Annuity and Benefit Fund 590, sub-account 173, "2016 Additional Board Appropriated Pension", in the sum of \$353,800,000, provided that the County Board of Commissioners and the County Officers' and Employees' Annuity and Benefit Fund agree to the disbursement and receipt of such funds by way of an intergovernmental agreement; and further provided that until such time as the parties enter into said intergovernmental agreement, the Chief Financial Officer shall work with the Cook County Treasurer to invest the funds in sub-account 173, in such manner as is permitted by law or intergovernmental agreement, the corpus and proceeds of which shall be fully reserved for the purpose stated in this Section 23.

**Section 24.** The following accounts have additional requirements imposed on expenditures therefrom:

**OFFICE OF THE STATE'S ATTORNEY**

(250-811) – Special contingency funds for use by the State's Attorney. The State's Attorney shall report all expenditures made to the County Board, and all unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

**FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS**

(490/499-298) - Special or Cooperative Programs. All grants of funds from this account administered by any department to entities outside of Cook County, must first be approved by the Office of the Chief Procurement Officer in accordance with the procurement code or shall be disbursed and administered pursuant to Chapter 2, Article VI, Division 4 of the Cook County Code or as otherwise authorized by the Cook County Board of Commissioners.

**OFFICE OF THE COUNTY COMMISSIONERS**

(081-097) – 890 Contingency Funds. Expenses submitted and paid from 890 Contingency Funds shall be in accordance with Cook County Code, Chapter 34 Finance, Article II, Section 34-40, Guidelines for the Expenditure and Reimbursement of Contingency Funds for County Commissioners.

**Section 25.** In accordance with procedures prescribed by the Budget and Management Services Director, and subject to the limitations of this section, the President of the County Board and the heads of the various County Agencies are authorized to apply for grants from governmental and private grantors. With respect to such grants, the President of the Board and the heads of various County Agencies are authorized to execute grant agreements and amendments to effectuate the purposes of such grants and appropriations and provide such additional information, assurances, and certifications as are necessary, in connection with any of the foregoing.

Grants identified in the Annual Appropriation Bill include estimated award amounts. No expenditures will be allowed against a grant until the actual grant has been awarded and confirmed with an agreement or other commitment notice from the Funding Agency, in such form as is approved by the Budget and Management Services Director. Additionally, no amount shall be expended on any grant except to the degree approved by the Budget and Management Services Director. To the extent that revenue of a grant is not described in the Annual Appropriation Bill, or that an amendment increases the budget of a project beyond the appropriation described hereinafter, no expenditure of such grant revenues shall be made without prior approval of the County Board. The Department of Budget and Management Services shall submit a Grant report on all awards received to the Board of Commissioners by the 15th day of the end of each quarter.

All grant applications and renewals regardless of amount must be submitted to the Department of Budget and Management Services no later than two business days prior to submission to the granting agency. With respect to grants that do not require an application process, and are automatically renewed by the grantor, the date in which the Board authorized the previous grant, and the amount granted at that time shall be included in the current request to renew to the Department of Budget and Management Services.

All grants are required to include indirect cost, unless otherwise disallowed by the granting agency.

All grants submitted for inclusion on the County Board Agenda shall state the following: Budget and Management Services has received all requisite documents, and determined the fiscal impact on Cook County, if any.

The Comptroller and the heads of the various departments and agencies of County Government shall administer the revenues of grants received by standard accounts, in accordance with the standard classification of accounts.

The Budget and Management Services Director shall promulgate rules to County Agencies regarding the grant application, review and approval process as well as the documents that must be submitted for review by the Department of Budget and Management Services prior to seeking approval by the County Board or seeking the application, renewal or acceptance of a grant.

Notwithstanding any other provisions of this section, grants, grant amendments, or grant renewals received in an amount of \$150,000 or less or for time extensions shall not require Board Approval but shall be approved by the Department of Budget and Management services. The Department of Budget and Management Services shall report on any grants, grant amendments or grant renewals approved by the Department of Budget and Management Services in its quarterly grant report to the Board of Commissioners.

**Section 26.** Notwithstanding any other provision of this Resolution and Annual Appropriation Bill for Fiscal Year 2017, the maximum amounts available for appropriation to each budgetary unit or groups of budgetary units shall be set at 97% of the Final Adopted Appropriation for personnel and non-personnel accounts. In addition, the Budget and Management Services Director shall establish quarterly allotments of non-personnel funding. The Budget and Management Services Director has the sole discretion and is hereby authorized to release a portion of this holdback or allotment upon request and justification by the Agency. Should an Agency's request for a release of the holdback be denied by the Budget and Management Services Director, the Agency may request a release directly from the Board of Commissioners. Should the Budget and Management Services Director deny a request from the Cook County Health and Hospital System or the Cook County Land Bank Authority for a holdback release, the Cook County Health and Hospital System or the Cook County Land Bank Authority may request the release directly from the Board of Commissioners with notice to their applicable governing board.

For purposes of controlling expenditures, the expenditure of or incurring of obligations against any appropriation may be further delayed, restricted, or terminated with regard to any object or purpose for which appropriations were made in the appropriation bill or resolution. A monthly schedule for the year of proposed expenditure, including any limitations or conditions against appropriations for each bureau and/or agency shall be made within 30 days of the adoption of the annual appropriation bill, and such schedule, as amended by the President of the County Board, shall be binding upon all officers, agencies, and departments, and such schedule of

expenditure or of incurring obligations may not be exceeded, provided that any such schedule may be revised after three calendar months have elapsed since the last schedule. The monthly schedule and holdback provisions may differ across bureau/or agency based upon expenditures and revenues.

**Section 27.** Where Agencies identify new revenues for purposes of avoiding decreases in appropriations, such new revenues shall be allocated based on the Allocation of Revenue to Appropriations, by Fund and Program as shown in the Revenue Section. In like fashion, where such new revenues fall short of their Revenue Estimate, the Chief Financial Officer, the Comptroller, or the Budget and Management Services Director shall report the shortfall to the Board of Commissioners for an amendatory reduction in appropriation authority previously granted to the budgetary unit(s), based on the Allocation of Revenue to Appropriations, by Fund and Program.

Annual revenue projections for all fees administered by Elected Officials shall be determined by the office of the Elected Official with appropriate jurisdictional authority over the fee(s). Each office, department, or agency with said authority shall be responsible for preparation of an annual plan to collect revenues at a sufficient level to meet projections. In the event that revenue generated from a fee is not sufficient to, equal or exceed the annual projection and a shortfall is projected, as determined by the Budget and Management Services Director at the end of each quarter, and when it is further determined that the shortfall is a result of a failure to impose a fee as required by law, or a failure to properly administer and collect a fee as required by law, the Budget and Management Services Director shall report the shortfall to the Board of Commissioners for an amendatory reduction in appropriation authority previously granted, based on the Allocation of Revenue to Appropriations, by Fund and Program.

Notwithstanding this Section, when any elected official (or head of a department, office, institution, or agency) files a written Notice of Non-Concurrence with the Chief Financial Officer, the Comptroller, and the Budget and Management Services Director of the County, not more than ten (10) days after amendatory action by the County Board, when such action results in an upward revision of any previously stated revenue estimate wherein the budgetary unit(s) so stated has management authority over the revenue generating activities, appropriations shall not be reduced as provided above.

**Section 28.** The Comptroller shall make available to the Finance Committee of the County Board a monthly report of revenue and expenses for the General Fund, the Health Fund and Special Purpose Funds. The Comptroller shall also issue a monthly Appropriation Trial Balance that includes appropriations, expenditures, and unencumbered balances for the current fiscal year to the Board of Commissioners, other County elected officials, bureau chiefs, and department heads.

**Section 29.** Any employee who is required and is authorized to use his or her personally owned automobile in the regular conduct of official County business shall be allowed and reimbursed under the Cook County Transportation Expense Reimbursement and Travel Regulations Policy. This policy will supersede any other travel policy except those provisions that may be

contained in contracts approved by the County Board of Commissioners between the County and recognized collective bargaining agents. The Cook County Transportation Expense Reimbursement and Travel Regulations Policy is subject to change and such changes shall be issued by the Chief of the Bureau of Administration and the Comptroller.

- Section 30.** The County's Financial Policies set forth in Volume I of this Appropriation Bill are fully incorporated herein by reference and hereby fully adopted. To maintain the fiscal stability considered important by credit rating agencies and in accordance with Government Finance Officers Association recommended best practices, an unreserved fund balance shall be carried to provide adequate support for the county's bond ratings, to protect against unanticipated revenue shortfalls, and to guard against contingencies. Cook County will maintain a prudent level of financial resources, as established in said Financial Policies, to protect against reducing service levels or raising taxes and fees due to temporary revenue shortfalls or unpredicted one-time expenditures in the current and future fiscal years.
- Section 31.** Any excess Cook County Health and Hospitals System ("Health System") revenues received in Fiscal Year 2017 shall be designated to fund the Health System. Any additional Health System revenues from Managed Care in excess of \$809,273,903 received in Fiscal Year 2017 from the State of Illinois as approved by the County Budget Director, shall be designated to fund the Health System and, under such controls as imposed by the County Budget Director, appropriated strictly and solely to the 814 Appropriation Adjustment Account to pay for additional costs directly associated with managed care members and patients, provided that no moneys from any other source may be appropriated to said Appropriation Adjustment Account. This provision shall constitute a continuing appropriation of amounts necessary for such purposes.
- Section 32.** Any excess Land Bank Authority revenues received in fiscal Year 2017 shall be designated to fund the Land Bank. This provision shall constitute a continuing appropriation of amounts necessary for such purposes as may be authorized pursuant to Chapter 103, Article I, Section 102-1, et seq., of the Cook County Code.
- Section 33.** The County has established a Motor Fuel Tax Fund and the Illinois Highway Code authorizes any and all expenditures resulting from capital projects approved by the Illinois Department of Transportation to be paid from Motor Fuel Tax revenues, such projects having been funded by the County's Series 2012 Sales Tax Revenue Bonds. The County issued the Series 2012 Bonds as Sales Tax Revenue Bonds as was in the best interest of the County, and as would provide the County with a lower cost of borrowing than traditional Motor Fuel Tax Revenue Bonds. With the 2017 Appropriation Bill the County shall transfer \$6,254,563 from the Motor Fuel Tax Fund to the Public Safety Fund to specifically reimburse the Public Safety Fund for Sales Tax Revenues that will be deposited into the pledged debt service account for the Series 2012 Sales Tax Revenue Bonds during the course of Fiscal 2017. The Treasurer of the County is hereby directed to execute the transfer from the Motor Fuel Tax Fund upon written

request by the Comptroller. The Comptroller shall provide notice to the Cook County Board of Commissioners of the executed transfer within thirty days of the transfer of dollars from the Motor Fuel Tax Fund to the Public Safety Fund.

- Section 34.** Using Agency or Department Name Revision – The Sheriff’s Administration – Fiscal, Legal, Policy and Communications will have a name change to the Sheriff’s Administration. Additionally, the Sheriff’s Bureau of Information and Administration will have a name change to Sherriff’s Information Technology.
- Section 35.** Employment Grievance and Labor Resolution by the Bureau of Human Resources – The Chief of the Bureau of Human Resources for Cook County shall be granted the authority to settle employment related grievances, arbitrations and mediations without Board approval at the same settlement authority level as the Cook County State’s Attorney’s Office has in litigation matters. A monthly report of such settlements approved by the Chief of the Bureau of Human Resources shall be directly provided to the Litigation Committee, a subcommittee of the Cook County Finance Committee.
- Section 36.** Claim Resolution by the Department of Risk Management - The Department of Risk Management shall be granted the authority to resolve and execute small liability claims and settlements and recoveries for an amount not to exceed \$25,000.00 per claimant or per occurrence. A report of such approved claim resolutions shall be made available to the Finance Committee of the County Board on a monthly basis by the Director of Risk Management.
- Section 37.** Severability - If any section, paragraph or provision of this resolution shall be held to be invalid or unenforceable for any reason, the invalidity or unenforceability of such section, paragraph or provision shall not affect any of the remaining provisions of this resolution.
- Section 38.** Repealer - All ordinances, resolutions or orders, or parts thereof, in conflict with the provision of this resolution are to the extent of such conflict hereby repealed.
- Section 39.** Constitutional power of the County - The Resolution is adopted pursuant to the constitutional and home rule powers of the County notwithstanding any provisions of the Illinois Compiled Statutes to the contrary.
- Section 40.** The Budget and Management Services Director and the Comptroller are authorized to correct any factual errors or appropriation adjustments from the 814 account in the Annual Appropriation Bill and to implement the adopted Amendments with any required modifications.
- Section 41.** Effective Date - The County Board hereby finds that this Resolution shall be in full force and effect immediately upon its adoption by the Board and approval by the President of the County Board.



Approved and Adopted this \_\_\_\_\_ day of November 2016.

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TONI PRECKWINKLE  
President of the Cook County Board of Commissioners

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Attest: DAVID ORR, County Clerk



## INTRODUCTION

### PURPOSE

Cook County is dedicated to providing a high level of public service delivery while minimizing the use of taxpayer resources. The County recognizes that the best method of achieving this goal is to incorporate strong, goal-oriented financial policies and practices into all of its operations. Through the use of strategic and business planning and a sound resource allocation process, the County strives for fiscal resiliency that will ensure its core functions and mission are met even in the face of economic adversity.

The Cook County financial policies contained in this section provide a framework for the efficient and fiscally responsible management of County operations. The financial policies have been developed to (1) conform to Government Finance Officers Association (GFOA) and National Advisory Council on State and Local Budgeting (NACSLB) best practices; (2) comply with Cook County code of ordinances and State of Illinois statutes; and (3) provide various County entities with sound direction in managing the County's operations in an efficient and fiscally responsible manner.

## 1. BUDGETING POLICIES

### ADOPTION OF A TIMELY BALANCED BUDGET

Cook County is committed to producing a balanced budget in a timely fashion.

The Cook County Board of Commissioners, in accordance with the applicable County code ordinance, will adopt an annual appropriation, which will appropriate sums of money to defray all necessary expenses and liabilities of Cook County. The County is committed to adhering to a balanced budget under normal circumstances and will provide disclosure when deviations are expected in either the preliminary budget forecast and/or executive budget proposal before the start of the next fiscal year.

Illinois statute provides that the Board of Commissioners adopt the annual appropriation bill prior to or during the first quarter of each fiscal year. County ordinance requires a budget forecast to be published no later than June 30th in any given year, in order to identify both the expected year-end status of the current fiscal year and to provide an initial estimate for the ensuing fiscal year. An executive budget proposal shall be presented no later than October 31st and be designed with the County's long-term financial outlook in mind, minimizing the use of non-recurring measures in favor of a structurally balanced approach. The final budget and appropriations are approved and adopted by the Cook County Board of Commissioners, with a target of adopting a balanced budget prior to the start of the ensuing fiscal year. Adopting a structurally balanced budget before the start of the fiscal year allows for greater accountability and enhanced capacity to make mid-year corrections.

The annual budget document will also include:

- An overview of all available funding in a "Revenue Section"
- Identification of the key variables that affect the level of revenue
- Assessments of the level at which capital investment can be made in a "Capital Budget"
- Identification of future commitments and resource demands in a long-term forecast

## **MULTI-YEAR FORECASTING OF REVENUES AND EXPENDITURES**

The County recognizes the importance of forecasting revenues, other resources and expenditures in order to understand the level of funding available for services and investment in capital improvement and equipment. The County will employ a conservative, but realistic forecasting approach allowing it to forecast revenues and expenditures as accurately as possible, rather than dealing in worst or best case scenarios. Assumptions for expenditures forecasts are consistent with parallel revenue and program performance assumptions. Forecasting methodology will include the following criteria:

- Analysis of historical, demographic, micro-economic, macro-economic and regulatory trends
- Understanding of the impact of strategic operational initiatives on future revenue and expenditures
- Linear regression analysis for revenues to predict possible trends

## **FINANCIAL POLICY REVIEW AND ADOPTION**

Cook County will review the financial policies contained herein and any potential new policies annually during the budget process to ensure continued relevance and to identify any gap areas that should be addressed by new policies.

## **2. REVENUES**

### **REVENUE DIVERSIFICATION**

Prudent planning requires understanding the revenue streams that finance County operations. County revenue policies aim to achieve financial resiliency and thus minimize or eliminate service disruptions caused by revenue shortfalls through (1) limiting the exposure to one-time revenues; (2) conservatively estimating unpredictable revenues that fund ongoing expenditures; and (3) by diversifying its revenue base to avoid a single point of failure or overreliance on a single revenue solution.

The County requires a diversity of revenue sources in order to improve its ability to handle fluctuations in individual revenue sources associated with economic conditions. The County will review its projected revenue stream annually in conjunction with the executive budget proposal in order to (1) improve its revenue diversity to the extent feasible, and (2) ensure that taxes levied do not pose an undue burden on County residents or businesses or result in adverse economic effects when measured against the associated public services provided.

### **ONE-TIME AND UNPREDICTABLE REVENUES**

The County defines one-time revenues as those that cannot be relied on in future budget periods. In order to decrease the County's dependence on these types of revenues, as well as mitigate the risk of not having these revenues in the future, the County shall use one-time revenues sparingly for recurring expenses. Prior to using one-time revenue for recurring expenses, the County must ensure that the source is structurally sound and that other revenue sources have been ruled out or exhausted. The source of one-time revenues must be thoroughly vetted and a determination must be made whether the revenue will be used for either general fund or capital expenditures. The County will identify the one-time non-recurring revenues and aggregate them within the Executive Budget Recommendation.

When dealing with unpredictable revenues, revenue estimates must be made in a conservative manner, and accompanied by a commitment to reduce expenditures mid-year if the updated revenue estimates within the mid-year budget forecast show revenues not meeting projections.

## **FEES**

Cook County imposes certain user fees to fund the provision of goods and services. A fee is imposed as a result of the public need to regulate activities, typically related to health, safety, or other protective purposes. Fees result in the purchase of a privilege or authorization and are applied to such activities as building permits and certain property tax-related services.

Per County code, Cook County maintains a comprehensive list of County fees. Some fees may be set at levels sufficient to cover the entire cost of service delivery or the service may be subsidized, as the County deems appropriate. The County will systematically review user fees and rates and consider adjustments as necessary to take into account the effects of additional service costs and inflation and to ensure that the rates will continue to support direct and indirect costs of operations, administration, plant maintenance, debt service, depreciation of capital assets, and moderate system extensions. The fee setting process will include (1) a calculation of the full cost of providing a service to provide the basis for setting the fee; and (2) a periodic review of the fees to ensure they are set at competitive rates.

## **3. GRANTS**

Cook County Grants Management Policies are developed and enforced to (1) strengthen the oversight and requirements for internal controls; (2) ensure accountability of County agencies managing grant funds; and (3) ensure compliance with applicable federal, state, and County laws and regulations.

Each County agency applies and implements grant programs based on agreed upon compensation, performance, regulations, and guidelines outlined by each granting agency through a written and executed grant agreement. The County will only seek out grants that are consistent with its public mission and stated priorities and when the cost of administering the grant is at least fully offset by the funds received.

All County agencies shall adhere to procedures outlined in the County's Grants Manual for general administration of the grant, including accounting, budgeting, revenue recognition, eligible expenditure and reporting.

## **4. ASSET MANAGEMENT, CAPITAL IMPROVEMENT PLANNING AND BUDGETING OF CAPITAL**

The following policies establish the framework for the County's overall capital asset planning and management. They provide guidance for current practices and a framework for evaluation of proposals for future projects. These policies also seek to improve Cook County's financial stability by providing a consistent approach to long-term fiscal strategy.

## **CAPITAL BUDGET**

The appropriation of the capital budget is part of the annual budget process. The capital budget will be directly linked to, and flow from, the multi-year Capital Improvement Plan, the Long-Range Transportation Plan, and the annual Capital Equipment budget. Modifications, however, may be necessary based on changes in the project scope, funding requirements, or other issues.

## **CAPITAL IMPROVEMENT PLAN**

The County's Capital Improvement Program (CIP) sets forth the plan for the design, construction and renovation of buildings and building systems, making them safe, functional, efficient, and cost-effective to deliver Cook County services to the public.

The CIP will be based on the capital renewal and deferred maintenance priorities of the County and will contain an analysis of the following:

- A 10-year plan for future investments
- The impact on future debt service costs
- The impact on the operating budget

## **CAPITAL FUNDING**

Capital funding will be made using the following criteria:

- Use of debt to finance components of the capital budget will be used only when other financing sources have been evaluated and deemed unavailable
- To the extent possible, improvement projects and major equipment purchases will be funded on a pay-as-you-go basis from existing or foreseeable revenue sources.
- All equipment with a useful life of less than 5 years will be funded through pay-as-you-go means
- The County will prioritize equipment/projects costing less than \$150,000 and equipment/projects with lower useful life to be funded through pay-as-you-go means
- The County will seek to decrease the planned budgeted expenditure on debt supported capital equipment every year with the goal of eventually funding capital equipment through pay-as-you means entirely, with the exception of large non-recurring multi-year initiatives
- The County will limit and clearly identify any County personnel that are associated with a capital project to be funded from debt proceeds, and will avoid the funding of recurring personnel costs from debt proceeds

## **DEBT ISSUANCE**

Because interest costs impact our taxpayers and long-term financial flexibility, debt financing should be utilized only for the creation or full replacement of capital assets. Debt (including capital leases) may only be used to finance capital, including land acquisition, not ongoing operations. Projects that are financed through debt must have a useful service life at least equal to the debt repayment period.

## **FIXED ASSET INVENTORY**

The County shall have a policy to inventory and assess all major capital assets annually. Accurate inventories of all physical assets, their condition, life spans, and cost will be maintained to ensure proper stewardship of public property.

### **ACHIEVEMENT OF MAXIMUM USEFUL LIFE**

Cook County shall operate and maintain its physical assets in a manner that protects the public investment and ensures achievement of the assets' maximum useful lives. Establishing clear policies and procedures for monitoring, maintaining, repairing and replacing County equipment and essential components are central to good management practices. The County will develop written policies and procedures that address:

- Determination of ideal inventory totals per asset category
- Multi-year planning for renewal and replacement cycles using steady state analysis
- Determination of the best available funding stream for asset classes
- Annual maintenance plans that avoid unnecessary deferred maintenance costs

### **NEW FACILITIES**

New County facilities will be planned within the overall business and service objectives of Cook County. To ensure that the public gains the maximum utility from the new facility or capital asset, the County will identify the full cost of building and operating the facility throughout its useful life. Resources generated from its operation or other sources will be identified to meet these needs. Acquisition or construction of new facilities shall be done in accordance with County adopted facility and/or master plans. Prior to approving the acquisition or construction of a new asset, an estimate of the full cost to operate and maintain the facility through its useful life and the plan for meeting these costs will be established.

## **5. DEBT MANAGEMENT**

The County will prudently manage the issuance of debt to ensure that debt does not unduly burden County taxpayers, or pose a risk to the County's credit ratings and overall credit worthiness. Accordingly, the following self-imposed limitations will be observed:

- Direct debt will not exceed 1.25% of the estimated market value of County property or 4% of Equalized Assessed Valuation (EAV)
- Direct debt measured per capita will not exceed \$1,000
- Annual debt service costs associated with long-term debt obligations, as measured by the Bond and Interest Fund, should not be reasonably projected to exceed 15% of all funds' operating expenditures of the County in any given year
- Any capital project or equipment funded through the issuance of bonds will be financed for a weighted average period not to exceed the life of the project or equipment

In addition, the following processes will be observed:

- Communication will be maintained with bond and credit rating institutions, as well as capital market participants, lending institutions and financial advisors, regarding current and future financial conditions
  - Timely and comprehensive market disclosures will be provided, to include third-party credit agreements, budgets and Comprehensive Annual Financial Reports (CAFR) Post filings promptly within 15 days of execution
  - In accordance with changes made in 2009 to Rule 15c2-12, those filings must be made electronically at the Electronic Municipal Market Access (EMMA) portal ([www.emma.msrb.org](http://www.emma.msrb.org))
  - Maintain an up to date Investor Relations Page
  - Provide full and comprehensive disclosure of annual financial, operating and other significant information in a timely manner

- Variable rate debt will not exceed 20% of the total debt portfolio without a commitment to an analysis of variable rate assets and liabilities reflected on the County's balance sheet.
- Variable rate debt will not exceed 25% of total debt at any time
- The County's credit agreements will not contain immediate acceleration provisions and acceleration will only be allowed upon the completion of a tax levy, extension and collection cycle
- Use of Swaps/interest rate derivatives may only be used to achieve a specific objective consistent with the County's overall Debt Policy and as a measure to reduce or hedge interest rate risks the County is otherwise exposed to, furthermore:
  - The County will not use interest rate swaps that are speculative in nature or increase the overall risk profile of the County
  - The County will not execute such agreements with counterparties that are rated lower than A2/A/A from Moody's Investors Service/Fitch Ratings/Standard & Poor's and will require collateral from any counterparties that are downgraded below such a threshold.

## 6. OPERATING/CAPITAL EXPENDITURE ACCOUNTABILITY

At a minimum on a quarterly basis operating expenditures will be reviewed via the budget forecast to ensure that they follow the plan set forth by the current year's Adopted Appropriation. If the budget forecast finds that operating expenditures will exceed the Adopted Appropriation, corrective actions, such as expenditure reductions, shall be implemented.

An annual review of capital expenditures shall be completed. This shall include a review of capital expenditures and encumbrances in relation to both the current budget and over the entire life of the respective project. This will be completed in order to ensure that capital funding is being spent according to the original plan approved when funds were obtained. If funds are not being spent according to plan, corrective action shall be taken. Corrective actions can include, but are not limited to, expenditure reductions, reallocation of capital funds and the sweeping of associated funds.

### ENCUMBRANCES

An encumbrance is an accounting transaction where funds from a specific budgetary account are claimed for a specific purpose. Encumbrances allow the County to properly fund services that have been rendered and invoiced, but not yet paid. A fiscally sound encumbrance policy allows the County to liquidate encumbrance balances that are no longer required, while ensuring that our financial obligations are fully funded.

Accordingly, all operating fund encumbrances are available for the fiscal year following the date they are issued. One year later, all associated purchase orders that have not been expended are cancelled, unless the Department of Budget and Management grants an extension per the using department's request. While capital improvement and capital equipment encumbrances tend to have a longer encumbrance period, they are still evaluated using the same methodology for operating fund encumbrances.



## 7. LONG-TERM FINANCIAL PLANNING STRATEGY

The County recognizes that long-term financial planning is a key process to the County's goal of being fiscally responsible. Within the Annual Appropriation, the County shall forecast general fund revenues and expenditures five years into the future. This forecast will help the County plan where to allocate resources in future budgets. This forecast shall be updated annually with each budget and published in the Revenue Estimates section of Volume I of the Annual Appropriation.

The County's long-range financial planning will help recognize the effects of economic cycles on the demand for services and the County's resources. Cook County financial planning will help ensure the delivery of needed services (many of which become more critical during economic downturns) by assuring adequate reliance on ongoing resources in order to support continued County services during economic downturns. The County is a major force in a complex regional economic system; hence, it must understand and anticipate changes in both regional and national economic trends in order to engage in strategic financial and management planning. Therefore, to the extent possible the long term growth rate of the County's expenditures will be targeted to match the long term growth rate of the County's revenue sources.

## 8. INVESTMENT MANAGEMENT

Cook County recognizes the need for a prudent, professional, and practical approach to the investment of its funds. The County shall maintain liquid cash balances that reflect its cash flow needs. It is the policy of the County to manage public funds in a manner that will meet cash flow needs, ensure security of principal, and provide the highest investment return while voluntarily complying with the Illinois Public Funds Investment Act (30 ILCS 235), although the County as a home rule unit of government is not bound by the Act. A separate investment policy is maintained by the Cook County Treasurer's Office.

Cook County acknowledges three inherent risks associated with investing public funds: (1) credit risk, the risk of investing in instruments that may default; (2) market risk (liquidity), the risk of selling an investment prior to maturity at less than book value; and (3) opportunity risk (yield/return), the risk of investing long term and having rates rise or investing short term and having rates fall, or foregoing investment income on a risk adjusted basis based on inefficient investment selection.

The County will at all times consider actions to mitigate these risks. These include voluntarily abiding by the set of permitted investments authorized in the Illinois Public Funds Investment Act to reduce credit risk, maintaining good cash flow estimates to reduce market risk, and integrating knowledge of prevailing and expected future market conditions with cash flow requirements to reduce opportunity risk. As with investment decisions made with other public funds, the balance is weighted heavily towards avoiding risk; accordingly safety first, liquidity second, and yield third.

## 9. FUND DIVERSITY AND STABILIZATION/FINANCIAL RESERVE POLICY

In its effort to achieve financial resiliency, Cook County has established a diversity of funds. Some of these different funds are used to account for non-current liabilities like workers' compensation while others are self-supporting internal funds that contribute to efficient overhead services. The diversity of funds helps reduce the burden on the general fund and keeps it from becoming a single source of fiscal stress.

Cook County will maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees due to temporary cyclical revenue shortfalls or unpredicted one-time expenditures.

Cook County's financial reserve policy is to maintain an unassigned fund balance in the General Fund of no less than one month, with a targeted goal not to exceed two months, of the prior year audited General Fund operating expenditures. The policy requires a plan to replenish the General Fund balance that will be incorporated in budget preparation, should the balance dip below the level of one month of audited General Fund expenditures. The County recognizes that financial reserve funds provide the flexibility to respond to unexpected circumstances that may help the County achieve long-term fiscal objectives.

## 10. SELF-INSURANCE FUND

Cook County shall maintain a Self-insurance Fund for employee health benefits and workers compensation related claims. The County will establish a premium or premium equivalent to represent the actuarial cost of specific health plans; based on which, funds will be appropriated in Fixed Charges, Special Purposes Funds and Grants annually. On a monthly basis, the premium or premium equivalent will be charged to fixed charges, special purpose funds and grants, and credited to the Self-Insurance Fund to cover all of the actual claims and build up a reserve amount to the actuarially recommended levels. Premium equivalent calculation shall be revised as necessary at least annually.

Cook County recognizes that it is prudent to maintain a healthy level of financial resources to protect against reducing service levels or raising taxes or fees due to unpredicted, catastrophic financial events. The County shall strive to maintain a fund balance in the Self Insurance fund of not less than one and one half months of estimated current claims to provide financial support to cover unforeseen or catastrophic events and emergencies not covered by any stop-loss insurance procured by the County.

## 11. ACCOUNTING, AUDITING & FINANCIAL REPORTING

Regular monitoring of budgetary performance provides an early warning of potential problems and gives decision makers time to consider actions that may be needed if major deviations in budget-to-actual results become evident. It is also an essential input in demonstrating accountability.

An open government is essential for citizen-driven governance. The importance of this aspect in financial reporting cannot be overstated. Regular and frequent reporting is necessary to provide accountability, educate and inform stakeholders, and improve their confidence in County government. The financial reporting process should include the following criteria:

- The documentation of accounting policies and procedures will be evaluated annually and updated periodically, no less than once every three years, according to a predetermined schedule
- Maintain an accounting system adequate to provide all of the data needed to allow for the timely preparation of financial statements for the entire financial reporting entity in conformity with GAAP and GASB standards
- Issue timely audited financial statements, no greater than 180 days after the completion of the fiscal year, in conformity with GAAP and GASB standards as part of a CAFR
- On or before June 30th of each year, the Department of Budget and Management Services shall issue an assessment of the fiscal condition of the County prior to the next year's budget cycle in the form of a budget forecast
- On or before September 1st of each year, the Cook County Board President shall conduct a public hearing on the budget forecast to hear from the public on budget priorities. This input will be taken into account as the executive budget is prepared
- The executive budget recommendation shall be presented to the Cook County Board of Commissioners by October 31st of each year

## 12. PERFORMANCE MANAGEMENT

The use of performance measures and standards in the planning and resource allocation processes, as well as the public reporting of performance information, will result in a more efficient and effective utilization of County resources. Performance management will also yield improved results for the public and will ensure that the County as a whole is addressing its core functions and mission.

Cook County believes performance management can assess accomplishments and identify areas for improvement on an organization-wide basis. Performance management is used in both long-term and short-term strategic planning and decision-making processes that in turn drive financial performance. The goals and initiatives derived from performance management are used to appropriately determine the allocation of limited county resources.

Performance management utilizes a statement of program mission that identifies the goals and objectives of functional areas within the County. The goals and objectives are prioritized in order to allocate resources over a specific period of time. The outcomes from the objectives must be verifiable, understandable and timely.

These benchmarks are evaluated for program efficiency and effectiveness, which are constantly assessed for improvement. A transparent outcome evaluation is produced which allows for managerial decision-making.



## COUNTY PROFILE



Cook County, Illinois is the Midwest’s cultural and economic center. Home to 5.2 million residents, it is the second most populous county in the United States while its County Seat, Chicago, is the third largest city in the United States, containing 2.7 million people, or 52% of the County populace. There are twelve other municipalities with populations over 55,000 in the County: Arlington Heights, Berwyn, Cicero, Des Plaines, Elgin, Evanston, Oak Lawn, Orland Park, Palatine, Schaumburg, Skokie, and Tinley Park.

An Act of the Illinois State Legislature created Cook County on January 15, 1831. They named the new county after Daniel Pope Cook, Illinois’ second congressman and first attorney general. The unincorporated Fort Dearborn settlement at the mouth of the Chicago River became the new county’s seat.

## GEOGRAPHY

Cook County sits on the shores of Lake Michigan in the northeast of Illinois. The County comprises 945 square miles of land or 1.7% of Illinois. The City of Chicago accounts for approximately 24% of County land, the suburban municipalities 63%, and unincorporated areas under County Board jurisdiction the remaining 13%. Within Cook County are 244 special-purpose governments, 135 municipalities, 160 school districts, and 30 townships.

Though the majority of the county is densely populated and urban, the Forest Preserve District protects over 69,000 acres of natural land or 11% of Cook County. Native prairies, woodlands, and waterways provide amenities for outdoor activities such as biking, birding, and hiking.

## POPULATION

As of 2015, the population estimate for Cook County is 5,238,216 according to the United States Census Bureau, or an average of 5,541 people per square mile. The County is racially and ethnically diverse, with a growing Latino and Asian population. 21% of Cook County residents are foreign-born and almost all nations are represented among its residents.

African-Americans make up 24% of the population, Asians 7%, and Whites 66%. The remainder self-identify as Two or More Races or as American Indian, Alaska Native, Native Hawaiian, or Other Pacific Islander (Other Race). 25% of residents identify as Hispanic or Latino of Any Race.

52% of Cook County residents are female. The Median Age is 35.3 with 22.4% of residents under 18 years of age and 13.2% 65 years and over.

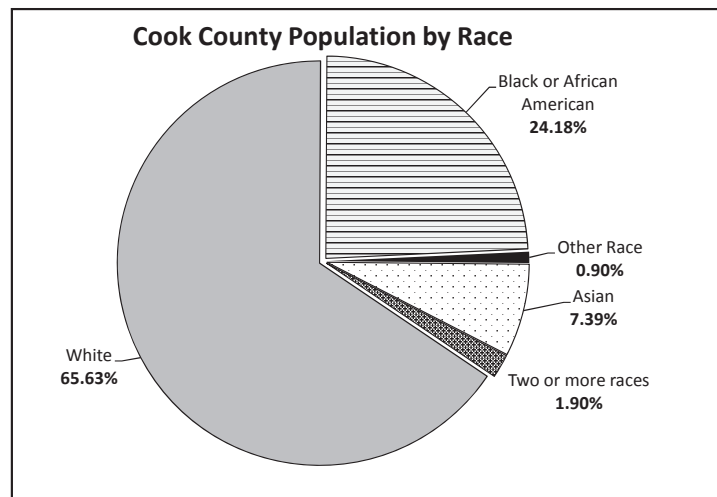
## ECONOMY

The County is a diverse industrial center and a leading economic center of the Midwest. Income figures for the County exceed State and national rates according to the U.S. Bureau of Economic Analysis's data; the County's 2014 per capita personal income of \$51,280 exceeded the State's \$47,643.

Cook County comprises approximately 40% of Illinois economic activity with 2.58M jobs and \$308B in annual output. Its industrial profile resembles that of the U.S., with a slightly larger services sector and somewhat smaller governmental presence. The County has a strong transportation network, with current expansion underway at both Chicago O'Hare International Airport and the Illinois Tollway. Leading service sector industries in the County include health care and related services. Seventeen Fortune 500 companies have their headquarters located in the County: Boeing, Archer Daniels Midland, United Continental Holdings, Exelon, R.R. Donnelley & Sons, LKQ, Integrys Energy Group, Old Republic International and Jones Lang LaSalle which are all located in Chicago and Allstate, Sears Holdings Corporation, US Foods, Kraft Foods Group, Illinois Tool Works, Motorola Solutions, Anixter and Ingredion.

As of August 2016, the Cook County unemployment rate was 5.7%, 0.2% more than the State's unemployment rate of 5.5 and 0.8% more than the national unemployment rate of 4.9%.

Population by Gender	
Female	51.5%
Male	48.5%
Population by Hispanic or Latino Origin	
Hispanic or Latino	25.2%
Not Hispanic or Latino	74.8%
Population by Age	
Under 5 Years	6.4%
5-18 Years	16.0%
18-64 Years	64.3%
65 Years and Older	13.2%
Median Age	35



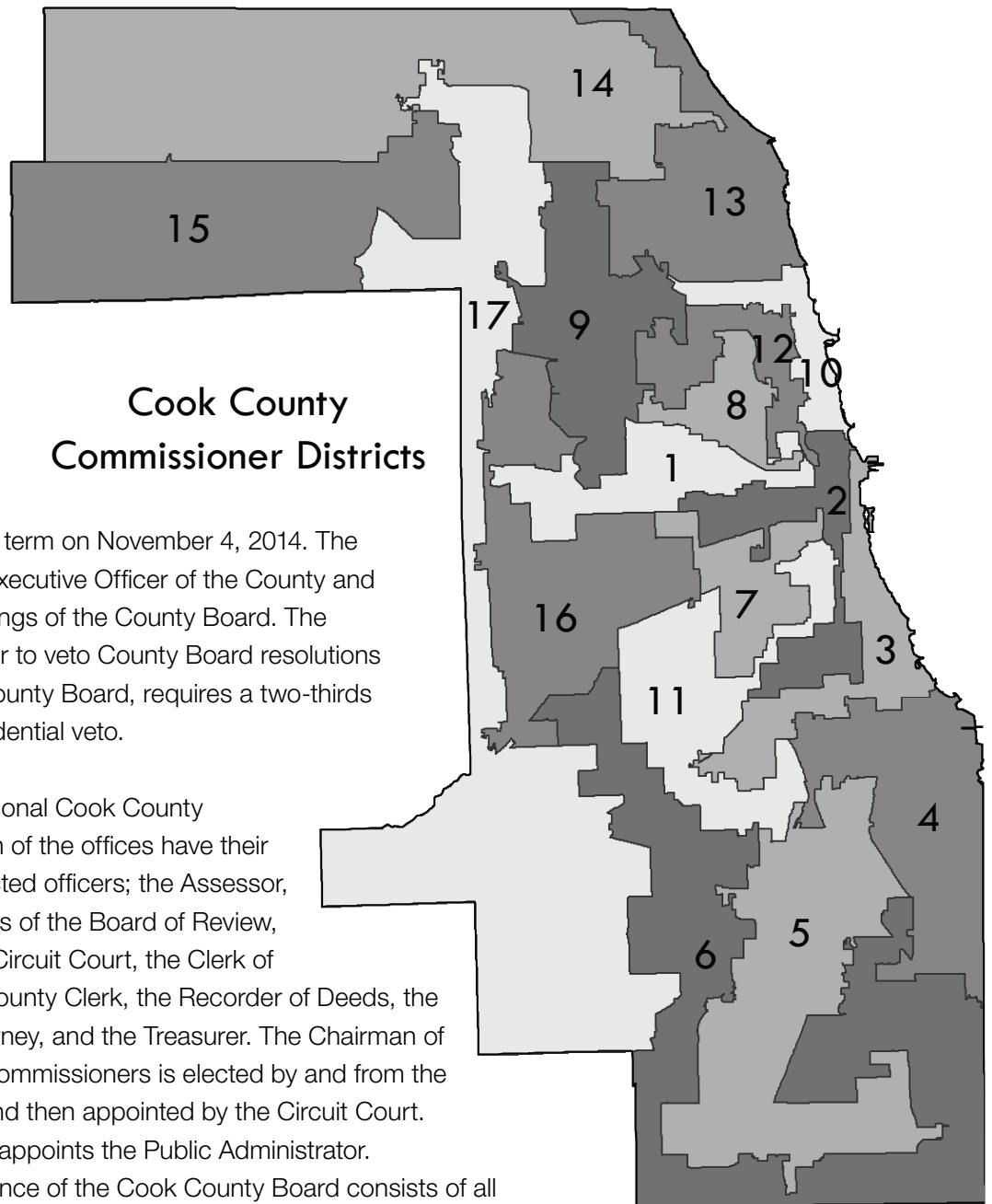
## GOVERNMENT

Cook County is governed by the County Board President and seventeen Board Commissioners who serve four year terms. Commissioners are elected from single member districts while the County Board President is elected by a general vote countywide.

Under the Illinois Constitution, the County is a home rule unit of government and, except as limited by State law, may exercise any power and perform any function relating to its government and affairs.

Cook County Board President Toni Preckwinkle was first elected on November 2, 2010 and took office on December 6, 2010. President Preckwinkle was re-elected for a second term on November 4, 2014. The President is the Chief Executive Officer of the County and presides over the meetings of the County Board. The President has the power to veto County Board resolutions and ordinances. The County Board, requires a two-thirds vote to override a Presidential veto.






There are thirteen additional Cook County government offices. Ten of the offices have their own independently elected officers; the Assessor, the three commissioners of the Board of Review, the Chief Judge of the Circuit Court, the Clerk of the Circuit Court, the County Clerk, the Recorder of Deeds, the Sheriff, the State's Attorney, and the Treasurer. The Chairman of the Board of Election Commissioners is elected by and from the three commissioners and then appointed by the Circuit Court. The Governor of Illinois appoints the Public Administrator. The Committee on Finance of the Cook County Board consists of all members of the County Board. Commissioner John P. Daley is the Chairman of the Committee on Finance of the County Board. The President is required to submit an Executive Budget to

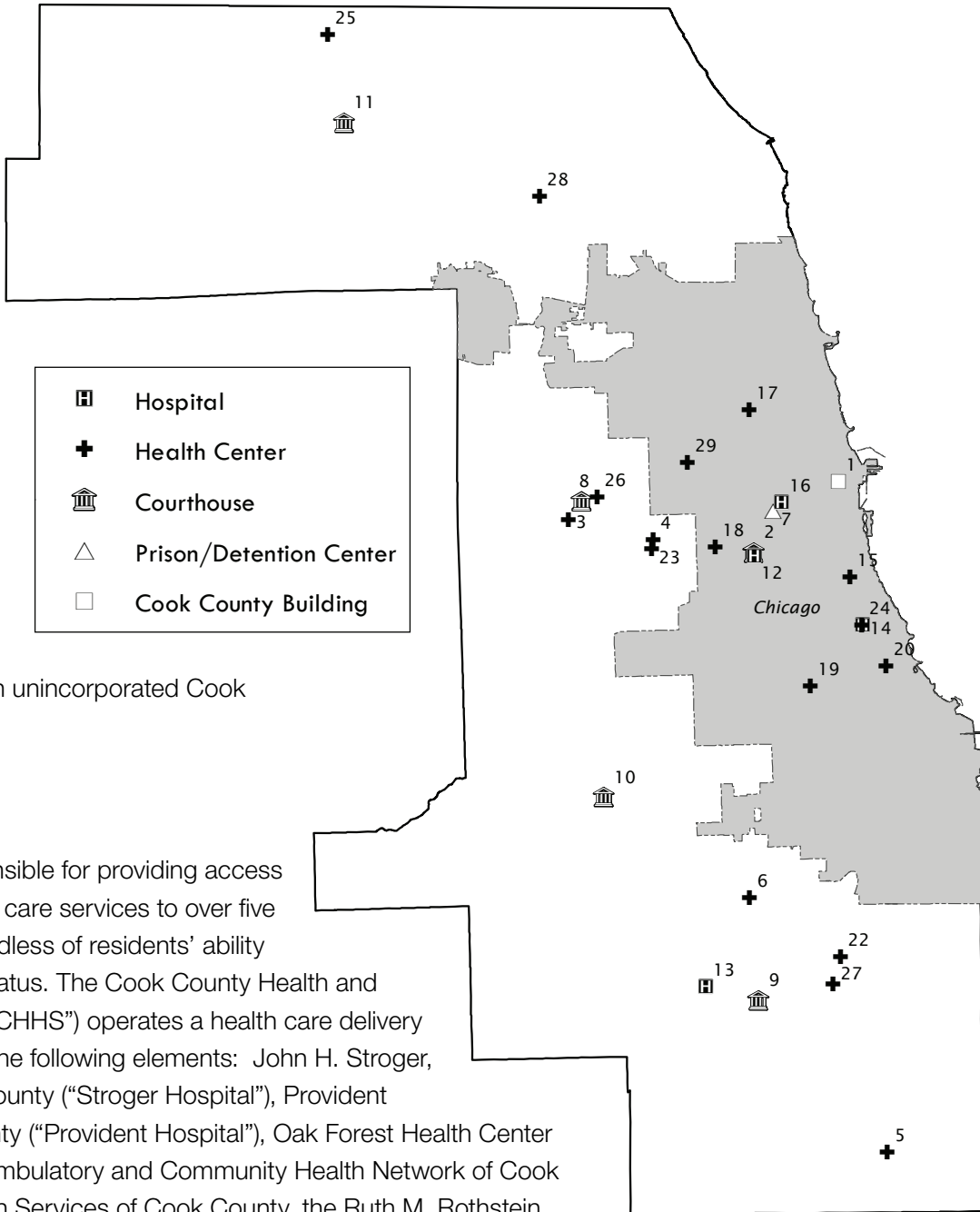


the Committee on Finance as the basis upon which the Annual Appropriation Bill is prepared and enacted. The President and the Board of Commissioners are accountable to Cook County residents for budgeting and controlling financial resources for all Cook County governmental offices and departments. The President and the Board of Commissioners apply guidelines, set goals, and use fiscal control for all Cook County offices and departments.

## PRINCIPLE FUNCTIONS OF COOK COUNTY

County Government has principal responsibility for the provision of public health services, the protection of persons and property, and the assessment of real property and the levy, extension and collection of property taxes. The County also has responsibility for maintaining County roads, economic development, and the provision of certain government services in unincorporated Cook County.

	Hospital
	Health Center
	Courthouse
	Prison/Detention Center
	Cook County Building



## HEALTH CARE

Cook County is responsible for providing access to crucial public health care services to over five million residents, regardless of residents' ability to pay or citizenship status. The Cook County Health and Hospitals Systems ("CCHHS") operates a health care delivery system composed of the following elements: John H. Stroger, Jr. Hospital of Cook County ("Stroger Hospital"), Provident Hospital of Cook County ("Provident Hospital"), Oak Forest Health Center of Cook County, the Ambulatory and Community Health Network of Cook County, Cermak Health Services of Cook County, the Ruth M. Rothstein CORE Center and the Cook County Department of Public Health.



In 2012, the Illinois Department of Healthcare and Family Services and CCHHS received a Section 1115 Medicaid waiver from the Federal Center for Medicare and Medicaid Services. Under the terms and conditions of the waiver and an associated demonstration period, County residents with income up to 133% of the Federal Poverty Level were eligible for Medicaid without being subject to an asset test. The demonstration population during the waiver period was eligible to receive health care benefits through CCHHS and community partners that CCHHS included in the provider network for the demonstration. This managed care initiative is commonly referred to as “CountyCare.” Following the waiver demonstration period concluding July 2014, CountyCare became a “Managed Care Community Network,” expanding the eligible patient population to families, children, seniors and person with disabilities.

CCHHS offers a broad range of services from specialty and primary care to emergency, acute, outpatient, rehabilitative, long-term and preventative care. The health system plans to employ over 6,800 workers in 2017, making it one of the largest public health systems in the country. Operations and policy are governed by an independent board.

## **PUBLIC SAFETY**

Cook County provides for the protection of persons and property through the provision of a court system, a jail system, a police force, prosecution, and public defense.

The County operates the second largest unified court system in the world, which hears civil, criminal, and administrative cases.

The Cook County Department of Corrections is the largest single-site pretrial detention facility in the United States, and the Juvenile Temporary Detention Facility was the first and is the largest juvenile detention facility in the country.

The Cook County Department of Homeland Security and Emergency Management coordinates Countywide emergency and disaster preparedness planning and assists jurisdictions in recovery from a disaster.

The Sheriff Police conduct investigations, make arrests, and provide other police services to unincorporated Cook County, as well as coordinating with municipal police forces throughout the County.

## **PROPERTY AND TAXATION**

Cook County administers the second largest property taxation system in the United States. There are 1.7 million taxable parcels of land, with an annual collection of over 11 billion dollars. Tax funds are distributed to over 2,200 local government agencies including school districts, villages, cities, townships, parks and forest preserves, libraries, public health and safety agencies.

The County assesses one third of the region each year, rotating among the northern suburbs, the southern suburbs, and the City of Chicago. The value of each property is determined by a mass appraisal system rather than on an individual basis.

Taxpayers can appeal their assessments before the tax rate is calculated. Bills are sent to property owners twice per year.



## GLOSSARY OF TERMS

### **ACCRUAL**

Accounts on a balance sheet that represent liabilities and non-cash-based assets used in accrual-based accounting. These accounts include, amongst others, accounts payable, accounts receivable, goodwill, future tax liability, and future interest expenses.

### **ADMINISTRATION**

A functional grouping of County departments that provide select services to other County departments and offices, and to the general public.

### **ANNUAL APPROPRIATION BILL**

An Ordinance approved by the Cook County Board of Commissioners establishing the budget for Cook County government for the fiscal year.

### **ANNUAL BUDGET**

The financial plan for maintaining Cook County government for one 12-month period.

### **APPROPRIATION**

The legal authorization granted by the Cook County Board of Commissioners to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

### **ASSESSED VALUATION**

The estimated value of all land and property in Cook County. The valuation is used as the basis for computing the Property Tax Levy.

### **BALANCED BUDGET**

A budget that has total revenues equal to total expenses.

### **BOND**

A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

### **BONDED DEBT**

The portion of indebtedness represented by outstanding bonds.

### **BUDGET**

The plan is an estimate of proposed expenditures and the proposed means of financing them.

### **BUDGETARY ACCOUNTS**

Accounts used to enter the formally adopted annual operating budget into the General Ledger as part of the management control technique of formal budgetary integration.

### **BUDGETARY CONTROL**

The management of a government in accordance with an approved budget to monitor and control expenditures within the limitations of approved appropriations and available revenues.

<b>BUREAU</b>	Organizational unit in which departments with related missions report to single executive such as Bureau Chief. Cook County has a Bureau of Administration, Bureau of Economic Development, Bureau of Finance, Bureau of Human Resources, and Bureau of Technology, and Bureau of Asset Management.
<b>BUSINESS UNIT (COST CENTER)</b>	The division of the County which may require an income statement or balance sheet. This is where all accounting transactions are recorded. For the purpose of recording expenses, these divisions were previously called sub-activities or cost centers.
<b>CAPITAL BUDGET</b>	The estimate of capital project costs. It sets forth each project and equipment purchase, and specifies the resources estimated to be available to finance the projected expenditures.
<b>CAPITAL EQUIPMENT</b>	Equipment items that have physical substance, valued at \$1,000 or more with a useful life of three years or more and depreciable, such as: institutional equipment, office furnishings and equipment, computer equipment, vehicles, automotive equipment, telecommunications equipment, and other equipment.
<b>CAPITAL EXPENDITURES</b>	Expenditures resulting in the acquisition of, or addition, to the County's general fixed assets.
<b>CAPITAL IMPROVEMENT</b>	Improvements or additions to fixed County assets and the acquisition of new County assets. Capital Improvements are detailed in a separate section of the budget and are financed through the direct issuance of general obligation bonds.
<b>CAPITAL RENEWAL</b>	A systematic management process to plan and budget for known cyclic repair and replacement requirements that extend the life and retain usable condition of facilities and systems. Capital renewal is a planned investment program that ensures that facilities will function at levels commensurate with the facilities mission. Included are major building and infrastructure systems and components that have a maintenance cycle in excess of one year.
<b>CHARGEBACK</b>	A transaction used for the financing of goods or services provided by one department to other departments or agencies of a government, or to other governments on a cost-reimbursement basis.

**CHART OF ACCOUNTS**

A chart detailing the system (numbered and descriptive) of general ledger accounts used to designate funds, expenditures, revenues, and balance sheet accounts.

**OPERATING ACCOUNTS** – Provide funding for the purchase of goods and services deemed necessary throughout the fiscal year excluding purchases categorized as Capital Outlay (See Object Classification).

**CAPITAL ACCOUNTS (NEW/REPLACEMENT)** – These funds provide financing for the purchase of capital equipment. Capital Equipment is defined as durable goods with a useful life of three or more years. Equipment not recommended for bonding is eligible for funding from equipment notes.

**MAJOR CAPITAL ACCOUNTS** – These funds provide funding for certain projects with requirements and with a depreciable life of at least three (3) years.

**MAJOR LEASE OF CAPITAL ACCOUNTS** - These funds provide funding for projects that would benefit from lease financing arrangements. Projects include the lease of the mainframe computer, mainframe printers, and large capacity document printers.

**COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)**

The official annual report stating the financial position and result of operations of Cook County for the fiscal year. It incorporates an opinion on the Report's general-purpose financial statements by an independent certified public accounting firm.

**COST-OF-LIVING-ALLOWANCE (COLA)**

A periodic adjustment to salaries and wages to allow for inflation.

**DEBT**

An obligation resulting from the borrowing of money or from the purchase of goods and services.

**DEBT SERVICE REQUIREMENTS**

The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds and required contributions to accumulate monies for future retirement of term bonds.

<b>DEFERRED MAINTENANCE</b>	The practice of postponing maintenance activities such as repairs on both real property (i.e. infrastructure) and personal property (i.e. equipment) in order to save costs, meet budget funding levels, or realign available budget monies. The failure to perform needed repairs could lead to asset deterioration and ultimately asset impairment. Generally, a policy of continued deferred maintenance may result in higher costs, asset failure, and in some cases, health and safety implications.
<b>DEPARTMENT</b>	A unit of Cook County government.
<b>DEPRECIATION</b>	A reduction in the value of an asset with the passage of time.
<b>DERIVATIVES</b>	A security whose price is dependent upon or derived from one or more underlying assets. The derivative itself is merely a contract between two or more parties. Its value is determined by fluctuations in the underlying asset. The most common underlying assets include stocks, bonds, commodities, currencies, interest rates and market indexes. Most derivatives are characterized by high leverage.
<b>EMPLOYEE EXPENSES</b>	A sub-category of the Personal Services object classification. Employee expenses consist of expenditures that are related to employees, but not considered salary or fringe benefits. An example of an employee expense would be the cost of a training program or professional seminar.
<b>ENCUMBRANCES</b>	Financial commitments related to unperformed contracts for goods or services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.
<b>ENTERPRISE FUND</b>	Budget and accounting units created for particular self-sustaining operations, to separate the revenue and financial control of such operations from the County's General Fund.
<b>EQUALIZED ASSESSED</b>	The assessed value of real property, as determined by the Cook County Assessor, multiplied by an annual equalization factor determined for the County by the Illinois Department of Revenue. The Assessed Valuation is the basis for levying property taxes.
<b>EXPENDITURE</b>	Any use of financial resources by Cook County for the provision or acquisition of goods and services for operations, debt service, capital outlay, transfers, or other financial uses.

<b>FISCAL YEAR</b>	A 12-month period for which the Annual Appropriation Bill is enacted. For Cook County, the fiscal year begins on December 1 and ends on November 30 of the succeeding year.
<b>FRINGE BENEFITS</b>	Personnel costs (hospitalization insurance, dental insurance, vision insurance, life insurance, employer match of employee's Medicare contribution, and pension) supplemental to an employee's salary or wages which are paid wholly or in part by the County.
<b>FULL TIME EQUIVALENT (FTE)</b>	A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. A full-time position would be 1.0 FTE while a part-time position scheduled for a 20-hour week would be 0.5 FTE.
<b>FUNCTION</b>	Specific (or like group) activities or organizational units directed at attaining specific purposes or objectives. The principal functions of Cook County are health care, courts, and corrections.
<b>FUND (COMPANY)</b>	An independent, self-balancing account used to record revenue and expenditures within the budget. For Cook County, the major funds are the General Fund, comprised of Corporate and Public Safety, the Health Enterprise Fund, special purpose funds, and grant funds.
<b>FUND BALANCE</b>	The difference between assets and liabilities of governmental funds.
<b>FUND TYPES</b>	<p>Enterprise- Budget and accounting units created for particular purposes, particularly self-sustaining operations, to separate the revenue and financial control of such operations from the General Fund</p> <p>Fiduciary- Funds that are used to account for assets held in trust by the Cook County Government for the benefit of individuals or other entities</p> <p>Governmental- Funds that are not concerned with profitability and usually rely upon a modified accrual basis. This involves recognizing revenue when it becomes both available and measurable, rather than when it is earned.</p> <p>Major- Local governments often manage and account for their financial activities in a limited number of funds, designated as major funds</p> <p>Special Revenue- Fund types that are required to account for the use of revenue earmarked by the law for a particular purpose.</p>

<b>GENERAL FUNDS</b>	The funds used to account for all financial resources, except those required, or chosen, to be accounted for in special purpose funds. The General Fund consists of the Corporate and Public Safety funds.
<b>GENERAL OBLIGATION DEBT</b>	Debt backed by the full faith and credit of Cook County government.
<b>GENERAL PUBLIC</b>	The individuals that Cook County serves.
<b>GRANTS</b>	Contributions or gifts of cash or other assets from another government, public or private foundation, or department to be used or expended for a specified purpose, activity, or facility.
<b>GROSS BONDED DEBT</b>	The total amount of direct debt of a government represented by outstanding bonds before deduction of any assets available and earmarked for their retirement.
<b>HOME RULE COUNTY</b>	A county that has authority to exercise any power and perform any function pertaining to its government and affairs including; but not limited to, the power to regulate for the protection of the public health, safety, morals, and welfare; to license; to tax; and to incur debt.
<b>INFRASTRUCTURE</b>	Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable.
<b>INSURANCE</b>	The transfer of risk of loss from one party (the insured) to another party (the insurer) in which the insurer promises to pay the insured (or others on the insured's behalf) an amount of money for economic losses sustained from specific events.
<b>INTERGOVERNMENTAL REVENUES</b>	Revenues from other governments (federal, state, and local) in the form of grants, entitlements, or shared revenues.
<b>INVESTMENTS</b>	Securities and real estate held for income in the form of interest, dividends, rentals, or lease payments.
<b>LEASE-PURCHASE AGREEMENTS</b>	Contractual agreements that are termed leases; but that in substance, are purchase contracts.
<b>LEVEL OF SERVICE</b>	Used generally to define the existing or current services, programs, activities, and/or facilities provided by a government to its citizens. Level of service in any given department or office may be increased, decreased or remain constant depending upon needs, alternatives, productivity and available resources. To continue a given level of services into future years assumes that objectives, goals, quantity and quality of the service will remain unchanged.



**LINE-ITEM BUDGET**

The presentation of the County's budget in a form which lists each spending unit's approved budget by specific line-item of expense along with the dollar amount budgeted.

**LONG-TERM DEBT**

Any obligation of the County with a remaining maturity term of more than one year.

**MAJOR CAPITAL EQUIPMENT**

Certain equipment items involved in projects with funding requirements and with a depreciable life of greater than three (3) years.

**NON-RECURRING REVENUES**

Revenues accruing to the County that are unique and occur at one time only, or follow a sporadic, unpredictable pattern.

**OBJECT CLASSIFICATION**

The categorization of expenditures grouped by similarity of purpose. For Cook County, the following object classifications are used:

**PERSONAL SERVICES** - Include expenditures for salaries and wages, fringe benefits, and other costs directly related to the support of employees. All budgetary accounts 100 through 199 are included in this object classification.

**CONTRACTUAL SERVICES** - Include expenditures for routine office/department activities; such as, printing, transportation, communications and other purchased services. Also, included in this classification are all professional and technical services contracted by Cook County. All budgetary accounts 200 through 299 are included in this object classification.

**SUPPLIES AND MATERIALS** - Include expenditures for necessary supplies for each department. All budgetary accounts 300 through 399 are included in this object classification.

**OPERATION AND MAINTENANCE** - Includes expenditures for routine operation and maintenance, such as utility costs and repair of equipment. All budgetary accounts 400 through 499 are included in this object classification.

**CAPITAL OUTLAY** - Includes expenditures for the acquisition of fixed assets including land, buildings and equipment. All budgetary accounts 500 through 599 are included in this object classification.

**RENTAL AND LEASING** - Includes expenditures for the rental and leasing of office, automotive, medical equipment, and facilities. All budgetary accounts 600 through 699 are included in this object classification.

**CONTINGENCY AND SPECIAL PURPOSE APPROPRIATIONS**

- Include various unanticipated and estimated expenditures, and reserves. All budgetary accounts 800 through 899 are included in this object classification.

**OBJECT ACCOUNT**

The numeric system that uniquely distinguishes each account in the County's Chart of Accounts.

**OFFICE**

A unit of Cook County government. Offices are generally managed by elected County officials. However, the term is also used to designate some non-elective units of County government.

**OPERATING BUDGET**

The primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. The Operating Budget excludes capital improvements.

**PERFORMANCE-BASED BUDGETING**

Performance-based budgeting uses statements of missions, goals and objectives to explain why the money is being spent. It is a way to allocate resources to achieve specific objectives based on program goals and measured results.

**RESERVED FUND BALANCE**

Those portions of fund balance that are not appropriable for expenditure or that are legally segregated for specific future use.

**REVENUE**

The amount of monies collected from taxes, fines, fees, and reimbursements from others for the purpose of financing governmental operations and services.

**REVISED REQUEST**

A modification to a department's initial request, as deemed necessary, by a department; in conjunction with Budget and Management Services.

**RISK MANAGEMENT**

Use of the various ways and means to avoid accidental loss, or to reduce its consequences if it does occur.

**SPECIAL PURPOSE FUNDS**

These funds are used to account for the proceeds from special revenue sources, and the expenditures for specified or restricted purposes.

**STAR**

Set Targets. Achieve Results. STAR is President Preckwinkle's Performance Management Initiative for Cook County. STAR is a partnership of the Board of Commissioners, County Agencies, employees, union representatives, and residents. All offices and agencies of the County report progress toward stated goals, and work together to improve performance.

**TAX EXTENSION**

The final actual sum of money allocated to Cook County Government generated through property taxes.

**TAX LEVY**

The total dollar amount of the Cook County Annual Appropriation Bill that is to be covered by property taxes.

**TAX RATE**

The rate calculated to generate the revenue required from the tax levy. For Cook County, the rate is determined by dividing the final tax extension by the total Equalized Assessed Valuation of County property.

**TURNOVER ADJUSTMENT**

Amount used to adjust the authorized spending limit for a budgetary unit based on its projected salaries, as authorized and directed in the Resolution of the Annual Appropriation Bill.

**ZERO-BASED BUDGETING**

A budgeting approach which breakdowns service delivery functions into meaningful identifiable unit costs. Resources are allocated based on the fundamental level of service and budget priorities.



## DEPARTMENT DIRECTORY

The **DEPARTMENT OF ADMINISTRATIVE HEARINGS** is an independent entity that hears cases relating to violations of the County Ordinance and violations of the Cook County Human Rights Ordinance.

The Office of **DEPARTMENT OF ADOPTION AND FAMILY SUPPORTIVE SERVICES** conducts investigations and social studies involving independent adoptions, custody, visitation, probate and domestic violence as ordered by the Circuit Court of Cook County or by courts in other jurisdictions.

The **ADULT PROBATION DEPARTMENT** provides the courts with quality information and offers viable, cost-effective sentencing options. Under the Chief Judge, the department provides a balance of enforcement and treatment strategies, holds offenders accountable, and affords them opportunities to become productive, law-abiding citizens.

**AMBULATORY AND COMMUNITY HEALTH NETWORK** provides quality primary and specialty care services to children and adults in their own communities.

**ANIMAL CONTROL** provides health protection to the residents of Cook County through preparation, education, rabies vaccination and stray animal control.

**ASSET MANAGEMENT** is responsible for implementing and monitoring the County's capital improvement program and reviewing policy concerning capital construction in the County. Additionally, it maintains, operates, and repairs County properties and operating equipment. It also provides the personnel and supervision needed to remodel, rehabilitate, construct, and install the facilities, offices, and equipment needed to keep the County functioning.

The **BOARD OF ELECTIONS** is responsible for providing a fair electoral system for all citizens, promoting convenient voter registration, encouraging voter turnout, and maintaining state-of-the-art equipment and registration records.

The **BOARD OF REVIEW** provides an efficient and citizen-focused review process to adjudicate real estate assessment appeals in a prompt manner pursuant to the Illinois Property Tax Code.

**BUDGET AND MANAGEMENT SERVICES** prepares the Annual Appropriation Bill of Cook County and coordinates the development of annual and long-term budgetary projections. Additionally, it coordinates budgetary and central reporting for all County grants, directs an expansive capital equipment program, monitors annual appropriations and provides ongoing performance management services to County departments.

**BUILDING AND ZONING** enforces provisions of the Cook County Building Code and Cook County Zoning Ordinance while governing the erection, construction, alteration, demolition, relocation and/or inspections of all buildings and structures within zoning districts of unincorporated Cook County.

**CERMAK HEALTH SERVICES OF COOK COUNTY** provides high-quality, effective and cost-efficient clinical services as well as early disease detection to the detainees at the Cook County Department of Corrections.

The **CHIEF ADMINISTRATIVE OFFICER** coordinates the activities of the following 8 Cook County departments: Animal Control, Environmental Control, Transportation and Highways, Motor Fuel Tax – Illinois First, Law Library, Medical Examiner, Office of Adoption Child Custody Advocacy, Industrial Engineers, and Veteran's Affairs.

The **CHIEF FINANCIAL OFFICER** coordinates and supervises all the financial activities of the County. The Chief Financial Officer manages the Bureau of Finance to ensure financial integrity, encourage streamlined governance and promote long-term fiscal responsibility.

The **CHIEF JUDGE** administers the Circuit Court of Cook County by providing administrative support and legal research for judges; supervising approximately 2,100 non judicial employees; reviewing and addressing the Court's space requirements; providing conciliation services in domestic relations proceedings; summoning jurors; drafting court rules and general orders; and educating the public about the Circuit Court. The Chief Judge also administers the Court's fiscal operations by representing the Court before the Cook County Board of Commissioners and preparing grant applications, budgets and compliance reports.

The **CHIEF PROCUREMENT OFFICER** solicits bids and enters into contracts for commodities and services as specified by Cook County agencies. Additionally, the office processes vendor invoices to the Comptroller for payment upon receipt of goods or services for all County departments except those in the health system.

The **CLERK OF THE CIRCUIT COURT** keeps records for all judicial matters brought to the Circuit Court. The Clerk is responsible for attending all sessions of the courts, preserving all files and papers associated with judicial proceedings, maintaining a complete record of all determinations made in the Circuit Court, and performing all administrative duties required by law or the rules and orders of the Circuit Court.

**CONTRACT COMPLIANCE** is responsible for the day to day operation of the Cook County Minority Business Enterprise/Women's Business Enterprise/Veterans' Business Enterprise Ordinance. In an effort to make Cook County a more attractive business partner for minority, women and Veteran-owned businesses, the office monitors contractor activities for compliance.

The **COOK COUNTY LAW LIBRARY** provides professional library services at seven branch locations, offering one of the largest and broadest collections of law books in the nation.

The **DEPARTMENT OF CORRECTIONS** under the Sheriff has the statutory responsibility for the detention of persons awaiting trial and those persons convicted of crimes and sentenced for up to one year of incarceration. Additionally, the department coordinates the Pre Release Center, Electronic Monitoring Program and the Sheriff's Work Alternative Program. These programs are designed to reduce overcrowding at the Cook County Jail and recidivism. The various programs provide substance abuse counseling, vocational skills training, GED services, family counseling and health education to male and female nonviolent offenders. It also targets the

fastest growing population within the Cook County Department of Corrections – women. The department consolidates, coordinates, and strategically plans the future intervention, supervision, and service plans for all females within the Sheriff's jurisdiction.

The **COUNTY ASSESSOR** is responsible for setting accurate values for 1.8 million parcels of property in Cook County, maintaining fair and equitable real property assessments and maximizing services for Cook County citizens in the processing and understanding of their assessments.

The **COUNTY AUDITOR** audits County fee offices and information systems, works with external auditors on the County's annual audit and performs special audits as directed by the President and the County Board of Commissioners.

The **COUNTY CLERK** is the official custodian of Cook County records and books. The office is charged with issuing tax extension rates, permanent real estate tax numbers and new tax codes. As the Clerk of the County Board of Commissioners, the office also keeps all minutes and agendas of Board proceedings. Its vital statistics department is responsible for the safekeeping of all birth, death and marriage records generated within Cook County and for issuing all marriage applications and licenses, certifying notary publics and registering businesses operating under an assumed name. Its ethics division follows State and County laws by receiving and administering statements filed under the Illinois Governmental Ethics Act, the Illinois Campaign Financing Act and the Cook County Lobbyist Registration Ordinance.

The **COUNTY COMPTROLLER** reviews and discharges all debts or credits in which the County is financially concerned. The Comptroller maintains a record of all budgetary appropriations, expenditures, encumbrances and revenues made or received during each fiscal year.

The **COUNTY TREASURER** is responsible for the collection of real estate tax revenues and the distribution of those funds to taxing agencies throughout Cook County. The Office also serves as the County's banker responsible for the prudent investment of public funds.

**COURT SERVICES DIVISION** under the Sheriff executes all court orders issued by the Circuit Court of Cook County; maintains decorum and security in the courtrooms of all divisions of the Circuit Court; and is responsible for the apprehension of defendants who fail to respond to court orders. Court Services also supervises the Child Support Enforcement Division of the Sheriff's Office and coordinates the Sheriff's Preventive Programs section.

**ECONOMIC DEVELOPMENT** strives to improve the quality of life for the residents of Cook County by implementing programs to ensure affordable housing, infrastructure improvements, and economic growth through effective and coordinated strategic planning.

The **EMPLOYEE APPEALS BOARD** is charged with hearing all appeals of any career service employee, not represented by a union, for disciplinary action relating to discharge, demotion or suspension for period of more than ten days to assure fair and equitable treatment of employees in a professional manner.

**ENTERPRISE TECHNOLOGY** works to innovatively plan, develop, and manage enterprise software, hardware, infrastructure, and technology services in conjunction with numerous Cook County agencies. Through inventive technology the Bureau is working to make County services more accessible and cost effective. It also identifies opportunities for cross-agency collaboration to improve efficiency and a greater return on technology investments.

**ENTERPRISE RESOURCE PLANNING (ERP)** implements and supports Countywide financial system projects to improve business operations. ERP serves as a County resource for the development and maintenance of new efficiency and accountability technologies.

**ENVIRONMENTAL CONTROL** protects the health and welfare of the people of Cook County through the preservation, protection and improvement of the environment.

**FORENSIC CLINICAL SERVICES** gathers psychosocial histories of defendants and performs psychiatric and psychological examinations. Results and recommendations based on these studies are reported to the appropriate judges of the Circuit Court. The examining clinicians also provide direct testimony in court on issues of fitness to stand trial, questions of sanity at the time of offense and fitness for custody of children.

**GEOGRAPHIC INFORMATION SYSTEMS** optimize Cook County's geospatial investment in information technology through collaboration, policy, strategic planning and services.

**HEALTH SERVICES – JUVENILE TEMPORARY DETENTION CENTER** provides quality, timely, effective and cost-efficient clinical services, and early disease detection to the detainees in the Juvenile Temporary Detention Center in accordance with acceptable community, accreditation and regulatory standards.

**HEALTH SYSTEM ADMINISTRATION** administers all operational, planning and policy matters of the health care institutions, programs and agencies under the jurisdiction of the Cook County Board of Commissioners.

The **DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT (DHSEM)** provides a Countywide homeland security and emergency management system that responds to, coordinates and communicates with all county departments, local governments, state and federal governments, and private entities. DHSEM directs efforts to ensure an appropriate County strategy for terrorist threats, attacks or natural disasters within Cook County. DHSEM develops, coordinates, biennially reviews, and revises strategies and emergency operations plans.

The **HUMAN RESOURCES DEPARTMENT** oversees the County's personnel functions. The department is charged with attracting and retaining exemplary and helpful County employees. It provides the President and other County executives with the necessary flexibility and management control to assure the delivery of quality public service. Additionally, it establishes and enforces equitable hiring and promotion procedures for employees and applicants.

**HUMAN RIGHTS AND ETHICS** implements the activities of the Cook County Commission on Human Rights and the Cook County Board of Ethics. The department investigates and adjudicates complaints filed under the



Cook County Ethics Ordinance. It also works to prevent discrimination, improve human relations, and encourage ethical conduct in County government. The department works with Administrative Hearings to hear cases related to violations of the Cook County Human Rights Ordinance.

The **OFFICE OF THE INDEPENDENT INSPECTOR GENERAL** investigates citizen complaints relative to the performance of County employees with respect to any fraud, corruption or deceit in operating procedures.

**JOHN H. STROGER, JR. HOSPITAL** is the flagship of the Cook County Health & Hospitals System, with a staff of more than 350 attending physicians along with more than 450 medical residents and fellows, offering a full-range of specialized medical services. The hospital maintains a strong commitment to the healthcare needs of Cook County's underserved population, while partnering with communities and providers to enhance public health, and advocate for policies that promote the physical and mental well-being of the people of Cook County.

The **JUDICIARY** of the Chief Judge administers the largest unified court system in the nation. Through the efforts of 437 judges and associate judges, the Court completes approximately 2.5 million cases annually. The judges of the Court are assigned to the County Department, the Municipal Department, or the Juvenile Justice and Child Protection Department.

The **JUSTICE ADVISORY COUNCIL** works to improve the administration of justice in the County and formulates recommendations concerning legislation and other measures designed to encourage appreciable improvements.

The **JUVENILE PROBATION AND COURT SERVICES DEPARTMENT** under the Chief Judge serves the welfare of children and their families within a sound framework of public safety. The department is committed to providing the guidance, structure and services needed by every child under its supervision. In partnership with the community, the Department promotes the healing and recovery of neglected children, and directs delinquent children toward reforming their behavior and making responsible decisions.

The **JUVENILE TEMPORARY DETENTION CENTER** provides the children in its custody with a caring environment, useful programs, and a structure that enhances personal development and improves opportunities for success.

The **LAND BANK AUTHORITY** facilitates the return of abandoned and tax-delinquent properties to productive use to combat community deterioration, create economic growth and stabilize the housing and job markets. The Land Bank will acquire, hold, and transfer interest in real property throughout Cook County as approved by the Board of Directors to promote redevelopment, support targeted efforts to stabilize neighborhoods, and stimulate residential, commercial and industrial development.

**MANAGED CARE**, as part of the Health and Hospital System, provides comprehensive medical care to enrollees in CountyCare, the County's Medicaid expansion program offered through the Affordable Care Act. Managed Care coordinates and manages patient care through a Primary Care Medical Home model while creating and implementing all aspects of CountyCare.

The **MEDICAL EXAMINER'S OFFICE** determines the cause and manner of death of those decedents whose death falls under the jurisdiction of the office.

**OAK FOREST HOSPITAL OF COOK COUNTY** is responsible for the delivery of quality care and creating an affordable coordinated system of care for disabled and older patients.

**PLANNING AND DEVELOPMENT** is committed to developing sustainable communities by: fostering economic opportunities and business development; preserving and expanding the supply of safe, decent, and affordable housing; facilitating infrastructure improvements; promoting fair housing; and supporting programs that address the problems of homelessness.

The **PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS** is the Chief Executive Officer of Cook County. As such, the President directs the administrative functions of the County.

**PROVIDENT HOSPITAL OF COOK COUNTY** continuously improves the quality and availability of comprehensive primary health care services to residents of Cook County. It works to enhance access to inpatient obstetrical, medical, surgical and diagnostic services, offer unique teaching, training and research opportunities, and provide comprehensive emergency services.

The **PUBLIC ADMINISTRATOR** provides comprehensive investigative and estate administrative services for Cook County decedents with unknown heirs.

The **PUBLIC DEFENDER** is appointed by the court to act as attorney, without fee, for all persons who are held in custody or charged with criminal offense and who the court finds are unable to employ counsel.

The **PUBLIC GUARDIAN** provides guardianship to adults with disabilities, acts as Guardian ad Litem and/or attorney for minors whose parents are charged with abuse, neglect or are involved in disputed proceedings.

**PUBLIC HEALTH** is responsible for protecting and promoting the health of the citizens of suburban Cook County.

The **RECORDER OF DEEDS** records, stores, and provides accurate and easily retrievable information. The office creates public records for land transactions, federal and State tax liens, articles of incorporation, and Uniform Commercial Code filings.

The **REVENUE DEPARTMENT** is responsible for the administration, collection and enforcement of all Cook County home-rule taxes.

**RISK MANAGEMENT** plans, directs, and coordinates a comprehensive risk management program which minimizes the County's potential exposure to loss.

The **RUTH M. ROTHSTEIN CORE CENTER** is a specialized health care facility operating as a joint venture with Rush Medical Center to provide a broad range of outpatient care to individuals and families affected by HIV/AIDS and other infectious diseases.

The **SECRETARY TO THE BOARD OF COMMISSIONERS** provides legislative support and information for the Cook County Board of Commissioners, President, elected officials, agencies, departments and members of the public. By providing information regarding Board proceedings, it helps ensure an open, accessible and transparent government.

The **OFFICE OF THE SHERIFF** directs and administers seven departments: Administration - Fiscal, Legal, Policy and Communications; Office of Professional Review; Professional Integrity and Special Investigations; Information and Administration; Court Services; Police Department; Department of Corrections; and Merit Board.

The **SHERIFF'S ADMINISTRATION** streamlines the fiscal, legal, policy, and communications administrative functions to ensure that the Sheriff's Office's operational departments are provided with the necessary resources to carry out the operations of the Sheriff's Office. This bureau is comprised of the Legal Department, Office of Policy and Communication, Sheriff's Office of Intelligence Center, Fiscal Administration and Payroll Department.

The **SHERIFF'S DEPARTMENT OF INFORMATION AND TECHNOLOGY** promotes the integration of technology, provides reliable, predictable and stable technology services to all Sheriff's Office departments. The Department provides project transparency through clear governance processes and predictability. In addition, the Department administers human resource, training, support, and vehicle services. This bureau is comprised of the Sheriff's Office of Information Technology, Office of Policy and Accountability, Vehicles Department, Department of Support Services, Training Institute, Office of Peer Support and Human Resource's Administration.

The **SHERIFF'S MERIT BOARD** adopts rules and regulations for governing the Sheriff's departments and conducts promotional exams for the Police Department and the Department of Corrections. The Board investigates all disciplinary problems within the Sheriff's budgetary units.

The **SHERIFF'S OFFICE OF PROFESSIONAL REVIEW, PROFESSIONAL INTEGRITY & SPECIAL INVESTIGATIONS** audits and evaluates activities so as to deter and prevent corruption, fraud, waste, mismanagement and unlawful political discrimination within the Sheriff's Office.

The **SHERIFF'S POLICE DEPARTMENT** is responsible for the preservation of peace, suppression of crime, and enforcement of regulatory ordinances. The Police patrol unincorporated areas of Cook County, coordinate activities, and provide assistance to other police agencies throughout the County.

**SOCIAL SERVICE** is a community corrections and court services department under the Chief Judge mandated by the Court to direct adult felony and misdemeanor offenders in satisfying court-ordered conditions and penalties. Staff craft and employ offender-specific strategies to achieve the sentencing objective of the

court, which the Illinois Constitution defines as restoring the offender to useful citizenship. In partnership with the Court and the community, the Department increases public safety by redirecting offenders toward noncriminal behavior in the home, school, workplace, and community.

The **STATE'S ATTORNEY** works to preserve public safety; ensure the fair and efficient administration of justice; improve the delivery of services to the citizens of Cook County in the prosecution of criminal offenses; provide assistance to victims and witnesses; and vigorously represent Cook County and its officers in all civil proceedings.

**TRANSPORTATION AND HIGHWAYS** is responsible for maintaining the highways in order to provide safe and economical movement of people and goods. It is also charged with creating a system of roads and highways that supports the development of the regional economy.

The **ZONING BOARD OF APPEALS** considers and hears all zoning appeals pertaining to land uses in unincorporated Cook County. Public hearings for Map Amendments and/or Special Use applications are conducted in the townships in which the property is located to decide a just and lawful determination of issues involved.

## SECTION 1: CHART OF ACCOUNTS FISCAL YEAR 2017

### CLASSIFICATION DESCRIPTIONS AND CODING DEFINITIONS BY OBJECT AND PURPOSE OF APPROPRIATIONS

#### BUREAU OF FINANCE

#### DEPARTMENT OF BUDGET AND MANAGEMENT SERVICES

### STATEMENT OF PURPOSE

This Chart of Accounts offers a detailed description of classifications and coding by object and purpose of accounts as a guideline for appropriate account usage in budgeting functions throughout Cook County. New object account numbers have been included next to each account for easy reference.

#### 100 Personal Services

This category includes accounts from which payment is made for personal services rendered to the County by an officer or employee of the County, any amount required or authorized to be deducted from salary for specific benefit programs, retirement or tax, or any amount directly related to authorized reimbursable employee expenses. All persons paid from accounts in this series will receive a W-2 form for federal and state income tax purposes.

##### 108 / 501010 Furlough Day Adjustment

Amount used to adjust the authorized spending limit in the 110-Salaries and Wages account through planned unpaid time-off for a department based on its General Fund, as authorized and directed in the Resolution of the Annual Appropriation Bill.

##### 109 / 501010 Turnover Adjustment

Amount used to adjust the authorized spending limit for a department based on its General Fund, as authorized and directed in the Resolution of the Annual Appropriation Bill.

##### 110 / 501010 Salaries and Wages of Regular Employees

Amounts paid to permanent County employees appointed to positions indicated in the approved and adopted budget. This amount includes gross salary for personal services, including authorized amounts which are components of the base salary.

##### 115 / 501170 Appropriation Adjustment for Personal Services

Amount calculated by the DBMS to provide provisional funding for compensation and benefits affected by pending wage settlements.

##### 119 / 501190 Scheduled Salary Adjustment

Amount calculated by the DBMS to provide appropriate funding for positions reflecting salary increases authorized by Salary Schedule Resolution for a fiscal year. Amounts in this account reflect certain "step" increases and cost-of-living adjustments.

##### 120 / 501210 Overtime Compensation

Amounts paid to employees for authorized work performed in addition to the normal work period for which an employee is compensated as provided by County policy or agreement.

##### 121 / 501230 Premium Pay Based Upon Collective Bargaining Agreements

Amounts paid to employees in addition to base salary, or a portion of base salary, for particular components of their position as provided for in collective bargaining agreements.

##### 124 / 501250 Employee Health Insurance Allotment

Payment to employees who waive County health insurance coverage.

##### 126 / 501270 Salaries and Wages of Replacements for Employees on Authorized L.O.A.

Amounts paid to temporary replacement employees to distinguish the salaries and wages of these employees from those of "regular" employees. Funds for expenses incurred under this account are to be transferred from the 110 account.

##### 129 / 501300 Salaries and Wages of Seasonal Work Employees

This account represents amounts paid to employees who work during certain seasons of the year.

**130 / 501320 Salaries and Wages of Extra Employees**

Amounts paid to employees appointed to positions authorized during a fiscal year for new programs or emergencies. The appointment of employees paid from this account should not extend beyond the fiscal year when future period funding expires.

**131 / 501340 Salaries and Wages of Extra Employees for Special Activities**

Amounts paid to employees appointed to added positions for special activities. Purpose for which funding is requested must be specified in the appropriation request.

**132 / 501355 Salaries and Wages of Employees per Court Order.**

Amounts paid to employees appointed to positions for the duration of a court order.

**133 / 501360 Per Diem Personnel**

Amounts paid to employees appointed for specific or special purposes and whose services are required on a daily basis as needed. Typical examples are medical professionals (service physicians and consultants), in-house registry participants, special examiners, crossing guards, technicians, engineers and snow removal personnel. Physicians appointed at less than 25% time or on a per session/service basis are to be paid from this account. For independent registry services, use account 275.

**136 / 501400 Differential Pay**

Additional amounts paid to employees as provided by policy or union agreement for specific reasons related to the position to which they are appointed and which are not part of the base wage or salary.

**155 / 501420 Medical Practitioners As Required**

Amounts paid to physicians and other medical practitioners appointed at less than full-time status. Medical practitioners appointed at less than 25% time, or on a per session/service basis, are considered consultants and funds for their compensation should be requested from account 133 as employees or account 272 as non-employee consultants billing for services rendered.

**169 / 501490 Reclassification of Position Adjustments**

Amounts appropriated for position reclassifications that have been approved in a fiscal year. These amounts are estimated by the Department of Budget & Management Services upon consultation with the Department of Human Resources.

**170 / 501510 Mandatory Medicare Costs**

Payments mandated by Federal law to be paid by the County to match the Medicare (FICA) tax deducted from eligible employees. This amount is calculated by the DBMS.

**172 / 501540 Workers' Compensation**

Amounts contributed to the Self Insurance Fund for payments of temporary total disability benefits to employees for work-related injury, payments to medical providers, and amounts contributed to the Self Insurance Fund for payments of awards or settlements mandated by the Industrial Commission of the State of Illinois. This amount is calculated by DBMS.

**173 / 501565 Additional Board Appropriated Pension**

Independent of moneys contributed to the County Officers' and Employees' Annuity and Benefit Fund under Section 9-169 of the Illinois Pension Code by way of a real-estate tax levy (174/501570), payments appropriated in FY 2016 for disbursement to the Fund contingent on inter-governmental agreement.

**174 / 501570 Statutory Pension**

Payments made to the Annuity and Benefit Fund of Cook County on behalf of participant employees. This account is typically used by grants.

**175 / 501590 Life Insurance Program**

Payments made to carriers for life insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

**176 / 501610 Health Insurance**

Payments made to providers of health care insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

**177 / 501640 Dental Insurance Plan**

Payments made to carriers for dental insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

**178 / 501660 Unemployment Compensation**

Payments made to the State of Illinois to reimburse the cost of unemployment benefits made to eligible former County employees. This amount is calculated by the DBMS.

**179 / 501690 Vision Care Insurance**

Payments made to carriers for vision care insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

**181 / 501715 Group Pharmacy Insurance**

Payments made to carriers for pharmacy insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

**182 / 501750 Employee Tuition Refund**

Payments made to qualifying employees to reimburse the expense of tuition as provided by County policy or union agreement.

**183 / 501770 Seminars for Professional Employees**

Payment of costs related to the attendance of County employees at authorized professional seminars and meetings.

**185 / 501810 Professional and Technical Membership Fees**

Payment of membership and association fees or dues for County employees as authorized.

**186 / 501860 Training Programs for Staff Personnel**

Payment to special instructors and charges related to training materials, rental of facilities, ancillary services and equipment for training of County employees.

**189 / 501950 Allowances Per Collective Bargaining Agreement**

Payment of allowances authorized by policy or union agreements. These costs are typically for uniforms, personal support programs and similar negotiated obligations.

**190 / 501970 Transportation and Other Travel Expenses for Employees**

Expenditures associated with the travel expense of employees to other County facilities, work locations, training, seminars and meetings. These costs may include reimbursement for automobile usage, public transportation or private carriers, and are paid at a rate determined by the Bureau of Administration.

**200 Contractual Services**

This category includes accounts funded for payment of services that by their nature can be performed only by persons or firms with specialized skills and knowledge. Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are services that support the various policy-making and managerial activities of the County, professional services supporting various County facilities, and services that are not regarded as professional but that require basic scientific knowledge or specialized skills. Expenditures related to routine building service functions are appropriately charged to these accounts. Excluded are expenditures for operation, maintenance and repair of equipment or facilities; any items related to capital building projects; and all capital equipment purchases. All persons paid for services rendered from accounts in this series will receive a 1099 form for federal and state income tax purposes. No payment will be made via payroll.

**213 / 520010 Ambulance and Patient Transportation Service**

Expenditures for transport provided by specially equipped vehicles for escorted transfer of the medically disabled between facilities for appointments, treatment, specialized care, or tests.

**214 / 520030 Armored Car Service**

Expenditures for transport provided by specially equipped vehicles to transfer currency from various County facilities to depositories.

**215 / 520050 Scavenger Services**

Expenditures for transport of disposable waste and obsolete materials and equipment from County facilities.

**217 / 520100 Transportation for Specific Activities and Purposes**

Expenditures for transport of persons involved in special activities or projects which are sponsored by or are the responsibility of the County. Expenditures for transport not specified in other accounts, are in this category. This includes transportation expenses for non-employees traveling on the County's business for consulting, interviewing and recruitment activities or legal matters. Purpose for which funding is requested should be specified in the appropriation request.

**220 / 520150 Communication Services**

This account is used for expenditures for telecommunication services as determined by central services. Also, this account is used to pay for expenditures related to IP Addresses for Transmittal of Election Results.

**222 / 520190 Laundry and Linen Services**

Expenditures for the management and operation of the linen delivery and laundry function at County facilities. The cost of the service may include charges for management, pick-up and delivery of linen, replacement of linen and transportation related costs. For charges related to laundry supplies, refer to supply account 330.

**223 / 520210 Food Services**

Expenditures for management of the food service function at County facilities. The cost of the food is included only if the service and the food are part of the same contract. For charges related to food and dietary supplies, refer to supply account 310.

**224 / 520240 Cable Casting**

Expenditures for cable transmission of programs or data.

**225 / 520260 Postage**

Expenditures for postage stamps and service for general office and institutional use, including postage meter setting payments, stamped envelopes, stamped post cards, postal permit deposits, overnight/express mail, postal registry, and other U.S. Postal Services. For charges related to parcel delivery and courier service, refer to account 228.

**228 / 520280 Delivery Services**

Expenditures for private courier or parcel delivery, such as Federal Express, United Parcel Service, etc. For charges related to the U.S. Postal Service, refer to account 225.

**231 / 520330 Boarding and Lodging of Prisoners**

Expenditures for lodging and meals of prisoners in the custody of the County.

**232 / 520350 Boarding and Lodging of Non-Employees**

Expenditures for lodging and meals of non-employees participating in County programs and activities such as recruitment, interviewing and legal matters.

**233 / 520370 Boarding and Lodging of Jurors**

Expenditures for lodging and meals of jurors serving the Circuit Court of Cook County.

**235 / 520390 Working Capital – Contractual Maintenance Services**

Expenditures for services rendered such as janitorial, security services, snow removal, lawn care, mowing and grounds maintenance services funded by working capital. Excluded are building and site reconstruction or reconditioning activities typically provided by trades such as painters, tuckpointers, glaziers and similar trades (refer to account 461) or the services of landscapers, cement contractors, pavers and similar providers of grounds improvement services (refer to account 490). Purpose for which working capital funding is requested should be specified in the appropriation request.

**Contractual Maintenance Services**

Expenditures for services rendered such as janitorial, cleaning of buildings, carpet cleaning, control of vermin, window washing, snow removal, lawn care, mowing and grounds maintenance services. Excluded are building and site reconstruction or reconditioning activities typically provided by trades such as painters, tuckpointers, glaziers and similar trades (refer to account 461) or the services of landscapers, cement contractors, pavers and similar providers of grounds improvement services (refer to account 490).

**237 / 520470 Services for Minors or the Indigent**

Expenditures for housing, food and other services for minors, veterans, and the indigent as required by County programs or the courts.

**240 / 520490 External Graphics and Reproduction Services**

(Formerly Printing and Publishing) Expenditures for "external" printing and publishing of media used for daily County operations and special events such as bound volumes of County Board proceedings, ballots, displays, brochures, and business materials, including business cards, stamps, seals, and labels. Expenditures for internal reproduction services and print advertising should not be charged to this account (refer to accounts 241 and 245, respectively).



**241 / 520491 Internal Graphics and Reproduction Services**

Chargebacks for the printing and publishing of media used for daily County operations and special events such as bound volumes of County Board proceedings, ballots, displays, brochures, and business materials, including business cards, stamps, seals, and labels. Expenditures for external reproduction services and print advertising should not be charged to this account (refer to accounts 240 and 245, respectively).

**242 / 520550 Surveys, Operations and Reports**

Expenditures for professional surveyors, providers of operational functions and non-employee staff submitting reports.

**244 / 520570 Collection Services**

Cost of payments to businesses or individuals who perform collection services for unpaid billings or delinquent accounts related to charges for services provided by the County.

**245 / 520610 Advertising For Specific Purposes**

Expenditures for media advertising and publicizing for specific purposes such as employment, property sales, approved budget, bids, legal notices and similar purposes. Purpose for which funding is requested should be specified in the appropriation request.

**246 / 520650 Imaging of Records**

Expenditures for microfilming or imaging County records. This includes the cost of document preparation, transfer and microfilm/image processing.

**249 / 520670 Purchased Services Not Otherwise Classified**

Cost of purchased services not specified in other accounts in this category. Services for which funding is requested should be specified in the appropriation request.

**250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability**

Premium cost paid to insurance companies to provide bonding services and liability insurance coverage to the County.

**258 / 520790 Excess Liability Insurance**

Payments for Cook County insurance coverage protection designed to limit the financial impact of catastrophic liability claims. Payments for professional services necessary to effectively manage the County's liability program.

**259 / 520810 Premiums for Insurance on Equipment**

Premium cost paid to insurance companies to provide insurance coverage against losses of certain capital equipment.

**260 / 520830 Professional and Managerial Services**

Charges for services that by their nature can only be performed by persons or firms with specialized skills and knowledge. Included in this account are the services of architects, engineers, auditors and professional non-medical consultants. Also included are charges for consultant, technical and special services (e.g., court interpreters, data processors and security services). Purposes for which funding is requested should be specified in the appropriation request.

**261 / 520890 Legal Fees Regarding Labor Matters**

Charges for the services of law firms or attorneys to represent or advise the County in matters relating to labor law, statutory compliance and union negotiation.

**262 / 520910 Legal Fees in Connection with Issuance of Tax Notes**

Charges for the services of law firms or attorneys to represent or advise the County in matters related to the issuance of Tax Notes.

**263 / 520930 Legal Fees**

Charges for the services of law firms or attorneys for purposes not specified in other accounts are in this category. Purpose for which funding is requested should be specified in the appropriation request.

**264 / 520960 Expert Witnesses**

Expenditures relating to the transport, service, compensation and boarding of expert witnesses for purposes of testimony or deposition in legal matters.

**265 / 520980 Independent Financial Audits and Reports**

Professional Services related to independent County-wide audit and other financial reports.

**266 / 520985 Professional and Managerial Services for Capital Projects**

Charges funded by capital for the services that by their nature can only be performed by persons or firms with specialized skills and knowledge, such as the advisory services for the ERP (Lawson) system. Included in this account are the services of architects, engineers, auditors and professional non-medical consultants. Also included are charges for consultant, technical and special services (e.g., court interpreters, data processors and security services). Purpose for which capital funding is requested should be specified in the appropriation request.

**267 / 521010 Juror or Election Judge Fees**

Expenditures for the compensation of jurors serving the Circuit Court of Cook County or election judges.

**268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services**

Charges for the provision of court reporting, stenographic or transcribing services to the courts or other County departments.

**272 / 521050 Medical Consultation Services**

Charges for the services of physicians or other medical practitioners as needed by the health facilities or other departments of the County. Services may be to consult in a certain specialty or to supplement existing staff and are paid as invoiced. Compensation for such services will not be made via payroll but as a contractual service via a 29A form. Individuals receiving compensation through this account will receive a 1099 form for federal and state income tax purposes.

**273 / 521080 Laboratory Test for Indigent Defendants**

Charges for professional laboratories or scientific professionals for performing or analyzing specimens as authorized for indigent defendants.

**274 / 521100 Hospital Billings for Prisoners in Police Custody**

Charges for medical services provided by health care facilities to prisoners in police custody.

**275 / 521120 Registry Services**

Charges for the services of professionals who are required to be registered, licensed or certified in their specialty and whose services are obtained through businesses established as professional registries to provide services as needed. Typical classifications are registered and licensed practical nurses, registered therapists and registered technologists. Charges are billed for services rendered. Compensation for such services will not be made via payroll but as a contractual service via a 29A form. Individuals receiving compensation through this account will receive a 1099 form for federal and state income tax purposes. For in-house registry services, use account 133.

**276 / 521160 Managed Care Claims and Capitation**

Reimbursement to service providers for managed care members.

**277 / 521180 Managed Care Out-of-Network Services**

Payment for services provided to managed care plan enrollees by out-of-network providers.

**278 / 521200 Laboratory Related Services**

Charges for the services of professional laboratories or scientific professionals for the purpose of performing or analyzing tests of a scientific nature. Charges may include the costs related to providing samples, reporting results and processing materials.

**279 / 521213 Expenses for the Cook County Board of Health Directors**

Laboratory Related Services

**289 / 521220 Technical Services for the Cook County Board of Commissioner**

Charges for consultant, technical and special services (e.g., court interpreters, data processors and security services) not specified in other accounts are in this category. Purposes for which funding is requested should be specified in the appropriation request.

**290 / 521262 Impersonal Services Not Otherwise Classified**

Charges for services not specified in other accounts are in this category which are not professional, managerial or technical in nature, and are not transportation services or purchased services. Services for which funding is requested should be specified in the appropriation request.

**291 / 521266 Confiscated Vehicles in Accordance with Illinois Revised Statutes**

Costs, other than personnel, related to the confiscation of vehicles mandated as a responsibility of the County by State of Illinois Statute.

**292 / 521270 Revolving Fund Not Otherwise Classified**

Special funds established by the Bureau of Finance within specific departments of the County where a particular service is provided with the cost recovered from the user. Purpose of the revolving fund should be specified in the appropriation request.

**295 / 521290 Special Program Expenses**

Special funds established within a department or the general operating budget to which charges for special programs established by the County are made. Specify special program for which funding is requested in the appropriation request.

**298 / 521310 Special or Cooperative Programs**

For all 298 county-wide except costs of special or cooperative programs established by the County as self-sustaining or as a cooperative program with private or other governmental agencies.

**300 Supplies and Materials**

This category includes expenditures in connection with current operations to purchase articles of a consumable nature which show material change or depreciation with use. These items may also lose their identity through fabrication or incorporation into different or more complex units or substances. These accounts should not be used for outside services relating to operation, maintenance and repair of equipment or facilities but solely for the purchase of consumable supplies and materials. Items of equipment with a unit cost of less than \$1,000 are considered supplies and not capital equipment.

**310 / 530010 Food Supplies**

Expenditures for the acquisition of all fresh, frozen, canned or otherwise preserved foods and beverages commonly associated with food service, including delivery cost. Also included are cost of items allied with food service, such as dietary sets, paper and plastic serving ware, utensils, paper products and other items not for consumption.

**320 / 530100 Wearing Apparel**

Cost of all uniforms, protective clothing and specialized wearing apparel, including shoes, for employees and non-employees. Material for fabrication of wearing apparel should not be charged to this account (refer to account 390).

**330 / 530160 Household, Laundry, Cleaning and Personal Care Supplies**

Charges for household paper products, linen, bedding, laundry, cleaning and similar supplies. Also included are consumable personal care items for detainees and inmates at County detention and correctional facilities. For expenditures related to laundry and linen cleaning, refer to account 222.

**333 / 530270 Institutional Supplies**

Charges for industrial, electrical and shop supplies, such as hardware, all tools and electronic equipment (excluding computer related items) under \$1000 in unit value, lumber, paints, non-scientific chemicals, pipe stock, telephone/communication supplies, fasteners and similar commodities used in facilities and institutions. Supplies used in the operation, maintenance and repair of equipment, vehicles and facilities should not be charged to this account (refer to appropriate 400 series account).

**335 / 530490 Miscellaneous Dietary Supplies**

Cost of items allied with food service, such as dietary sets, paper and plastic serving ware, utensils, paper products and other items not for consumption.

**337 / 530560 Formula and Tube Feed Products**

Charges for formula used in tube feeding and similar institutional feeding products.

**343 / 530580 Road Materials for Maintenance**

Charges for road maintenance materials, such as salts, chemicals, patching materials and fillers. Materials for resurfacing should not be charged to this account.

**350 / 530600 Office Supplies**

Charges for office machine supplies, writing supplies, art supplies, markers, chair pads, calendars and other items commonly considered stationer supplies. Also included are such items as bottled drinking water and coffee service (including delivery, supplies, and use of cooler or coffee maker). Items considered office equipment and furnishing should not be charged to this account unless the unit cost is less than \$1,000.

**353 / 530640 Books, Periodicals, Publications, Archives and Data Services**

Charges for the acquisition of vital records, books, periodicals, publications and on-line data services for facility or institutional use.

**354 / 530680 Data Services for PTAB**

Charges for the acquisition of documents and other miscellaneous fees for PTAB.

**355 / 530700 Photographic and Reproduction Supplies**

Charges for supplies directly related to copier, photographic and printing operations. Included in this account are film, developers, papers, inks, toners, solvents and similar products. Excluded are computer printer-related supplies (refer to account 388).

**360 / 530790 Medical, Dental, and Laboratory Supplies**

Charges for consumable supplies used in medical, dental and laboratory functions. Items such as utensils, disposable personal care items (health facilities only), oxygen, gases, reagents, solutions, therapy supplies, dentistry supplies and general laboratory supplies should be charged to this account. Excluded are pharmaceutical, surgical, radiological, blood products, and clinical laboratory supplies; refer to the following accounts in the 360 series.

**361 / 530910 Pharmaceutical Supplies**

Charges for all drugs, such as controlled substances, agents, liquids (including I.V. solutions), enzymes, vitamins and unclassified therapeutic substances which are prescribed in a medical service facility. Excluded from this account are AZT and related HIV drug therapy pharmaceuticals (refer to account 364).

**362 / 531200 Surgical Supplies**

Charges for surgical instruments, applicators, bandages, trays, packs, kits and similar surgical supplies.

**364 / 531400 AZT and Related Drug Therapy**

Charges for AZT and other HIV-related drug therapy pharmaceuticals.

**365 / 531420 Clinical Laboratory Supplies**

Charges for laboratory supplies used in a clinical setting, including biological and chemical supplies, reagents, solutions, glassware, tubing and other similar supplies.

**367 / 531500 X-ray (Radiology)Supplies**

Charges for supplies used in diagnostic and therapeutic radiology, including nuclear medicine. Radiological film, isotopes and allied chemicals are included in this account. Replacement parts for radiological equipment should not be charged to this account unless the unit cost is less than \$1,000.

**368 / 531570 Blood/Blood Derivatives**

Charges for whole blood, platelets, frozen plasma and other blood derivative supplies.

**376 / 531630 Maint. Supplies for Election Equipment**

Replacement parts and supplies for touch screen and optical scan voting equipment.

**388 / 531650 Computer Operation Supplies**

Charges for all data processing supplies, including cut and continuous feed papers, forms, diskettes, connectors, cables, toner cartridges for computer printers, and other computer supplies. Software and other computer equipment should not be charged to this account unless the unit cost is less than \$1,000.

**390 / 531680 Supplies and Materials Not Otherwise Classified**

Charges for supplies and materials not specified in other accounts are in this category.

**391 / 531880 Miscellaneous Supplies and Materials****397 / 531920 Office Expense - Secretary to the Board of Commissioners**

Charges for supplies and materials specifically designated for the Office of the Secretary, Board of Commissioners.

**398 / 531940 Office Expenses - Chairman, Committee on Finance**

Charges for supplies and materials specifically designated for the Office of the Chairman, Cook County Committee on Finance.

**400 Operations and Maintenance**

This category includes all accounts to which charges are made for the operation and maintenance of facilities, office equipment, automotive equipment, road repair equipment and all other plant or institutional equipment. Charges may include contractual maintenance, emergency repairs, cost of heating, public water supply, natural and propane gas for heating, electricity, remodeling, maintenance work done by the Department of Facilities Management and site improvements. Cost of parts and charges from providers of repair and maintenance service are included in this group of accounts. Generally, expenditures made for operation and maintenance are related to a capital item such as a vehicle or building. They are necessary for either the basic operation of the capital item, such as gasoline for cars, or to preserve the value of the capital item, such as tuckpointing of facilities.

**401 / 540010 Fuel Oil/Heat**

Charges for bulk oil products for use as fuel in power or heating plants including related delivery costs. Motor fuel for vehicles should not be charged to this account (refer to account 445).

**402 / 540030 Water and Sewer**

Charges made by governmental agencies or private businesses to provide public water service to County facilities. The cost of delivered bottled drinking water or water purchased for other special chemical or clinical uses should not be charged to this account (refer to account 350).

**410 / 540050 Electricity**

Charges made by utility companies to provide electric service to County facilities. The cost of special wiring or equipment installed and maintained by these companies should be charged to appropriate accounts in the same manner as such services or equipment would be charged if provided by any other contractor or vendor.

**422 / 540070 Gas**

Charges made by utility companies to provide natural or propane gas to County facilities for heating and cooling purposes. The cost of special piping or equipment installed and maintained by these companies should be charged to appropriate accounts in the same manner as such services or equipment would be charged if provided by any other contractor or vendor.

**429 / 540090 Utilities**

Charges made for utilities such as electricity, water and gas when such utilities are grouped for accounting or billing purposes at County facilities.

**430 / 540110 Moving Expenses & Minor Remodeling of County Facilities**

Charges related to the minor remodeling of County facilities at the request of the department and performed by the Department of Facilities Management. Also included are moving expenses for relocation of County facilities, equipment, or materials.

**440 / 540130 Maintenance and Repair of Office Equipment**

Charges for maintenance and repair of office equipment, such as copiers, typewriters, facsimile machines and similar office equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

**441 / 540170 Maintenance and Repair of Data Processing Equipment and Software**

Charges for maintenance and repair of data processing equipment, such as mainframe and personal computers, peripherals, software and similar equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

**County Wide Contract for Maintenance of Data Processing Equipment**

Charges for Countywide contracts for maintenance and repair of data processing equipment, such as mainframe and personal computers, peripherals, software and similar equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

**Working Capital-Maint. & Repair of Data Processing Equipment & Software**

Charges funded by working capital for Countywide contracts for maintenance and repair of data processing equipment, such as mainframe and personal computers, peripherals, software and similar equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account. Purpose for which working capital funding is requested should be specified in the appropriation request.

**442 / 540200 Maintenance and Repair of Medical, Dental and Laboratory Equipment**

Charges for maintenance and repair of medical, dental and laboratory equipment, such as X-ray machines, EKG machines, scopes, respirators, dental drills, electronic test analyzers, microscopes and similar equipment used in medical, dental or clinical laboratory facilities. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

**444 / 540250 Maintenance and Repair of Automotive Equipment**

Charges for maintenance and repair of all automotive equipment, including automobiles, trucks, hauling and other motorized road equipment. The costs may include any charges for replacement parts, oil, filters, tires, labor or other items included in billing for the commodity or service. Charges for accessories, non-replacement parts or upgrades purchased from the manufacturer or other vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account. Charges related to the operation of the vehicle that are consumable, such as fuel, should be charged to account 445-Operation of Automotive Equipment.

**445 / 540290 Operation of Automotive Equipment**

Charges related to the operation of a vehicle that are consumable, i.e., fuel. Charges for the maintenance and repair of automotive equipment, such as replacement parts, oil, filters, tires, towing and the labor costs related to the provision of such maintenance and repair should be charged to account 444-Maintenance and Repair of Automotive Equipment.

**449 / 540310 Op., Maint. and Repair of Institutional Equipment**

Charges for the maintenance and repair of equipment not specified in other accounts are in this category. Purpose for which funding is requested should be specified in the appropriation request.

**Working Capital – OP. Maint. And Repair of Institutional Equipment**

Charges for maintenance and repair of buildings and equipment that are provided by the Department of Facilities not specified in other accounts are in this category. Purpose for which working capital funding is requested should be specified in the appropriation request.

**450 / 540350 Maintenance and Repair of Plant Equipment**

Charges for maintaining and repairing plant equipment such as boilers, furnaces, air conditioning units, elevators, generators, sump pumps and other similar equipment.

**Working Capital - Maintenance and Repair of Plant Equipment**

Charges funded by working capital for repair and maintenance of plant equipment such as boilers, furnaces, air conditioning units, elevators, generators, sump pumps and other similar equipment. Purpose for which working capital funding is requested should be specified in the appropriation request.

**461 / 540370 Maintenance of Facilities**

Charges for reconstructing or reconditioning facilities of the County by contracted or purchased services. Typical examples are the services of painting contractors, glaziers, tuckpointers and similar trades. Charges for labor, materials and other directly related costs are included in this account.

**470 / 540390 Operating Costs for the Richard J. Daley Center**

Specific costs related to operation of the Richard J. Daley Center in compliance with the Public Building Commission of Chicago agreement.

**472 / 540402 Operating Costs for the Cook County Adm. Bldg. - 69 W. Washington**

Specific costs related to operation of the Cook County administration building in compliance with building management contract.

**480 / 540410 Maintenance by the Department of Facilities Management**

Expenditures for maintenance services provided by the Department of Facilities Management. Typically these are the services of electricians, carpenters, painters, plumbers and other trades providing services to various facilities of the County.

**490 / 540430 Site Improvements**

Expenditures for services that result in grounds improvement at a facility as provided by the Department of Facilities Management or outside contractor. This includes the services of landscapers, cement contractors, pavers and similar providers of grounds improvement services. Improvements to buildings are not included in this category. For charges related to routine maintenance services such as snow removal, lawn care and mowing, refer to account 235.

**500 Capital Equipment and Improvements**

This category includes those accounts to which expenditures are charged for capital equipment and improvements to buildings. Items funded in this series of accounts are considered durable and are generally expected to be useful for five or more years and cost more than \$1,000 per unit. Certain equipment, although not expected to be useful for five or more years, is also considered capital in nature and should be charged to accounts in this series. Typical capital equipment items are automobiles, trucks, road building vehicles, computers, computer peripherals, computer software, office machines, office furnishings and durable equipment, parts or accessories. Included in this category are accounts established for capital equipment obligations and reimbursement for capital equipment purchased in prior years. For additional detail and restrictions, see the Capital Equipment New/Replacement Policy.

**510 / 560410 Fixed Plant Equipment**

Charges for fixtures, equipment, and installed machinery having a functional purpose for the operation of a structure. Typical types of equipment include elevators, boilers, central heating and cooling systems, generators, lighting or plumbing fixtures and similar stationary property.

**521 / 560420 Institutional Equipment**

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as power-driven kitchen or laundry machines, stoves, refrigerators, implements, power tools and other portable machinery valued at over \$1,000 per unit. In general, equipment other than fixed equipment which is necessary for the functioning of a particular facility, which is considered durable and retains specific identity, can be charged to this account.

**530 / 560510 Office Furnishings and Equipment**

Charges for the acquisition, at delivered price including transportation and assembly/installation costs, of such equipment and furnishings as typewriters, cash registers, copiers, microfilm machines, desks, chairs, tables, file cabinets, floor covering (carpeting, tile, etc.), draperies and other furnishings suitable for office or institutional use. Certain items individually under \$1,000 (such as a conference room set of chairs and table) may be grouped and purchased through this account. Excluded from this account are charges for medical, telecommunications, and computer equipment, for which separate accounts have been established (refer to accounts 540, 570, and 579). For individual items under \$1,000 in unit value, refer to account 350.

**540 / 560430 Medical, Dental and Laboratory Equipment**

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as EKG machines, X-ray machines, scopes, respirators, dental drills, test analyzers, microscopes and all other similar equipment for use in a medical, dental or laboratory facility.

**549 / 560610 Vehicle Purchase**

Charges for the acquisition, at delivered price including transportation and all factory or dealer installed accessories or modifications and preparation costs, of such items as automobiles, trucks, buses and all other motorized vehicles. Charges for Lease Purchase Plan Vehicles are excluded from this account (refer to account 584).

**550 / 560620 Automotive Equipment**

Charges for the acquisition of equipment and parts for use in the operation and repair of motorized vehicles. Typical items are battery chargers, timing apparatus, wheel balancers, emergency lights, light bars and similar automotive accessories and equipment.

**560 / 560300 Real Property Acquisition or Easements**

Charges for the purchase of buildings, land and easements as authorized and approved by the Board of Commissioners. Costs associated with the completion of the purchase process are also included in this account.

**564 / 560310 Improvements to Buildings**

For land or buildings, improvements are the expenses of permanently upgrading your property rather than maintaining or repairing it. Included with this account should be all permanently attached fixtures, machinery, and other components that cannot be removed without damage resulting to the building. In addition, material remodeling or renovation should be categorized as a building improvement.

**570 / 560440 Telecommunications Equipment**

Charges for telephone instruments, switchboards, answering devices, facsimile machines, data terminals, interconnection equipment and all radio base, mobile, portable or paging equipment, including transmission and receiving antennae. Cost may include delivery, setup or installation charges as approved.

**579 / 560450 Computer Equipment**

Charges for the acquisition of durable equipment for electronic data processing use, including transportation and assembling/installation costs, such as mainframe computers, personal computers, peripherals, software and similar equipment. Certain items under \$1,000 per unit (such as monitor, CPU and keyboard) should be grouped together and purchased as "desktop set". Expenditures for "proprietary software", which remains the property of the supplier and is leased by agreement, should not be charged to this account (refer to account 630).

**580 / 565000 Construction in Progress**

Funds allocated for payment over a period defined by the Bureau of Finance for capital improvement programs. The allocation is established by the Bureau of Finance and controlled by the Department of Budget & Management Services.

**582 / 560460 Lease Purchase Plan Equipment**

Charges for the acquisition and retention of durable equipment obtained through Lease Purchase Plan Agreements which usually have predetermined duration and cost. Generally, these agreements include maintenance and a replacement option. For inclusion in this account, the County must hold title to the equipment at the end of the lease.

**583 / 565310 Alterations and Remodeling by the Department of Facilities Management**

Charges to County departments for major alterations and remodeling of County-owned facilities as completed by the Department of Facilities Management. These charges include the cost of materials and labor needed to complete the project. This account is restricted for use in Construction Bond Funds only.

**584 / 560630 Lease Purchase Plan Vehicles**

Charges for the acquisition and retention of motorized vehicles obtained through Lease Purchase Plan Agreements which have a predetermined duration and may contain special maintenance and replacement options. For inclusion in this account, the County must hold title to the vehicle at the end of the lease.

**585 / 561000 Infrastructure**

Funds allocated for payment over a period defined by the Bureau of Finance for capital improvement programs. The allocation is established by the Bureau of Finance and controlled by the Department of Budget & Management Services.

**590 / 567020 Equipment or Improvements Not Otherwise Classified**

Charges for durable equipment not included in other Capital Outlay accounts described. Purpose for which funding is requested should be specified in the appropriation request.

**599 / 567510 Reimbursement for Capital Equipment**

Funds allocated for reimbursement over a term defined by the Bureau of Finance for capital equipment purchases made in prior years by County departments from other operating funds. The allocation is established by the Bureau of Finance and controlled by the Department of Budget & Management Services.

**600 Rental and Leasing**

This category includes accounts from which payments are made for rental or leasing of automotive, institutional, medical and office equipment, and rental of offices or other facilities as required by various departments or elected officials of the County. Rental or lease agreements may include the cost of maintenance and utilities or other stipulated cost. Appropriate agencies of the County should be consulted before entering into negotiations for rentals or leases.



**630 / 550010 Rental of Office Equipment**

Charges for the rental or lease of typewriters, computers, proprietary software, copiers and other office equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased office equipment remains the property of the lessor.

**634 / 550060 Rental of Automotive Equipment**

Charges for the rental or lease of automobiles, trucks, buses and other automotive equipment. Costs may include delivery, routine repair and maintenance, parts or other provisions as stipulated in the rental or lease agreement. All rented or leased automotive equipment remains the property of the lessor. Charges for vehicles obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 584).

If leased vehicle usage by an elected official is less than 100 percent for County business then the percentage of vehicle usage attributable to County business must be specified and substantiated with a mileage log that documents date, location of County activity, and round trip miles for the day as a substantiation of the daily portion of County business use being claimed. Mileage logs must be submitted with any request for reimbursement.

**637 / 550080 Rental of Medical Equipment**

Charges for the rental or lease of radiography, patient care or clinical laboratory equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased medical equipment remains the property of the lessor.

**638 / 550100 Rental of Institutional Equipment**

Charges for the rental or lease of durable equipment which is considered necessary to the function of an institution, such as refrigeration units and kitchen or laundry equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased institutional equipment remains the property of the lessor. Charges for institutional equipment obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 582).

**660 / 550130 Rental of Facilities**

Charges for the rental or lease of office space, polling places, receiving and repair stations, and parking or storage space as requested and authorized for County business. Costs may include security deposits, maintenance, utilities or other assessments as stipulated in the rental or lease agreement. Negotiations for leasing of facilities should be conducted through the appropriate agencies of the County to assure minimum cost and maximum protection from liability.

**690 / 550162 Rental and Leasing Not Otherwise Classified**

Charges for the rental or lease of equipment or facilities not specified in other accounts are in this category. Excluded from this account are any agreements that require the purchase of equipment or vehicles.

**800 Contingency and Special Purposes**

This category includes accounts established to provide funds for general expenses, special programs and other expenses which fluctuate each fiscal year and require contingent funding. These accounts are established by the Bureau of Finance as authorized.

**810 / 580340 Contingency Fund - For Confidential Investigation**

Special County contingency funds for special investigative purposes at the request of the President and the Board of Commissioners. The President of said Board shall report all expenditures made, and all unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

**811 / 580360 Contingency Fund for the Use of the State's Attorney**

Special contingency funds for the use of the State's Attorney. The State's Attorney shall report all expenditures made to the County Board, and unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

**814 / 580380 Appropriation Adjustments**

Funds approved to adjust appropriations as authorized.

**814 / 580381 Appropriation Adjustment (Excluding DOJ Depts.)**

Funds approved to adjust appropriations as authorized - Excluding DOJ Departments.

**817 / 580400 Reimbursement for Special Purposes Programs - Health Insurance**

Amounts allocated for transfer to designated fund for reimbursement of expenses incurred.

- 818 / 580033 Reimbursement to Designated Fund**  
Amounts allocated for transfer to designated fund for reimbursement of expenses incurred or to supplement available resources, including grant matching funds. Specify recipient fund in the appropriation request.
- 819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund**  
Amounts designated as transfer from a designated fund for reimbursement of expenses incurred or to supplement available resources.
- 820 / 580440 Short-Term Financing Expenses**  
Expenses incurred related to the issuance of short-term debt, such as tax anticipation notes, tender notes and letters of credit. Interest expense related to the short-term financing instrument should not be charged to this account (see account 821).
- 821 / 580432 Interest on Tax Anticipation Notes**  
Interest paid to financial institutions for funds made available on a short-term basis in anticipation of repayment by the County when revenues from taxes are received.
- 824 / 580436 Allowance for Delinquent Taxes**  
An allowance for that portion of the property tax levy which is anticipated to be delinquent in the year due. This amount is determined by the DBMS. In FY 1993 and subsequent years, this appropriation was made as a subsection of the Budget Resolution.
- 826 / 580010 Reserve for Claims**  
Funds appropriated to be used for the payment of awards or settlements as a result of litigation arising out of liability.
- 827 / 580452 Reserve for Flexible Spending Account Program**  
Contingent funds reserved to pay the cost of Flexible Spending Account charges incurred or not recovered.
- 828 / 580456 Reserve for County Health Insurance Program**  
Contingent funds reserved to pay the cost of medical treatment or to reimburse insurance carriers for benefits assigned on behalf of employees and eligible dependents.
- 829 / 580040 Contingency Expenses - Fees of Counsel and Expert Witnesses For Indigent**  
Expenses for attorneys and expert witnesses for the indigent as authorized upon request of the Office of the Public Defender.
- 830 / 580060 Fees, Costs and Expenses by Order of Appellate Court**  
Expenses for implementing orders of the Appellate Court as a result of litigation.
- 831 / 580080 Federal Court Fines As Levied by the United States District Court**  
Costs of fines levied by the United States District Court as a result of litigation.
- 834 / 580100 Reimbursement of Estates of Heirs' Deposit Account**  
Funds for distribution to heirs after an estate is settled.
- 845 / 580120 Self-Insurance Settlements - Workers' Compensation**  
Amounts paid to settle Workers' Compensation claims against the County and paid from the County Self-Insurance Fund.
- 846 / 580140 Self-Insurance Settlements**  
Amounts paid to settle claims against the County and paid from the County Self-Insurance Fund.
- 847 / 580160 Grant Disbursements**  
Funds disbursed to other agencies or individuals from a grant administered by the County.
- 852 / 580180 Expenditures Related to the Re-Districting Process**  
Costs associated with the mandated redistricting of Cook County.
- 853 / 580200 Expenses Related to External Borrowing**  
Expenses include but are not limited to interest payments for a line of credit, rating agency service fees, trustee fees, arbitrage rebate calculations and investor relationship service fees.
- 880 / 580220 Institutional Memberships & Fees**  
Charges for membership of various County institutions in professional organizations related to their function or service or for licensure or certification by professional organizations as desired or required by the County agency.

**881 / 580240 County Government Public Programs and Events**

Costs for County-sponsored public programs and events, such as County Awareness Day and similar activities.

**883 / 580260 Cook County Administration**

Reimbursement for administrative services provided by offices in the County Corporate Fund.

**889 / 580280 Contingency (As Mandated by Law)**

Contingency funds for purposes and in amounts as mandated.

**890 / 580300 General and Contingent Expenses**

General County contingency funds for miscellaneous expenses and purposes not otherwise provided for; the Comptroller shall render a final account to the County Board and return any surplus remaining to the County Treasurer.



## SECTION 2: FY2017 CHART OF ACCOUNTS CONVERSION

### LISTING OF BUDGETARY ACCOUNTS

In fiscal year 2017, Cook County will begin using a new Enterprise Resource Planning (ERP) system, Oracle Enterprise Business Suite, which will require changes to its financial infrastructure. More specifically, changes to its general ledger chart of accounts. Changes to the Chart of Accounts include:

- Combining accounts from (4) County organizations into (1) account structure
- Streamlining the accounts structure
- Consolidating redundant accounts
- Identifying and splitting out regularly used detail accounts
- Improvements to financial reporting

These changes seek to modernize and bring Cook County into compliance with many Generally Acceptable Accounting Procedures (GAAP) and Government Accounting Standards Board (GASB) rules. Reporting on these standards will be improved by creating consistency across the County in reporting its financial activities.

Below, is a list of current accounts along with the new values that will be used at the beginning of FY 2017:

<b>ACCOUNT</b>	<b>ACCOUNT DESCRIPTION</b>	<b>NEW ACCOUNT</b>
<b>PERSONAL SERVICES</b>		
108	501035 Furlough Day Adjustment	501010
109	501030 Turnover Adjustment	501010
110	501010 Salaries and Wages of Regular Employees	501010
115	501170 Appropriation Adjustment for Personal Services	501166
119	501190 Scheduled Salary Adjustment	501166
120	501210 Overtime Compensation	501211
121	501230 Premium Pay Based Upon Collective Bargaining Agreements	501226
124	501250 Employee Health Insurance Allotment	501226
126	501270 Salaries and Wages of Replacements for Employees on Authorized L.O.A.	501131
129	501300 Salaries and Wages of Seasonal Work Employees	501131
130	501320 Salaries and Wages of Extra Employees	501131
131	501340 Salaries and Wages of Extra Employees for Special Activities	501131
132	501355 Salaries and Wages of Employees per Court Order.	501131
133	501360 Per Diem Personnel	501296
136	501400 Differential Pay	501166
155	501420 Medical Practitioners As Required	501421
169	501490 Reclassification of Position Adjustments	501166
170	501510 Mandatory Medicare Costs	501511
172	501540 Workers' Compensation	501541
173	501565 Additional Board Appropriated Pension	501226
174	501570 Statutory Pension	501226
175	501590 Life Insurance Program	501586
176	501610 Health Insurance	501610

<b>ACCOUNT</b>	<b>ACCOUNT DESCRIPTION</b>	<b>NEW ACCOUNT</b>
177	501640 Dental Insurance Plan	501640
178	501660 Unemployment Compensation	501660
179	501690 Vision Care Insurance	501690
181	501715 Group Pharmacy Insurance	501715
182	501750 Employee Tuition Refund	501750
183	501770 Seminars for Professional Employees	501766
185	501810 Professional and Technical Membership Fees	501790
186	501860 Training Programs for Staff Personnel	501805
189	501950 Allowances Per Collective Bargaining Agreement	501830
190	501970 Transportation and Other Travel Expenses for Employees	501836
<b>CONTRACTUAL SERVICES</b>		
213	520010 Ambulance and Patient Transportation Service	520010
214	520030 Armored Car Service	520030
215	520050 Scavenger Services	520050
217	520100 Transportation for Specific Activities and Purposes	520100
220	520150 Communication Services	520150
222	520190 Laundry and Linen Services	520190
223	520210 Food Services	520210
224	520240 Cable Casting	520240
225	520260 Postage	520260
228	520280 Delivery Services	520280
231	520330 Boarding and Lodging of Prisoners	520330
232	520350 Boarding and Lodging of Non-Employees	520330
233	520370 Boarding and Lodging of Jurors	520330
235	520390 Contractual Maintenance Services	520390
235	520400 Working Capital – Contractual Maintenance Services	520390
237	520470 Services for Minors or the Indigent	520470
240	520490 External Graphics and Reproduction Services	520490
241	520491 Internal Graphics and Reproduction Services	520490
242	520550 Surveys, Operations and Reports	520512
244	520570 Collection Services	520570
245	520610 Advertising For Specific Purposes	520610
246	520650 Imaging of Records	520650
249	520670 Purchased Services Not Otherwise Classified	520675
250	520730 Premiums on Fidelity, Surety Bonds and Public Liability	520730
258	520790 Excess Liability Insurance	520790
259	520810 Premiums for Insurance on Equipment	520810
260	520830 Professional and Managerial Services	520830
261	520890 Legal Fees Regarding Labor Matters	521044
262	520910 Legal Fees in Connection with Issuance of Tax Notes	521044
263	520930 Legal Fees	521054
264	520960 Expert Witnesses	521074
265	520980 Independent Financial Audits and Reports	520894
266	520985 Professional and Managerial Services for Capital Projects	520830
267	521010 Juror or Election Judge Fees	521010
268	521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	521019

<b>ACCOUNT</b>	<b>ACCOUNT DESCRIPTION</b>	<b>NEW ACCOUNT</b>
272	521050 Medical Consultation Services	521024
273	521080 Laboratory Test for Indigent Defendants	521210
274	521100 Hospital Billings for Prisoners in Police Custody	521225
275	521120 Registry Services	521120
276	521160 Managed Care Claims and Capitation	521160
277	521180 Managed Care Out-of-Network Services	521160
278	521200 Laboratory Related Services	521235
279	521213 Expenses for the Cook County Board of Health Directors	521245
289	521220 Technical Services for the Cook County Board of Commissioner	521245
290	521262 Impersonal Services Not Otherwise Classified	521520
291	521266 Confiscated Vehicles in Accordance with Illinois Revised Statutes	521306
292	521270 Revolving Fund Not Otherwise Classified	521308
295	521290 Special Program Expenses	521310
298	521310 Special or Cooperative Programs	521313
<b>SUPPLIES AND MATERIALS</b>		
310	530010 Food Supplies	530010
320	530100 Wearing Apparel	530105
330	530160 Household, Laundry, Cleaning and Personal Care Supplies	530175
333	530270 Institutional Supplies	530188
335	530490 Miscellaneous Dietary Supplies	530212
337	530560 Formula and Tube Feed Products	530221
343	530580 Road Materials for Maintenance	530224
350	530600 Office Supplies	530605
353	530640 Books, Periodicals, Publications, Archives and Data Services	530640
354	530680 Data Services for PTAB	530649
355	530700 Photographic and Reproduction Supplies	530705
360	530790 Medical, Dental, and Laboratory Supplies	530790
361	530910 Pharmaceutical Supplies	530910
362	531200 Surgical Supplies	530941
364	531400 AZT and Related Drug Therapy	530963
365	531420 Clinical Laboratory Supplies	530804
367	531500 X-ray (Radiology)Supplies	530814
368	531570 Blood/Blood Derivatives	530822
376	531630 Maint. Supplies for Election Equipment	530226
388	531650 Computer Operation Supplies	531670
390	531680 Supplies and Materials Not Otherwise Classified	530228
391	531880 Miscellaneous Supplies and Materials	531906
397	531920 Office Expense - Secretary to the Board of Commissioners	530257
398	531940 Office Expenses - Chairman, Committee on Finance	530259
<b>OPERATIONS AND MAINTENANCE</b>		
401	540010 Fuel Oil/Heat	540010
402	540030 Water and Sewer	540016
410	540050 Electricity	540022
422	540070 Gas	540028
429	540090 Utilities	540034

ACCOUNT	ACCOUNT DESCRIPTION	NEW ACCOUNT
430 540110	Moving Expenses & Minor Remodeling of County Facilities	540110
440 540130	Maintenance and Repair of Office Equipment	540130
441 540170	Maintenance and Repair of Data Processing Equipment and Software	540135
441 540172	County Wide Contract for Maintenance of Data Processing Equipment	540170
441 540174	Working Capital-Maint. & Repair of Data Processing Equipment & Software	540135
442 540200	Maintenance and Repair of Medical, Dental and Laboratory Equipment	540140
444 540250	Maintenance and Repair of Automotive Equipment	540250
445 540290	Operation of Automotive Equipment	540146
449 540310	Op., Maint. and Repair of Institutional Equipment	540149
449 540320	Working Capital – OP. Maint. And Repair of Institutional Equipment	540149
450 540350	Maintenance and Repair of Plant Equipment	540350
450 540360	Working Capital - Maintenance and Repair of Plant Equipment	540350
461 540370	Maintenance of Facilities	540370
470 540390	Operating Costs for the Richard J. Daley Center	540390
472 540402	Operating Costs for the Cook County Adm. Bldg. - 69 W. Washington	540402
480 540410	Maintenance by the Department of Facilities Management	540410
490 540430	Site Improvements	540430
<b>CAPITAL EQUIPMENT AND IMPROVEMENTS</b>		
510 560410	Fixed Plant Equipment	560109
521 560420	Institutional Equipment	560155
530 560510	Office Furnishings and Equipment	560245
540 560430	Medical, Dental and Laboratory Equipment	560185
549 560610	Vehicle Purchase	560265
550 560620	Automotive Equipment	560267
560 560300	Real Property Acquisition or Easements	560105
564 560310	Improvements to Buildings	560107
570 560440	Telecommunications Equipment	560205
579 560450	Computer Equipment	560225
580 565000	Construction in Progress	560311
582 560460	Lease Purchase Plan Equipment	560157
583 565310	Alterations and Remodeling by the Department of Facilities Management	560318
584 560630	Lease Purchase Plan Vehicles	560269
585 561000	Infrastructure	560305
590 567020	Equipment or Improvements Not Otherwise Classified	560355
599 567510	Reimbursement for Capital Equipment	560371
<b>RENTAL AND LEASING</b>		
630 550010	Rental of Office Equipment	550010
634 550060	Rental of Automotive Equipment	550060
637 550080	Rental of Medical Equipment	550080
638 550100	Rental of Institutional Equipment	550100
660 550130	Rental of Facilities	550130
690 550162	Rental and Leasing Not Otherwise Classified	550137
<b>CONTINGENCY AND SPECIAL PURPOSES</b>		
810 580340	Contingency Fund - For Confidential Investigation	580340
811 580360	Contingency Fund for the Use of the State's Attorney	580360



<b>ACCOUNT</b>	<b>ACCOUNT DESCRIPTION</b>	<b>NEW ACCOUNT</b>
814	580380 Appropriation Adjustments	580380
814	580381 Appropriation Adjustment (Excluding DOJ Depts.)	580380
817	580400 Reimbursement for Special Purposes Programs - Health Insurance	580400
818	580033 Reimbursement to Designated Fund	580033
819	580420 Appropriation Transfer for Reimbursement from Designated Fund	580420
820	580440 Short-Term Financing Expenses	580440
821	580432 Interest on Tax Anticipation Notes	580432
824	580436 Allowance for Delinquent Taxes	580436
826	580010 Reserve for Claims	580010
827	580452 Reserve for Flexible Spending Account Program	580452
828	580456 Reserve for County Health Insurance Program	580456
829	580040 Contingency Expenses - Fees of Counsel and Expert Witnesses For Indigent	580065
830	580060 Fees, Costs and Expenses by Order of Appellate Court	580075
831	580080 Federal Court Fines As Levied by the United States District Court	580085
834	580100 Reimbursement of Estates of Heirs' Deposit Account	580095
845	580120 Self-Insurance Settlements - Workers' Compensation	580110
846	580140 Self-Insurance Settlements	580140
847	580160 Grant Disbursements	580170
852	580180 Expenditures Related to the Re-Districting Process	580180
853	580200 Expenses Related to External Borrowing	580200
880	580220 Institutional Memberships & Fees	580220
881	580240 County Government Public Programs and Events	580240
883	580260 Cook County Administration	580055
889	580280 Contingency (As Mandated by Law)	580280
890	580300 General and Contingent Expenses	580300

